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Office of the Vice President for Research

Office of the Vice President for Medical Affairs

Office of the Vice President for Student Services

Office of Equal Opportunity and Diversity

Office of the Vice President for Legal Affairs and General Counsel

Office of the Vice President for Strategic Communication (effective 2/15/10)

Office of Governmental Relations

The University of Iowa Hospitals and Clinics
Tippie College of Business
College of Dentistry
College of Education
College of Engineering
Graduate College
College of Law
College of Liberal Arts and Sciences
Carver College of Medicine
College of Nursing
College of Pharmacy
College of Public Health
Division of Continuing Education
Museum of Art
University Libraries

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TO THE UNIVERSITY OF IOWA COMMUNITY:

Thank you for your assistance in providing information for this edition of the online *Operations Manual*, the most current statement of University of Iowa policy.

Policy Additions

Among the new policies and major revisions this past year were the Furlough Networking Program ([III-3.1k](#)); Postdoctoral Scholars ([III-5](#)); Research Track Policy ([III-10.10](#)); Sexual Misconduct Involving Students ([IV-2](#)); Critical Incident Management Plan ([V-16](#)); Vehicle Identification and Graphics Policy ([V-19.2g](#)); Old Capitol Flagstaff Policy ([V-37.12](#)); and Naming of Facilities and Programs ([V-42](#)). All revisions have been made in compliance with the [Protocol for Approval of University Policies for The University of Iowa Operations Manual](#).

Organization

[Part I. Governance](#) consists of two divisions: one containing a description of governance, statutory authorizations, and mission statements of University of Iowa units; and the other containing "Affiliated Organizations" -- organizations that are legally distinct from The University of Iowa but are affiliated with the University by virtue of their related missions. [Part II. Community Policies](#) includes policies with broad application to all members of the University community, such as the Human Rights Policy. [Part III. Human Resources](#) includes policies which apply to faculty and staff. [Part IV. Students](#) includes policies which have distinct application to students. [Part V. Administrative, Financial, and Facilities Policies](#) includes all policies formerly listed under the headings "Financials" and "Buildings and Campus Facilities." [Part VI. Services](#) describes services available to the entire University community. Offices/units responsible for each policy are listed in the [Table of Contents](#), in parentheses, following chapter and policy name. When applicable, policy texts are followed by their legal sources: IC=*Iowa Code*, IAC=*Iowa Administrative Code*, RPM=*Regents Policy Manual*, CFR=*Code of Federal Regulations*.

Interpretation and Application of Policies

Some of the more complex policies are followed by a "Review" that includes a policy summary and/or frequently asked questions. The Office of the General Counsel continues to offer assistance in interpreting policies and presenting training sessions. The Offices of the General Counsel and of the Senior Vice President for Finance and Operations may be contacted for facilitating policy development and review.

What's New in the *Operations Manual*

Please check [What's New in the University of Iowa Operations Manual](#) for redlined versions of policies added or amended throughout the year. We also will continue to notify the University community of new policies through **fyi** and other campus publications.

Reference Copies of the *Operations Manual*

Reference copies of the *Operations Manual* are available in the following offices: Vice President for Legal Affairs and General Counsel, Ombudsperson, University Librarian, University Archivist, and University Relations.

We rely on and appreciate your continued assistance in updating the *Operations Manual*. We hope you find it a useful reference.

Sincerely,

Douglas K. True
Vice President for Finance and Operations

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INTRODUCTION

The University of Iowa is governed by state and federal law, administrative regulations, and policies of the Board of Regents, State of Iowa, which provide broad direction on University affairs. This 2009 University of Iowa *Operations Manual* contains University administrative, financial, and community policies, as well as certain University-level implementing procedures. These policies and procedures have been developed to supplement and clarify Regent policy and to incorporate specific requirements of federal, state, and administrative rules and regulations.

SCOPE OF MANUAL

A University policy may include governing principles, it may either mandate or constrain action, it may ensure compliance with laws, or it may mitigate the University's risk. A policy is a set of rules or guidelines that has been officially sanctioned by the President of the University and that has University-wide application. Some University policies, though carrying institutional force and effect, are not included in the *Operations Manual*. Divisional, collegiate, or departmental procedures and guidelines, although useful and important, do not meet these criteria, and therefore are not published in the *Operations Manual*. Such procedures and guidelines shall not conflict, or have the potential to conflict, with University policies. Although not University policies, some of these procedures and guidelines are referenced in related *Operations Manual* sections, as appropriate, and/or linked to this site. Noncompliance with a University policy and/or related implementing procedure, or with other divisional, collegiate, or departmental procedure, may result in discipline.

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PROTOCOL FOR APPROVAL OF UNIVERSITY POLICIES FOR THE UNIVERSITY OF IOWA OPERATIONS MANUAL

Official copies of the *University of Iowa Operations Manual* (OM) are on file with the University Secretary, and, as required by the *Iowa Administrative Code*, in the Office of the Senior Vice President for Finance and Operations, in the University Libraries, and in the Office of the Board of Regents, State of Iowa. Policies proposed for incorporation into the OM shall be approved under the following protocol.

In addition, overarching OM policies and procedures may be supplemented by departmental procedures that describe policy implementation practices. These supplemental procedures may be referenced in, and/or linked from, the relevant OM section, as appropriate. When changes are made to referenced and/or linked procedural materials, notice and copies of the revised procedures shall be provided in electronic form to the OM editor. These cross-references and links will be added to the OM as deemed appropriate.

NEW POLICIES

1. New University of Iowa policies will be added to the OM upon the approval of the President, who may seek advice from the Vice Presidents Group. Once approved, the policy will be sent by the President, or designee, together with a letter approving the policy, to the Senior Vice President for Finance and Operations, who will assure its inclusion in the *Operations Manual*.
2. New policies developed and approved by the Board of Regents will be added to the OM if reviewed and approved as required in paragraph 1 above. In addition, new University of Iowa policies required by and developed in response to new Regent policies will be submitted for prior approval to the Regents if deemed appropriate by the President.

REVISED POLICIES

1. University-initiated revisions affecting the substance of existing policies which were initially adopted with the review and approval of the Board of Regents must be approved by the President (who may seek advice from the Vice Presidents Group) and the Board of Regents. They will be added to the OM when the policy is sent by the President, or designee, together with a letter approving the policy, to the Senior Vice President for Finance and Operations, who will assure its inclusion in the *Operations Manual*.
 2. All other revisions affecting the substance of existing policies must be developed in consultation between the office(s) and department(s) responsible for a given policy and the OM editor, and other constituents as appropriate, prior to submission to the President for approval and inclusion in the OM, in accordance with the protocol described in paragraph 1 above.
 3. Non-substantive revisions affecting form, including editorial improvements, may be made by the OM editor with the approval of the Senior Vice President for Finance and Operations.
-

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What's New in *The University of Iowa Operations Manual*

New and amended policies since September 2009:

II. Community

II-4.3 Sexual Harassment: Educational Programs (11/09)

II-28.3(2) Multi-Year Reviews of Departmental Executive Officers (DEOs) and Program Directors (11/09)

III-15.4 Professional Ethics and Academic Responsibility: Responsibilities to Faculty and Staff Colleagues (formerly Responsibilities to Colleagues) (10/09)

III. Human Resources

III-3.4 Classification Review of P&S Staff Positions (5/10)

III-3.6 Reclassification of a Merit Position to a P&S Position (12/09; 5/10)

III-17.19 Professional and Scientific (P&S) Salary Program (6/10)

III-33 Personal Protective Equipment (4/10)

V. Administrative, Financial, and Facilities

V-1.1 Treasurer's Office (4/10)

V-11.20 Procurement Credit Card (11/09)

V-22 Travel Regulations (1/10)

V-30.3 University of Iowa Patent Policy (12/09)

V-35.5 Prohibitions in Use of Facilities (12/09)

VI. Services

VI-9 General Stores (4/10)

VI-15 Center for Conferences (4/10)

VI-25 Evaluation and Examination Service (1/10)

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PART I. GOVERNANCE

DIVISION I

Article III of the Constitution of the State of Iowa vests the legislative authority of the State in the General Assembly (G.A.). It delegates broad authority to the G.A. to "provide for the educational interest of the state in any . . . manner that to them shall seem best and proper" (Article IX, Section 15), and it establishes a state university -- The University of Iowa (Article IX, Section 11). In executing its delegated authority, the G.A. established a Board of Trustees (now the Board of Regents, State of Iowa) to govern the State University. It also adopted *Iowa Code* Chapter 262, which charges the Regents with governing the State University of Iowa, the Iowa State University, the University of Northern Iowa, the Iowa Braille and Sight Saving School, the State School for the Deaf, the Oakdale campus, and University Hospital School.

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PART I. GOVERNANCE

DIVISION I

CHAPTER 1: THE BOARD OF REGENTS

(Amended 3/99)

- [1.1 Membership](#)
- [1.2 Mission, Powers, and Duties](#)
- [1.3 State Agency Policy Making](#)

The Board of Regents consists of nine members, one of whom must be a full-time student enrolled at one of the three state universities at the time of appointment, who are appointed by the Governor and subject to confirmation by the Senate (IC 262.1; RPM 1.01). The officers of the Board include the president and the executive director (RPM 1.04). The staff of the board, headed by the executive director, are responsible for providing staff assistance to the Board, reviewing and analyzing institutional proposals, and preparing recommendations to the Board. (RPM 3.03)

1.1 MEMBERSHIP.

The members of the Board are:

- a. David W. Miles, President (2007-13)
- b. Jack B. Evans, President Pro Tem (2007-13)
- c. Bonnie J. Campbell (2007-11)
- d. Robert N. Downer (2009-15)
- e. Michael G. Gartner (2005-11)
- f. Ruth R. Harkin (2009-15)
- g. Greta A. Johnson (2009-15)
- h. Craig A. Lang (2007-13)
- i. Rose A. Vasquez (2004-11)

Addresses, telephone numbers, and biographical information are available from the Office of the Director of University Relations.

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1.2 MISSION, POWERS, AND DUTIES.

The Board is responsible for the unique role of the Regents universities to provide stewardship for quality teaching, research, and service to the citizens of Iowa, including undergraduate, graduate, and professional programs in a variety of fields. The Board is responsible for ensuring quality programs for the deaf and visually impaired at the pre-collegiate level. In all areas of responsibility, the Board is responsible for appropriate and effective articulation with other sectors of postsecondary, secondary, and

elementary education in the state. In addition, the Board's responsibilities include ongoing coordination between and among the Regent institutions, and between the Regent institutions and other organizations and agencies responsible for related educational functions. Together with other boards and agencies responsible for aspects of education, such as the Department of Education and the Iowa College Aid Commission, the Board of Regents is responsible for inter agency coordination and overall planning for postsecondary and special education in the state. The Board establishes and coordinates the missions and visions of each Regent institution and strives to enable that they, in concert with Iowa's other educational institutions, meet the educational needs of Iowans. The Board challenges its institutions to become the best system of public education in the United States through the unique teaching, research, and outreach programs established for each.

In its role as the Board of Trustees for The University of Iowa Hospitals and Clinics (UIHC), the Board is responsible for reviewing periodic reports on planning, programs, operation, and finance, and for governing the UIHC. As provided in the bylaws approved for the UIHC, the Chief Executive Officer of the UIHC shall submit through the President of the University reports to the Board of Regents in its capacity as the Board of Trustees for the UIHC at least quarterly (RPM 1.02).

The powers and duties of the Board include: developing Regentwide strategic plans and legislative programs; approving institutional missions, institutional strategic plans, educational policies, academic programs, institutional budgets, personnel policies, and tuition and student fee rates; for each University, electing a President, Treasurer, and Secretary, professors, instructors, officers, and employees, and fixing their compensation; making rules for admission to and for the government of, the institutions under its control; managing and controlling the property belonging to the institutions under its control; granting leaves of absence; making rules relating to the classification of students as residents or non-residents; and performing all other acts necessary and proper for the execution of the powers and duties conferred by law upon it (IC 262.9; IAC [681]11.1(7); RPM 1.03). (See also [II-32 Office of Government Relations](#).)

For the purpose of implementing and administering collective bargaining pursuant to Chapter 20 of the *Code of Iowa*, the Board acts as the exclusive representative of the state with respect to faculty, scientific, and other professional staff employed by institutions governed by the Board (IC 19A(g); RPM 1.03).

While the overall authority to govern the Regent institutions is fully vested in the Board of Regents, the Board has delegated appropriate authority to the chief executive officer of each institution. Institutional governance structures have been developed, with Regent oversight of operations and management (RPM 1.02). The Board has delegated authority to approve agreements and contracts to the Chief Executive Officer, and authorized further delegation of this authority (IAC [681]8.2(3), 12.8). (See also [V-6.1 Contracting Authority](#).)

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1.3 STATE AGENCY POLICY MAKING.

As a state agency, the Board of Regents has statutory authority under the Iowa Administrative Procedure Act (IC 17A) to make policy through adoption of administrative rules in furtherance of its statutory mandate to govern the state's universities. These administrative rules are published for public comment in the *Iowa Administrative Bulletin*, and, once adopted, they become part of the *Iowa Administrative Code*. The other source for Regent policies is the *Regents Policy Manual*.

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2.1 PURPOSE AND MISSION.

2.1(1) Statutory Definition

Iowa Code Chapter 263 establishes The University of Iowa. It defines its purpose as providing the best and most efficient means of imparting to men and women, upon equal terms, a liberal education and thorough knowledge of the different branches of literature and the arts and sciences, with their varied applications. It shall include colleges of liberal arts and sciences, law, medicine, and such other colleges and departments, with such courses of instruction and elective studies as the Board of Regents may determine from time to time.

2.1(2) Regents' Statement

The Board of Regents has further refined the mission statement of the University: The state university of Iowa is committed to undergraduate, professional, graduate, and continuing education. To discharge this commitment, as part of its established mission, the University engages in teaching, research, and appropriate extension, health, and other public services. The University is recognized as having a broad mandate in order that it may continue to be a distinguished state university, offering preprofessional courses, the full panoply of undergraduate liberal arts and science courses, graduate and professional work in law, medicine, dentistry, pharmacy, nursing, engineering, and allied fields related to these professional disciplines, as well as social work, business administration, journalism, education (early childhood, elementary, secondary, and higher), library science, and all the liberal arts and sciences. It will offer no major programs in agriculture; architecture; forestry; industrial arts; veterinary medicine; agricultural, aeronautical, or ceramic engineering. It will be characterized by a general orientation toward human growth, the health sciences, the humanities, the fine arts, and the social sciences. It will continue to maintain strong programs in the physical and biological sciences and engineering (IAC [681]12.1(1)).

2.1(3) University Statement

(Amended 9/99; 9/07)

Upon founding The University of Iowa in 1847, Iowa's first legislature entrusted it with a threefold

mission of teaching, research, and public service. In pursuing that mission today, the University seeks to advance scholarly and creative endeavor through leading-edge research and artistic production; to use this research and creativity to enhance undergraduate, graduate, and professional education, health care, and other services provided to the people of Iowa, the nation, and the world; and to educate students for success and personal fulfillment in an increasingly diverse and global environment.

a. Aspiration. The University of Iowa aspires to attract the most talented faculty, staff, and students; to provide an environment where they can discover and fulfill their potential; and thereby to realize its promise, which is to become one of the ten most distinguished public universities in the country.

(The institution's aspiration originated with the University Self-Study Committee and was first iterated in *Building on Strength*, the 1987 report prepared for the University's re-accreditation by the North Central Association of Colleges and Universities. The Self-Study Committee ... "strongly reaffirmed" the commitment. In the 1995-2000, 2000-2005, and 2005-2010 strategic plans, the University has continued to express confidence in the motivational value of the University's bold and lofty Aspiration.)

b. Goals.

(1) To create a University experience that enriches the lives of undergraduates and helps them to become well-informed individuals, lifelong learners, engaged citizens, and productive employees and employers.

(2) To cultivate excellent graduate and professional programs, and to advance the research and scholarly enterprise.

(3) To promote excellence in education by increasing the diversity of the faculty, staff, and students.

(4) To strengthen the University's intellectual and community vitality.

(5) To broaden the University's service mission to include stronger partnerships with public constituencies.

c. Core Values. In planning, setting priorities, and carrying out every aspect of its mission, The University of Iowa is guided by seven interdependent commitments:

- (1) Excellence,
- (2) Learning,
- (3) Community,
- (4) Diversity,
- (5) Integrity,
- (6) Respect, and
- (7) Responsibility.

The University of Iowa is a community of faculty, staff, students, alumni, and friends who seek to advance knowledge and foster learning across a broad range of academic endeavors. So that learning and creative expression may flourish, the University takes seriously its obligation to protect academic freedom and free expression; maintain a safe, supportive, healthy, and humane environment; and nourish a system of collaborative decision making based on mutual respect and shared governance. Because diversity, broadly defined, advances its mission of teaching, research, and service, the University is dedicated to an inclusive community in which people of different cultural, national, individual, and academic backgrounds encounter one another in a spirit of cooperation, openness, and shared appreciation.

The University recognizes its accountability to the people of Iowa and the need to exercise responsible stewardship over the intellectual and material resources entrusted to it, including the need to direct those resources to programs and initiatives that are central to the University's core

mission. In all that it does, the University measures itself by exacting standards, promotes continuous improvement, honors excellence and high aspiration, and holds its community as a whole to the highest degree of honesty, fairness, and personal integrity.

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2.2 TAX INFORMATION.

The University of Iowa is tax exempt under Section 115 of the United States Internal Revenue Code. Charitable contributions to the University are deductible to the taxpayer. (See also [V-13 Internal Audits](#); [V-5.5 Facilities and Administrative Costs](#).)

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2.3 ORGANIZATIONAL CHARTS AND MISSION STATEMENTS.

2.3(1) [The University of Iowa Organizational Chart.](#)

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2.3(8) [Office of the Special Assistant to the President for Equal Opportunity and Diversity and Associate Provost for Diversity Organizational Chart.](#)

2.3(9) [Office of the General Counsel Organizational Chart.](#)

2.3(10) [Office of Governmental Relations Organizational Chart.](#)

2.3(11) [The University of Iowa Hospitals and Clinics \(UIHC\) Organizational Chart.](#)

a. UIHC Mission. The University of Iowa Hospitals and Clinics, in compliance with the *Code of Iowa*, serves as the teaching hospital and comprehensive health care center for the State of Iowa, thereby promoting the health of the citizens of Iowa. The UIHC, in concert with The University of Iowa health science colleges, functions in support of health care professionals and organizations in Iowa and other states by: 1) offering a broad spectrum of clinical services to all patients cared for within the Center and through its outreach programs; 2) serving as the primary teaching hospital for the University; and 3) providing a base for innovative research to improve health care. (See also IC 255.)

2.3(12) University Hospital School Mission.
(See IC 263.9-13.)

2.3(13) Psychiatric Hospital Mission.
(See IC 225.)

2.3(14) State Hygienic Laboratory Mission.
(See IC 263.7.)

2.3(15) Oakdale Campus.
(See IC 271.)

2.3(16) State Archaeologist Mission.

(See IC 263B.)

2.3(17) Center for Agricultural Health and Safety.

(See IC 263.78.)

2.3(18) Center for Health Effects of Environmental Contamination.

(See IC 263.)

2.3(19) International Center for Talented and Gifted Education.

(See IC 263.8A.)

2.3(20) Child Behavior and Development Institute.

(See IC 263.5.)

2.3(21) Organizational Charts of Colleges.

(See [Appendixes](#).)

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2.4 THE PRESIDENT.

2.4(1)

The President of the University is the Chief Executive Officer of the institution, and has the authority and duties that have been delegated by the Board of Regents, including authority to contract. This contracting authority has been delegated on a limited basis to other University officials (see [V-6 Contracting Authority](#)). Under the President's leadership, the educational, research, and service missions of The University of Iowa are fulfilled in compliance with policy established by the Board of Regents. (See IAC [681]8.2(3), 12.8.)

2.4(2)

The President of The University of Iowa is Sally Mason.

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2.5 THE EXECUTIVE VICE PRESIDENT AND PROVOST; VICE PRESIDENTS; AND GENERAL COUNSEL.

The Executive Vice President and Provost, Vice Presidents, and General Counsel are directly accountable to the President for the execution of the responsibilities assigned to them by the President.

2.5(1)

The Executive Vice President and Provost is Wallace D. Loh.

2.5(2)

The Senior Vice President for Finance and Operations is Douglas K. True.

2.5(3)

The Vice President for Human Resources is Susan Buckley.

2.5(4)

The Interim Vice President for Research is Jordan Cohen.

2.5(5)

The Interim Vice President for Student Services is Tom Rocklin.

2.5(6)

The Vice President for Medical Affairs is Jean Robillard.

2.5(7)

The Interim Vice President for Legal Affairs and General Counsel is Carroll Reasoner.

2.5(8)

The Interim Vice President for Strategic Communication is Jude West.

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2.6 THE DIRECTOR OF THE UNIVERSITY OF IOWA HOSPITALS AND CLINICS.

The University of Iowa Hospitals and Clinics (UIHC) provide tertiary level patient care, clinical education, and clinical research. The Director and Chief Executive Officer of UIHC is directly accountable to the President.

2.6(1)

The Director and CEO of UIHC is Kenneth P. Kates.

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2.7 THE DEANS.

The academic mission of the University is principally carried out through its eleven colleges: pharmacy, law, education, nursing, medicine, dentistry, public health, liberal arts and sciences, engineering, business, and the graduate college. The deans of these colleges are the chief administrative officers. They are directly accountable to the Executive Vice President and Provost or appropriate vice president, and in some instances to the President, for the colleges, schools, and administrative units for which they are responsible.

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- [2.8\(21\) Committee on Student Financial Aid Charter](#)
- [2.8\(22\) Committee on University Safety and Security Charter](#)
- [2.8\(23\) Presidential Committee on Athletics Charter](#)

2.8 ADVISORY BODIES.

The policy making of the University is assisted by advisory committees and councils which have been convened by the President to provide counsel and advice in a variety of areas.

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2.8(1) The University Faculty Senate and the University Faculty Council.

(The following is a reproduction of the Constitution of the Faculty Senate and the Council, adopted by the General Faculty 3/10/67; approved by the President of the University and by the State Board of Regents 4/14/67, and as amended by vote of the Faculty, and approval by the President and by the Board of Regents 11/14/69.) (Amended, Regents 6/26/75; 6/15/78; 4/18/84; 2/21/90; 9/93; 11/97; 2/98; 4/99; 7/00)

- a. General. The Faculty Senate and the Faculty Council of The University of Iowa are elected bodies through which the faculty expresses its concern for the welfare of the University, develops

and disseminates ideas for University improvement, and contributes to the formation of general University policy.

b. Definitions.

- (1) The "University Faculty Senate" is the representative and deliberative organization of the faculty of The University of Iowa.
- (2) The "University Faculty Council" is the administrative agency of the University Senate.
- (3) For the purposes of this constitution: "Faculty who hold tenured appointments" are all those faculty who have been awarded or appointed with tenure as tenure is defined in The University of Iowa *Operations Manual* (see [III-10](#)). "Faculty who hold nontenured appointments" are all those faculty who hold the rank of professor, associate professor, or assistant professor and who hold neither tenure nor a clinical appointment. "Faculty who hold salaried clinical appointments" are all those faculty who do not have tenure and who have been appointed to salaried clinical faculty positions as those positions are defined in The University of Iowa *Operations Manual*. "Probationary salaried clinical faculty" are those salaried clinical faculty who are in their initial appointment and who have not undergone the full-scale, departmental-collegiate review provided for under [III-10.8c\(1\)](#) of the *Operations Manual*.

c. The University Faculty Senate.

(1) Powers and Duties:

- (a) The Senate may discuss and take a position on any subject of University concern.
- (b) The Senate may formulate and recommend policies to the President of the University on all subjects of University concern.
- (c) The Senate appoints the members of the faculty who serve on general University committees and the members of the Faculty Judicial Commission. If it is possible to do so the Senate should appoint at least one of its own members to each University committee.
- (d) The Senate receives and reviews the reports from all general University committees.
- (e) Through the Committee on the Selection of Central Academic Officials, the Senate consults with the Board of Regents regarding the selection of the President of the University and with the President regarding the selection of other central academic officials. Participation by members of the Committee on the Selection of Central Academic Officials in the selection of the President and other central academic officials shall be determined by the Board of Regents in the selection of the President and by the President in the selection of other central academic officials after consultation with the president of the Faculty Senate and the Chairperson of the Committee on the Selection of Central Academic Officials, with a goal of insuring substantial participation by members of the Committee on the Selection of Central Academic Officials in the selection process, consistent with other committee obligations of the members and the exigencies of the particular search. Participation by faculty who are not members of the Committee on the Selection of Central Academic Officials shall be determined by the Board of Regents in the selection of the president and by the president in the selection of other central academic officials after consultation with the president of the Faculty Senate and the Chairperson of the Committee on Committees.
- (f) The Senate may call meetings of the faculty.

(g) The Senate is the judge of its own membership.

(h) The Senate may adopt bylaws for declaring vacant the seat of any member of the Senate or Council who fails to attend meetings of the Senate or Council.

(2) Composition. The Senate consists of at least one representative from each college except the Graduate College and additional representatives based on the number of faculty members in each college eligible to vote under I-2.8(1)e of this Constitution. The number of such additional representatives is determined as follows: the number of voting faculty members in the entire faculty is divided by sixty; the quotient, rounded to the nearest whole number, is then divided into the number of voting faculty members in each college and the result, rounded to the nearest whole number, is each college's quota of additional representatives.

Besides the representatives elected as specified above, who may (except as otherwise provided in this paragraph) hold either tenured, non-tenured, or salaried clinical appointments to the faculty, the Senate also includes eight representatives who at the time of their election must hold non-tenured appointments or probationary salaried clinical faculty appointments. Of these eight non-tenured or probationary representatives, three are elected from the College of Liberal Arts and Sciences, two from the College of Medicine, and three at-large from the remaining colleges. No more than 20 percent of the senators from any college, or one senator, whichever is greater, may be clinical track faculty of that college.

(3) Terms. A member of the Senate is elected for a three-year term and may be re-elected to a second term of three years. Following one or more years of absence from the Senate, a faculty member becomes eligible once more to serve two consecutive terms. A first term may be automatically extended by election to the Council as specified in I-2.8(1)d(3) below. In such a case a member of the Senate may be re-elected only to an abbreviated term, the length of which is the unexpired portion of the second three years of eligibility. Either a first term or a second consecutive term may be automatically extended by election as an officer of the Senate as specified in paragraph (5) below.

(4) Eligibility. Members of the faculty who are eligible to vote for members of the Senate are also eligible for election with the following exceptions: 1) those who are completing the second of two consecutive terms in the Senate, and 2) those deans, directors, and central administrative officers whose duties are judged by the Committee on Elections to be primarily administrative.

(5) Officers. The officers of the Senate are a president, a vice president, and a secretary. Any newly elected, continuing, or departing member of the Senate shall be eligible to be elected as an officer. Any person elected as an officer of the Senate shall automatically be a member of both the Senate and the Faculty Council. Terms are for one year and begin with the adjournment of the organizational meeting. The vice president and the secretary shall be elected by a majority of those present and voting at the organizational meeting. The president shall be the person whose term as vice president is just ending. No one may hold two offices simultaneously or serve consecutive terms in the same office. If the president's service in the Senate would otherwise end at the conclusion of his or her term as president, it shall be automatically extended for one year.

If the office of president becomes vacant, the vice president shall become president for the remainder of that term and remain president for the following term. If the office of vice president becomes vacant, it may remain vacant until the end of the term, in which case the Senate shall elect a president as well as a vice president and secretary at its organization meeting. Alternatively, at any time during a vacancy in the office of the vice president, the Faculty Council may call an election to fill the vice presidency, and a vice president shall then be elected at the next regularly-scheduled Senate meeting, provided that at least 10 days notice of the election has been given to the Senate membership. If the office of president

becomes vacant when the office of vice president is also vacant, the secretary shall convene a special meeting of the Senate with at least 10 days notice (unless the organization meeting is sooner) at which a president shall be elected to serve the remainder of the term. That person shall be eligible for election as president for the following term. If the office of secretary becomes vacant, the president shall appoint an acting secretary for the remainder of the term. In the event that any vacancy in any Senate office occurs in a manner not contemplated by these rules, the Faculty Council may call an election to fill the vacant office. The election may be held at a special meeting of the Senate called for that purpose, or at a regularly-scheduled Senate meeting, provided that at least 10 days notice of the election has been given to the Senate membership.

(6) Procedures.

(a) Regular Meetings. The Senate meets in regular session four times each year, not less than twice each semester. Other meetings may be called by the president or by the President of the University. The president shall call a meeting of the Senate at the request of ten percent of the Senate membership or a majority of the Council. Any member of the faculty may address to the Council a request for a meeting of the Senate.

(b) The presiding officer of the Senate is the president. In the absence of the president, the presiding officer is the vice president and if both are absent the secretary serves as presiding officer.

(c) The Council provides agendas for meetings of the Senate. These agendas may be amended from the floor.

(d) In meetings of the Senate the right of the floor is limited to: 1) members of the Senate, 2) the President of the University or a personal representative designated by the President of the University, 3) the Dean of Faculties of the University, 4) the Dean of the Graduate College, 5) members of committees reporting to the Senate, and 6) other persons granted the floor by the Senate.

(e) The meetings of the Senate shall be open. Executive sessions may, however, be held by majority vote of the Senate. In executive sessions attendance is limited to 1) members of the Senate, 2) the President of the University or a personal representative designated by the President of the University, 3) the Dean of Faculties of the University, 4) the Dean of the Graduate College, and 5) other persons approved by majority vote of the Senate. Some portion of each regular meeting must be open. A report of each executive session must be made in the next open meeting. Written reports of open meetings are distributed to all members of the faculty.

(f) A quorum of the Senate consists of more than one-half of its members.

(g) The existence of the Senate shall not preclude other means of communication between the President of the University and the faculty.

(7) Committees.

(a) The Senate may establish such general or special committees as its business may require.

(b) The committees of the Senate are named by the president with the advice and consent of the Senate.

d. The University Faculty Council.

(1) Powers and Duties.

- (a) The Council represents the Senate when the Senate is not in session.
- (b) The Council operates under procedures set forth by the Senate, undertakes all tasks assigned to it by the Senate, and reports on its activities to the Senate.
- (c) The Council is available for consultation with the Board of Regents, the President of the University, or any official designated by either.
- (d) The Council is responsible for and maintains the records of Senate proceedings and all reports and communications received from University and Senate Committees.
- (e) The Council is responsible for publishing and distributing to the faculty reports of all sessions of the Senate and of the Council.
- (f) The Council may organize itself, subject to this Constitution and Senate directives, in any manner appropriate to the accomplishment of its duties.

(2) Composition. The Council is composed of members of the Senate elected by the faculty to serve on the Council, together with the officers of the Senate, if they are not otherwise members of the Council. The regularly elected members shall include at least one member from each college represented in the Senate. Colleges whose faculty membership exceeds one-twelfth of the total number of faculty are entitled to one additional Council member, those whose faculty exceeds two-twelfths of the total faculty are entitled to two additional members, and so on.

(3) Terms. A member who is elected to the Council during a first term in the Senate, or at the beginning of a second term, serves on the Council for a three-year term. Election to the Council during the second or third year of a first Senate term automatically extends membership in the Senate by one or two years, as the case may be. Council members may be elected during a second term in the Senate and serve for the remainder of their second Senate terms. Upon expiration of a three-year term, a faculty member is not eligible to be elected to the Council again until a full year has passed following the end of that term. Officers of the Senate who are not otherwise members of the Council serve on the Council during their terms as officers of the Senate. But the president of the Senate is also invited to serve on the Council during the year after his or her term as president. While serving on the Council the past president has the right to vote and all other rights of a member of the Council.

(4) Eligibility. Members of the Senate are eligible for election to the Council except during the year which follows a three-year term on the Council.

(5) Officers. The president, vice president, and secretary of the Senate are respectively the president, vice president, and secretary of the Council. No one may serve two consecutive years in any of these offices but may hold different offices in successive years.

(6) Meetings. Meetings of the Council shall be open. Executive sessions may, however, be held by majority vote of the Council. In executive sessions attendance is limited to 1) members of the Council, 2) the President of the University or a personal representative designated by the President of the University, 3) the Dean of the Faculties of the University, 4) the Dean of the Graduate College, and 5) other persons approved by majority vote of the Council. Some portion of each regular meeting must be open. A report of each executive session must be made in the next open meeting. Written reports of open meetings are distributed to all members of the faculty.

e. Elections.

(1) General Rules. Elections are held annually under the supervision of the Senate Committee on Elections. Tenured, nontenured, and salaried clinical faculty who hold the rank of

professor, associate professor, and assistant professor are considered members of the faculty and eligible to vote. Faculty members not attached to a represented college are assigned to the most appropriate of the represented colleges for electoral purposes. Faculty members holding emeritus status are not eligible to vote. The Committee on Elections may also recommend that persons engaged in teaching or research under other titles be permitted to vote. The Committee on Elections presents to the Senate a list of persons eligible to vote in each college, a list of positions to be filled, and a list of persons eligible to vote but not to be elected to certain offices. These lists become official upon approval by the Senate. In all elections, all votes have the same weight.

Four elections are held each year: 1) nominations for the Senate, 2) the Senate election, 3) the Council election, and 4) the election of officers of the Senate.

A college which wishes to apportion its representatives to the Senate or the Council among subdivisions of the college must present a plan for this purpose to the Senate for approval. When such a plan is approved, the appropriate decisions regarding eligibility for election are made by the Committee on Elections.

(2) Nominations for the Senate. On the nominating ballot, a faculty member may make one nomination for each vacant position in the Senate for which the faculty member is eligible to vote. Twice as many nominees are chosen as there are vacancies. A faculty member who receives sufficient votes to be nominated becomes a nominee upon being notified and consenting to run. One who may be nominated for either an at-large vacancy or a collegiate vacancy may choose to run for either but not both. When a faculty member decides not to run, the person receiving the next largest number of votes is invited to be a candidate. Cases of ties are decided by lot by the Committee on Elections.

(3) Senate Elections. The Senate ballot for each college contains twice as many names as there are vacant positions. Each eligible voter may vote for as many names as there are positions to be filled. A voter may vote for fewer than this number but may not cast more than one vote for one person.

(4) Council Election. In some cases, election to the Council is automatic, e.g., the case of a college with two representatives in the Senate of whom one is currently serving on the Council. When a college has more than enough eligible members of the Senate to fill vacant positions on the Council, the Committee on Elections sends to the college a ballot containing all the eligible names. Each voter may vote for as many persons as there are positions to be filled. A voter may vote for fewer than this number but may not cast more than one vote for one person.

The Committee on Elections reports the results of the voting to the Senate. When the report is approved, the candidates with the highest number of votes are declared elected.

(5) Elections of Officers of the Senate. As soon as possible after the last regular meeting in the spring semester, the newly elected and continuing members of the Senate hold an organizational meeting in which they elect a vice president and a secretary for the coming year. They also elect a president if the past year's vice president is unable to succeed to the presidency.

(6) Vacancies.

(a) Vacancies arising between elections. Vacancies on both the Senate and the Council which arise between annual elections are filled by the Senate from eligible members of the constituency affected for a term expiring June 30 following the next annual election.

(b) Vacancies in prospect at the time of elections. If a vacancy for one year or more on

the Senate or Council is in prospect at the time of the annual election, the vacancy is filled by regular election procedures. If a vacancy for less than one year is in prospect, it is filled by the Senate from eligible members of the constituency affected.

(c) Eligibility for reelection. Service in a vacancy which extends over more than eighteen months' time is considered equivalent to a full term in determining eligibility for reelection.

(7) Leave of Absence. Any member of the Senate or the Council who is on leave or who anticipates being on leave from the University may request a leave of absence from the Senate or the Council. The seat of the absent member shall be filled for the period of the absence in the manner prescribed for filling other vacancies.

f. Amendments. Amendments to this constitution may be initiated by 1) persons having the right of the floor in the Senate, or 2) petition to the Senate by at least ten faculty members.

An amendment becomes effective when approved by 1) a majority of those voting in the Senate, 2) a majority of those voting in a faculty referendum, 3) the President of the University, and 4) the Board of Regents, provided, however, that in the case of any amendment to I-2.8(1)c(2) -- regarding the limitation on representation of clinical track faculty to twenty percent of the representatives from any college -- the required vote of the Senate shall be a three-fifths affirmative vote of those voting.

g. Bylaws. The Senate may by majority vote establish bylaws, not inconsistent with this constitution, governing the conduct of the business of the Senate and of the Council and such other matters as may be within its competence. Any member of the Senate may propose additions, amendments, or deletions to the bylaws by submitting a written text of the proposal to the secretary of the Senate at least 14 days before the meeting at which it is to be considered. The secretary of the Senate shall circulate the same to all members of the Senate prior to the meeting.

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2.8(2) The Association of Emeritus Faculty and Emeritus Faculty Council.

(6/19/00)

a. Name and Membership.

(1) The Emeritus Faculty Council, referred to below as "Council," is the eighteen member executive committee of the Association of Emeritus Faculty of The University of Iowa, referred to below as "Association," and is elected by members of the Association. The Council shall conduct the business of the Association between the Association's annual meetings.

(2) Membership in the Association includes all persons who, before they retired, were eligible to vote in the election of members of The University of Iowa Faculty Senate.

(The 1998 Constitution of the Faculty Senate defines those eligible to vote as including all traditional tenured and tenure-track faculty members plus the following non-traditional faculty members:

"Tenured, non-tenured, and salaried clinical faculty who hold the rank of professor, associate professor, and assistant professor are considered members of the faculty and eligible to vote. Faculty members not attached to a represented college are assigned to the most appropriate of the represented colleges for electoral purposes.")

b. Goals.

(1) The goals of the Association and Council are to provide advice and assistance to its current and prospective members on matters of mutual concern, and to the University in

carrying out its various missions. In seeking to achieve these goals, the Association and Council shall:

- (a) Establish and maintain contact with current and prospective emeritus faculty; and
- (b) Consult on a regular basis with current Faculty Senate officers and appropriate University officials and offices.

(2) In addition, the Association, at its annual or special meetings, and the Council, between such meetings, may consult with any individuals or groups and make recommendations to its members and/or to the University on any matters they deem appropriate.

c. Meetings of the Association.

(1) The Association shall meet annually. Other meetings shall be called by the President of the Council to consider one or more specific issues if requested to do so by:

- (a) A majority of the Council.
- (b) Twenty members of the Association.

(2) The presiding officer of the Association meetings is the President of the Council. In the absence of the President, the Vice President will preside, and if both are absent, the Secretary will preside. If none of the officers are present, the Association will designate the presiding officer from among the remaining members of the Council by majority vote.

(3) The Council will provide the tentative agenda for all meetings of the Association subject to the approval of the Association. The agenda may be amended from the floor of the Association meeting.

(4) A quorum of the Association shall be 36 members.

(5) Meetings of the Association shall be open unless a majority votes to meet in executive session. Some portion of each meeting must be open. A report of each executive session shall be made in the next open meeting.

d. Composition and Functioning of the Council.

(1) To assure representation across the University, membership on the Council will include at least one representative from each college (nine members) except the Graduate College, and, to assure that the Council membership also reflects, at least roughly, the difference in the number of retirees from different colleges, the three colleges with the largest number of retirees will provide the remaining nine members as follows: the College of Liberal Arts and Sciences five additional members; the College of Medicine three additional members; and the College of Education one additional member. Voting for the members representing each college will be restricted to eligible Association members from those colleges. The Executive Vice President and Provost or his or her designee shall serve ex-officio as liaison to the Council from the Office of the Executive Vice President and Provost.

(2) Elections of Council members shall take place prior to July 1 each year, with the first election occurring in the year 2000. Each year six Council members shall be elected to serve three-year terms starting on July 1 of the year of their election. Members of the Council are eligible for election for no more than two successive three-year terms. Following one or more years of absence from the Council, a former Council member becomes eligible once more to serve two consecutive terms.

(The terms of office of members of the initial Council are staggered, so that six persons were appointed to a one-year term, six to a two-year term, and six to a three-year term. The terms

of those now on the Council will be deemed to commence on July 1, 1999, and Council members with one-year only appointments may serve one additional three-year term.)

(3) Officers.

(a) The Council will elect its own officers. The officers of the Council are President, Vice President who shall be President Elect, and Secretary. Terms are for one year commencing July 1, 1999.

(b) If the President Elect's (Vice President's) term on the Council would otherwise end at the time he or she is to take office, the term shall be extended automatically for one year. No one may hold two offices simultaneously or serve consecutive terms in the same office.

(c) If the Office of President becomes vacant, the Vice President shall become President for the remainder of that term and remain President for the following term. If the office of Vice President becomes vacant, it may remain vacant until the end of the term, in which case the Council will elect a President as well as a Vice President and Secretary at the time scheduled for the next election of officers. At the Council's option, a Vice President may be designated before the regular election.

(d) The Council President may establish such general or special committees as the Association's business may require, and such committees may include both Council members and members of the Association who are not on the Council.

(4) Meetings of the Council shall be open unless a majority of Council members vote to meet in executive session. Some portion of each meeting must be open. A report of each executive session shall be made in the next open meeting. A majority of the Council will constitute a quorum.

e. Powers and Duties of the Council.

(1) The Powers and Duties of the Council are:

(a) To represent the Association and act as its executive committee between meetings of the Association's members. The Council will organize itself in any manner appropriate for the accomplishment of its duties.

(b) To report on its activities to Association members at the annual meeting of the Association, and, to the extent feasible, by correspondence between annual meetings.

(c) To consult with and counsel members and prospective members of the Association, the officers of the Faculty Senate, the Executive Vice President and Provost, and other appropriate University officials on matters of mutual concern.

(d) To maintain the records of its own proceedings, Association proceedings, and all reports and communications received from Association and Council committees and maintain a liaison with the University of Iowa Retirees Association.

f. Elections to the Council -- The Process.

(1) Election to the Council will be supervised by a Committee on Elections appointed by the President with the approval of the Council.

(2) Nominations for Council membership.

(a) The Committee on Elections will solicit nominations for election to the Council from members of the Association. On the nominating ballot, Association members may

make one nomination for each vacant position on the Council, whether from their own college or another.

(b) The names of the two eligible members who receive the highest number of nominations for each vacancy will appear on the ballot if they consent to run. If one or both decline to run, the name(s) of the eligible member(s) with the next highest number of nominations who consent to run will appear on the ballot.

(c) The election ballot normally shall contain twice as many eligible nominees as there are vacancies. If only one of those nominated for a vacant position consents to serve, the Committee on Elections will try to identify another eligible member willing to serve, and if it succeeds, both names will appear on the ballot. If not, one name will appear.

(d) If no member from a college is willing to serve, that college will not have a representative on the Council until the next election unless the sitting Council member from that college is willing to continue serving for an additional year. The two consecutive three-year term limitation will not bar such service.

(3) The Committee on Elections will prepare and distribute ballots to members. After counting the ballots, the Committee will certify the results to the membership.

(4) Vacancy.

(a) If a vacancy for one year or more on the Council is in prospect at the time of the annual election, the vacancy will be filled by regular election procedures. If a vacancy for less than one year is in prospect, it will be filled by the Council (from eligible members of the constituency affected).

(b) Service in a vacancy that extends for more than eighteen months is considered equivalent to a full term in determining eligibility for reelection.

g. Amendments. Amendments to the bylaws may be initiated by the Council or at the annual meeting of the Association on motion of any member. The Association will be asked to approve a proposed change by paper ballot distributed to all members, with a change requiring a majority vote of those voting.

h. Parliamentary Authority. The rules contained in the current edition of *Robert's Rules of Order, Newly Revised* shall govern the Council and the Association in all cases to which they are applicable and in which they are not inconsistent with these bylaws and any special rules of order the Council and Association may adopt.

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2.8(3) University Staff Council.

(Amended 4/93; 9/93; 10/94; 12/95; 5/96; 9/97; 5/98; 12/02; 2/06; 4/07)

a. Name [Article I]. The name of this organization shall be the University Staff Council of The University of Iowa.

b. Mission and goals [Article II]. The Staff Council is an elected body which represents the following staff members:

(1) Professional and Scientific,

(2) Merit Staff who are Supervisory Exempt, and

(3) Merit Confidential.

The goals of the Staff Council are to:

- (4) Express the concerns of represented staff;
- (5) Advocate changes or improvements for represented staff;
- (6) Advise the University administration on policies affecting staff members;
- (7) Inform constituents of the activities of the Council;
- (8) Promote University relations within the community of Iowa City and the State of Iowa;
and
- (9) Interact and coordinate with Faculty Senate and University of Iowa Student Government.

c. Organization [Article III]. The annual reorganization of the Council begins in November. The following categories of personnel have membership on Staff Council unless represented by an exclusive bargaining agent. Membership on the Council is on the basis of a minimum of one representative for every 100 employees or major fraction thereof in each category:

- (1) Professional Administrative -- representing both Administrative and Academic,
- (2) Professional Health Care -- representing both Health Care and Nursing Professional Research,
- (3) Professional Research, and
- (4) Merit Supervisory Exempt/Confidential.

d. Council news [Article IV]. Staff Council information will be available to the Office of University Relations for publication in *fyi* and elsewhere.

e. Operational year [Article V]. Beginning April 1, 1999, the operational year of this Council shall be from April 1 to the following March 31.

f. Nominations to Staff Council membership [Article VI].

- (1) A committee shall be appointed according to paragraph n (Article XIV), which will oversee nominations to the Council. This committee shall be known as the Elections Committee.
- (2) In January, the Council shall advertise upcoming nominations for Council membership. Nominations for each category shall be sent to the Elections Committee of the University Staff Council no later than the last business day of January.
- (3) Those eligible for nomination shall be permanent employees of the University, either full time or part time, who are classified as professional and scientific staff or merit system staff who are exempt from collective bargaining because of supervisory or confidential status.
- (4) Terms of Council membership shall be three years unless a vacated term is being completed, or Vice President/President Elect is in the last year of his or her Council term, in which case this member's term is extended an additional year in order to assume the President's duties.
- (5) Council members shall serve no more than two consecutive elected three-year terms. Re-election can be sought after a one-year leave.

g. Elections to Staff Council membership [Article VII].

- (1) The names of all eligible nominees shall be placed on the ballot. Ballots shall be prepared

and approved by the Elections Committee. Ballots will be electronically distributed to all employees in represented categories no later than the end of the second week of February. The deadline for election of councilors will be two weeks after the distribution date.

(2) Following the deadline date, election results will be approved and certified by the Elections Committee. In case of a tie, the winner shall be chosen by lot. Results of the election shall be given to the Secretary of the Council, who will make the results a part of the permanent Council file.

(3) Any candidate listed on the Council official ballot for annual election may ask for an audit of the election within seven days of the date of mailing of the election summary. Said audit request must be presented in writing to the chair of the Council Elections Committee. An authorized audit of election ballots shall be performed by an impartial third party.

(4) All newly-elected Council members will begin their term April 1.

(5) In the event that a member of the Council changes positions within the University, the member continues to serve on the Council as follows:

(a) To the completion of the term if the member's new position with the University is in the same category in which he or she was elected.

(b) Until the following March 31 if the member's new position is in a category which is different from the one in which elected.

h. Officers [Article VIII].

(1) The officers of this Council shall be a President, Vice President/President Elect, Past President, Secretary, and Budget Officer.

(2) Nominations for the officers of Staff Council shall be made at the February meeting. The President and Vice President/President Elect must have served the immediately preceding year on the Council prior to the time he or she will hold office. The officers shall be elected by the Council at the March meeting.

(3) All officers of the Council shall assume their duties April 1.

(4) If the office of President becomes vacant, the Vice President/President Elect shall become President for the remainder of that term and assume the office of President the following year. If the office of Vice President/President Elect becomes vacant, a Vice President/President Elect shall be elected from the Council membership to serve the remainder of the term and assume the office of President the following year. If there is both an acting President and acting Vice President, the acting President shall assume the office of President the following year. If the offices of Secretary and/or Budget Officer become vacant, the President shall appoint an Acting Secretary and/or Budget Officer from the Council membership for the remainder of the term. If the office of Past President becomes vacant, the President shall appoint an Acting Past President from current or previous Council membership to serve for the remainder of the term.

i. Duties of officers [Article IX]. The duties of the officers are those implied by their respective titles and as specified in these bylaws.

(1) The President shall:

(a) Perform such duties as usually pertain to the office of President.

(b) Preside at all meetings of the Council, Executive Committee, and Goals Committee.

- (c) Convene Goals Committee to appoint Council members to all internal committees. These appointments are subject to the acceptance of the members so appointed.
- (d) Submit appointments or recommendations for representation on University committees in consultation with Staff Council when possible.
- (e) Prepare an Agenda for each meeting over which the President presides.
- (f) Prepare the Annual Report for the President of the University for presentation at the Staff Council meeting in March.
- (g) Appoint a President pro tem in the event of the absence of the President and Vice President/President Elect.
- (h) Submit Council recommendations to appropriate University officials.
- (i) Serve on the Staff Budgetary Planning and Review Committee.
- (j) Hire and supervise support staff.
- (k) Serve as Past President the following year.

(2) The Vice President/President Elect shall:

- (a) Perform the duties of the President in the absence of the officer.
- (b) Perform such duties as the President shall designate.
- (c) Assume the office of President the following year.
- (d) Serve on the Staff Budgetary Planning and Review Committee.

(3) The Secretary shall:

- (a) Be responsible for minutes for meetings of the Staff Council, Staff Council Executive Committee, and Staff Council Executive Committee with the University President and all Executive Committee meetings.
- (b) Be responsible for the Staff Council meeting attendance roster.
- (c) Conduct correspondence, as necessary.

(4) The Past President shall:

- (a) Chair the Staff Budgetary Planning and Review Committee or shall appoint a designee from the Budget Committee's current membership.
- (b) Oversee selection of Peer Support Referral Committee members.

(5) The Budget Officer shall:

- (a) Manage all Staff Council budgets.
- (b) Prepare an annual office budget for approval by the Executive Committee.
- (c) Prepare an annual overview of Staff Council budgetary information.

j. Executive Committee [Article X].

- (1) Voting members shall include the President, Vice President/President Elect, Secretary, Budget Officer, and four other members elected at the April meeting.
- (2) Nominations for non-officer Executive Committee members shall be made at the regular March and April Staff Council meetings. Voting for these Executive Committee positions shall take place at the April meeting.
- (3) The term of office for elected Executive Committee members shall be one year. After being elected to the Executive Committee for two consecutive years, an individual must remain off the Executive Committee for one year. The time spent on the Executive Committee by individuals who are the officers of the Council does not apply towards the election-term restrictions.
- (4) There shall be no restriction as to length of Council membership to be eligible for Executive Committee.
- (5) The Executive Committee is charged to formulate goals and directions for Council activities and advises and assists the officers of Council in carrying out the responsibilities of their offices.
- (6) The Secretary shall prepare minutes of all Executive Committee meetings as part of Council records and distribute them to Council members.
- (7) Executive Committee meetings are called and chaired by the Council President not less frequently than every two months.

k. Meetings [Article XI].

- (1) Meetings shall be held monthly except August.
- (2) The meetings of the Council shall be open to the public. Executive sessions may be held by majority vote of the Council. In executive sessions, attendance is limited to: members of the Council; the President of the University or a personal representative designated by the President; Senior Vice President for Finance and Operations; Director of Human Resources and/or Senior Associate Director of Human Resources and/or a personal representative designated by these persons; and/or other persons approved by a majority vote of the Council. Some portion of each regular meeting must be open. A report of each executive session must be made in the next open meeting.
- (3) Special meetings may be called by the President.
- (4) Council members missing more than three of the regularly scheduled meetings during the year shall be sent a letter reminding them of their obligations to represent their constituents on the Council. Council members missing five or more of the regularly scheduled meetings during the year shall be subject to replacement upon the recommendation of the Executive Committee. The Secretary shall notify the President of a Council member missing three meetings, and shall notify the Executive Committee of a Council member missing five meetings.

l. Quorum/Voting [Article XII].

- (1) In order to transact business that requires a vote, a quorum of one more than one-half of Council members must be present.
- (2) To carry a motion, affirmative votes must be cast by one more than one-half of those voting.
- (3) All voting in meetings of the body of the whole will be done by voice or by hand or by

paper ballot. If the vote is an election, it must be performed by secret ballot.

m. Vacancies [Article XIII]. In the event of a Staff Council vacancy during the year, the Elections Committee will use the current term's election results from which to select the next member by order of votes received as a potential nomination for replacement. Open nominations will be sought from the floor at the next Staff Council meeting. After review of all nominated candidates, the Elections Committee will make a recommendation to the Executive Committee of two staff members for each vacancy. The Executive Committee will then be responsible to complete final selection of a new member to serve the remainder of the vacant term until it expires.

n. Staff Council committees [Article XIV]. Council members are expected to actively serve on at least one ad hoc, internal committee or on the Executive Committee. The Goals Committee shall appoint Council and non-Council staff members to the internal committees. The Executive Committee shall designate a chairperson for each internal committee with the exception of the Budgetary Planning and Review Committee, whose chair is the immediate Past President. At the discretion of the chair, committee members may be removed from the committee for non-attendance.

The internal committees and their respective charge(s) shall be:

(1) Budgetary Planning and Review Committee:

(a) Purpose: To promote overall budget planning and advise the central administration on University resource acquisition and allocation in a manner that is consistent with the institution's strategic plan and the concerns of staff.

(b) Scope of concern:

(i) Gather input from constituency about needs and concerns of staff regarding budget.

(ii) Meet, as appropriate, with the Senior Vice President for Finance and Operations to discuss budget issues of specific concern to staff.

(iii) Meet regularly as staff representatives with the joint faculty/staff budget committee to discuss budget planning.

(c) Membership (as defined by the University of Iowa Faculty Senate/Staff Council budget committee document): Seven members to be appointed by the Staff Council Executive Committee; consideration shall be given to the appointment of the Past President, current President, and President-Elect (or Vice President) of Staff Council, as well as persons who have formerly served in those positions. Members of this committee also will be members of the University of Iowa Faculty Senate/Staff Council Budget Committee. At least one member may be a non-Staff Council member. Members shall be appointed for a term not to exceed three years. Reappointment is permitted; however, no person may serve for more than six consecutive years on the committee. Staff Council Executive Committee will solicit nominations at the June Council meeting. Decisions will be announced at the August Executive Committee meeting. Term of office will be from September to August.

(2) Bylaws/Policies and Procedures Committee:

(a) Purpose: To review, facilitate discussion, and make recommendations regarding bylaw revisions and policy statements.

(b) Scope of concern:

(i) Review bylaws and recommend amendments that are appropriate and

consistent with current bylaws, with support from concerned constituency.

(ii) Send approved bylaw changes to the Office of University Relations to be incorporated into the *Operations Manual*.

(iii) Review proposed policies or revisions of policies for appropriateness, consistency with current University policies, and support from concerned constituency.

(iv) Act as a parliamentary advisory in order to maintain productive Staff Council meetings.

(c) Membership:

(i) Members: No restriction on the number of members.

(ii) Open to: current Council members. If available, a non-Council member may be included to act as an expert or adviser on bylaws and/or University policy.

(iii) Term: one year.

(3) Committee on Committees:

(a) Purpose: To solicit and recommend the best qualified candidates to represent staff on University of Iowa charter and non-charter committees and other standing committees in conjunction with University of Iowa affirmative action policies. To find and recommend replacements for the various committees as unscheduled openings occur. Candidates shall be recommended without regard to classification except in the case of the Funded Retirement and Insurance Committee, whose membership is restricted to those staff members not covered by a bargaining agreement.

(b) Scope of concern:

(i) Act as liaison with staff members serving on University charter committees and non-chartered committees.

(ii) Report charter and non-charter committee issues of interest to Staff Council.

(iii) Provide Council view to charter and non-charter committee members as needed.

(c) Membership: There is no requirement or term for membership on this committee.

(4) Education Committee:

(a) Purpose: To promote awareness on campus of existing professional development opportunities. To explore options for further educational opportunities and to make recommendations to the Council for making those educational opportunities available to the staff.

(b) Scope of concern:

(i) Support the Mary Jo Small Staff Fellowship.

(ii) Organize and present Staff Council information to new staff members at monthly faculty/staff orientations.

(iii) Organize and present the orientation for new Staff Council members.

(iv) Work closely with the University of Iowa Learning and Development Office to provide staff with professional development opportunities.

(c) Membership:

(i) Members: The committee consists of a minimum of four Council members and the Coordinator of the University of Iowa Learning and Development Office.

(ii) Open to: current Council members.

(iii) Term: one year.

(5) Elections Committee:

(a) Purpose: To solicit candidates for vacant seats on the Council, Council Offices of President, Vice President/President Elect, Secretary, Budget Officer, and Executive Committee. To carry out elections in accordance with Council bylaws.

(b) Scope of concern: Refer to paragraphs c, f, g, j, and m (Articles III, VI, VII, X, and XIII).

(c) Membership:

(i) Members: 3-5 Council members.

(ii) Open to: current Council members not seeking reelection.

(iii) Term: one year.

(6) Goals Committee:

(a) Purpose: To review goals and timetables of internal committees. The Goals Committee will meet at the beginning of each academic year and as determined by the President.

(b) Scope of concern:

(i) Appoint members to internal committees each year.

(ii) Determine specific yearly goals of the Council.

(c) Membership: The committee consists of all internal committee chairs and the Council Officers. The Council President serves as Goals Committee chair.

(7) Human Resource Committee:

(a) Purpose: To review University of Iowa policy and procedure central to the human resource needs and concerns of professional and scientific and merit supervisory exempt/confidential staff in order that it may advise central administration in these matters.

(b) Scope of concern: The Committee may consider and make recommendations to any human resource policy or practice, including but not limited to the following:

(i) furlough, temporary status

(ii) retraining, professional development, recognition

(iii) reallocation of staff due to organizational change

(iv) job reclassification and review

(v) workplace safety

(vi) compensation

- (vii) performance appraisals
- (viii) staff benefits
- (ix) compliance and regulation issues

(c) Membership:

- (i) The number of members is at the discretion of the Council. The chair and vice-chair of the committee will be members of the Council. At least three members of the committee will be non-council members and the majority of the committee members will be Council members. Non-council members should have first-hand experience in working with human resource issues of concern to professional and scientific and merit supervisory exempt/confidential staff.
- (ii) Open to: current Council members. Administrative liaisons and/or their representatives with human resource interests are invited to attend as appropriate and with the Committee's approval.
- (iii) Term: Committee membership is a two-year term with a maximum of three back-to-back terms.

(8) Merit Supervisory Exempt/Confidential Committee:

- (a) Purpose: To develop, review, facilitate discussion, and make recommendations concerning issues of merit supervisory exempt/confidential (MSE/C) Staff.
- (b) Scope of concern: The issues that may be addressed include but are not limited to the following as they apply to MSE/C personnel:
 - (i) Review policies and practices relative to MSE/C colleagues.
 - (ii) Foster inclusion of MSE/C Staff on all recommendations from Council.
 - (iii) Meet with MSE/C constituents at least twice per year.
 - (iv) Represent the University of Iowa MSE/C membership on the Regents Inter-institutional Supervisory and Confidential Advisory Council (RISCAC), which represents non-bargaining merit staff of The University of Iowa, Iowa State University, University of Northern Iowa, Iowa School for the Deaf, and Iowa Braille and Sight Saving School.

(c) Membership:

- (i) Members: Committee consists of all MSE/C staff on Council and at least one non-MSE/C Council member.
- (ii) Open to: current Council members.
- (iii) Term: length of Council term for MSE/C members and one year for non-MSE/C Council members.

(9) Staff Council Diversity Committee:

- (a) Purpose: To promote diversity awareness and recommend ways to increase diversity and inclusion of all staff on campus in conjunction with University of Iowa "Core Values" Institutional Goal #5, which strives for a "culturally diverse and inclusive university campus."
- (b) Scope of concern:

(i) Develop programs throughout the year to promote diversity awareness, including the annual Staff Council Martin Luther King Celebration.

(ii) Actively solicit information from and interact with the various diversity groups on campus and in the community in support of their goals as well as jointly sponsoring events/programs.

(iii) Disseminate information to Staff Council concerning diversity programs and current activities and seek active support from Staff Council for promotion of these programs.

(iv) Request annual updates from the University on the progress made toward increasing diversity and inclusion of staff on campus.

(c) Membership: Open to any Staff Council member and to a representative from each diversity committee on campus.

(10) University/Governmental Relations Committee:

(a) Purpose: To foster communication of Council activities to the University, honor staff members, and promote good relationships between the University and local, state, and national government.

(b) Scope of concern:

(i) Responsible for coordinating the Board of Regents Staff Excellence Awards, the University Outstanding Staff Awards, and the Staff Council Staff Excellence in Service Awards.

(ii) Works to foster good relationships among local, state, and national officials and the University, alone and in conjunction with Faculty Senate's Governmental Relations Committee.

(i) Members: no restrictions; however, at least one member of the Executive Committee should be a member of the Committee.

(ii) Open to: current Council members.

(iii) Term: one year.

o. Peer Support/Referral Program [Article XV].

(On advice from the Office of the General Counsel, this section shall remain in its entirety as part of the Staff Council bylaws for as long as this program is active.)

(1) Purpose: To assist non-bargaining professional and scientific and non-bargaining merit staff in identifying rights and privileges according to University employment-related policies by suggesting appropriate sources for such information.

(2) Organization: It is proposed that Staff Council will amend its bylaws to establish a Peer Support/Referral Committee, composed of five members for the purpose described above. Staff Council officers and members will be encouraged to refer inquiries from employees to any individual member of the committee. Members of the committee are not required to be, but may be, members of Staff Council.

Terms of service for Peer Support/Referral Committee members will be limited to two years, with the option of completing two consecutive terms (four years total). Selection of members shall be by the Staff Council Executive Committee as described below ("How to apply ..."). The Staff Council Executive Committee shall also select one member to serve as chair for a

term not to exceed the member's term. The chair of the committee shall maintain a system to track anonymously the type of inquiry or problem involved to assist Staff Council in identifying problems or trends which might warrant review of University policy by Staff Council. No names or specific cases will be identified or maintained.

A joint letter requesting reasonable release time from departmental duties to carry out duties as a Peer Support/Referral Committee Member will be sent by the Staff Council Executive Committee and a Human Resources administrator to the supervisor of each individual chosen. The committee will meet as a group only at the beginning and end of each year, and otherwise as needed.

(3) Responsibilities of Peer Support/Referral Committee members:

- (a) Assist staff members one-on-one (not as a committee) with problems relating to their employment at The University of Iowa.
- (b) Maintain confidentiality of all concerned.
- (c) Support staff member by listening carefully, asking clarifying questions, assessing needs for information and guidance, consulting University policies and procedures, and contacting, directing, and/or accompanying staff member to appropriate authorities or offices as necessary.
- (d) Provide advice concerning fact-gathering and direct the staff member to relevant documents, appropriate policies and procedures, and offices, e.g., *Operations Manual*, Ombuds Office, Faculty/Staff Services, Family Services, Mediation Service, Affirmative Action, etc.

(4) Qualifications of Peer Support/Referral Committee members:

- (a) Required:
 - (i) Minimum of two years current employment at The University of Iowa in a non-bargaining professional and scientific or non-bargaining merit position.
 - (ii) Familiarity with the *Operations Manual*, University policies and procedures, and University administrative and staff assistance offices.
 - (iii) Experience and/or training in critical listening and communication skills such as may be gained from mediation training or workshops related to verbal communications skills.
- (b) Desired: Experience in service to staff and the University by participation on the Staff Council, various University charter and non-charter committees, or in some other capacity directly related to non-bargaining professional and scientific or non-bargaining merit staff or equivalent experience.

(5) How to apply to serve as Peer Support/Referral Committee member: Potentially qualified committee members will be identified by the Staff Council Executive Committee from a list of volunteers from Staff Council or volunteers suggested by Staff Council members. Those initially identified as qualified who are interested in serving will be asked to submit a letter to the Staff Council immediate Past President stating their qualifications and reasons for wanting to serve as a Peer Support/Referral Committee member. Peer Support/Referral Committee members will be selected based on their letter and a personal interview with representatives from the Staff Council Executive Committee and a representative from the Office of Human Resources.

(6) Campus notification of Peer Support/Referral Program:

- (a) Staff Handbook
- (b) Staff Council web page
- (c) Human Resources web page link
- (d) New Staff and Faculty Orientation
- (e) Referrals from Ombuds Office, Women's Resource and Action Center, and other groups
- (f) Posters displayed around campus
- (g) *News and Views*, the Staff Council newsletter
- (h) [fyi](#), the faculty and staff newsletter
- (i) Other sources to be identified

p. Parliamentary authority [Article XVI]. The parliamentary authority of the Staff Council shall be *Robert's Rules of Order Newly Revised*. This authority shall govern all procedures in the Staff Council except where it conflicts with any special rules of order adopted in these bylaws.

q. Amendments [Article XVII]. These bylaws may be amended at the regular monthly meeting of the Council by a two-thirds vote of those present, provided that the amendment has been introduced to the Council at the previous regular meeting.

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2.8(4) The Graduate Council.

(Amended 9/93; 2/99; 5/00)

a. Membership. The Graduate Council consists of the deans of the Graduate College as ex officio nonvoting members, thirteen members elected from the graduate faculty, and four graduate students chosen by the Graduate Student Senate for one-year terms.

Faculty representation on the Graduate Council shall consist of eleven collegiate representatives and two at-large representatives. One collegiate representative shall be elected by the graduate faculty of each of the colleges of Business Administration, Dentistry, Education, Engineering, Medicine, Nursing, Pharmacy, and Public Health. Three collegiate representatives shall be elected by the graduate faculty of the College of Liberal Arts and Sciences. The two at-large representatives shall be elected by the graduate faculty as a whole.

b. Duties of the Council.

- (1) To serve as the executive committee of the graduate faculty.
- (2) To assist and advise the Dean in the conduct of College business, including preparation of agendas, calling of emergency meetings, and determination of the status of a staff member where doubt exists as to his or her eligibility for membership in the graduate faculty.
- (3) To evaluate new graduate programs and revisions in existing programs, including non-departmental and interdisciplinary programs, and to make recommendations to the graduate faculty on new programs and on such aspects of curricula as will maintain uniform and effective educational policy.
- (4) To supervise the codification of current rules and regulations of the graduate faculty.
- (5) To assist the Dean, upon request, in the formulation of administrative decisions or judgments.
- (6) To confer with the Dean on matters of policy regarding the professional welfare of the graduate faculty.

c. Term of Office for Faculty Members. Council members are elected to serve for a term of three years, and take office at the opening of the fall semester following election.

d. Officers. The Dean of the Graduate College and the Associate Dean of the Graduate College act respectively as chair and secretary of the Council.

e. Executive Committee. The Graduate Council selects from among its elected membership three members for an executive committee whose major function is to consult with the Dean of the Graduate College on procedural issues which do not require the decision of the full Council.

f. Election Procedure.

(1) Eligibility. All members of the graduate faculty are eligible for membership on the Graduate Council, except for the President, vice presidents, and deans. Associate and assistant deans and directors who are substantially engaged in teaching and research are eligible. A member who has served for two or more years may not succeed himself or herself.

(2) Elections of Collegiate Representatives. In the spring of a year in which the term of a collegiate representative is to expire, an election will be held by the graduate faculty within that college to elect a successor. Such elections must occur at least six weeks prior to the election of at-large representatives as described below.

(3) Elections of At-Large Representatives. To elect at-large representatives, the Graduate Council shall appoint from the graduate faculty an ad hoc nominating committee of five members which shall nominate three candidates for any at-large vacancy. Results of elections for collegiate representatives will be taken into consideration by the nominating committee.

Ballots bearing the names of the at-large nominees shall be distributed by the registrar to members of the graduate faculty. Each faculty member shall return their marked ballot to the registrar. The envelope, but not the ballot, shall be signed by the voter.

The nominees receiving the highest number of votes shall be declared elected to regular terms. The nominees receiving the next highest votes shall, in order, fill any irregular terms resulting, for example, from leaves or resignations of an at-large representative.

In case of a tie, a Board of Tellers composed of three members of the council appointed by the dean shall determine the choice by lot.

(4) Vacancies. Procedures for filling vacancies of collegiate representatives for the remainder of the term shall be established by each of the colleges. In the case of a vacancy of an at-large council representative, the Graduate Dean shall appoint the faculty member receiving the next highest vote in the last at-large election to serve the remainder of the unexpired term.

(5) Election Date. The date for the election of at-large members of the Graduate Council corresponds to the date for elections to the University Faculty Council.

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2.8(5) Partnership of the Student Governments of Iowa (PGSI).

(Amended 9/93; 10/95; 4/07)

Preamble. The formation of the Partnership of Student Governments of Iowa (PSGI) seeks to implement an effective and representative government of all of the students of The University of Iowa. The formation of distinct undergraduate and graduate and professional governmental structures enables independent work but also allows for and encourages cooperation and collaboration among the entirety of student leaders. Indeed, a successful partnership is contingent upon open and honest communication and collaboration between the University of Iowa Student Government (UISG) and the Executive Council of Graduate and Professional Students (ECGPS); a failure to do so puts at risk effective representation of the students of The University of Iowa. At its core, the PSGI seeks to demonstrate a commitment to the service not only of all students of The University of Iowa, but also of the greater University community, embracing the principles of shared governance that value collaboration between faculty, staff, and student leaders in the service of the University and its members.

a. Membership and organization.

(1) Membership. All registered students, in accordance with the University of Iowa Registrar, shall constitute the membership of the PSGI.

(2) Organization. The student body gives governmental authority to the University of Iowa Student Government (UISG), the Executive Council of Graduate and Professional Students (ECGPS), and the Judicial Branch as prescribed by this constitution.

(3) Definitions.

(a) Majority vote: hereafter defined as a majority of representatives both present (either seated or by proxy) and voting.

(b) Two-thirds vote: hereafter defined as a two-thirds majority of representatives both present (either seated or by proxy) and voting.

(4) Human rights policy. The University of Iowa brings together in common pursuit of its educational goals persons of many nations, races, and creeds. The University is guided by the precepts that in no aspect of its programs shall there be differences in the treatment of persons because of race, creed, color, national origin, age, sex, disability, sexual orientation, gender identity, or any other classification that deprives the person of consideration as an individual, and that equal opportunity and access to facilities shall be available to all. Among the classifications that deprive the person of consideration as an individual are those based on associational preference. These principles are expected to be observed in the internal policies and practices of the University, specifically in the admission, housing, and education of students; in policies governing programs of extracurricular life and activities; and in the employment of faculty and staff personnel. The University shall work cooperatively with the community in furthering these principles.

b. University of Iowa Student Government (UISG).

(1) The University of Iowa Student Government (henceforth UISG) shall be the representative governing body of all undergraduate students at The University of Iowa.

(2) UISG shall determine its own rules of order and operating procedure.

(3) UISG policy and operating procedures shall be outlined in a separate document called the UISG bylaws.

(4) Procedures for amending the UISG bylaws shall be established in said document.

c. Executive Council of Graduate and Professional Students.

(1) The Executive Council of Graduate and Professional Students (henceforth ECGPS) shall be the representative governing body of all graduate and professional students at The University of Iowa.

(2) ECGPS shall determine its own rules of order and operating procedure.

(3) ECGPS policy and operating procedures shall be outlined in a separate document called the ECGPS bylaws.

(4) Procedures for amending the ECGPS bylaws shall be established in said document.

d. All Student Assembly (ASA).

(1) The All Student Assembly (henceforth ASA) shall be the joint assemblage of

representatives of UISG and ECGPS.

(2) The ASA shall ordinarily convene once each fall and spring semester. The fall meetings shall be chaired by the Speaker of the Senate or other designee of the UISG. The spring meetings shall be chaired by the Organizational Chair or other designee of the ECGPS.

(3) UISG and ECGPS shall appoint representatives to the ASA in accordance with each governing body's separate bylaws.

(4) Actions of the ASA shall require the assent of a majority of the representatives present and voting (either seated or by proxy) in each governing body (UISG and ECGPS), except in cases where this document or *Robert's Rules of Order* specifies a higher standard for a decision (e.g., two-thirds vote).

(5) The ASA shall be responsible for approving fiscal year budgets during the spring semester.

(6) The ASA shall be responsible for approving Priority I and Priority II student organization supplemental funding (see paragraph g(3) below).

(7) The ASA shall be responsible for approving legislation that focuses on all-student issues.

(8) The Speaker of the Senate, approval by a two-thirds vote of the UISG Legislative Branch, and the Organizational Chair of the ECGPS shall all have the authority to bring all-student legislation requiring timely action before each governing body separately. Such legislation passes with an affirmative majority vote of both the UISG and the ECGPS.

(9) Committees.

(a) Definition. All ASA permanent committees shall be joint committees of the two governing bodies. Where necessary, subcommittees of a permanent committee shall be established by both of the governing bodies. A permanent committee shall be responsible for recommending to the two governing bodies, and assisting the leadership of each body in executing actions within its assigned area.

(b) Establishment. The ASA may establish and terminate permanent committees, except those committees mandated in other articles of this PSGI constitution. Establishment and termination shall be by a majority vote of both UISG and ECGPS.

(c) Composition. Members of permanent committees shall be representatives, except where specified below. Membership shall consist of six undergraduate student representatives and three graduate/professional student representatives, except where noted otherwise. Each governing body is in charge of selecting its members to the ASA committees.

(d) Chair. Each committee shall elect a chair (or co-chairs as noted), according to procedures set forth in committee bylaws, who shall serve during that term of the ASA. The election will be under the auspices of the Student Elections Board (SEB) during the first regular meeting. The chair shall be responsible for notifying the PSGI of his or her election as chair.

(e) Established permanent committees. The permanent committees are as follows:

(i) All-Student Assembly Budgeting and Allocating Committee (SABAC). This committee shall be responsible for recommending to the ASA annual and supplemental funding for the student organizations recognized by the UISG and ECGPS. This committee shall also be responsible for oversight of UISG and ECGPS financial operations.

(A) Membership of this committee shall be determined by the UISG and ECGPS in accordance with the SABAC bylaws. The UISG Financial Officer and Student Organization Liaison shall serve as non-voting members of this committee.

(B) Supplemental funding for Priority III organizations shall be administered by the UISG.

(ii) Nominations Committee. This committee shall be responsible for advertising, interviewing, and nominating to the ASA persons to serve in positions in the Judicial Branch, on all-University committees, including at least one student athlete to fill the two positions on the Presidential Committee on Athletics (see [I-2.8\(23\)](#) below), and on other bodies as instructed by the ASA. This committee shall hold the authority granted by the all-University charter committees. The co-chairs of this committee shall be the Undergraduate Vice President and an ECGPS delegate.

(iii) Scholarly Presentation and Research Grants Committee (SPRG). This committee shall be responsible for the review and recommendation of grants for research and scholarly presentations by students, by evaluating the research or presentation venue, student effort, student need, and other merits as determined in committee bylaws. These bylaws are to be reevaluated each year and submitted to the ASA for ratification. The committee shall ensure the equitable access of both undergraduate students and graduate or professional students to this process.

(A) The SPRG Committee shall be open to appointments by both the UISG and ECGPS. Any UISG-elected senator that wishes to serve on SPRG is subject to appointment per the bylaws of the UISG. Any graduate or professional student, as determined by the University of Iowa Registrar, who wishes to serve on SPRG is subject to appointment per the bylaws of the ECGPS. The number of members shall be specified by the SPRG bylaws.

(B) Funding for the SPRG Committee is administered by the ECGPS.

e. Judicial branch.

(1) Composition.

(a) The University of Iowa Judicial Branch shall consist of the Student Judicial Court (SJC), Student Elections Board (SEB), and Student Traffic Court (STC). The SJC shall have review power over the SEB and STC.

(b) General rules of administrative operations for SJC, SEB, and STC.

(i) Minimum size. A minimum of five members is required to hear and rule on a case. No judicial officers appointed during a pending case shall be allowed to rule on that case.

(ii) Vacancies. A seat shall be considered vacant if a judicial officer ceases to be a student, is impeached, or tenders a resignation to the UISG President or Chief Justice of the SJC.

(iii) Meetings. The Judicial Boards shall meet within two weeks after appointment of new justices and shall elect the Chief Justice of the SJC. Additional meetings may be held at the request of the Chief Justice or presiding

officer.

(iv) Attendance. All judicial branch members are required to attend all official meetings of the respective board or court. Members who miss two meetings in a semester without an approved excuse and a proxy of their votes will forfeit their membership on the judicial branch and are ineligible for reappointment until the next academic year.

(2) Student Judicial Court (SJC).

(a) Jurisdiction.

(i) The Student Judicial Court (SJC) shall render advisory opinions upon the request of the UISG President, the ECGPS Chair, the SA or any senator who currently holds a seat in any of the senates.

(ii) The SJC shall have original jurisdiction over:

(A) Interpretation of this PSGI constitution, its bylaws, and any amendments hereto.

(B) Interpretation of the constitutions or bylaws of the governing bodies of PSGI, all other associations, commissions, student organizations, or committees.

(C) Interpretation and constitutionality of the actions of PSGI associations, commissions, student organizations, or committees.

(iii) The SJC shall have appellate jurisdiction over:

(A) Disputes heard by the SEB or STC.

(B) Disputes heard by other student judicial bodies.

(iv) The SJC may hear and decide any case concerning students, provided that the parties agree in writing to submit the case to the court and abide by its decision.

(b) Membership. The SJC shall be comprised of nine justices. The justices shall serve two-year terms, with no more than six justices appointed within one academic year. Justices may be reappointed for any number of terms. Members of other judicial entities, the ASA, the UISG executive branch, the ECGPS executives or staff are not eligible to serve on the SJC.

(c) Qualifications. Justices must be registered students, in accordance with the University of Iowa Registrar.

(d) Chief justice and court recorder. The SJC shall elect a chief justice from among the currently seated Justices who shall act as chair and administrative officer of the SJC. The chief justice shall be elected at the first meeting of the SJC after the nomination of new justices has been approved. The chief justice shall serve during that session of the SJC and shall continue to serve until the new chief justice is elected. Each session shall commence at the first meeting of the SJC after the nomination of new Justices has been approved and shall continue until the same meeting the following spring semester. This election will not be under the auspices of the SEB. The chief justice, after elected, shall then appoint a justice to act as court recorder. The outgoing chief justice shall continue to serve until the new chief justice is elected.

(e) Rules and procedures. The SJC shall maintain rules and procedures for the conduct of fair and expeditious hearings at all times of the year. These rules and procedures shall include the following:

- (i) Any member of the UISG may bring a case to the SJC, subject to the provisions above.
- (ii) Any party to a case before the SJC may be assisted or represented by counsel at that party's expense.
- (iii) In cases involving the SA, the executive branch, UISG associations, commissions, student organizations, or committees, the SJC shall have the power to request that that group defend itself in court.

(f) Impeachment.

- (i) Any justice of the SJC may be impeached and removed from office if that justice fails to perform his or her duties.
- (ii) Calls for impeachment may be originated by a member of either legislative body and must be approved by a two-thirds majority of representatives of both UISG and ECGPS. Once impeached, an individual may not be reappointed to the Judicial Court.

(g) Appeals. Decisions of the SJC may be appealed to the President of the University or to his or her designated representative.

(3) Student Elections Board.

(a) Jurisdiction. The SEB shall have jurisdiction over the following:

- (i) The conduct, certification, and announcement of the results of all-University student referenda.
- (ii) The conduct, certification and announcement of the results of any elections authorized by the ASA in accordance with this PSGI constitution.
- (iii) The conduct, certification and announcement of the results of any elections authorized by UISG or ECGPS in accordance that body's respective bylaws.
- (iv) Infractions of election rules or procedures.
- (v) Review of contested ballots.
- (vi) Development of rules and procedures to ensure fair, equitable, and accessible elections, including the ability of independent candidates to vie effectively with group or party-affiliated candidates.

(b) Composition. The SEB shall be comprised of nine members serving one-year terms. Members may be reappointed for any number of terms. Members of other judicial entities, the ASA, UISG executive branch, ECGPS executives or staff are not eligible to serve on the SEB.

(c) Qualifications. SEB members must be currently registered students at The University of Iowa.

(d) Director. The SEB shall elect a director who shall act as chair and administrative officer of the SEB. The director shall be elected at the first meeting of the board after

the nomination of members has been approved and shall serve for the remainder of the SEB term.

(e) Rules and procedures. The SEB shall maintain rules and procedures for conducting fair and equitable elections.

(f) Impeachment. Any member of the SEB may be impeached if that member fails to perform his/her duties including adherence to the attendance requirement.

(4) Student Traffic Court (STC).

(a) Jurisdiction. The STC shall have original jurisdiction in accordance with University parking policy over all cases of student tickets issued by the University Parking Division (see [V-27](#); see also [VI-11 University Parking and Transportation Department](#)). The STC shall have the power to dismiss, uphold, modify, or suspend action on the alleged violation. If a dismissal is granted, this shall be final and all records of the dismissed violation shall note that it has been rendered null and void.

(b) Composition. The STC shall be comprised of nine magistrates serving two-year terms. Magistrates may be reappointed for any number of terms.

(c) Appointments. Magistrates shall be nominated during the spring term by the ASA Nomination Committee. The nominations must be confirmed by a majority vote of each of the legislative bodies of the ASA. Vacant seats will be filled in the same manner, as they occur.

(d) Qualifications. STC members must be currently registered students at The University of Iowa.

(e) Chief magistrate. The STC shall elect a chief magistrate who shall act as chair and administrative officer of the STC. The chief magistrate shall be elected at the first meeting of the court after the nomination of magistrates has been approved and shall serve for the remainder of the STC term.

(f) Rules and procedures. The STC shall establish and maintain rules and procedures for the conduct of fair and expeditious hearings.

(g) Impeachment.

(i) Any magistrate of the STC may be impeached if that magistrate fails to perform his or her duties including adherence to the attendance requirement.

(ii) Calls for impeachment may be originated by a member of either legislative body and must be approved by a two-thirds majority of both UISG and ECGPS. Once impeached, an individual may not be reappointed to the STC.

(h) Appeals. Decisions of the STC may be appealed to the SJC only on procedural grounds.

f. Elections.

(1) Qualifications. Representatives in the PSGI are required to meet qualifications as determined by their respective governing body. All UISG representatives will meet qualifications as determined by the UISG in accordance with their respective bylaws and all ECGPS representatives will meet qualifications as determined by the ECGPS bylaws.

(2) Election procedures. The Student Elections Board (SEB) will have oversight and facilitate elections when either the UISG or ECGPS requests their services. The SEB will conduct their

requested services in accordance with their bylaws and paragraph e above.

g. Student fees allocation.

(1) Authority. The PSGI's constitutional power to allocate fees is derived from the Board of Regents through The University of Iowa. Distribution of the fees allocated and other PSGI funds shall also be vested in the All Student Assembly of the PSGI. Passage of the annual budget shall require a majority vote in both the UISG as well as the ECGPS.

(2) Student Assembly Budgeting and Allocation Committee.

(a) Recommendations concerning all-student fee allocation to the all-student assembly of the PSGI, as well as Priority IIII funding to the UISG will be made by SABAC.

(b) Composition of the SABAC will consist of nine undergraduate students (six voting members and three alternates) and five graduate and professional students (three voting and two alternates) as determined by the University of Iowa Registrar. The nine undergraduate SABAC members will be appointed by the UISG in accordance with their bylaws and qualifications for the position. The five graduate and professional student SABAC members will be appointed by the ECGPS in accordance with their bylaws and qualifications for the position.

(c) Allocation recommendations will be subject to the PSGI's funding procedures and guidelines which shall comply with the University Policy on Human Rights (paragraph a(4) above; see also [II-3](#)) and other applicable University policies and regulations.

(3) Priority I and II funding procedures.

(a) Requests of Priority I and II organizations will be reviewed by SABAC in accordance with SABAC bylaws.

(b) SABAC will make its recommendations publicly available on its website at least seven calendar days prior to the spring All Student Assembly meeting of the PSGI so that student organizations, representatives of the PSGI, and students have time to review those recommendations.

(c) The ASA will review SABAC recommendations and approve or fail recommendations. Approval of allocations requires a majority vote of both the UISG and ECGPS in accordance with paragraph d(4) above. All approved allocations will immediately be sent to the Office of the Vice President for Student Services for approval.

(d) Failure of any recommendation in a regularly scheduled ASA meeting will result in the convening of an emergency ASA meeting of the PSGI within seven calendar days of the failed allocation. Approval of those failed allocations requires a majority vote of both the UISG and ECGPS in accordance with paragraph d(4) above. Should a compromise be reached within those seven calendar days, the approved allocation will immediately be sent to the Office of the Vice President for Student Services for approval.

(e) A failure of any recommendation in an emergency ASA meeting of the PSGI, or a failure to convene the PSGI within seven calendar days of the original, regularly scheduled ASA meeting in which the allocation failed, will result in the allocation being sent to the SABAC for its approval during redeliberations. A two-thirds majority of SABAC members present and voting is required for the allocation to be sent directly to the Office of the Vice President for Student Services for approval. SABAC has seven calendar days to redeliberate new recommendations upon the adjournment of the ASA.

(f) A failure to reach a two-thirds approval in SABAC during redeliberations will then require only a simple majority of SABAC members present. Once a simple majority is reached by the committee, the recommendation is to be sent to a committee comprised of only the UISG President and ECGPS Organizational chair. Approval by both the UISG President and the ECGPS Organizational Chair is required for the allocation to be sent directly to the Office of the Vice President for Student Services for approval. UISG President and ECGPS Organization Chair shall have 48 hours to approve new recommendations upon the adjournment of SABAC.

(g) At any point prior to submission to the Vice President for Student Services the ASA retains the right to convene a meeting within 24 hours to review any funding act.

(4) Priority III funding procedures.

(a) All remaining funds that are not allocated to Priority I and II organizations for the next fiscal year at the spring semester's ASA meeting of the PSGI shall be designated as Priority III and/or supplemental funds for the next fiscal year.

(b) During the year, SABAC (as outlined in Section B) will make recommendations on how to allocate Priority III funds.

h. Student organizations.

(1) Definition. Any group which consists of at least 51 percent University of Iowa students and whose purposes are consistent with the educational objectives of the University is eligible for recognition by the PSGI and the University. Recognized student organizations must comply with all regulations contained in this PSGI constitution. Recognition of a student organization by PSGI or by the University does not constitute an endorsement of the student organization's program or purposes, but is merely a charter to exist.

(2) Recognition. Student organizations are those groups other than those authorized elsewhere in this PSGI constitution and are recognized under the authority of the ASA, or the appropriate legislative body of the ASA, upon the recommendation of the Student Organization Liaison. Groups must have at least five (5) members, of which at least three (3) must be students. For groups intent on sponsoring activities that raise health and safety concerns, recognition applications will be referred to the Organizational Review Committee for an initial evaluation before recognition is considered. These student organizations must comply with the University Policy on Human Rights (paragraph a(4) above; see also [II-3](#)), this PSGI constitution, the PSGI bylaws, and all regulations pertaining to recognition (paragraph h(3) below). In addition the business of these student organizations shall be conducted in an open and democratic manner. Any student organization which fails to comply with the above requirements, or which violate its own constitution, may have its recognition revoked by the recognizing legislative body or bodies (paragraph h(3) below), or by action of the SJC.

(3) Recognition procedure. Any group wishing recognition shall first file with the Student Organization Liaison an application for student organization recognition. The SOL shall review the applications and forward the same to the appropriate legislative body along with a recommendation for adoption or rejection and the reasons therefore. In order to receive funds from mandatory student activity fees a student organization must be recognized. All student organizations must adhere to "III. Student Organization" of [Policies and Regulations Affecting Students](#) (see A.5 Recognition Procedure).

(a) Appropriate legislative body. The recognition process shall include the provisions of paragraphs h(4) Classifications and h(5) Status below, as well as the following regulations:

(i) The UISG may recognize and revoke recognition of academic or non-academic undergraduate student organizations by a majority vote.

(ii) The ECGPS may recognize and revoke recognition of graduate and professional student organizations by a majority vote.

(iii) The ASA may recognize and revoke recognition, by a majority vote of both the UISG and the ECGPS of the ASA, of student organizations which the SOL has determined represent both undergraduate students and graduate or professional students to a significant extent.

(b) Recognition retention. Once recognized, any student organization shall retain recognition status provided that they submit a Student Group Recognition Form to the Office of Student Life in the fall and spring semester.

(i) Automatic revocation of recognition. Failure to fulfill paragraph h(3) above will automatically revoke recognized student organization status and make the student organization ineligible for UISG funding and the use of University or UISG materials and facilities.

(ii) Temporary recognition. The SOL or the recognizing legislative body may grant temporary, contingent recognition to those student organizations whose recognition is revoked under paragraph h(3) above.

(iii) Re-recognition. Re-recognition must follow "III. Student Organizations" of *Policies and Regulations Affecting Students* and is subject to review by the Organization Review Committee. A student organizations will be required to regain recognition through the appropriate recognizing legislative body in the following cases:

(A) Recognition that has been lost for one or more years.

(B) A constitution that has been substantially amended.

(C) Membership or activities that have been altered such that their classification (paragraph h(4) below) may be affected.

(4) Classifications.

(a) Legislative body classification. The SOL will classify applications for recognition of student organizations as to the legislative body to which the student organization should report and report its recommendation on recognition to that legislative body. Where the SOL determines that an undergraduate student organization is both substantially academic and substantially non-academic, or a student organization represents both undergraduate students and graduate or professional students to a significant extent, the SOL shall report the recommendation to the UISG or ECGPS, respectively. Classification of a student organization shall be as follows:

(i) Graduate and professional student organizations are those whose membership and activities center predominantly around graduate or professional students and their interests.

(ii) Undergraduate student organizations are those whose membership and activities center predominantly around undergraduate students and their interests.

(A) Academic student organizations are those undergraduate student organizations whose activities and membership center around a particular academic or collegiate course of study or curriculum or those

organizations whose primary purpose is tied to classroom activity, or enhancing such classroom activity.

(B) Non-academic student organizations are those undergraduate student organizations whose membership and activities do not center around a particular academic or collegiate course of study or curriculum, but rather those whose activities center on out-of-the-classroom interests.

(b) Religious or political classification. Religious and political organizations shall be recommended to the appropriate legislative body by the SOL. Religious and political groups are allowed to seek SABAC funding but are restricted in the type of programming: non-proselytizing and non-evangelizing activities are eligible for funding.

(5) Status. The status of recognized student organizations shall be one of the following:

(a) Permanent. Permanent student organizations are those that have the right to apply for funding and use of University facilities.

(b) Ad hoc:

(i) Ad hoc student organizations are those in existence for less than one year and are working towards specific goals directly connected with one-time events. These goals need to be realized within the one-year term.

(ii) A student organization seeking recognition when the ASA is not meeting on a regular basis may also obtain ad hoc status until the ASA is in session, at which time the student organization must pursue permanent status. A student organization meeting this latter condition will need to submit a constitution when presenting the application for ad hoc status.

(iii) Student groups that have an extreme need for timely approval before the ASA meets, as determined by the SOL, may be approved on an ad hoc basis contingent on the final approval of the appropriate legislative body.

(6) Privileges. Recognized student organizations possess the right to obtain use of University facilities, apply for office space, and apply for funding from the PSGI subject to the following:

(a) University facilities. Use of University facilities is subject to the regulations outlined in [V-35 Conditions of Use of University Facilities](#).

(b) Office space. Assignment of office space in the Student Organization Office Suite (SOOS) or the Student Activities Center (SAC) is subject to regulations outlined in this PSGI constitution and rules and procedures of the SOOS and SAC.

(c) Funds. Funding is subject to the budgetary processes of the PSGI, based upon availability of funds and the budgetary decisions of the PSGI.

i. Provision for amending this constitution.

(1) A proposed amendment to this PSGI constitution shall be ratified if either of the following conditions is fulfilled:

(a) ASA approval. Approval by a two-thirds vote of each of the two bodies of the ASA is required. In order for such a vote to be held, the proposed amendment(s) must be submitted to the membership at least two weeks prior to the scheduled ASA meeting.

(b) All-student approval. Approval by both a majority of the portion of the undergraduate student body voting in the referendum and a majority of the portion of the graduate and professional student body voting in the referendum. At least 10 percent of undergraduate students and 10 percent of graduate and professional students must vote on the referendum in order for the referendum to be considered valid.

(2) Any student may propose amendments to this constitution. Ratification by means of all-student approval shall be conducted through a special election. Students or groups of students proposing constitutional amendments may be required to pay for the cost of conducting such a special election.

j. Implementation.

(1) The approval of this constitution shall be in accord with the procedures for amending the existing UISG constitution.

(2) If approved, March 2007 elections for UISG shall be elections for the undergraduate student government called UISG in this document. Only undergraduate students shall vote in these elections.

(3) The April 2007 meeting of the ASA shall consist of representatives from the UISG and ECGPS. For this meeting, the 2006-07 GPSS senators shall constitute the ECGPS representation and the 2006-07 UAS and UCS senators shall constitute the UISG representation. The ECGPS Organizational Chair shall serve as chair for the meeting.

(4) This remainder of this constitution shall take effect on April 1, 2007. The sitting UISG legislature shall remain seated for the first spring 2007 meetin of the PSGI.

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2.8(6) General Charter for University Committees.

(President 3/18/74; amended 3/75, 1/77, 6/85; 9/93; 1/99)

a. General Purpose and Method of Operation. University charter committees are established, modified, and disestablished by the collective action of the following three organizations, namely, The University of Iowa Student Government, the Staff Council, and the Faculty Senate (herein called "assemblies"), and by the President of The University of Iowa.

The organization, purpose, and charge of University charter committees are subject to the authority of the Board of Regents, State of Iowa, and the President of The University of Iowa.

Charter committees are established in an effort to assure that University-wide services and activities will be carried out in the best interests of education and society. The membership of University charter committees is generally composed of faculty, staff members, and students in varying proportions according to the committee's primary interest. Charter committees are designed to be small working groups. Unless special circumstances dictate, they shall not exceed eleven appointed, voting members. Their general responsibility is twofold: 1) to recommend and to advise on the formulation of University policy, and 2) to assist in the interpretation of University policies to their respective constituencies.

The composition of each charter committee, the activities of concern to it, and the specific charges to it are set forth in specific charters which follow this General Charter.

b. Scope of Concern. Within the area to which it is assigned by its specific charter, each University charter committee may recommend University policy and advises on the following matters: 1) formulation of basic policy and objectives; 2) development of plans and programs including financing; 3) development of operations, procedures, rules, and regulations; 4) response to suggestions and inquiries from all persons interested in the University; 5) solicitation of expert opinion and information from any sector of the University when it appears that such opinion and

information will help the committee in its advisory capacity; and 6) other matters of mutual interest and concern as they arise. University charter committees are privileged, as are the assemblies and constituencies which the committees represent, to take a position on any question concerning the relation between the area of their immediate concern and the overall welfare of the University. The position taken will be deemed that of the charter committee and not necessarily that of the three assemblies or their constituencies. Upon its request, the charter committee will have access to all relevant public information as defined in Chapter 22 of the *Iowa Code*.

c. Authority. Each University charter committee acts only in an advisory capacity within the area assigned to it. Committee recommendations are not binding on the administration. On the other hand, it is expected that the views of the committees will have an important influence on policies and procedures in their areas of concern. Administrators remain responsible to and accountable to the President of the University. Members of the charter committees, on the other hand, should report to and seek the views of the assemblies which have nominated them. Furthermore, it is expected that when administrative officers of the University seek the opinion of students, faculty, or staff, they will use, among other sources of information and advice, the services of the appropriate charter committee. Each assembly, of course, may maintain its own internal committee system. Similarly, the President of the University shall be able to establish committees as deemed necessary by the President.

d. Appointment Procedures.

(1) Qualifications for Members.

(a) Appointments of committee members by each assembly are to be made in accordance with the procedures adopted by that assembly. Appointments must meet the committee membership requirements of the general charter and of the specific charter for the committee concerned. Appointments must be consistent with the University's affirmative action policy. All such appointments shall be confirmed by the President of the University, who will also make committee appointments if specifically mandated by the charter of a specific committee.

(b) Appointees of The University of Iowa Student Government shall be persons who are currently registered as full-time students at the University in an undergraduate, graduate, or professional program on campus.

(c) Appointees of the Faculty Senate shall be persons who are eligible to be members of the Faculty Senate ([I-2.8\(1\)](#)).

(d) For purposes of membership on charter committees, appointees of the Staff Council shall be permanent employees of the University, either full or part time, who are covered by the Board of Regents Merit system, or who are classified primarily as Professional and Scientific Staff, except that staff covered by any collective bargaining unit are ineligible to serve on the Funded Retirement and Insurance Committee.

(2) Annual Term of Charter Committees. Each charter committee shall have an annual term running from September 1 of each year to the following August 31.

(3) Term of Members. The term of appointment for each member of a charter committee shall be fixed by the assembly appointing that member except that no appointment shall be for a term longer than three years. Reappointments are possible. However, no person may serve more than six consecutive years on a charter committee, except as specified by specific committee charters. Terms of newly appointed and reappointed committee members will begin on September 1 and terms of retiring committee members will expire on August 31. When appointments are made for more than one year to a new charter committee, initial appointments from each assembly are to be staggered terms, that is, for one, two, or three years.

(4) Time of Appointment. To the extent possible, appointments and reappointments are to be made on or before May 15 of each year so that all new and continuing members of the charter committee will be appointed before the committee's first meeting of its next term, commencing on the following September 1.

(5) Selection of Chairperson(s). On or before August 31 of each year, the chairperson and, where applicable, the co-chair of each charter committee will be appointed from among those members of the committee for the next annual term by the President of the University after consultation with the presidents of the three assemblies.

e. Resignation and Replacement. In the event a duly appointed member wishes to resign, the member should notify the president of the appropriate assembly and the President of The University of Iowa. The president of the relevant assembly shall forward the name of any new appointee to the President of the University, who will confirm the appointment if it is consistent with (d)(1) above. If qualified, the person so designated will be appointed to complete the full term of the person who resigned. The President of the University shall send written notice of the appointment to the chairperson(s) of the charter committee to which the person has been appointed, to the presidents of all three assemblies, and, in the case of staff, to the appointee's immediate supervisor.

f. Removal. A committee member appointed from an assembly may be removed by the president of the assembly if he or she is absent from at least three consecutive committee meetings or for other good cause. If the committee chair believes that there are grounds for removal, he or she shall notify the affected committee member and the president of the relevant assembly. If the president of the assembly believes removal would be appropriate, the member will be notified that the committee seat has been declared vacant, and a new member will be appointed to the committee by the appropriate assembly in accordance with its procedures.

g. Notification Procedures for Appointees and Reappointees; Designation of Administrative Officer to Serve as Liaison with Charter Committees. After charter committee members are appointed and confirmed, the President of the University shall give written notice of full committee membership to the presidents of the three assemblies, who will then be responsible for notifying new appointees and reappointees from that constituency of their appointment. The President of the University shall also distribute a consolidated membership list of all charter committees to the presidents of the three assemblies, to the current chairperson of each charter committee, to each administrator who is a liaison to a charter committee, to the Office of the Director of University Relations, and to other centers of communication as appropriate.

In addition, it is expected that on or before September 1 of each year the President of the University will designate one or more administrators, consistent with the terms of any specific charter, who will work with the charter committees during the following year. The list of administrators who are the liaisons to the charter committees will be sent to the committee in time to permit each committee to hold its first meeting of its annual term with the administrators in attendance.

h. First Meeting of Annual Term.

(1) Time of meeting. The first regular meeting of the annual term for each charter committee shall be held on or before October 1 in each annual term.

(2) Election of Secretary. At this meeting, the general and specific charges to the committee will be explained to the new members, current committee activities will be reviewed, and a secretary for the annual term will be nominated and elected by the committee.

i. Regular and Special Meetings.

(1) Frequency: Each charter committee is to hold a minimum of two regular meetings during each fall and spring semester falling within the annual term.

(2) Call: Meetings may be called from time to time by the chairperson(s) as business arises. The chairperson(s) shall call a meeting upon petition by one-third of the committee members or upon the request of the administrators assigned to work with the committee.

(3) Notice: Notice of each meeting shall be provided to all committee members, to the administrators designated as liaisons to the committee, to others having business with the committee, to the presidents of the three assemblies and, at the discretion of the committee, to the IMU Campus Information Center for inclusion in the master calendar.

(4) Floor Privilege: Meetings of the charter committees shall be opened to the public and media except when the committee deems it appropriate to meet in executive session. Committee members and the designated administrators (or their representatives) have the right and privilege of the floor at all times; this right may be extended to other persons by majority vote of the committee.

(5) Voting Privilege: Voting privileges are limited to members of the committee. A roll-call record of split votes is to be kept in the minutes when requested by a member of the committee.

(6) Quorum Requirements: A quorum consists of at least one-half of the committee's members. If proceedings are under way to replace a committee member (see paragraph f above) and neither the member facing removal nor an officially appointed successor is able to attend a committee meeting, the seat shall be considered vacant for quorum purposes.

(7) Conduct of Business: Committee deliberations generally should be conducted in accordance with *Robert's Rules of Order, Newly Revised*, which makes due allowance for the informality appropriate to small working groups. The committee shall follow a prepared agenda. The procedures outlined in this section do not interfere with the prerogative and responsibility of members of the committee to communicate with their several assemblies frequently and informally or to refer a disputed issue to the assembly for broader debate.

(8) Minutes: Minutes from each committee meeting are to be sent to all members of the committee, to the designated administrators who are liaisons to the committee, to the presidents of the three assemblies, to the President of the University, and to other persons in the University or to such campus and community media as may be appropriate. At minimum, the minutes should reflect any resolutions or other recommendations or motions of the committee and be fairly reflective of the committee's discussion.

j. Files. All files and copies of the minutes of the committee shall be kept by the administrator who is the liaison to the committee. The chairperson(s) and secretary may maintain such files as they deem appropriate. Files of the chairperson(s) and the secretary should be sent to their immediate successors in office, or to the administrator who is liaison to the committee.

At convenient times, as files relating to any charter committee accumulate in the Office of the President or in the files of any of the assemblies, administrators, chairpersons, or secretaries and are no longer needed by others for current reference, they shall be transferred to University Archives. At that time, the presidents of the three assemblies may deal with their copies of committee records in accordance with any University records retention policy then in effect.

k. General Charge to Charter Committees.

(1) Each committee shall concern itself with the matters listed in I-2.8(6)b as these matters apply to the area assigned to the committee.

(2) In terms consonant with I-2.8(6)a and I-2.8(6)c, the committee should at all times seek to advise the administration and to inform the three assemblies of matters of concern. Except as may be provided in the specific charters, there are no ex officio members of charter committees.

(3) When requested by the President of the University, and without prejudicing the role played by the Faculty Senate Committee on the Selection of Central Academic Officials, each charter committee shall be available to advise the President of the University: 1) on the methods of reviewing the functions which come within the scope of the committee's advisory role, 2) concerning the criteria for appointment of new University-wide administrators, some of whose functions come within the scope of the committee's advisory role, and 3) on the selection of such administrators.

(4) Each outgoing committee shall prepare in time for the first regular meeting of the incoming committee in the next annual term a brief report summarizing committee activities for the past year and identifying current issues and future questions to the extent such information is not available from the committee's minutes. Any annual report is to be distributed in the same manner as the committee's minutes.

(5) Committee members shall neither expect nor accept by reason of their service on any committee any gratuities, rewards, or perquisites, including tickets. Preferential treatment shall not be given to any committee member by virtue of service on the committee.

l. Establishment and Modification of Charter Committees. At least once every three years the presidents of the three assemblies and the President of the University shall review the committee structure to determine whether charter committees should be established or modified. Before making a final decision, they shall seek the advice of the appropriate constituencies in this review process. To establish or modify a charter committee requires the approval of the three assemblies and the President of the University.

m. Duration of the General Charter. The General charter shall be formally reviewed by the President of the University and by the presidents of the three assemblies at least once every three years and continued if agreed to by them. It can also be amended at any time by unanimous agreement of these officers.

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2.8(7) Information Technology Advisory Committee Charter.

(Amended 5/07; 6/09)

a. Membership. Confirmed by the President of the University:

(1) Seven members appointed by the governing body of the faculty, currently the Faculty Senate;

(2) Two members appointed by the governing body of the students, currently for the purposes of this committee, the joint nominations committee of the UISG and ECGPS;

(3) Two members appointed by the governing body of the staff, currently the Staff Council.

(4) Committee is chaired by a faculty member; chair selection is made by the president of the Faculty Senate.

b. Charge to the Committee.

(1) The Committee shall be governed by the terms of the General Charter.

(2) In addition, the Committee shall:

(a) Advise on the present and future needs of faculty, staff, and students for computing services and formulate recommendations for meeting these needs and for maintaining a proper balance among all academic computer needs and services in the University;

(b) Provide a forum to which faculty, staff, and students may refer questions and

recommendations concerning University computer policies, services, and development;

(c) Advise in the development of general policies concerning the University's acceptance of computer funds from sources external to the University and the University's provision of computer services to users external to the University;

(d) Advise on procedures for proposals by faculty, staff, and students for funds to support computing of an extraordinary and innovative nature;

(e) Review from time to time the activities and recommendations made by working committees established by the designated administrative officer. (These working committees may be established for the purpose of advising the officer on specific administrative questions concerning the operation, development, and utilization of computer resources for teaching and research.)

c. Guideline. In selecting and appointing members, it is advisable to choose those who have demonstrated computer competence appropriate to their academic computer involvements.

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2.8(8) Campus Planning Committee Charter.

(Amended 5/07; 6/09)

a. Membership. Confirmed by the President of the University:

(1) Five members appointed by the governing body of the faculty, currently the Faculty Senate;

(2) Three members appointed by the governing body of the students, currently for the purposes of this committee, the joint nominations committee of the UISG and ECGPS;

(3) Three members appointed by the governing body of the staff, currently the Staff Council.

(4) Committee is chaired by a faculty member; chair selection is made by the president of the Faculty Senate.

b. Charge to the Committee.

(1) The Committee shall be governed by the terms of the General Charter.

(2) In addition, the Committee shall:

(a) Advise on the establishment of general policies for the orderly, efficient, and attractive development of the University's physical campus and facilities, giving particular attention to aesthetic and ecological considerations;

(b) Advise on proposals for major development or building projects and proposals for major revisions in ongoing projects, giving consideration to compatibility with existing standards and policies and site selection;

(c) Advise on policies of space allocation and utilization, major modification or reallocations of existing facilities, and the responses to development proposals of all affected elements of the University.

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2.8(9) Council on Teaching Charter.

(President 5/76; amended 9/93; 3/97; 3/06; 5/07; 6/09)

a. Membership. Confirmed by the President of the University:

- (1) Eight members appointed by the governing body of the faculty, currently the Faculty Senate;
- (2) Four members appointed by the governing body of the students, currently for the purposes of this committee, the joint nominations committee of the UISG and ECGPS;
- (3) One member appointed by the governing body of the staff, currently the Staff Council.
- (4) Director of the Center for Teaching (ex-officio).
- (5) Committee is chaired by a faculty member; chair selection is made by the president of the Faculty Senate.

b. Charge to the Council.

- (1) The Council shall be governed by the terms of the General Charter.
- (2) In addition, the Council shall:
 - (a) Provide a forum for discussion of present and future needs in the area of teaching and recommend programs for meeting these needs;
 - (b) Seek, evaluate, select candidates, and establish guidelines for University-wide teaching awards, including but not limited to: Outstanding Teaching Assistant Awards, the President and Provost Award for Teaching Excellence, Instructional Improvement Awards. Similarly, seek, evaluate, and select candidates for extra-University teaching awards, including U.S. Professor of the Year.
 - (c) Advise on development of proposals for outside funding to support curricular development, equipment for teaching, and any other proposals related to the teaching and learning effort of the University;
 - (d) Advise with respect to the policies, priorities, and procedures on:
 - (i) evaluation of teaching and learning, including codes of teaching responsibilities;
 - (ii) University-wide experimental or nontraditional education programs;
 - (iii) the method, time, and efficiency of registration;
 - (iv) the conduct of convocations and commencements; and
 - (v) the University calendar.
 - (e) Serve in an advisory and oversight capacity for the Center for Teaching.

c. Guidelines. In selecting and appointing members, it is advisable to choose those who have demonstrated an interest and proficiency in the teaching function of the University. Faculty members should be appointed in such a manner that at all times four shall be from the various professional colleges of the University, and four shall be from Liberal Arts and Sciences. The four from Liberal Arts and Sciences shall be appointed in such a manner that at all times one shall be related to the disciplines in Group I, one in Group II, one in Group III, and one at large. These are the groupings used for voting purposes in the College.

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2.8(10) Hancher Auditorium Committee Charter.

(Amended 5/07; 1/09; 6/09)

a. Membership. Confirmed by the President of the University:

- (1) Three members appointed by the governing body of the faculty, currently the Faculty Senate;
- (2) Six members appointed by the governing body of the students, currently for the purposes of this committee, the joint nominations committee of the UISG and ECGPS;
- (3) Three members appointed by the governing body of the staff, currently the Staff Council.
- (4) Committee is co-chaired by a staff member and a student; chair selections are made by the president of Staff Council and the joint nominations committee of the UISG and ECGPS, respectively.

b. Charge to the Committee.

- (1) The Committee shall be governed by the terms of the General Charter.
- (2) In addition, the Committee shall:
 - (a) Advise the Director in formulating and reviewing general policies for events presented to the University community and others;
 - (b) Provide feedback as requested on annual schedule of music, theater, dance, and the other performing arts; provide suggestions as requested on methods to increase revenue and audience;
 - (c) Advise on the public reaction to the cultural and entertainment programs offered at Hancher Auditorium, the educational aspect of these programs, the promotional techniques supporting them, and the financial success of the various series and individual programs;
 - (d) Promote and advocate for support of Hancher's programming and contributions to the University and Iowa communities.

c. Guideline. Persons recommended for appointment to the Hancher Auditorium Committee should be members of the University community who have demonstrated an awareness of and interest in the performing arts.

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2.8(11) Committee on Funded Retirement and Insurance Charter.

(Amended 1/99; 5/07)

a. Membership. Confirmed by the President of the University:

- (1) Seven members appointed by the governing body of the faculty, currently the Faculty Senate;
- (2) Seven members appointed by the governing body of the staff, currently the Staff Council.
- (3) Committee is co-chaired by a faculty member and a staff member; chair selections are made by the president of the Faculty Senate and president of Staff Council respectively.

b. Term of Membership. Members may be appointed for terms of up to three years. The general guideline against reappointment for more than two terms of three years each (see [I-2.8\(6\)d\(3\)](#)) shall not apply to this committee.

c. Charge to the Committee.

(1) The Committee shall be governed by the terms of the General Charter.

(2) In addition, the Committee shall:

(a) Suggest and review faculty and staff retirement programs, insurance programs, medical and health programs, and "fringe benefits" for University employees;

(b) Represent the faculty and staff in discussion and negotiation with vendors of insurance as these are carried forward by responsible officers of the administration.

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2.8(12) Committee on Human Rights Charter.

(Amended 9/93; 5/99; 9/99; 5/07; 6/09)

a. Charter.

(1) Membership. Confirmed by the President of the University:

(a) Three members appointed by the governing body of the faculty, currently the Faculty Senate;

(b) Three members appointed by the governing body of the students, currently for the purposes of this committee, the joint nominations committee of the UISG and ECGPS;

(c) Three members appointed by the governing body of the staff, currently the Staff Council.

(d) Committee is chaired by a staff member; chair selection is made by the president of Staff Council.

(2) Charge to the Committee.

(a) The Committee shall be governed by the terms of the General Charter.

(b) In the performance of its duties, the Committee shall be guided by I-2.8(12)b which declares general University policy in this area.

(c) In addition, the Committee shall:

(i) Advise on the formulation and review of University policies and procedures regarding federal and state laws and Regential orders against discrimination among persons within or doing business with the University;

(ii) Advise on establishing and coordinating educational programs in the area of equal human rights;

(iii) Where no other grievance procedure exists, receive complaints of alleged violations of human rights by individuals or agencies within or related to the University, and after appropriate investigation either serve as mediator in such disputes or recommend appropriate action within the University, guided by the statement of functions and procedures in I-2.8(12)c and d.

(iv) Advise appropriate University officials as to desirable changes in University policies and procedures affecting human rights.

(3) Guideline. The work of this Committee does not supplant the affirmative action efforts of other committees and offices within the University.

b. Human Rights Policy. The University of Iowa brings together in common pursuit of its

educational goals persons of many nations, races, and creeds. The University is guided by the precepts that in no aspect of its programs shall there be differences in the treatment of persons because of race, creed, color, national origin, age, sex, disability, sexual orientation, gender identity, or any other classification that deprives the person of consideration as an individual, and that equal opportunity and access to facilities shall be available to all. Among the classifications that deprive the person of consideration as an individual are those based on associational preference. These principles are expected to be observed in the internal policies and practices of the University: specifically in the admission, housing, and education of students; in policies governing programs of extracurricular life and activities; and in the employment of faculty and staff personnel. The University shall work cooperatively with the community in furthering these principles.

c. Functions.

- (1) To hear complaints of discrimination in violation of the University policy on Human Rights and to investigate such complaints with full rights of being heard extended to all parties concerned.
- (2) By fact finding and education to work toward eliminating discrimination against members of the University community. The Committee may use the services of the Vice President for Student Services and Dean of Students and the Dean's staff in this endeavor.
- (3) To encourage extracurricular education in this field.
- (4) To work on request with interested groups on the campus and similar groups in the city and state.
- (5) To provide appropriate recognition for outstanding achievements in promoting human relations and the protection of human rights.
- (6) In its deliberations the Committee must protect the right of organized social groups within the University to select their own members upon the basis of their individual merits as persons. The Committee on Human Rights shall also diligently protect the rights of householders to select individual tenants as such provided that there shall be no discrimination because of race, color, creed, or national origin.

d. Fair Housing Practices. It is and shall be the firm policy of the University that householders shall rent to all students on the basis of their individual merits as persons without exclusion or discrimination on the basis of race, creed, color, national origin, age, sex, disability, sexual orientation, and gender identity. University facilities shall not be used to give notice of available housing when contents of the notice, or practices or policies of the householder are at variance with this policy.

e. Complaints of Discrimination. To ensure the adequate protection of the rights of all parties, the following procedures shall be followed for the filing, investigating, and hearing of complaints involving discrimination. The Committee on Human Rights will receive and investigate complaints involving violations of the Fair Housing Policy. The Committee will, upon a finding of a violation, undertake conciliatory and educational activities toward its elimination.

- (1) Any student or staff member of the University shall have standing to complain that a bona fide application for rental of an apartment or room in Iowa City, Iowa, or environs has been denied principally because of race, color, creed, national origin, age, sex, disability, sexual orientation, and gender identity. In order to be considered, a complaint must be made within sixty days after the alleged discriminatory refusal to rent.
- (2) Such complaints shall be addressed to the Chairperson, Committee on Human Rights, The University of Iowa. All complaints shall be in writing and signed by the complainant. A complaint shall contain a statement of the facts upon which the complaint is based, name and address of the householder involved and the names and addresses of the witnesses, if any,

who are able to verify the facts stated in the complaint. Upon request of a complainant, the Chairperson shall designate, from a list on file with the Committee, a person to assist the complainant in drafting the complaint.

(3) Within two days after receiving the complaint, the Chairperson shall refer and deliver the complaint to one of a panel of referees selected by the Committee. The referee to whom the complaint has been referred, within one day after receiving the complaint, shall mail to the householder, by certified mail, a copy of the complaint, a copy of these rules, and notice of a time and place for conference with the complainant and the referee. At the same time, the referee shall send to the complainant, by certified mail, a copy of these rules and notice of the time and place for conference. The time for the conference shall not be less than five nor more than seven days after mailing of notices to the complainant and the householder.

(4) At the referee's conference, the parties, together with such professional or nonprofessional counselors as they may desire, shall present such relevant evidence and argument as they may desire and may offer the evidence of third parties. Only the referee, the complainant, the householder, their counselors, and their witnesses shall be present at the conference. The conference shall be informal, the referee making such rulings as are necessary for reasonable orderliness and relevance of presentation. The referee shall be fully empowered to question the parties and their witnesses and otherwise to seek the facts.

(5) Within three days after conclusion of the conference, the referee shall:

(a) Make a written determination, based solely on the evidence submitted at the conference, of whether or not the complainant has standing to complain and, if so, whether or not the householder has refused to rent to the complainant principally because of the complainant's race, color, creed, or national origin, with reasons for such determination; and

(b) Mail, by certified mail, to the householder and the complainant, a copy of the determination.

(6) If the referee determines that the complainant has standing to complain and that such discriminatory refusal to rent has occurred, the householder shall have two days after receipt of a copy of the determination in which to mail to the Chairperson, by certified mail, a request for a hearing before the Committee in order to contest the determination. If the referee determines either that the complainant does not have standing to complain or that such discriminatory refusal to rent has not occurred, the complainant shall have two days after receipt of a copy of the determination in which to mail to the Chairperson, by certified mail, a request for a hearing before the Committee in order to contest the determination.

(7) If the householder does not request a hearing within such time, the Committee, within five days after a copy of the referee's determination of discriminatory refusal to rent has been mailed to the householder, shall decide what action should be taken against the householder, make a recommendation in accordance with its decision and mail to the householder, by certified mail, a copy of such recommendation.

(8) If the householder or complainant requests a hearing within the time permitted, the Chairperson shall set a time for hearing the complaint. The time set for hearing shall be within ten days after the request for a hearing has been received. Notice of the time and place of the meeting shall be sent by certified mail to both the complainant and the householder at least seven days before the date of the hearing. Notices to both parties shall contain a statement that they may be represented by counsel.

(9) The hearing shall be held by the Committee on Human Rights at the time and place stated in the notices.

- (10) At the hearing, formal rules of evidence need not be followed and the Committee shall make such rulings as to order of proceedings as shall seem best under the circumstances.
- (11) The complainant and the householder, both personally and by counsel, and the members of the Committee shall have the right to call, confront, examine, and cross-examine all witnesses. All testimony will be under oath or affirmation to tell the truth.
- (12) The complainant and the householder shall have the obligation of having present at the hearing any witnesses upon whom they wish to rely.
- (13) The referee shall not testify at the hearing except as to prior statements of the parties or their witnesses which are inconsistent with the statements at the hearing. Nor shall the referee participate in the deliberations of the Committee. The referee's determination and reasons shall not be considered by the Committee. The Committee makes its own determination based solely on the evidence presented at the hearing.
- (14) Only the referee, the complainant, the householder, their counselors, and their witnesses shall be present at the hearing.
- (15) Within five days after all evidence has been heard, the Committee shall make a determination as to whether the complainant has standing to complain and, if so, whether the householder has refused to rent an apartment or room to the complainant principally because of the complainant's race, color, creed or national origin, and shall mail by certified mail, to the householder and to the complainant, a copy of its determination with reasons therefore. Should the determination be adverse to the householder, it shall also state the action which will be recommended by the Committee.
- (16) Any action to be taken by the Committee may be taken by a three-member panel of the Committee.
- (17) It is important that complaints receive orderly and prompt consideration. Extensions of time beyond the times stated herein may be granted by the Chairperson only upon a showing of good cause.

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2.8(13) Committee on Diversity Charter.

(6/24/05; 5/07; 6/09)

a. Charge. The Charter Committee on Diversity shall be governed by the terms of the General Charter. In addition, the Committee shall:

- (1) Advise on the formulation, review, and application of policies and guidelines that promote and support the full contributions of all of the University's diverse faculty, staff, and students.
- (2) Consider and recommend actions that will help support and fulfill diversity-related commitments made by the University under the University of Iowa Strategic Plan and other University programs, plans, and policies.
- (3) Provide a forum to which faculty, staff, and students may refer questions and recommendations concerning University diversity-related policies and procedures.

b. Membership.

- (1) Four members appointed by the governing body of the faculty, currently the Faculty Senate;
- (2) Four members appointed by the governing body of the staff, currently the Staff Council;

- (3) Four members (two undergraduates, one graduate student, and one student from the professional colleges) appointed by the governing body of the students, currently for purposes of this committee, the joint nominations committee of the UISG and ECGPS;
- (4) Administrative liaisons: one representative each from the Office of the Executive Vice President and Provost, Office of Equal Opportunity and Diversity, Office of the General Counsel, Office of the Vice President for Student Services and Dean of Students, and Human Resources.
- (5) Committee is co-chaired by a faculty member and a staff member; chair selections are made by the president of the Faculty Senate and the president of Staff Council respectively.

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2.8(14) Committee on Lectures Charter.

(Amended 5/07; 6/09)

a. Membership. Confirmed by the President of the University:

- (1) Three members appointed by the governing body of the faculty, currently the Faculty Senate;
- (2) Seven members appointed by the governing body of the students, currently for the purposes of this committee, the joint nominations committee of the UISG and ECGPS;
- (3) One member appointed by the governing body of the staff, currently the Staff Council.
- (4) Committee is chaired by a student; chair selection is made by the joint nominations committee of the UISG and ECGPS.

b. Charge to the Committee.

- (1) The Committee shall be governed by the terms of the General Charter.
- (2) In addition, the Committee shall be responsible for:
 - (a) Selecting speakers for the University Lecture Series with the goal of presenting a balanced slate of speakers who will deal with topics of wide interest. Before making the selection, the Committee shall solicit and consider suggestions from all interested parties;
 - (b) Advising on and assisting in arrangements for lectures;
 - (c) Coordinating its activities with other appropriate programming groups on campus;
 - (d) Ensuring that the Regents Speakers Policy is adhered to in events under its jurisdiction.

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2.8(15) Committee on University Libraries Charter.

(Amended 12/96; 5/07; 3/09; 6/09)

a. Membership. Confirmed by the President of the University:

- (1) Five members appointed by the governing body of the faculty, currently the Faculty Senate;
- (2) Four members (two undergraduates and two graduate students) appointed by the

governing body of the students, currently for the purposes of this committee, the joint nominations committee of the UISG and ECGPS;

(3) Two members appointed by the governing body of the staff, currently the Staff Council.

(4) Committee is chaired by a faculty member; chair selection is made by the president of the Faculty Senate.

b. Charge to the Committee.

(1) The Committee shall be governed by the terms of the General Charter.

(2) In addition, the Committee shall:

(a) Advise on policy regarding the growth of the resources and services the University Libraries provide;

(b) Advise on policies regarding the assignment of facilities within the libraries and the availability of services which render the libraries more useful to members of the University community and the public;

(c) Advise on the coordination of the branch libraries and their services and resources with those of the Main Library and the Hardin Library for the Health Sciences;

(d) Advise on the use and development of library facilities, including the Main Library, the branch libraries, and off-site storage.

c. Guidelines. Faculty members recommended for membership to the University Library Committee should be selected and appointed in such a way that at any one time one member of the faculty shall come from the biological sciences, one from the humanities, one from the physical sciences, one from the social sciences, and one shall be "at large" from any area or department of the University.

Student members recommended for membership should be selected and appointed in such a way that at any one time two members shall be undergraduate students and two shall be post-baccalaureate students.

The staff member should be a person who can speak for the staff's interest in and use of the University library facilities.

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2.8(16) Committee on Parking and Transportation Charter.

(Amended 5/07; 6/09)

a. Membership. Confirmed by the President of the University:

(1) Three members appointed by the governing body of the faculty, currently the Faculty Senate;

(2) Four members appointed by the governing body of the students, currently for purposes of this committee, the joint nominations committee of the UISG and ECGPS;

(3) Three members appointed by the governing body of the staff, currently the Staff Council.

(4) Committee is chaired by a staff member; chair selection is made by the president of Staff Council.

b. Charge to the Committee.

- (1) The Committee shall be governed by the terms of the General Charter.
 - (2) In addition, the Committee shall:
 - (a) Advise on both short-term and long-term plans for handling on-campus automobile and motorcycle traffic, including flow, control, parking, and storage. Committee members shall consult the appropriate administrative officers and the Campus Planning Committee to inform themselves regarding land use, parking lot design, and landscaping as these considerations bear on campus parking and transportation policies;
 - (b) Advise on plans for campus bicycle traffic;
 - (c) Advise on plans for other modes of transportation, including Cambus;
 - (d) Advise on rules and regulations and fee schedules pertaining to all modes of campus parking and transportation, including priorities, registrations, and penalties for violations;
 - (e) Advise on procedure for handling appeals of fines arising from alleged violations of traffic or parking regulations;
 - (f) Advise in developing and reviewing plans for coordinating University transportation and facilities with those of city, county, state, and federal agencies.
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2.8(17) Committee on Family Issues Charter.

(Amended 9/93; 12/04; 5/07; 7/08; 6/09)

a. Membership. Confirmed by the President of the University:

- (1) Three members appointed by the governing body of the faculty, currently the Faculty Senate;
- (2) Three members appointed by the governing body of the students, currently for the purposes of this committee, the joint nominations committee of the UISG and ECGPS;
- (3) Four members appointed by the governing body of the staff, currently the Staff Council.
- (4) Membership Considerations. Care should be taken to represent the views of the many University constituencies that have parenting concerns and family issues through the life span, including staff (both merit and professional and scientific), students (both graduate and undergraduate), and faculty (both tenured and non-tenured).
- (5) Committee is chaired by a staff member; chair selection is made by the president of Staff Council.

b. Charge to the Committee.

- (1) The Committee shall be governed by the terms of the General Charter.
- (2) In addition, the Committee shall:
 - (a) Review and make recommendations about the development and implementation of programs, plans, and policies that promote a positive climate for families of faculty, staff, and students through the life span.
 - (b) Review and make recommendations about the implementation of University child or dependent care programs and plans.

c. Guidelines.

- (1) In selecting and appointing members, it is advisable to choose those who have demonstrated an awareness of and interest in child care and family issues.
- (2) Staff members should be appointed in such a manner that there shall be one non-organized merit staff and three professional and scientific staff.
- (3) The Coordinator of the Family Services Office shall be a non-voting, ex officio member.
- (4) Administrative Liaisons who are non-voting members represent the Offices of the Provost and Human Resources.

View the Family Issues Charter Committee web site at www.uiowa.edu/ficc.

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2.8(18) Committee on Recreational Services Charter.

(Amended 5/07; 6/09)

a. Membership. Confirmed by the President of the University:

- (1) Three members appointed by the governing body of the faculty, currently the Faculty Senate;
- (2) Five members appointed by the governing body of the students, currently for purposes of this committee, the joint nominations committee of the UISG and ECGPS;
- (3) Three members appointed by the governing body of the staff, currently the Staff Council.
- (4) Committee is chaired by a student; chair selection is made by the joint nominations committee of the UISG and ECGPS.

b. Charge to the Committee.

- (1) The Committee shall be governed by the terms of the General Charter.
- (2) In addition, the Committee shall:
 - (a) Advise on rules, regulations, schedules, and fees related to the use of University recreational facilities;
 - (b) Advise on plans for the modification or expansion of University recreational facilities;
 - (c) Advise along with other appropriate committees on policies governing recreational use of facilities shared with intercollegiate athletics and physical education programs;
 - (d) Advise on programs designed to ensure that recreational facilities are available to all elements of the University community.

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2.8(19) Research Council Charter.

(Amended 10/94; 5/07; 6/09)

a. Membership. Confirmed by the President of the University:

- (1) Ten members appointed by the governing body of the faculty, currently the Faculty Senate;

- (2) Two members appointed by the governing body of the students, currently for purposes of this Council, the joint nominations committee of the UISG and ECGPS;
- (3) Four members appointed by the governing body of the staff, currently the Staff Council.
- (4) Committee is chaired by a faculty member; chair selection is made by the president of the Faculty Senate.

b. Charge to the Council.

- (1) The Council shall be governed by the terms of the General Charter.
- (2) In addition, the Council shall:
 - (a) Advise in the formulation, review, and application of policy and guidelines for University research and its funding both from within and without the University;
 - (b) Advise on questions concerning the compliance of research with University policies;
 - (c) Advise in developing methods for informing University members about research opportunities and for stimulating, evaluating, and rewarding good research;
 - (d) Provide a forum to which faculty and students may refer questions and recommendations concerning University research policies and procedures.

c. Guidelines.

- (1) Only persons who have demonstrated an involvement and proficiency (appropriate to their varying stages of professional development) in research or other types of creative activities and who affirm a broad interest in questions concerning the research function of the University should be nominated and appointed.
- (2) Faculty members should be appointed in such a manner that at all times two shall be related to the disciplines of the physical sciences, two to the biological sciences, two to the social sciences, and two to the humanities. Two faculty members shall be "at large."
- (3) The two student members shall be post-baccalaureate students.

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2.8(20) Committee on Student Health Services Charter.

(Amended 5/07; 6/09)

a. Membership. Confirmed by the President of the University:

- (1) Two members appointed by the governing body of the faculty, currently the Faculty Senate;
- (2) Six members appointed by the governing body of the students, currently for the purposes of this committee, the UISG;
- (3) One member appointed by the governing body of the staff, currently the Staff Council.
- (4) Committee is chaired by a student; chair selection is made by the joint nominations committee of the UISG and ECGPS.

b. Charge to the Committee.

- (1) The Committee shall be governed by the terms of the General Charter.

(2) In addition, the Committee shall:

- (a) Advise concerning policies regarding the health care provided to students and student families at The University of Iowa, including (among others) those policies and practices respecting preventive health measures and health maintenance services both physical and mental, immunizations, health counseling, health education, screening, dental care, identification of "high risk" persons, and referral to medical and other health facilities within the University and outside it;
- (b) Provide information concerning student health insurance plans;
- (c) Advise concerning student participation in health surveys;
- (d) Advise concerning the dissemination of information in the campus community about the availability of health care.

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2.8(21) Committee on Financial Aid Advisory Charter.

(Amended 9/93; 12/96; 5/07; 6/09)

a. Membership. Confirmed by the President of the University:

- (1) Six members appointed by the governing body of the faculty, currently the Faculty Senate, to be composed of at least one faculty from the Graduate College and one from the professional colleges;
- (2) Six members (three undergraduates, two graduate students, and one student from the professional colleges) appointed by the governing body of the students, currently for the purposes of this committee, the joint nominations committee of the UISG and ECGPS;
- (3) Two members appointed by the governing body of the staff, currently the Staff Council.
- (4) Committee is co-chaired by a faculty member and a student; chair selections are made by the president of the Faculty Senate and the joint nominations committee of the UISG and ECGPS, respectively.

b. Definition. The phrase "financial aid" as used in this rule means all forms of scholarships and other student financial aid (including loans) administered by or through the Office of Student Financial Aid or other University office, other than financial aid under the direct control of a college or department.

c. Charge to the Committee. The committee shall:

- (1) Review and make recommendations to the President regarding all forms of student financial aid.
- (2) Assist the Office of Student Financial Aid or other University office administering financial aid in communicating all financial aid policies to the University community.

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2.8(22) Committee on University Safety and Security Charter.

(Amended 9/93; 5/01; 5/07; 6/09)

a. Membership. Confirmed by the President of the University:

- (1) Three members appointed by the governing body of the faculty, currently the Faculty Senate;
- (2) Three members appointed by the governing body of the students, currently for purposes

of this committee, the joint nominations committee of the UISG and ECGPS;

(3) Three members appointed by the governing body of the staff, currently the Staff Council.

(4) Committee is chaired by a staff member; chair selection is made by the president of Staff Council.

b. Charge to the Committee.

(1) The Committee shall be governed by the terms of the General Charter.

(2) In addition, the Committee shall:

(a) Advise on policies regarding the responsibilities of the University Public Safety force, and advise on procedures for evaluating the degree to which these responsibilities are successfully discharged;

(b) Advise on policies respecting the selection, training and assignment of security personnel, including their assignment to special status or responsibility which may include peace officer status and the right to carry arms;

(c) Advise on policies and procedures concerning the use of campus areas or facilities with respect to safety and security;

(d) Advise on means for minimizing the likelihood of campus emergencies, and advise on the response to emergencies which may arise;

(e) Advise on the participation of faculty, students, and staff in "monitoring" or in "building watch" activities if the need for such efforts arises;

(f) Advise on security arrangements with non-University law enforcement agencies under both normal and emergency conditions.

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2.8(23) Presidential Committee on Athletics Charter.

(Regents 2/10/82; amended 9/93; 4/25/95; 9/97; 9/00; 12/03; 5/04; 6/04; 5/07; 6/09)

a. General. The Presidential Committee on Athletics (PCA) is the advisory committee for the University President and the Director of Athletics on policies governing the Department of Intercollegiate Athletics consistent with the rules of the Big Ten Conference and the National Collegiate Athletics Association and consistent with the policies of the University, the Board of Regents, and the State of Iowa. In addition to its duty to advise and recommend policies to the University President and Athletics Director, the Committee periodically apprises the faculty, staff, and student constituency organizations of the status of athletics at the University and nationally.

b. Membership. Seventeen voting members appointed by the University President. Additional liaisons with Presidential approval.

(1) Two-thirds of the PCA consists of faculty members who are eligible for election to or are currently serving in the University Faculty Senate (11 members). Seven faculty members shall have a demonstrated record of undergraduate teaching and their primary appointment in one of the undergraduate colleges (Business, Education, Engineering, Liberal Arts and Sciences, or Nursing). Four faculty members shall have their primary appointment in the Graduate College or professional schools. Nominations for faculty appointments are submitted to the University President by a committee of the Faculty Senate.

(2) Two members are alumni, not members of the University faculty or staff. Alumni nominations are submitted to the President via the President of the Alumni Association in consultation with collegiate deans and other units on campus.

(3) Two members are staff via nominees generated by Staff Council.

(4) Two members are students. One student nominated from the Iowa Student Athletic Advisory Committee (ISAAC) and the second one nominated by the joint nominations committee of the UISG and ECGPS.

(5) Liaisons to the committee typically include designated representatives from the Office of the President, including the Office of Equal Opportunity and Diversity, the Office of the Senior Vice President for Finance and Operations, the Office of the Executive Vice President and Provost, the Office of the Vice President for Student Services, and the Athletics Department. These representatives are appointed by the President to facilitate and participate in the work of the committee.

(6) Committee is chaired by a faculty member; chair selection is made by the University President.

c. Faculty Athletics Representative. The Faculty Athletics Representative must hold the tenured rank of professor or associate professor in the University. He or she is selected by the President after consultation with the President of the Faculty Senate. The Representative serves at the pleasure of the President. He or she need not be a member of the PCA at the time of his or her appointment, but the appointment makes him or her a member with full voting power even though this action increases the membership of the PCA beyond the usual maximum until the next vacancy. The selection of a new Faculty Athletics Representative does not of itself diminish the term of his or her predecessor as a member of the PCA.

d. Officers. The officers of the PCA are a Chair (faculty, appointed by the President after consultation with the President of the Faculty Senate; the Chair serves at the pleasure of the President of the University) and a Vice Chair. The Vice Chair is elected by vote of PCA members either at the last PCA meeting of the spring semester or the first PCA meeting of the fall semester. A recording secretary will be provided by the Department of Athletics.

e. Terms of Members. Members of the PCA are appointed for a five-year term except for student members whose terms shall be one year. No person who has served for five years is eligible, upon completion of his or her term, for further service until he or she has been off the PCA for at least six months. The President of the University may waive the provisions of the foregoing sentence in the case of the Chair of the PCA, or of the Faculty Athletics Representative. The term of any person selected to fill a vacancy expires on the date which would have been applicable to the person whom he or she succeeded. For continuity and depth of experience within the committee, efforts should be made to stagger terms of appointments.

f. Removal. Because intercollegiate athletics is a subject in which there is great public interest and calls for members of unusual ability, discretion, and judgment, the President, upon request of one-fifth of the members (3) of the PCA and for reasons which seem adequate, may remove a member from the PCA and cause the vacancy thus created to be filled. The PCA, by three-fourths vote of its members (13), may remove a member and declare the seat vacant.

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PART I. GOVERNANCE

DIVISION II

CHAPTER 3: AFFILIATED ORGANIZATIONS

(Amended 11/01)

- [3.1 The University of Iowa Alumni Association](#)
- [3.2 The University of Iowa Facilities Corporation](#)
- [3.3 Iowa Law School Foundation](#)
- [3.4 Iowa Measurement Research Foundation](#)
- [3.5 Student Publications Incorporated](#)
- [3.6 The University of Iowa Foundation](#)
- [3.7 The University of Iowa Health System](#)
- [3.8 The University of Iowa Research Foundation](#)
- [3.9 The University of Iowa Research Park Corporation](#)

The following are a number of organizations that are legally distinct from The University of Iowa, but have purposes that benefit or are otherwise related to the University's mission.

3.1 THE UNIVERSITY OF IOWA ALUMNI ASSOCIATION.

(Amended 9/98)

The University of Iowa Alumni Association is a 501(c)(3) nonprofit tax-exempt membership organization with over 47,000 members. It was formed in 1867 and is an organization dedicated to advancing The University of Iowa through a variety of communications, programs, and services. Its mission is to provide services as a "gateway" for alumni to strengthen their relationships with one another and with The University of Iowa.

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3.2 THE UNIVERSITY OF IOWA FACILITIES CORPORATION.

The Facilities Corporation was incorporated in 1967 as a supporting organization of The University of Iowa Foundation to assist in maintaining, developing, increasing, and extending the facilities and services available to the University. The corporation acquires and holds property for the benefit and use of the University.

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3.3 IOWA LAW SCHOOL FOUNDATION.

The Iowa Law School Foundation is an Iowa nonprofit corporation "organized to promote and develop the ability of the College of Law of The University of Iowa to train students for the legal profession, by promoting a close, mutual relationship between the College of Law and its alumni and by soliciting and receiving funds and other gifts to be used for such purposes as the purchase of books, equipment, and supplies for the College of Law, the endowment of scholarships to the College of Law for worthy students, the establishment of special facilities, including such things as special groups and lectures, of any and all types for the benefit of the College of Law, its faculty and students, and for such other purposes as will better enable the College of Law to perform its fundamental educational functions" (Article III, Articles of Incorporation of Iowa Law School Foundation).

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3.4 IOWA MEASUREMENT RESEARCH FOUNDATION.

The purposes of the Iowa Measurement Research Foundation are to advance knowledge in the field of educational testing, to enrich the training of research workers in this field, and to support the development of measuring instruments of potential value to school personnel. The Foundation achieves these purposes through: 1) research grants to faculty of The University of Iowa College of Education; 2) support of test development and research projects of the Iowa Testing Programs; 3) subsidies for activities leading to enrichment of the graduate program in measurement of The University of Iowa; 4) maintenance of a library of standardized tests and other reference materials in the area of testing; and 5) support for activities which lead to the dissemination of research findings.

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3.5 STUDENT PUBLICATIONS, INCORPORATED.

Student Publications, Inc. (SPI), is an educational non-profit corporation that runs and manages *The Daily Iowan*. Its Board of Trustees consists of three alumni of the University and *The Daily Iowan* newsroom, three University faculty members, two staff members, and six University students. The goals of SPI are to train journalists and to provide a newspaper for the University of Iowa community.

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3.6 THE UNIVERSITY OF IOWA FOUNDATION.

(Amended 11/01)

Incorporated in 1956 as a nonprofit IRC Sec. 501(c)(3) organization, The University of Iowa Foundation is legally, organizationally, and operationally separate from The University of Iowa and is governed by an independent board of directors. The Foundation's purpose is to solicit, receive, and manage gifts to support research and educational activities at The University of Iowa. The Foundation's expenditures from gifts it receives are in most instances directed by donors' gift designations for specific uses benefiting the University. Expenditures from undesignated gifts are made for the benefit of the University under the direction of the Foundation's board of directors. The Foundations also holds, invests, and administers gifts it receives that donors have temporarily restricted or permanently endowed for particular uses. In connection with its activities the Foundation adheres to the principles of the Code of Ethics of the Council for the Advancement and Support of Education. The University of Iowa recognizes the Foundation as an appropriate channel for the receipt of gifts intended to benefit the University.

(See [V-3 Deposits and Expenditures of Funds](#); [V-5.6 Gifts and Grants](#).)

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3.7 THE UNIVERSITY OF IOWA HEALTH SYSTEM.

University of Iowa Health System is a nonprofit corporation organized and operated to support the clinical, academic, and research programs of The University of Iowa College of Medicine and The University of Iowa Hospitals and Clinics by developing a continuum of relationships with community health care providers that will allow each interested physician or hospital to relate to UIHS, through its subsidiaries, in a manner that best meets local needs. The Board of Directors consists of eight University of Iowa officials serving by virtue of their University office or at the pleasure of University officials, all of whom are accountable through the President of the University to the Board of Regents, State of Iowa. The business of UIHS is conducted primarily through subsidiary organizations established and controlled by UIHS. These organizations are responsible for developing and managing a network of affiliated community physicians and hospitals and providing needed services to these providers.

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3.8 THE UNIVERSITY OF IOWA RESEARCH FOUNDATION.

The Foundation is tax exempt from federal income taxes under the provisions of Section 501(c)(3) of the Internal Revenue Code of 1954. It was organized for the purpose of encouraging and assisting investigation, research, and education at The University of Iowa. This is accomplished by obtaining and managing proprietary right in copyrights, patents, and licenses and by assisting in the commercial development of these technologies.

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3.9 THE UNIVERSITY OF IOWA RESEARCH PARK CORPORATION.

The University of Iowa Research Park Corporation is a not-for-profit organization incorporated in the State of Iowa on April 24, 1989. It was established to build a nucleus of businesses in Iowa that are drawn by the strengths of the University and the private sector. The Oakdale Research Park is part of the Corporation. The organization subleases portions of the Oakdale Research Park to tenants under operating lease agreements. The Corporation is exempt from payment of income taxes under Section 501(c)(2) of the Internal Revenue Code and similar section of the state income tax law. Pursuant to the provisions of Section 501(c)(2), the organization's net income is vested with The University of Iowa.

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Page last updated August 2008 by [Office of the Senior Vice President for Finance and Operations](#)

PART II. COMMUNITY POLICIES

DIVISION I HUMAN RIGHTS, AFFIRMATIVE ACTION, AND EQUAL EMPLOYMENT OPPORTUNITY

(Written to conform to *Regents Procedural Guide* 3/74; amended 9/93; 10/95; 9/97)

CHAPTER 1: CODE OF FAIR PRACTICES

- [1.1 Preamble](#)
- [1.2 Statement of Policy](#)
- [1.3 Appointment, Assignment, Training, and Advancement of Executive Personnel](#)
- [1.4 State Employment Services](#)
- [1.5 State Educational, Counseling, and Training Programs](#)
- [1.6 State Services and Facilities](#)
- [1.7 State Contracts and Subcontracts](#)
- [1.8 Compliance and Reporting](#)
- [1.9 Publication and Posting](#)

1.1 PREAMBLE.

- a. The Constitutions of the United States of America and of the State of Iowa call for political liberty and equality and afford the equal protection of the laws for all persons. Discriminatory practices based upon race, creed, color, religion, national origin, sex, age, and physical and mental disability betray the vision of the founding fathers and threaten the orderly procedures of democratic government.
- b. The Congress of the United States has enacted a Civil Rights Law and has passed resolutions condemning discriminatory practices. This law is known as Title VII of the 1964 Federal Civil Rights Act as amended by the Equal Employment Opportunity Act of 1972, and the Federal Civil Rights Act of 1991. The clear intent of this law and resolutions passed thereunder is the assurance that the rights of the people to equal treatment shall not be abridged.
- c. The General Assembly of the State of Iowa enacted the Iowa Civil Rights Act of 1965 as amended. The clear intent of this law and resolutions passed by the General Assembly of the State of Iowa is to assure that the rights of the people to equal treatment shall not be abridged.
- d. In recognition of Iowa's declared public policy and the obligations for fair and equal treatment of all persons guaranteed by the United States Constitution, the Board of Regents declares the following to be its policy:

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1.2 STATEMENT OF POLICY.

The Board of Regents has a special obligation to have its operations serve as a model for business, industry, labor, and education. Neither the Board of Regents nor any official who is responsible to the Board of Regents

shall, therefore, in policy or in practice, discriminate on the basis of race, creed, color, religion, sex, national origin, age, or physical or mental disability except where it relates to a bona fide occupational qualification.

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1.3 APPOINTMENT, ASSIGNMENT, TRAINING, AND ADVANCEMENT OF EXECUTIVE PERSONNEL.

The Board of Regents and all officials who are responsible to the Board of Regents shall appoint, assign, and advance employees solely on the basis of merit and fitness. Each institution under the Board of Regents shall promulgate a clear and unambiguous written policy of nondiscrimination in employment and shall adopt an affirmative action program containing goals and time specifications in personnel administration. Each such institution shall regularly review its personnel practices and procedures with a view to correcting any such personnel practices and procedures which may contribute to discrimination in appointment, assignment, or advancement. Each such institution shall conduct programs of job orientation and provide training and organizational structure for upward mobility and shall place emphasis upon fair practices in employment. Each such institution shall also bar from all employment application forms any inquiry as to race, creed, color, religion, sex, national origin, age, or physical or mental disability, except for statistical purposes, unless it relates to a bona fide occupational qualification. The employment practices of the Board of Regents shall be in strict conformity to the provisions of the Iowa Civil Rights Act of 1965 as amended, Iowa Executive Order #15 of 1973, Federal Executive Order 11246 of 1965 as amended by Federal Executive Order 11375 of 1967, the Equal Employment Opportunity Act of 1972, and the Civil Rights Act of 1991 amending Title VII of the 1964 Federal Civil Rights Act and all provisions relevant to fair employment of the rules and regulations of the Board of Regents and of its institutions, and shall assure equal protection of the laws as guaranteed by the Fourteenth Amendment to the Constitution of the United States.

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1.4 STATE EMPLOYMENT SERVICES.

All officials responsible to the Board of Regents who provide placement or referral services for public or private employers shall refuse to fill any job order which violates the Iowa Civil Rights Act of 1965 as amended, Iowa Executive Order #15 of 1973, Federal Executive Order 11246 as amended by Federal Executive Order 11375 of 1967, the Equal Employment Opportunity Act of 1972 and all provisions relevant to fair employment of the rules and regulations of the Board of Regents and of its institutions because the job order specifies race, creed, color, religion, sex, national origin, age, or physical or mental disability as a condition of employment, assignment, or advancement except where it relates to a bona fide occupational qualification. They shall, moreover, refer such prohibited requests to the Board of Regents Equal Opportunity Compliance Office and/or to the Iowa Civil Rights Commission for investigation, conciliation, and other appropriate action.

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1.5 STATE EDUCATIONAL, COUNSELING, AND TRAINING PROGRAMS.

All educational and vocational guidance programs and their essential components, counseling, and testing, and all on-the-job training programs for the employees of any institution responsible to the Board of Regents, shall be administered in accordance with the provisions of the Iowa Civil Rights Act of 1965 as amended, Iowa Executive Order #15 of 1973, Federal Executive Order 11246 of 1965 as amended by Federal Executive Order 11375 of 1967, the Equal Employment Opportunity Act of 1972 and all provisions relevant to fair employment of the rules and regulations of the Board of Regents and of its institutions. Every official responsible for the implementation of such programs shall be charged with the duty of seeking to provide equal opportunity for all, regardless of race, creed, color, religion, sex, national origin, age, or physical or mental disability except where it relates to a bona fide occupational qualification.

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1.6 STATE SERVICES AND FACILITIES.

Pursuant to the provisions of the Fourteenth Amendment of the Constitution of the United States and the Iowa Civil Rights Act of 1965 as amended, Iowa Executive Order #15 of 1973, Federal Executive Order 11246 of 1965 as amended by Federal Executive Order 11375 of 1967, the Equal Opportunity Act of 1972 and all provisions relevant to fair employment of the rules and regulations of the Board of Regents and of its institutions, equal treatment shall be guaranteed by all institutions of the Board of Regents in performing their services to the public, and equal treatment shall be guaranteed in the use of their facilities. Those in charge of the various institutions shall take special care that no institutional facility is used in the furtherance of any

discriminatory practices.

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1.7. STATE CONTRACTS AND SUBCONTRACTS.

To insure compliance with the provisions of the Iowa Civil Rights Act of 1965 as amended, Iowa Executive Order #15 of 1973, Federal Executive Order 11246 of 1965 as amended by Federal Executive Order 11375 of 1967, the Equal Employment Opportunity Act of 1972 and all provisions relevant to fair employment of the rules and regulations of the Board of Regents and of its institutions, every official responsible to the Board of Regents who is authorized to make contracts or subcontracts for public works or for goods or services shall cause to be inserted into every such contract or subcontract a clause in which the contractor or subcontractor is prohibited from engaging in discriminatory employment practices forbidden by the Iowa Civil Rights Act of 1965 as amended, Iowa Executive Order #15 of 1973, Federal Executive Order 11246 of 1965 as amended by Federal Executive Order 11375 of 1967, the Equal Opportunity Act of 1972, and all provisions relevant to fair employment of the rules and regulations of the Board of Regents and of its institutions. Contractors, vendors, and suppliers shall further be required to submit or have on file with the Board of Regents Equal Opportunity Compliance Office a copy of their affirmative action program containing goals and time specifications. These contractual provisions shall be fully monitored and enforced; any breach of them shall be regarded as a material breach of contract. See IAC [681]7.1(262).

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1.8 COMPLIANCE AND REPORTING.

The Board of Regents, with the assistance of the Regents institutions executive officers and such designees as the Board of Regents Compliance Officer and the Regent institutions Equal Employment Opportunity and Affirmative Action Officers, shall monitor and take whatever action necessary to assure compliance with this Code of Fair Practices.

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1.9 PUBLICATION AND POSTING.

Copies of this Code of Fair Practices shall be distributed to all officials who are responsible to the Board of Regents. The Code shall, further, be posted conspicuously in all Regents institutions. Each institution under the Board of Regents shall cooperate with the Iowa Civil Rights Commission and other state and federal agencies involved in the effectuation of nondiscriminatory regulations in posting, upon request, notices relating to the Iowa Civil Rights Act and other state and federal nondiscriminatory policies.

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PART II. COMMUNITY POLICIES

DIVISION I HUMAN RIGHTS, AFFIRMATIVE ACTION, AND EQUAL EMPLOYMENT OPPORTUNITY

(Written to conform to *Regents Procedural Guide* 3/74; amended 9/93; 10/95; 9/97)

CHAPTER 2: EQUAL OPPORTUNITY POLICY APPLIED TO CONTRACTORS

[2.1 Policy of Equal Employment Opportunity](#)

[2.2 Administration](#)

[2.3 Procedures](#)

2.1 POLICY OF EQUAL EMPLOYMENT OPPORTUNITY.

All contractors, including suppliers supplying goods or services to the institutions governed by the Board of Regents, State of Iowa, regardless of where located or the form of contractual relationship, are expected to comply with the spirit of equal employment opportunity, as well as with the letter of all applicable statutes and regulations. Compliance shall require contractors not to discriminate and, in addition, to take affirmative action to ensure that members of minority groups are effectively afforded equal employment opportunities.

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2.2 ADMINISTRATION.

- a. In order to carry out the purposes of the policy, the Regents Equal Employment Opportunity Compliance Office has been established at the Lucas State Office Building, Des Moines, Iowa. The administration of the policy shall be the primary responsibility of the Regents Equal Employment Opportunity Compliance Officer (hereinafter called the Compliance Officer) under the general supervision of the Executive Secretary of the Board.
- b. Since the purpose of the policy is to open up opportunity for and eliminate discrimination against members of minority groups, the emphasis in the administration of the policy shall be to encourage improvement by contractors in their employment practices, while at the same time requiring compliance, so as to effectively provide equal opportunities in employment for all persons.
- c. An interinstitutional Committee on Equal Opportunity (hereinafter called the Committee) has also been established for the purpose of advising and otherwise assisting the Compliance Officer in carrying out his or her responsibilities. The Committee is further charged with providing coordination between the Compliance Office and the institutions.
- d. Compliance shall be determined by a comprehensive review and evaluation of a contractor's employment policies and practices and shall depend on an analysis of all relevant factors, including the following:

- (1) The contractor's publicly stated and posted policy regarding equal opportunity employment.

- (2) The contractor's external dealings with unions, employment agencies, newspapers, and other sources of employees.
 - (3) The methods by which and places where the contractor seeks to recruit employees.
 - (4) The contractor's use of tests and qualifications for positions which are job related and not culturally biased.
 - (5) Classification and compensation plans which apply equally to all employees.
 - (6) Training programs which provide minority group members with an equal opportunity to qualify for employment and advancement.
 - (7) The contractor's active support of local and national community action programs.
 - (8) The effectiveness of the contractor's affirmative action program as evidenced, in part, by the number or percentage of minority group employees employed at all levels, taking into account the geographical location of the contractor's work force.
- e. The judgment regarding compliance shall be favorable if it is determined that the contractor is working affirmatively toward extending opportunities for minority group persons and is not discriminating against such persons. Contractors must be able to demonstrate to the satisfaction of the Compliance Officer that their affirmative action program is productive.

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2.3 PROCEDURES.

- a. Contractors will be sent periodically an informative statement explaining the Regents equal employment opportunity policy. In the case of construction contracts, the statement constitutes part of the general conditions and bid specifications and compliance therewith is a condition of doing business with Regents institutions. It is the intention of the Regents to be fair and to avoid harassment and unnecessary red tape, but to be clear and firm about policy and expectations.
- b. Contractors are to submit periodic reports as requested by the Compliance Office on the basis of an impartial selection procedure, such as contracts over a fixed dollar amount, contractors with more than a fixed number of employees, contractors with employees present on the campus, random sampling, or a combination of such factors. The report forms shall be as brief as possible and designed to elicit relevant information about employment practices. The Compliance Office may request other relevant information from a contractor at any time.
- c. The Compliance Office will solicit and compile additional information about present and prospective contractors from any reliable source, including the Regents institutions, the Iowa Civil Rights Commission, and other state and federal agencies.
- d. The Compliance Office shall systematically review the reports and all other available information concerning the employment practices of present and prospective contractors. Whenever there is reasonable doubt, based on such reports and information, as to whether or not a contractor is discriminating or is failing to take affirmative action in compliance with the Regents policy, the Compliance Office shall undertake a compliance review of such contractor. Every reasonable effort shall be made to secure compliance through conciliation and persuasion. The burden shall be on the contractor to demonstrate that he or she is in compliance and thus eligible to do business with the Regents.
- e. The Compliance Office will receive written and signed complaints against a contractor from any person aggrieved by the contractor's alleged discrimination. The Compliance Office shall promptly notify the institution involved of a complaint. The burden shall be on the complainant to prove the truth of his or her allegations. Cognizance will also be taken of verbal complaints, newspaper reports, and any other legitimate source, and these will be followed up if investigation appears justified. Award of contracts will

ordinarily be deferred while an investigation is pending, but executed contracts will not be suspended except in compelling situations.

f. If an investigation or compliance evaluation discloses that there is reasonable cause to believe a contractor has discriminated or has failed to take affirmative action, the Compliance Officer may declare the contractor nonresponsible, unless he or she can otherwise affirmatively determine that the contractor is able to comply. The Compliance Officer shall issue a written notice to the contractor declaring him or her to be nonresponsible, and giving him or her thirty days to show cause why enforcement proceedings should not be instituted. During the thirty-day show cause period, every effort shall be made to effect compliance through the processes of conciliation, mediation, and persuasion.

g. If the contractor fails to show good cause for his or her failure to comply or fails to remedy that failure, with the advice and consent of the Committee and the Executive Secretary of the Board, the Compliance Officer may issue a written notice of proposed cancellation or termination of the existing contract or subcontract and debarment from future contracts and subcontracts, giving the contractor ten days to request a hearing. If a request for hearing has not been received within ten days from such notice, such contractor will be declared ineligible for future contracts and current contracts will be terminated for default following the approval of the Board of Regents, State of Iowa.

h. Hearings shall be conducted by a hearing examiner appointed by the Executive Secretary of the Board from a panel of hearing examiners selected and approved by the Board. The hearing examiner shall submit his or her findings of fact and conclusions to the Compliance Officer and the Committee who shall make recommendations for final action to the Board of Regents.

i. The Compliance Officer shall promptly notify the Board of Regents when such action is pending regarding the suspension, cancellation, or termination of existing contracts or subcontracts, and debarment from future contracts and subcontracts.

j. An equal opportunity liaison officer shall be appointed by each institution to work cooperatively with the Compliance Officer and the Committee.

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(See also IAC [681]7.2(262).)

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PART II. COMMUNITY POLICIES

DIVISION I HUMAN RIGHTS, AFFIRMATIVE ACTION, AND EQUAL EMPLOYMENT OPPORTUNITY

(Written to conform to *Regents Procedural Guide* 3/74; amended 9/93; 10/95; 9/97)

CHAPTER 3: HUMAN RIGHTS

The University of Iowa brings together in common pursuit of its educational goals persons of many nations, races, and creeds. The University is guided by the precepts that in no aspect of its programs shall there be differences in the treatment of persons because of race, creed, color, national origin, age, sex, disability, sexual orientation, gender identity, or any other classification that deprives the person of consideration as an individual, and that equal opportunity and access to facilities shall be available to all. Among the classifications that deprive the person of consideration as an individual are those based on associational preference. These principles are expected to be observed in the internal policies and practices of the University; specifically in the admission, housing, and education of students; in policies governing programs of extracurricular life and activities; and in the employment of faculty and staff personnel. The University shall work cooperatively with the community in furthering these principles.

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PART II. COMMUNITY POLICIES

DIVISION I HUMAN RIGHTS, AFFIRMATIVE ACTION, AND EQUAL EMPLOYMENT OPPORTUNITY

(Written to conform to *Regents Procedural Guide* 3/74; amended 9/93; 10/95; 9/97)

CHAPTER 4: SEXUAL HARASSMENT

(President 7/28/86; 12/91; 7/1/02; 3/21/05; 12/05; 11/09)

Note: For additional policies and procedures that apply to sexual harassment involving students, see [IV-2 Sexual Misconduct Involving Students, Including Sexual Assault and Sexual Harassment](#).

[4.1 Policy](#)

[4.2 Procedures](#)

[4.3 Educational Programs](#)

4.1 POLICY.

a. Rationale.

(1) Sexual harassment is reprehensible and will not be tolerated by the University. It subverts the mission of the University, and threatens the careers, educational experience, and well-being of students, faculty, and staff. In both obvious and subtle ways, sexual harassment is destructive to individual students, faculty, staff, and the academic community as a whole. When, through fear of reprisal, a student, staff member, or faculty member submits, or is pressured to submit, to unwanted sexual attention, the University's ability to carry out its mission is undermined.

(2) Sexual harassment is especially serious when it threatens relationships between teacher and student or supervisor and subordinate. In such situations, sexual harassment unfairly exploits the power inherent in a faculty member's or supervisor's position. A supervisor's or instructor's control of grades, compensation, recommendations, promotions, and the like can have a decisive influence on a student's, staff member's, or faculty member's career at the University and beyond.

(3) Although sexual harassment most often takes place in situations where a power differential exists between the persons involved, the University also recognizes that sexual harassment may occur between persons of the same University status, or when the power relationship is reversed from the usual case. Sexual harassment may occur between individuals of opposite sex or between individuals of the same sex.

(4) The University will not tolerate behavior of a sexual nature by members of the University community that creates an intimidating or hostile environment for employment, education, on-

campus living, or participation in a University activity. Furthermore, all members of the University community are expected to take appropriate steps to support this policy and to address incidents of sexual harassment that occur within their areas.

b. Prohibited conduct -- policy statement. The University of Iowa forbids sexual harassment by any member of the University community.

(1) Definition of sexual harassment. For purposes of this policy, "sexual harassment" means persistent, repetitive, or egregious conduct directed at a specific individual or group of individuals that a reasonable person would interpret, in the full context in which the conduct occurs, as harassment of a sexual nature, when:

- (a) Submission to such conduct is made or threatened to be made explicitly or implicitly a term or condition of employment, education, on-campus living environment, or participation in a University activity;
- (b) Submission to or rejection of such conduct is used or threatened to be used as a basis for a decision affecting employment, education, on-campus living environment, or participation in a University activity; or,
- (c) Such conduct has the purpose or effect of unreasonably interfering with work or educational performance, or of creating an intimidating or hostile environment for employment, education, on-campus living, or participation in a University activity.

(2) Evidence of sexual harassment. Behavior that may be considered evidence of prohibited sexual harassment includes, but is not limited to, the following:

- (a) Physical assault;
- (b) Direct or implied threats that submission to sexual advances will be a condition of, or that failure to submit to such advances will adversely affect, employment, work status, promotion, grades, letters of recommendation, or participation in a University activity;
- (c) Direct propositions of a sexual nature;
- (d) Subtle pressure for sexual activity, an element of which may be repeated staring;
- (e) A pattern of sexually explicit statements, questions, jokes, or anecdotes, whether made orally, in writing, or through electronic media (see also [II-19 Acceptable Use of Information Technology Resources](#));
- (f) A pattern of conduct involving:
 - (i) Unnecessary touching;
 - (ii) Remarks of a sexual nature about a person's clothing or body; or,
 - (iii) Remarks relating to sexual activity or speculations concerning previous sexual experience;
- (g) A display of graphic sexual material (not legitimately related to the subject matter of a course, if one is involved, or to job requirements) in a context where others are not free to avoid the display because of an employment or educational requirement or without surrendering a privilege or opportunity that others may reasonably expect to enjoy in that location.

In determining whether alleged conduct constitutes sexual harassment, the investigator will consider all available evidence and the totality of the circumstances, including the context in which

the alleged incident(s) occurred. Although repeated incidents generally create a stronger claim of sexual harassment, a single serious incident can be sufficient. Determinations will be made on a case-by-case basis. Conduct which constitutes a protected exercise of an individual's rights under the First Amendment to the United States Constitution shall not be deemed a violation of this policy.

(3) Definitions of other terms used in this policy:

(a) "Academic or administrative officer" includes the following:

- (i) Collegiate deans (including associate deans and assistant deans),
- (ii) Faculty members with administrative responsibilities at the level of departmental executive officer (DEO) or above,
- (iii) Any staff member whose primary job responsibility is to provide advice regarding a student's academic pursuits,
- (iv) A faculty member serving as departmental (or collegiate) Director of Undergraduate or Graduate Studies,
- (v) The President, Director of Equal Opportunity and Diversity, vice presidents (including assistant and associate vice presidents), and Provost (including assistant and associate provosts), and those persons' designees,
- (vi) Directors and supervisors in an employment context, other than Department of Public Safety personnel when receiving criminal complaints or reports, and
- (vii) Human resource representatives.

(b) "Alleged victim": a person who allegedly has been harassed in violation of this policy.

(c) "Complainant": the person who brings a complaint of violation of this policy, who could be an alleged victim, a third party, or an academic or administrative officer of the University.

(d) "Graduate assistant": a graduate student employed by the University as a research assistant or teaching assistant.

(e) "Human resources representative": an individual designated as a unit's authority on human resource policies and procedures, and all central Human Resources staff.

(f) "Member of the University community": any University student, or faculty or staff member.

(g) "Protected interests": University employment, education, on-campus living, or participation in a University activity.

(h) "Respondent": a person who has been accused of harassment in a formal complaint.

(i) "Specific and credible allegations": allegations that provide factual details such as, but not limited to, time, place, actions, participants, and witnesses. Allegations do not have to be based on first-hand observation of events to be "specific and credible," but direct observation normally results in greater specificity and credibility than indirect knowledge.

(j) "Supervisor": a person who has authority either: 1) to undertake or recommend tangible employment decisions (those that significantly change an employee's employment status, such as, but not limited to, hiring, firing, promoting, demoting, reassigning, and compensation decisions) affecting an employee, or 2) to direct the employee's daily work

activities.

(k) "Third-party complainant": a person who brings a complaint alleging that someone else has been harassed in violation of this policy.

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4.2 PROCEDURES.

a. Bringing a complaint.

(1) A complaint that this policy has been violated may be brought through informal or formal channels by any member of the University community, including a third party, or by the University itself. A complaint must state specific and credible allegations to warrant an investigation. There is no time limit for bringing a complaint; however, it may be difficult to substantiate the allegations made in a complaint brought after significant time has passed. Therefore, prompt reporting of complaints is strongly encouraged.

(2) Substantial weight will be given to the wishes of the alleged victim when determining whether to investigate a complaint, but the University may investigate a complaint even without the alleged victim's consent if circumstances warrant (such as when there are multiple complaints against the same person or allegations are particularly egregious).

(3) Anyone (victims or others) who wishes to consult with someone about a specific situation on a confidential basis or learn more about enforcement of the Policy on Sexual Harassment may contact any of the following offices or organizations:

- (a) Office of the Ombudsperson (for faculty, staff, or students)
- (b) Faculty and Staff Services (for faculty or staff)
- (c) University Counseling Service (for students)
- (d) Women's Resource and Action Center (for faculty, staff, or students)
- (e) Rape Victim Advocacy Program (for faculty, staff, or students)

Representatives of these offices or other support persons may accompany an alleged victim during the investigation process if the alleged victim so desires.

These offices are exempt from the reporting requirements set forth in II-4.2b(4) of this policy. Other offices may be required to report allegations as described in II-4.2b(4).

b. Informal resolution of complaints.

(1) A complaint may be brought informally to any academic or administrative officer of the University.

(2) The academic or administrative officer will counsel the complainant as to the options available under this policy and the resources available from the Rape Victim Advocacy Program and, at the complainant's request, will

- (a) help the complainant resolve the complaint informally, and/or
- (b) refer the complainant to the Office of Equal Opportunity and Diversity so that the complainant may choose either to pursue informal resolution through that office or to bring a formal complaint.

The Office of Equal Opportunity and Diversity is available to assist persons to whom complaints are brought in determining whether there is a potential policy violation and whether reporting pursuant to II-4.2b(4) below is required.

(3) When a complaint is brought informally, the person(s) charged in the complaint will not

ordinarily be informed of the complaint without the consent of the alleged victim unless circumstances require (such as when there are multiple complaints against the same person or allegations are particularly egregious). No disciplinary action can be taken against a person charged in an informal complaint, and there will be no record of the complaint in the person's employment or student disciplinary file, unless the person is notified of the charges and given an opportunity to respond.

(4) Any academic or administrative officer of the University who becomes aware of specific and credible allegations of sexual harassment, whether through the report of a complainant (including a third party) or otherwise, shall report the allegations promptly to the Office of Equal Opportunity and Diversity (except for allegations against a student regarding conduct occurring in the residence halls, which shall be reported to the Office of the Vice President for Student Services) for assistance in evaluating the situation and determining an appropriate course of action, even if the alleged victim has requested that no action be taken.

If there is a supervisory relationship between the complainant and/or victim and the respondent, the appropriate course of action will include development of a plan to avoid any perceived or actual conflict of interest until the complaint is resolved.

The initial report should be made by telephone, but a written report also must be made after the complaint is resolved using the Office of Equal Opportunity and Diversity Report of Informal Sexual Harassment Complaint form, which requires disclosure of the employment or student status of the alleged victim(s), the complainant(s) (if other than the alleged victim), and the person(s) charged; the unit(s) with which those persons are affiliated; a summary of the allegations; and a description of the steps taken to resolve the complaint.

In order for the University to respond effectively to cases involving a potential pattern of prohibited conduct by the same individual, if the academic or administrative officer informs the person charged of the existence of the informal complaint, the academic or administrative office shall provide the names of the parties to the Office of Equal Opportunity and Diversity. If the academic or administrative officer does not inform the person charged of the complaint, the academic or administrative office shall not provide the names of the parties to the Office of Equal Opportunity and Diversity.

(5) The academic or administrative officer shall take appropriate interim action, which may include those actions described in II-4.2g, to address the alleged behavior and protect the health or safety of the alleged victim, complainant, and/or witnesses.

(6) The academic or administrative officer shall make reasonable efforts to resolve complaints promptly and effectively, giving consideration to the nature of the allegations and the circumstances surrounding the complaint process.

(7) It is the responsibility of the academic or administrative officer who facilitates the informal resolution of the complaint to follow-up with the parties at a reasonable interval(s) to assess their compliance with the terms of the informal resolution and take appropriate action as warranted based on the parties' level of compliance.

c. Investigation of formal complaints.

(1) A formal complaint pursuant to this policy must be brought to the Office of Equal Opportunity and Diversity, which will conduct an investigation.

(2) A formal complaint may be brought after an informal resolution was not successfully reached, when the terms of an informal resolution were not followed, or immediately without pursuing informal resolution.

(3) The purpose of the investigation is to establish whether there is a reasonable basis for believing that a violation of this policy has occurred. In conducting the investigation, the Office of Equal

Opportunity and Diversity will make reasonable efforts to interview the alleged victim, the complainant (if other than the alleged victim), and the respondent, and may interview other persons believed to have pertinent factual knowledge, as well as review any relevant documentary evidence. At all times, the Office of Equal Opportunity and Diversity will take steps to ensure confidentiality to the extent possible.

(4) When a formal complaint is brought, the respondent will be informed of the allegations, the identity of the complainant, and the facts surrounding the allegations. The investigation will afford the respondent an opportunity to respond to the allegations and evidence provided by the complainant and/or alleged victim, and to provide a statement of the facts as perceived by the respondent.

(5) At the conclusion of the investigation, the Office of Equal Opportunity and Diversity will issue a written finding which will summarize the evidence gathered and state whether or not there is a reasonable basis for believing that a violation of this policy has occurred. The written finding normally will be issued within 45 days of when the complaint was filed. When it is not reasonably possible to issue the finding within that time, the Office of Equal Opportunity and Diversity will notify the alleged victim and the respondent that the finding will be delayed and indicate the reasons for the delay. The alleged victim and the respondent will receive a copy of the written finding, which is to remain confidential as defined by II-4.2i(3). Third-party complainants will be notified only that the proceedings are concluded.

(6) If the Office of Equal Opportunity and Diversity finds a reasonable basis for believing that a violation of this policy has occurred, the matter will be referred to the appropriate administrator for further consideration as outlined in II-4.2d below.

d. Process for formal disciplinary action.

(1) The following administrators will review the finding of the Office of Equal Opportunity and Diversity:

(a) the Office of the Provost, if the respondent is a faculty member or other instructional personnel (except graduate assistants);

(b) the office of the vice president or dean responsible for the unit employing the person charged, if the respondent is a staff member;

(c) the Office of the Vice President for Student Services and Dean of Students, if the respondent is a student;

(d) the Office of the Dean of the Graduate College, if the respondent is a graduate assistant.

(2) These administrators may:

(a) accept all or any part of the findings of the Office of Equal Opportunity and Diversity;

(b) not accept all or any part of the findings of the Office of Equal Opportunity and Diversity;

(c) reach a negotiated settlement of the complaint with the respondent; or

(d) initiate formal disciplinary action.

(3) Violations of the Policy on Sexual Harassment may lead to disciplinary sanctions up to and including termination or separation from The University of Iowa. Sanctions for violations of this policy should be commensurate with the nature of the violation and the respondent's disciplinary history.

Those who violate this policy should bear the consequences of their actions, even if factors such as substance abuse or personal problems contribute to misconduct. When the offense is serious, it is appropriate to consider separation from the University even in cases of first offense, and even when

the respondent experiences remorse and/or did not intend to cause the resulting degree of harm.

(4) In addition to other disciplinary action, persons who are found to have violated this policy may be required to participate in group counseling or personal therapy sessions, complete community service, enroll in a specific academic course, attend an educational workshop, and/or make restitution for economic damages caused by their behavior.

When the respondent is a faculty or staff member, the Office of Faculty and Staff Services (121-50 University Services Building) is available to assist with locating appropriate resources. When the respondent is a student, University Counseling Service (3223 Westlawn) is available to assist with locating appropriate resources.

(5) It is the responsibility of the appropriate administrator to follow up with the parties at a reasonable interval(s) to assess their compliance with the disciplinary and/or remedial sanctions imposed. More serious sanctions, up to and including termination of employment or separation from the University, may be imposed in the event that the respondent fails to comply with the sanctions initially imposed.

e. Applicable procedures. Formal disciplinary action resulting from violations of this policy by:

(1) faculty members will be governed by the [III-29 Faculty Dispute Procedures](#) and that portion of those procedures dealing with faculty ethics (see [III-29.7](#)).

(2) staff members will be governed by applicable University policies, including [III-16 Ethics and Responsibilities for Staff](#) and the applicable discipline and/or grievance procedures (see [III-28 Conflict Management Resources for University Staff](#) and/or relevant collective bargaining agreement);

(3) graduate assistants, when dismissal is sought, will be governed by the procedure for dismissal of graduate assistants (see [III-12.4](#)). When disciplinary action other than dismissal is taken by the Dean of the Graduate College, a graduate assistant may appeal through any existing contractual grievance procedures;

(4) students will be governed by [Judicial Procedure for Alleged Violations of the Code of Student Life](#). Both the [Code of Student Life](#) and the [Judicial Procedure](#) are published and distributed to students annually in [Policies and Regulations Affecting Students](#).

f. Isolated behavior. This section addresses isolated behavior that does not rise to the level of a violation of this policy. However, it should be understood that a single incident can under certain circumstances constitute harassment in violation of this policy. The purpose of this section is preventative, in that it authorizes and encourages appropriate intervention designed to avoid a violation of this policy.

(1) Isolated behavior of the kind described in II-4.1b(2), which does not rise to the level of sexual harassment but which if repeated could rise to that level, demonstrates insensitivity that may warrant remedial measures. Academic or administrative officers who become aware of such behavior in their areas should counsel those who have engaged in the behavior. Such counsel should include a clear statement that the behavior is not acceptable and should cease, information about the potential consequences if such behavior persists, and a recommendation, as appropriate, to undertake an educational program designed to help the person(s) understand the harm caused by the behavior.

(2) After such counseling occurs, if a person continues to engage in the conduct described in II-4.2f(1), he or she may be deemed to have engaged in sexual harassment.

g. Protection of alleged victims, complainants, and others.

(1) Alleged victims will be informed of relevant procedural steps taken during the investigation and any interim protective measures taken.

(2) Throughout the investigation and resolution of a complaint, steps will be taken to protect alleged victims, complainants, witnesses, and others from harm caused by continuation of the alleged harassing behavior.

(3) Retaliation against alleged victims, complainants, and/or witnesses who provide information during an investigation pursuant to this policy is prohibited by [II-11 Anti-Retaliation](#). Reasonable action will be taken to assure that alleged victims, complainants, and/or witnesses will suffer no retaliation as the result of their activities with regard to the process.

(4) Steps that may be taken to protect alleged victims, complainants, witnesses, and others from continued harassment and/or retaliation might include:

(a) lateral transfers of one or more of the parties in an employment setting and a comparable move if a classroom setting is involved, and

(b) arrangements that academic and/or employment evaluations concerning the complainant or others be made by an appropriate individual other than the respondent.

(5) Any retaliation against alleged victims, complainants, or witnesses should be reported to the Office of Equal Opportunity and Diversity for further investigation. Retaliation may result in disciplinary action against the person committing the retaliatory act(s).

(6) In extraordinary circumstances, the Provost, a dean, a DEO, or any vice president may, at any time during or after an investigation of a sexual harassment complaint, suspend or partially restrict from employment any employee accused of sexual harassment if the Provost, dean, DEO, or vice president finds that it is reasonably certain that:

(a) the alleged sexual harassment has occurred, and

(b) serious and immediate harm will ensue if the person continues his or her employment.

Similarly, if the respondent is a student, interim sanctions may be imposed pursuant to Section 10 of the [Judicial Procedure for Alleged Violation of the Code of Student Life](#).

h. Protection of the respondent.

(1) This policy shall not be used to bring knowingly false or malicious charges. Bringing such a charge may subject the complaining party to remedial and/or disciplinary action up to and including termination or separation from the University. Any such disciplinary action will be initiated by the appropriate administrator overseeing the complainant(s).

(2) In the event the allegations are not substantiated, reasonable steps will be taken to restore the reputation of the respondent if it was damaged by the proceeding. The respondent may consult with the Office of Equal Opportunity and Diversity regarding reasonable steps to address such concerns.

i. Confidentiality.

(1) In order to empower community members to voice concerns and bring complaints, the confidentiality of all parties will be protected to the greatest extent possible. However, community members cannot guarantee confidentiality in all cases and are expected to take some action once they are made aware that sexual harassment may be occurring.

(2) Anyone (alleged victims or others) who wishes to consult with someone about a specific situation on a confidential basis or to learn more about enforcement of the policy may contact any of the following offices or organizations:

(a) Office of the Ombudsperson (for faculty, staff, or students)

- (b) Faculty and Staff Services (for faculty or staff)
- (c) University Counseling Service (for students)
- (d) Women's Resource and Action Center (for faculty, staff, or students)
- (e) Rape Victim Advocacy Program (for faculty, staff, or students)

(3) The parties to a complaint (alleged victims, third-party complainants, and respondents) are expected to maintain confidentiality as well. Parties are not prohibited from discussing the situation outside of the work or educational environment. However, the matter should not be discussed in the work or educational environment.

(4) Dissemination of documents relating to a complaint and/or investigation, other than as necessary to pursue an appeal, grievance, or other legal or administrative proceeding, is prohibited.

(5) Failure to maintain confidentiality by a respondent may be considered to be a form of retaliation in violation of II-4.2g(3). Failure to maintain confidentiality by any party (alleged victim, third party complainant, or respondent) may result in disciplinary action.

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4.3 EDUCATIONAL PROGRAMS.

(Amended 11/09)

Note: II-4.3 is being rewritten to include sexual harassment prevention education requirements from the President outlined in this [December 2008 memorandum](#). Questions concerning this memorandum may be directed to your senior human resources representative or to the Office of Equal Opportunity and Diversity, 202 Jessup Hall.

a. Education as a key element of University policy.

(1) Academic and administrative officers are responsible for knowing and understanding the contents of this policy and the procedures for processing complaints brought to them pursuant to this policy. The Office of Equal Opportunity and Diversity offers educational programs for academic and administrative officers about their responsibilities under this policy, and those individuals are expected to attend such a program.

(2) Educational efforts are essential to the establishment of a campus milieu that is free of sexual harassment. There are at least four goals to be achieved through education:

- (a) ensuring that alleged victims (and potential victims) are aware of their rights;
- (b) notifying individuals of conduct that is proscribed;
- (c) informing administrators about the proper way to address complaints of violations of this policy; and
- (d) helping educate the community about the problems this policy addresses.

(3) To achieve the goals set forth in paragraph (2) above, the Office of Equal Opportunity and Diversity offers programs designed to educate the University community about sexual harassment prevention. The Office of Equal Opportunity and Diversity also offers programs designed to inform those whose behavior does not rise to the level of a violation of this policy as defined in II-4.1b, but if repeated could rise to the level of a violation, of the problems they create by their insensitive conduct. Educational programs may be recommended for those described in II-4.2f and may be an element in the resolution of a complaint. Educational programs and/or individual training also may be mandated for persons found to have violated this policy.

b. Preparation and dissemination of information. The Office of Equal Opportunity and Diversity is charged with distributing information about this policy to all current members of the University community and to all those who join the community in the future. An annual notification from the Office of Equal Opportunity and Diversity is provided to all faculty and staff to remind them of the contents of this policy. A copy of the sexual harassment policy will be included in student orientation materials, including those distributed to students in professional schools. This policy also is published in [Policies and Regulations Affecting Students](#), which is provided to all students annually. In addition, information

about this policy will be made available continually at appropriate campus centers and offices.

c. Review of policy. This policy will be reviewed within three years after the latest revisions are implemented and revised as appropriate. This policy is subject to review at any other time deemed necessary by the President, the General Counsel, or the Director of Equal Opportunity and Diversity.

(See also [II-5 Consensual Relationships Involving Students](#); www.sexualharassment.uiowa.edu.)

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(Written to conform to *Regents Procedural Guide* 3/74; amended 9/93; 10/95; 9/97)

CHAPTER 5: CONSENSUAL RELATIONSHIPS INVOLVING STUDENTS

(7/1/02)

Note: This chapter is one of several that address conflicts of interest of various types at The University of Iowa. Others include: [II-18 Conflicts of Commitment and Interest](#), which addresses time conflicts, role conflicts in the workplace, and financial conflicts of interest; and [III-8 Conflict of Interest in Employment \(Nepotism\)](#), which addresses role conflicts when there is a direct reporting line between two employees. See also [II-18.7 Other University Policies Related to Conflict of Interest](#) for a complete list of policies that address or are related to conflicts of interest.

[5.1 Rationale](#)

[5.2 Prohibited Relationships--Policy Statement](#)

[5.3 Discouraged Relationships Requiring Disclosure and Management](#)

[5.4 Examples of Prohibited and Discouraged Relationships between Faculty and Students](#)

[5.5 Definitions](#)

[5.6 Bringing Complaints](#)

5.1 RATIONALE.

The integrity of the University's educational mission is promoted by professionalism that derives from mutual trust and respect in faculty-student relationships. Similarly, the University is committed to the principle of protecting the integrity and objectivity of its staff members in the performance of their University duties. It is therefore fundamental to the University's overall mission that the professional responsibilities of its faculty and staff be carried out in an atmosphere that is free of conflicts of interest that compromise these principles.

Romantic and/or sexual relationships where one member of the University community has supervisory or other evaluative responsibility for the other create conflicts of interest and perceptions of undue advantage. There are also special risks in any sexual or romantic relationship between individuals in inherently unequal positions of power (such as teacher and student, supervisor and employee). Such relationships may undermine the real or perceived integrity of the supervision and evaluation provided, and the trust inherent particularly in the student-faculty relationship. They may, moreover, be less consensual than the individual whose position confers power believes. The relationship is likely to be perceived in different ways by each of the parties to it, especially in retrospect.

Moreover, such relationships may harm or injure others in the academic or work environment. Relationships in which one party is in a position to review the work or influence the career of the other may provide grounds for complaint when that relationship gives, or creates the appearance of, undue access or advantage to the person involved in the relationship, or when it restricts opportunities or creates a hostile environment for others.

Such relationships also have the potential for other adverse consequences, including the filing of charges of sexual harassment and/or retaliation under the University's Policy on Sexual Harassment (II-4) if, for example, one party to the relationship wishes to terminate the relationship to the other party's objection. In those circumstances when sexual harassment is alleged as the result of a romantic and/or sexual relationship, the existence of the relationship is not a per se violation of the Policy on Sexual Harassment. However, the apparent consensual nature of the relationship is inherently suspect due to the fundamental asymmetry of power in the relationship and it thus may be difficult to establish consent as a defense to such a charge. Even when both parties consented at the outset to a romantic involvement, this past consent does not remove grounds for or preclude a charge or subsequent finding of sexual harassment based upon subsequent unwelcome conduct.

This policy applies to consensual romantic and/or sexual relationships between individuals of the same sex or of the opposite sex.

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5.2 PROHIBITED RELATIONSHIPS -- POLICY STATEMENT.

For the foregoing reasons, all romantic and/or sexual relationships between faculty and students in the instructional context are prohibited at The University of Iowa. [Note: This policy applies only to relationships involving students. However, romantic and/or sexual relationships in other contexts -- between faculty members, between faculty and staff, or between staff members, where one person supervises the other -- also may be problematic, and are governed by [III-8 Conflict of Interest in Employment](#).]

No faculty member shall have a romantic and/or sexual relationship, consensual or otherwise, with a student who is enrolled in a course being taught by the faculty member or whose academic work is being supervised, directly or indirectly, by the faculty member.

For definitions of "faculty" and "instructional context," please refer to II-5.5 below.

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5.3 DISCOURAGED RELATIONSHIPS REQUIRING DISCLOSURE AND MANAGEMENT.

In light of the potential for apparent and actual conflicts of interest, the following relationships are strongly discouraged at The University of Iowa; where such relationships arise, however, they are required to be disclosed and managed as indicated below:

a. Between faculty and students.

(1) Outside of the instructional context, a faculty member (including graduate students with teaching responsibilities) who engages in a romantic or sexual relationship with a student must promptly disclose the existence of the relationship to his or her immediate supervisor if there exists a reasonable possibility that a conflict of interest may arise.

When a conflict of interest exists or is likely to arise, such relationships appear to others to be exploitative of or create apparent advantage for the student, and may later develop into conflicts of interest prohibited by II-5.2 above in situations that cannot be anticipated fully.

(2) A potential conflict of interest exists when the student is a graduate student in the same department or academic program as the faculty member, or is an undergraduate student and is majoring or minoring in the same department as the faculty member. A conflict of interest also may arise if the student is studying in a department separate from the faculty member. When a potential conflict of interest exists or is reasonably likely to arise, the faculty member must promptly disclose the relationship to his or her supervisor.

(3) Once the relationship is disclosed, the immediate supervisor will evaluate the situation to determine whether an actual conflict of interest exists or is likely to arise and will develop a management plan to address the potential conflict of interest. The faculty member has the professional and ethical responsibility to remove himself or herself from any decisions that may reward or penalize the student involved and otherwise adhere to the management plan.

b. Between staff members and students. Romantic and/or sexual relationships between staff members and students employed under their supervision are governed by the University of Iowa Policy on Conflict of Interest in Employment (III-8). It may sometimes be difficult to determine whether the staff-student relationship exists in an employment or in an instructional context. Where such an ambiguity exists, the context will be assumed to be instructional and the relationship subject to the prohibition set forth in II-5.2 above.

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5.4 EXAMPLES OF PROHIBITED AND DISCOURAGED RELATIONSHIPS BETWEEN FACULTY AND STUDENTS.

a. The following examples are provided for illustrative purposes only. This is not intended to be an exhaustive list of situations in which this policy applies.

(1) Student B is in a class taught by Professor A. The Consensual Relationships Policy prohibits a romantic or sexual relationship between these two parties in the instructional context. When the class has concluded and Professor A has submitted the final grades, this policy may continue to prohibit Professor A from engaging in a romantic or sexual relationship with Student B, or may discourage such a relationship, depending upon the academic affiliation of Student B and the likelihood that a conflict of interest may arise.

(2) Professor A and Student B, a graduate student in Professor A's department, are involved in a romantic relationship. This policy prohibits Professor A from teaching and supervising Student B, and mandates disclosure and management of any potential conflict of interest.

(3) The partner of Professor A enrolls in an academic program at the University offered by the same college in which Professor A's department is located. If the partner enrolls in the same academic program or department as Professor A, this policy requires

Professor A to disclose the relationship and that any potential conflict of interest be managed to ensure that Professor A does not teach or supervise the partner, or involve himself or herself in any decision that may reward or penalize the partner. If the partner's academic program operates independently of Professor A's department, Professor A would not be required to disclose the relationship unless the potential for a conflict of interest might arise.

(4) Graduate Student C and Graduate Student D are married and enrolled in the same academic program. This policy prohibits D from enrolling in a class taught by C (as instructor, teaching assistant, or grader) and vice-versa. If C (or D) were to complete his or her graduate program and acquire the status of faculty member (such as adjunct professor, visiting professor, or assistant professor) in the same department, this policy would apply as in paragraph (2) above. Former Graduate Student C would be required to disclose the relationship to the DEO and remove himself or herself from any decisions that may reward or penalize Graduate Student D.

b. These examples illustrate the application of this policy which applies only to relationships involving students. However, romantic and/or sexual relationships in other contexts may also be problematic, and are governed by [III-8 Conflict of Interest in Employment](#).

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5.5 DEFINITIONS.

For the purposes of this policy, the terms set forth below are defined as follows:

a. "Faculty" or "faculty member" means all those who teach at the University, and includes graduate students with teaching responsibilities and other instructional personnel. This term also includes faculty, staff members, and graduate students whose duties include supervision or evaluation of a student's academic work.

b. "Instructional" or "instructional context" means a context that involves academic instruction or evaluation or supervision, direct or indirect, of a student's academic work. These terms also include employment situations where the primary motivation for participation by the employee is instructional. Such situations include, but are not limited to, the employment of medical residents, teaching assistants, and student research assistants.

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5.6 BRINGING COMPLAINTS.

a. Who may bring a complaint. A complaint alleging a violation of this policy may be brought by any person. "Any person" includes, but is not limited to, any third party who believes that a conflict exists or that he or she may be or may have been disadvantaged by virtue of the existence of a romantic and/or sexual relationship prohibited by this policy. The process also may be initiated by the Office of the Provost of the University (for relationships involving faculty), by the Office of the Senior Vice President for Finance and Operations (for relationships involving staff), or by the Office of Equal Opportunity and Diversity, or by the designee of any of those offices. Consensual relationships that are terminated by one party to the objection of the other party may also lead to separate claims of sexual harassment which may be brought pursuant to the procedures outlined in the Policy on Sexual Harassment ([II-4](#)).

b. Where to bring a complaint. Complaints alleging a violation of this policy are to be brought to and investigated by the Office of Equal Opportunity and Diversity consistent with the requirements and provisions for complaints brought pursuant to the University of Iowa Policy on Sexual Harassment (II-4) and the procedures applicable to complaints brought under that policy (II-4.2).

c. Process for formal disciplinary action. The Office of Equal Opportunity and Diversity will investigate the complaint, giving both the complainant and respondent an opportunity to be heard. The respondent will have an opportunity to respond to the allegations and evidence provided by the complainant, and to provide a statement of the facts as perceived by the respondent. At the conclusion of the investigation, the Office of Equal Opportunity and Diversity will issue a written finding as to whether there is a reasonable basis to believe there has been a violation of this policy.

(1) In those cases where the respondent is a faculty member, the Office of the Provost will review the finding of the Office of Equal Opportunity and Diversity and will determine whether there is a reasonable basis to believe that this policy has been violated, and will proceed as described in II-5.6d(1) below.

(2) In those cases where the respondent is a staff member whose duties include supervision or evaluation of a student's academic work, the decision to pursue formal disciplinary action, as well as the decision regarding the formal disciplinary action to be pursued, will be made by the Provost in consultation with the vice president responsible for the unit employing the charged staff member.

(3) In those cases where the respondent is a graduate assistant, the decision to pursue formal disciplinary action, as well as the decision regarding the formal disciplinary action to be pursued, will be made by the Dean of the Graduate College or that person's designee. Potential formal disciplinary actions that may be taken when a person has been found to have violated this policy include, but are not limited to, the following: mandatory education or training, verbal warning, written warning, suspension, termination, or a combination of the above.

d. Applicable procedures. Any proposed disciplinary actions resulting from violations of this policy by:

(1) persons holding faculty appointments will be governed by [III-29 Faculty Dispute Procedures](#) and the portion of the procedures dealing with faculty ethics ([III-15](#)).

(2) staff members will be governed by applicable University policies, including [III-16 Ethics and Responsibility Statement for University Staff](#), and the applicable discipline and/or grievance procedures (see [III-28](#) and/or relevant collective bargaining agreement).

(3) graduate assistants, when dismissal is sought, will be governed by [III-12.4 Graduate Assistant Dismissal Procedure](#). When disciplinary action other than dismissal is taken by the Dean of the Graduate College, a graduate assistant may appeal through any existing contractual grievance procedures.

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(See also [II-4 Sexual Harassment](#).)

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(Written to conform to *Regents Procedural Guide* 3/74; amended 9/93; 10/95; 9/97)

CHAPTER 6: NONDISCRIMINATION STATEMENT

(Amended 9/98; 6/04; 12/06)

The University of Iowa prohibits discrimination in employment, educational programs, and activities on the basis of race, national origin, color, creed, religion, sex, age, disability, veteran status, sexual orientation, gender identity, or associational preference. The University also affirms its commitment to providing equal opportunities and equal access to University facilities. For additional information on nondiscrimination policies, contact the Office of Equal Opportunity and Diversity, (319) 335-0705 (voice) and (319) 335-0697 (text), 202 Jessup Hall, The University of Iowa, Iowa City, Iowa 52242-1316.

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CHAPTER 7: DISABILITY PROTECTION POLICY AND ACCESSIBILITY STATEMENT

(Amended 3/04)

[7.1 Policy](#)

[7.2 Accessibility Statement](#)

7.1 POLICY

a. General. The University of Iowa, as authorized by Section 503 of the Rehabilitation Act of 1973 and the Vietnam Era Veterans Readjustment Assistance Act of 1974, shall take affirmative steps to employ and advance the employment of qualified individuals with disabilities and qualified disabled veterans and veterans of the Vietnam era at all levels of employment. The affirmative action policy applies to, but is not limited to, the following employment practices:

- (1) Hiring;
- (2) Upgrading;
- (3) Demotion;
- (4) Transfer;
- (5) Recruitment;
- (6) Recruitment advertising;
- (7) Layoff;
- (8) Termination;
- (9) Rates of pay/other forms of compensation; and
- (10) Selection for training (including apprenticeship).

b. The University of Iowa endeavors to make reasonable accommodations for the functional limitations of applicants, employees, and students with disabilities and disabled veterans pursuant to applicable federal and state law. Applicants and employees with disabilities seeking accommodations should contact Faculty

and Staff Disability Services (www.uiowa.edu/hr/fsds). Students with disabilities should contact Student Disability Services (www.uiowa.edu/~sds).

c. Applicants, employees, and students with disabilities at The University of Iowa are protected from coercion, retaliation, interferences, or discrimination for filing a complaint or assisting in an investigation of a complaint under the aforementioned acts. Inquiries and complaints should be directed to the Office of Equal Opportunity and Diversity for a confidential investigation.

d. Disabled applicants/employees, disabled veterans, or veterans of the Vietnam Era desiring more information should contact the Office of Equal Opportunity and Diversity. To obtain a copy of the Affirmative Action Plan for Persons with Disabilities, Disabled Veterans, and Veterans of the Vietnam Era, see www.uiowa.edu/~oaa.

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7.2 ACCESSIBILITY STATEMENT.

In compliance with the University's obligations under applicable federal and state law, all institutional and departmental publications that describe or invite public participation in programs at the University are to contain the following statement:

"Individuals with disabilities are encouraged to attend all University of Iowa sponsored events. If you are a person with a disability who requires a reasonable accommodation in order to participate in this program, please contact (insert: the sponsoring department or contact person) in advance at (insert: telephone number)."

The sponsoring department name or contact person and telephone number must be incorporated into the statement, as it is the responsibility of the sponsoring department which is most familiar with the event to make the necessary reasonable accommodations.

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CHAPTER 8: AFFIRMATIVE ACTION AND EQUAL EMPLOYMENT OPPORTUNITY STATEMENT OF POLICY AND PURPOSE; STATEMENT ON DIVERSITY

(Amended 6/04)

[8.1 Policy](#)

[8.2 Statement on Diversity](#)

8.1 POLICY.

The University of Iowa is committed to the principle of equality of opportunity for all persons. The purpose of the Affirmative Action Program is to reaffirm and ensure that this principle is applied to the recruitment, appointment, and promotion of persons in all employment classifications. The University of Iowa will continue to comply with federal and state regulations and to work cooperatively with governmental and community organizations in ensuring equal employment opportunities and affirmative action.

The ultimate responsibility for equal employment opportunity and affirmative action at The University of Iowa lies with the Board of Regents, State of Iowa, and the President of the University. Implementation and day-to-day administration of the policies are responsibilities of the Assistant to the President and Director of Equal Opportunity and Diversity, the Vice President for Human Resources, the Associate Provost for Faculty, and the Associate Provost for Health Sciences. Goals and objectives are attained, however, through the full cooperation, support, and good faith efforts of all deans, directors, departmental executive officers, supervisors, and others responsible for human resources decisions.

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8.2 STATEMENT ON DIVERSITY.

The University of Iowa values diversity among students, faculty, and staff, and regards Equal Employment Opportunity and Affirmative Action as tools to achieve diversity. The University believes that a rich diversity of people and the many points of view they bring serve to enhance the quality of the educational experience at The University of Iowa.

See also [III-9.4 Affirmative Action Employment Guidelines](#).

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CHAPTER 9: COMPLAINTS OF DISCRIMINATION

9.1 General

9.1 GENERAL.

Complaints alleging discrimination based on race, creed, color, national origin, age, gender, sexual harassment, disability, sexual orientation, gender identity, or associational preference may be pursued in several places on campus, including the Office of Equal Opportunity and Diversity. Complaints may also be pursued based on protected veteran status.

The Office of Equal Opportunity and Diversity welcomes confidential inquiries from individuals wishing to discuss an incident or obtain information about the Human Rights Policy (see [II-3](#)). No action will be taken without the individual's consent. In the event the individual wishes to file a complaint, the Office will pursue either an informal or a formal complaint process. Confidentiality and retaliation apply to complaints filed under the Human Rights Policy, as well as the same procedural protections for both parties (see [II-5.13](#)).

Copies of the Human Rights Policy and the Office of Equal Opportunity and Diversity Procedures for Discrimination Complaints are available upon request from the Office of Equal Opportunity and Diversity. [\[top\]](#)

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CHAPTER 10: VIOLENCE

(President 1/92; amended 4/02; 7/04; 3/07)

Note: For additional policies and procedures that apply to sexual misconduct involving students, including sexual violence, see [IV-2 Sexual Misconduct Involving Students, Including Sexual Assault and Sexual Harassment](#).

This chapter specifically addresses violent acts committed by University community members. There are a number of other University policies that may be applicable in a given situation, and these should also be consulted to determine which policy or policies would most effectively address any behavior of concern. These additional policies can be found below in [II-10.15 Other University of Iowa Policies Related to Behavioral Expectations](#).

- [10.1 General](#)
- [10.2 Rationale](#)
- [10.3 Definitions](#)
- [10.4 Scope of Policy](#)
- [10.5 Prohibited Behavior](#)
- [10.6 Bringing a Complaint](#)
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- [10.8 Investigation of Formal Complaints](#)
- [10.9 Process for Disciplinary Action](#)
- [10.10 Applicable Procedures](#)
- [10.11 Protection of Alleged Victims, Complainants, and Others](#)
- [10.12 Protection of the Respondent](#)
- [10.13 Confidentiality](#)
- [10.14 Notification](#)
- [10.15 Other University of Iowa Policies Related to Behavioral Expectations](#)

10.1 GENERAL.

(Amended 3/07)

- a. IN AN EMERGENCY: If a member of the University community believes that he or she, or someone else, is in immediate physical danger, he or she should call 911 or contact the Department of Public Safety, 335-5022.
- b. In other situations: Appropriate University officials are available to coordinate a response to concerns of violence or verbal threats, whether current or potential, as indicated below.

(1) For student concerns, assistance is available through:

(a) the Office of the Vice President for Student Services, 249 Iowa Memorial Union, 335-3557, or

(b) the Department of Public Safety, 100 Public Safety, 335-5022.

(2) For faculty and staff concerns, assistance is available through:

(a) Faculty and Staff Services, 121-50 University Services Building, 335-2085, or

(b) the Department of Public Safety, 100 Public Safety, 335-5022.

(3) For any complaint believed to be related to sexual harassment or discrimination, assistance is available through the Office of Equal Opportunity and Diversity, 202 Jessup Hall, 335-0705.

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10.2 RATIONALE.

(Amended 3/07)

The faculty, staff, and students of The University of Iowa make up a community whose common commitment is to learning. This commitment requires that the highest value be placed on the use of reason and that violence involving the University community be renounced as inimical to its goals. Violence, whether actual or threatened, destroys the mutual trust which must bind members of the community if they are to be successful in pursuing truth. The University therefore wishes to make clear that it considers acts and threats of violence to constitute serious violations of University policy, because they may undermine the University's status as a community of learning. Particularly heinous is violence which harms or demeans members of the community because of personal characteristics such as race, creed, color, national origin, age, sex, disability, sexual orientation, gender identity, or associational preference.

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10.3 DEFINITIONS.

(3/07)

Terms used in this policy:

a. "Academic or administrative officer" includes the following:

(1) Collegiate deans (including associate deans and assistant deans);

(2) Faculty members with administrative responsibilities at the level of departmental executive officer (DEO) or above;

(3) Any staff member whose primary job responsibility is to provide advice regarding a student's academic pursuits;

(4) A faculty member serving as departmental (or collegiate) director of undergraduate or graduate studies;

(5) The President, Special Assistant to the President for Equal Opportunity and Diversity, vice presidents (including assistant and associate vice presidents), and Executive Vice President and Provost (including assistant, associate, and vice provosts), and those persons' designees;

(6) Directors and supervisors in an employment context, other than Department of Public Safety personnel when receiving criminal complaints or reports; and

(7) Human resource representatives.

- b. "Alleged victim": a person who allegedly has been harmed in violation of this policy.
- c. "Complainant": the person who brings a complaint of violation of this policy, who could be an alleged victim, a third party, or an academic or administrative officer of the University.
- d. "Graduate assistant": a graduate student employed by the University as a research assistant or teaching assistant.
- e. "Human resources representative": the individual designated as departmental authority on human resource policies and procedures, and all central human resources staff.
- f. "Member of the University community": any University student, faculty, or staff member.
- g. "Protected interests": University employment, education, on-campus living, or participation in a University activity.
- h. "Respondent": a person who has been accused of violence in a formal complaint.
- i. "Specific and credible allegations": allegations that provide factual details such as, but not limited to, time, place, actions, participants, and witnesses. Allegations do not necessarily have to be based on first-hand observation of events to be "specific and credible," but direct observation normally results in greater specificity and credibility than indirect knowledge.
- j. "Supervisor": a person who has authority to either: 1) undertake or recommend tangible employment decisions (those that significantly change an employee's employment status, such as, but not limited to, hiring, firing, promoting, demoting, reassigning, and compensation decisions) affecting an employee; or 2) direct the employee's daily work activities.
- k. "Third-party complainant": a person who brings a complaint alleging that someone else has been harmed or demeaned in violation of this policy.

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10.4 SCOPE OF POLICY.

(Amended 3/07)

- a. Acts by employees and students. This policy covers acts of University community members occurring in one or more of the following circumstances:
 - (1) on property owned or controlled by the University or by a student organization; or
 - (2) at any location and involving any University faculty, staff, or students, provided that:
 - (a) the incident occurs at a University-sponsored activity;
 - (b) the accused or the complainant was acting in an official capacity for the University during the incident;
 - (c) the accused or the complainant was conducting University business during the incident;
 - (d) the conduct has the purpose or reasonably foreseeable effect of unreasonably interfering with a UI student or UI staff or faculty member's protected interests; or
 - (e) the conduct demonstrates that the individual poses a reasonable threat to campus safety and security.
- b. Acts by visitors to campus. The University will make reasonable efforts to prevent and address harassment of its faculty, staff, or students by persons conducting business with or visiting the University, even though such persons are not directly affiliated with the University.

10.5 PROHIBITED BEHAVIOR.

(Amended 3/07)

a. Any one of these acts, when committed under one of the circumstances described in II-10.4 above, will trigger University action, including interim sanctions as appropriate:

- (1) physical assault or abuse;
- (2) sexual assault or abuse;
- (3) threats with a weapon (display of a weapon accompanied by statements or actions which cause justifiable fear or apprehension; see [Regents Policy Manual 4.30B](#), which prohibits use or possession on the campus of dangerous weapons);
- (4) verbal or other threats of physical or sexual assault;
- (5) intentional damage or destruction of public or private property; or
- (6) violent conduct prohibited by the *Code of Iowa*. A student, staff, or faculty member charged with criminal misconduct under the Iowa Criminal Code, including but not limited to the examples of such criminal conduct listed below, will be considered guilty of assaultive or threatening behavior and therefore subject to disciplinary sanctions upon conviction in criminal court:

- (a) Chapter 707 (Homicide and Related Crimes);
- (b) Chapter 708A (Terrorism, Threat of Terrorism, and Support of Terrorism);
- (c) Chapter 708 (Assault and Harassment);
- (d) Chapter 709 (Sexual Abuse);
- (e) Chapter 711 (Robbery and Extortion);
- (f) Those sections of Chapter 710 which deal with kidnapping and false imprisonment;
- (g) Chapter 712 (Arson);
- (h) Those acts under Chapter 713 (Burglary) when accompanied by an element of assault;
- (i) Chapter 729.4 (Infringement of Civil Rights in employment);
- (j) Chapter 729.5 (Infringement of Civil Rights by violence);
- (k) Chapter 723 (Riot, Unlawful Assembly, Failure to Disperse, and Disorderly Conduct).

b. Concurrent criminal charges. For purposes of these procedures, a "conviction" includes a guilty plea, jury verdict, judicial decision, or deferred judgment. In the event a convicted student, staff, or faculty member files a criminal appeal, the University will consider the question of criminal guilt to be final only after the matters on appeal have been resolved, although appropriate University officials may impose interim sanctions pending the outcome of the appeal.

c. Non-criminal misconduct. University regulations and procedures are distinct from criminal statutes and procedures. Ordinarily, a less stringent standard of proof is required under administrative procedures. Regardless of whether criminal charges are filed, students, staff, and faculty members who commit assaultive or threatening behavior listed in paragraph a above will be subject to disciplinary sanctions when the misconduct was committed under one of the circumstances described in II-10.4. In those cases where criminal charges filed in connection with the same incident are dismissed in court, the outcome in

the criminal proceeding is not dispositive of the question of whether this Policy on Violence was violated in all cases.

10.6 BRINGING A COMPLAINT.

(Amended 3/07)

- a. A complaint that this policy has been violated may be brought through informal or formal channels by any member of the University community, including a third party, or by the University itself. A complaint must state specific and credible allegations to warrant an investigation. There is no time limit for bringing a complaint; however, it may be difficult to substantiate the allegations made in a complaint brought after significant time has passed. Therefore, prompt reporting of complaints is strongly encouraged.
- b. Substantial weight will be given to the wishes of the alleged victim when determining whether to investigate a complaint, but the University may investigate a complaint even without the alleged victim's consent if circumstances warrant (such as when there are multiple complaints against the same person or allegations are particularly egregious).
- c. Persons who wish to consult with someone about a specific situation on a confidential basis or learn more about enforcement of this Policy on Violence may contact any of the following offices or organizations:
 - (1) Office of the Ombudsperson, C108 Seashore Hall (for faculty, staff, or students)
 - (2) Faculty and Staff Services, 121-50 University Services Building (for faculty or staff)
 - (3) University Counseling Service, 3223 Westlawn (for students)
 - (4) Student Health Service, 4189 Westlawn (for students)
 - (5) Women's Resource and Action Center (for faculty, staff, or students)
 - (6) Rape Victim Advocacy Program, 320 Linn Street Building (for faculty, staff, or students)

These offices are exempt from the reporting requirements set forth in II-10.7e below. Other offices may be required to report allegations as described in II-10.7e.

Representatives of these offices or other support persons may accompany an alleged victim during the investigation process if the alleged victim so desires.

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10.7 INFORMAL RESOLUTION OF COMPLAINTS.

(3/07)

- a. A complaint may be brought informally to any academic or administrative officer of the University (as defined in II-10.3a). If the complaint alleges violence based on a protected classification as defined by [II-3 Human Rights](#) (race, creed, color, national origin, age, sex, disability, sexual orientation, or gender identity), the complaint may be brought to the Office of Equal Opportunity and Diversity, 202 Jessup Hall.
- b. The academic or administrative officer will:
 - (1) counsel the complainant as to the options available under this policy and, at the complainant's request, will help the complainant resolve the complaint informally and/or refer the complainant to the appropriate office as described in II-10.8a below so that the complainant may bring a formal complaint; and
 - (2) take appropriate interim action, which may include those actions described in II-10.9 below, to address the alleged behavior and protect the health or safety of the alleged victim, complainant, and/or witnesses.
- c. The following assistance is available to the academic or administrative officer:
 - (1) The Office of Equal Opportunity and Diversity, 202 Jessup Hall (335-0705), will assist in determining whether there is a potential policy violation related to a protected classification, and

whether reporting pursuant to paragraph e below is required.

(2) For situations involving faculty and/or staff, the Behavior Risk Management team is available to assist with assessing situations, planning the actions needed, and carrying out those actions. This team may be accessed by contacting Faculty and Staff Services, 121-50 University Services Building (335-2085).

(3) For situations involving students, contact the Office of the Vice President for Student Services, 249 Iowa Memorial Union (335-3557).

d. When a complaint is brought informally, the person(s) charged in the complaint will not ordinarily be informed of the complaint without the consent of the alleged victim unless circumstances require (such as when there are multiple complaints against the same person or allegations are particularly egregious). No disciplinary action can be taken against a person charged in an informal complaint, and there will be no record of the complaint in the person's employment or student disciplinary file, unless the person is notified of the charges and given an opportunity to respond.

e. Any academic or administrative officer of the University who becomes aware of specific and credible allegations of violence based on a protected classification (race, creed, color, national origin, age, sex, disability, sexual orientation, or gender identity), whether through the report of a complainant (including a third party) or otherwise, shall report the allegations promptly to the Office of Equal Opportunity and Diversity (except for allegations against a student regarding conduct occurring in the residence halls, which shall be reported to the Office of the Vice President for Student Services) for assistance in evaluating the situation and determining an appropriate course of action, even if the alleged victim has requested that no action be taken. If there is a supervisory relationship between the complainant and/or victim and the respondent, the appropriate course of action will include development of a plan to avoid any perceived or actual conflict of interest until the complaint is resolved.

The initial report should be made verbally in person or by telephone, but a written report also must be made after the complaint is resolved using the Office of Equal Opportunity and Diversity Informal Violence Complaint Resolution form, which requires disclosure of the employment or student status of the alleged victim(s), the complainant(s) (if other than the alleged victim), and the person(s) charged; the department(s) with which those persons are affiliated; a summary of the allegations; and a description of the steps taken to resolve the complaint. If the person charged is informed of the existence of the informal complaint, the names of the parties must be provided to the Office of Equal Opportunity and Diversity. If the person charged is not informed of the complaint, then the names of the parties shall not be provided to the Office of Equal Opportunity and Diversity.

f. Reasonable efforts will be made to process complaints in a timely manner, giving consideration to the nature of the allegations and the circumstances surrounding the complaint process.

g. It is the responsibility of the academic or administrative officer who facilitates the informal resolution of the complaint to monitor compliance with the terms of the informal resolution. Sanctions up to and including termination of employment or separation from the University may be imposed in the event that an individual fails to comply with the terms of the informal resolution.

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10.8 INVESTIGATION OF FORMAL COMPLAINTS.

(3/07)

a. A formal complaint pursuant to this policy must be brought to one of the following offices for investigation depending upon the status of the respondent and the nature of the allegations:

(1) Protected class violence. If the complaint alleges violence based on a classification covered by [II-3 Human Rights](#) (race, creed, color, national origin, age, sex, disability, sexual orientation, gender identity, or any other classification that deprives the person of consideration as an individual), a formal complaint should be brought to the Office of Equal Opportunity and Diversity regardless of the status of the respondent.

(2) Other violence. If the complaint alleges violence that is *not* based on a classification covered by the [II-3 Human Rights](#) (race, creed, color, national origin, age, sex, disability, sexual orientation, gender identity, or any other classification that deprives the person of consideration as an individual), a person should bring a formal complaint to one of the following offices depending on the status of the respondent:

(a) Faculty or instructor. If the respondent is a faculty member, teaching assistant, or other instructor, a formal complaint should be brought to an academic or administrative officer (including the complainant's DEO or collegiate dean). The investigation will be conducted by the respondent's collegiate dean or by the Office of the Executive Vice President and Provost.

(b) Staff member. If the respondent is a staff member (professional and scientific, organized merit staff, or non-organized merit staff), a formal complaint should be brought to an academic or administrative officer (including the complainant's human resources unit representative) or to University Human Resources. The investigation will be conducted by the Senior Human Resources Leadership Representative for the unit employing the respondent.

(c) Student. If the respondent is a student, a formal complaint should be brought to the Office of the Vice President for Student Services and Dean of Students.

b. A formal complaint may be brought after an informal resolution was not successfully reached, or may be brought immediately without pursuing informal resolution.

c. The purpose of the investigation is to establish whether there is a reasonable basis for believing that a violation of this policy has occurred. In conducting the investigation, the investigating office will make reasonable efforts to interview the alleged victim, the complainant (if other than the alleged victim), and the respondent, and may interview other persons believed to have pertinent factual knowledge, as well as review any relevant documentary evidence. At all times, the investigating office will take steps to ensure confidentiality to the extent possible.

d. When a formal complaint is brought, the respondent will be informed of the allegations, the identity of the complainant, and the facts surrounding the allegations. The investigation will afford the respondent an opportunity to respond to the allegations and evidence provided by the complainant and/or alleged victim, and to provide a statement of the facts as perceived by the respondent.

e. At the conclusion of the investigation, the investigating office will issue a written finding which will summarize the evidence gathered and state whether or not there is a reasonable basis for believing that a violation of this policy has occurred. The written finding will normally be issued within 45 days of when the complaint was filed. When it is not reasonably possible to issue the finding within that time, the investigating office will notify the alleged victim and the respondent that the finding will be delayed and indicate the reasons for the delay. The alleged victim and the respondent will receive a copy of the written finding, which is to remain confidential as defined by II-10.13c. Third-party complainants will be notified only that the proceedings are concluded.

f. If the investigating office finds a reasonable basis for believing that a violation of this policy has occurred, the matter will be referred to the appropriate administrator for further consideration as outlined in II-10.9 below.

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10.9 PROCESS FOR DISCIPLINARY ACTION.

(3/07)

a. The following administrators will review the finding of the investigating office:

(1) the Office of the Executive Vice President and Provost, if the respondent is a faculty member or other instructional personnel (except graduate assistants);

- (2) the office of the vice president or dean responsible for the unit employing the person charged, if the respondent is a staff member;
- (3) the Office of the Vice President for Student Services and Dean of Students, if the respondent is a student;
- (4) the appointing dean/vice president, if the respondent is a graduate assistant.

b. The administrator may:

- (1) accept all or any part of the findings of the investigating office;
- (2) not accept all or any part of the findings of the investigating office;
- (3) reach a negotiated settlement of the complaint with the respondent; or
- (4) initiate formal disciplinary action.

c. Violations of this Policy on Violence may lead to disciplinary sanctions up to and including termination or separation from the University. Sanctions for violations of this policy should be commensurate with the nature of the violation and the respondent's disciplinary history. Those who violate this policy should bear the consequences of their actions, even if factors such as substance abuse or personal problems contribute to misconduct. When the offense is serious, it is appropriate to consider separation from the University even in cases of first offense, and even when the respondent experiences remorse and/or did not intend to cause the resulting degree of harm.

d. In addition to other disciplinary action, persons who are found to have violated this policy may be required to participate in group counseling or personal therapy sessions, complete community service, enroll in a specific academic course, attend an educational workshop, and/or make restitution for economic damages caused by their behavior. When the respondent is a faculty or staff member, the Office of Faculty and Staff Services, 121-50 University Services Building, is available to assist with locating appropriate resources. When the respondent is a student, University Counseling Service, 3223 Westlawn, is available to assist with locating appropriate resources.

e. It is the responsibility of the appropriate administrator to monitor compliance with the disciplinary and/or remedial sanctions imposed. More serious sanctions, up to and including termination of employment or separation from the University, may be imposed in the event that the individual fails to comply with the sanctions initially imposed.

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10.10 APPLICABLE PROCEDURES.

(3/07)

Formal disciplinary action resulting from violations of this policy by:

- a. faculty members will be governed by [III-29 Faculty Dispute Procedures](#) and that portion of those procedures dealing with faculty ethics ([III-29.7](#)).
- b. staff members will be governed by applicable University policies, including [III-16 Ethics and Responsibilities for University Staff](#), and the applicable discipline and/or grievance procedures (see [III-28](#)) and/or relevant collective bargaining agreement.
- c. graduate assistants, when dismissal is sought, will be governed by [III-12.4 Graduate Assistant Dismissal](#). When disciplinary action other than dismissal is taken by the appointing dean/vice president, a graduate assistant may appeal through any existing contractual grievance procedures.
- d. students will be governed by [Judicial Procedure for Alleged Violations of the Code of Student Life](#). Both the [Code of Student Life](#) and the [Judicial Procedure](#) are published and distributed to students

annually in [Policies and Regulations Affecting Students](#).

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10.11 PROTECTION OF ALLEGED VICTIMS, COMPLAINANTS, AND OTHERS.

(3/07)

- a. Alleged victims will be informed of relevant procedural steps taken during the investigation and any interim protective measures taken.
- b. Throughout the investigation and resolution of a complaint, reasonable steps will be taken to protect alleged victims, complainants, witnesses, and others from harm associated with the complaint.
- c. Retaliation against alleged victims, complainants, and/or witnesses who provide information during an investigation pursuant to this policy is prohibited by [II-11 Anti-Retaliation](#). Reasonable action will be taken to assure that alleged victims, complainants, and/or witnesses suffer no retaliation as a result of their activities with regard to the process.
- d. Steps that may be taken to protect alleged victims, complainants, witnesses, and others from continued violence and/or retaliation might include:
 - (1) lateral transfers of one or more of the parties in an employment setting and a comparable move if a classroom setting is involved, and
 - (2) arrangement that academic and/or employment evaluations concerning complainants or others be made by an appropriate individual other than the respondent.
- e. Any retaliation against alleged victims, complainants, or witnesses should be reported pursuant to [II-11 Anti-Retaliation](#). Retaliation may result in disciplinary action against the person committing the retaliatory act(s).
- f. The Executive Vice President and Provost, a dean, a DEO, or any vice president may, at any time during or after an investigation of a violence complaint, suspend or partially restrict from employment any employee accused of violence if the Executive Vice President and Provost, dean, DEO, or vice president finds that it is reasonably certain that:
 - (1) the alleged violence has occurred, and
 - (2) serious and immediate harm will ensue if the person continues his or her employment.

Similarly, if the respondent is a student, interim sanctions may be imposed pursuant to Section 10 of the [Judicial Procedure for Alleged Violation of the Code of Student Life](#).

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10.12 PROTECTION OF THE RESPONDENT.

(3/07)

- a. This policy shall not be used to bring knowingly false charges. Bringing such a charge constitutes a violation of this policy, and may subject the complaining party to remedial and/or disciplinary action up to and including termination or separation from the University. Any such disciplinary action will be initiated by the appropriate administrator overseeing the complainant(s).
- b. In the event the allegations are not substantiated, the respondent may consult with the investigating office to discuss possible steps to address the restoration of the reputation of the respondent.

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10.13 CONFIDENTIALITY.

(3/07)

- a. In order to empower community members to voice concerns and bring complaints, the confidentiality of all parties will be protected to the greatest extent possible. However, legal obligations may require the

University to take some action once it is made aware that violence has occurred, even when the alleged victim is reluctant to proceed. Appropriate University officials will be consulted, including the Office of Equal Opportunity and Diversity when the complaint alleges violence based on a protected classification (see II-10.7e above), and information will be shared only with those individuals who need to know it to implement this policy.

b. The parties to a complaint (alleged victims, third-party complainants, and respondents) and witnesses who provide information during an investigation are expected to maintain confidentiality as well, in order to protect the integrity of the investigation and the confidentiality interests of the parties. The matter should not be discussed with individuals who are involved in the complaint except as necessary to pursue an appeal or grievance or as part of another legal or administrative proceeding.

c. Dissemination of documents relating to a complaint and/or investigation, other than as necessary to pursue an appeal or grievance or as part of another legal or administrative proceeding, is prohibited.

d. Failure to maintain confidentiality by a respondent may be considered to be a form of retaliation in violation of II-10.11c of this policy. Failure to maintain confidentiality by any party (alleged victim, third-party complainant, or respondent) or witness may result in disciplinary action.

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10.14 NOTIFICATION.

(3/07)

a. The Office of the Vice President for Student Services is responsible for informing all students of this University Policy on Violence. The policy will be distributed to all students annually and discussed with new students as part of their orientation to campus.

b. The Office of the Executive Vice President and Provost is responsible for informing all current faculty members of this University Policy on Violence. The policy will be distributed to all faculty annually and distributed to new faculty members as part of their orientation.

c. The Office of the Senior Vice President for Finance and Operations is responsible for informing all current staff members of this University Policy on Violence. The policy will be distributed to all staff annually and distributed to new staff members as part of their orientation.

d. Periodic training on managing workplace security will be available.

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10.15 OTHER UNIVERSITY OF IOWA POLICIES RELATED TO BEHAVIORAL EXPECTATIONS.

a. In addition to the policies and procedures contained in this chapter that pertain to violent acts committed by University community members, the following policies may be helpful in determining a course of action to follow when responding to behavior of concern:

- (1) [II-4 Sexual Harassment](#)
- (2) [II-14 Anti-Harassment](#)
- (3) [III-15 Professional Ethics and Academic Responsibility](#)
- (4) [III-16 Ethics and Responsibilities for University Staff](#)
- (5) [IV-1 General Regulations Applying to Students](#)
- [IV-2 Sexual Misconduct Involving Students, Including Sexual Assault and Sexual Harassment](#)

b. In addition, the following *Operations Manual* chapters may be of assistance when considering the best course of action with regard to a concern that may fall under this chapter:

- (1) [III-28 Conflict Management Resources for University Staff](#)
- (2) [III-29 Faculty Dispute Procedures](#)
- (3) [V-16 Critical Incident Management Plan](#) (guidelines for institutional management of disruptions caused by violent behavior)

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Page last updated August 2009 by [Office of the Senior Vice President for Finance and Operations](#)

PART II. COMMUNITY POLICIES

DIVISION I HUMAN RIGHTS, AFFIRMATIVE ACTION, AND EQUAL EMPLOYMENT OPPORTUNITY

(Written to conform to *Regents Procedural Guide* 3/74; amended 9/93; 10/95; 9/97)

CHAPTER 11: ANTI-RETALIATION

(3/97)

[11.1 Principle and Rationale](#)

[11.2 Definitions](#)

[11.3 Scope of Policy](#)

[11.4 Sanctions](#)

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11.1 PRINCIPLE AND RATIONALE.

The University of Iowa encourages its faculty, staff, and students to make good faith disclosures of University-related misconduct. The commitment to improve the quality of the University through such disclosures is vital to the well-being of the entire campus community. Retaliation as a response to such disclosure will not be tolerated. Retaliation, whether actual or threatened, destroys a sense of community and trust that is central to a quality environment. The University, therefore, wishes to make clear that it considers acts or threats of retaliation in response to such disclosures to constitute a serious violation of University policy.

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11.2 DEFINITIONS.

- a. "Good faith disclosure" means disclosure of University-related misconduct made with a belief in the truth of the disclosure which a reasonable person in the whistleblower's position could hold based upon the facts. A disclosure is not in good faith if made with reckless disregard for or willful ignorance of facts that would disprove the disclosure.
- b. "University-related misconduct" includes any activity by a University department or by an employee that is undertaken in the performance of the employee's official duties, whether or not such action is within the scope of the individual's employment, and that is in violation of any state or federal law or regulation or University regulation or policy, including but not limited to corruption, bribery, theft of University property, fraudulent claims, fraud, coercion, conversion, discrimination, sexual harassment, civil rights violations, misuse of University property and facilities, or willful failure to perform duty.
- c. "Whistleblowing" means good faith reporting of real or perceived University-related misconduct.
- d. "Whistleblower" means any student, staff, or faculty who in good faith reports real or perceived University-related misconduct.

e. "Retaliation" means any adverse action or credible threat of an adverse action taken by the University, or member thereof, in response to a whistleblower's good faith disclosure of University-related misconduct. It does not include the University's decision to investigate a good faith disclosure of University-related misconduct.

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11.3 SCOPE OF POLICY.

No members of the University community shall engage in retaliation in response to whistleblowing or to the bringing of a complaint.

Actions are considered retaliatory if they are in response to a good faith disclosure of real or perceived University-related misconduct and the actions have a materially adverse effect on the working or academic conditions of the whistleblower, or if the faculty, staff member, or student can no longer effectively carry out his or her University responsibilities.

The University will make every reasonable effort to stop retaliation immediately, to conduct a complete and thorough investigation of alleged acts of retaliation in a timely manner, to provide remedies to victims of retaliation, and to sanction the perpetrators of retaliation as appropriate.

The act of a good faith disclosure of University-related misconduct shall not be used to make any decision to the whistleblower's detriment, or to subject the whistleblower to harassment such that it creates a hostile work or learning environment.

To encourage and protect whistleblowers, it is University policy that no reference to the good faith disclosure of University-related misconduct shall be made in personnel files, letters of recommendation, performance appraisals, or any other permanent evaluative documents without the concurrence of the whistleblower.

Reports of alleged University-related misconduct that are not made in good faith are not protected under this policy. Those who make disclosures not in good faith will be disciplined as appropriate through regular University procedures. Irrespective of the origin or the intent of the allegations, in the event the allegations are not substantiated, the University in consultation with the accused shall take all reasonable steps within the control of the University to restore the reputation of the accused to the extent that it was damaged by the investigation and proceedings, for example, expunging all references to the allegations in the personnel records of the accused.

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11.4 SANCTIONS.

Anyone who violates the anti-retaliation policy is subject to disciplinary action. Following an appropriate investigation and subject to the procedures which are part of the policies governing the relevant type of appointment at the University, the faculty, student, or staff member may be subject to sanctions, including:

- a. reprimand,
- b. probation,
- c. suspension,
- d. demotion,
- e. reassignment,
- f. termination,
- g. expulsion,
- h. no-contact order, or
- i. building prohibition order.

Temporary sanctions invoked upon receipt of a complaint, such as a no-contact order or building prohibition order, may also be imposed as a permanent sanction. It is the responsibility of the administrator imposing sanctions to monitor compliance. Failure to comply with an ordered sanction may result in further disciplinary measures up to and including termination and expulsion. In addition to disciplinary action by the University, violations of the policy which fall under *Iowa Code 70A.28* may also be referred to the state for civil prosecution.

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11.5 PROCEDURES.

a. Informal. The University encourages the informal resolution of complaints. Informal complaints should be concluded within 30 calendar days of their inception. Where this is not reasonably possible, the person processing the complaint should notify the complainant in writing that conclusion of the complaint will be delayed and indicate the reasons for delay. The procedures used to resolve complaints informally may vary from department to department depending upon whether the accused is a faculty member, staff member, or student. However, individuals who are handling informal complaints should follow the following guidelines:

- (1) Inform the complainant of formal procedure options and that the identity of the complainant and the nature of the charge will be disclosed to the accused if a formal investigation commences.
- (2) Inform the complainant that any time he or she is not satisfied with the informal process, he or she can initiate a formal complaint.
- (3) Prior to hearing details of a complaint, inform the complainant that in some cases the University has a legal obligation as a mandatory reporter to inform outside agencies of University related misconduct, e.g., informing federal agencies of federally grant supported activities that resulted in scientific misconduct.
- (4) To the extent possible, work with the parties in a confidential manner to achieve an informal resolution.
- (5) If in your judgment the accusation represents a serious violation of University policy and you subsequently orally advise the complainant to proceed with formal action, additionally inform the complainant in writing of this recommendation.
- (6) Contact your supervisor or the Office of General Counsel if you are unclear about your responsibilities in handling an informal complaint.

b. Formal.

(1) Filing Procedures. A person may choose among a number of offices when filing a formal complaint. If, however, the complaint involves allegations of research misconduct, the person may only file her or his complaint with the University of Iowa Research Integrity Officer. In these cases, "The University of Iowa Anti-Retaliation Policy for Reporting Misconduct in Research" is in effect and supersedes this policy. A whistleblower who wishes to receive the protections described by this policy shall file his or her formal retaliation complaint with an appropriate University official as described below within 180 days from the date the whistleblower became aware or should have become aware of the alleged retaliation. Any person may file a formal complaint against a student, staff member, or faculty member (including teaching assistants) for violating the Anti-Retaliation Policy. Depending upon the status of the person accused, a complaint may be filed with one of the following offices:

- (a) Faculty or Instructor. If the accused is a faculty member, teaching assistant, or other instructor, complainants may contact the dean of the college, or in such cases when the accused is the dean, the Office of the Executive Vice President and Provost;

(b) Staff Member. If the accused is a staff member (Professional and Scientific, organized Merit staff, or non-organized Merit staff), complainants may contact the accused person's department head, or in such cases when the accused is the department head, the dean or vice president responsible for the unit employing the accused person; or

(c) Student. If the accused is a student, complainants may contact the Department of Residence Services; in the event that incident occurred in the residence halls, the Office of the Vice President for Student Services and Dean of Students or the Dean of the Graduate College.

In lieu of the offices listed above, retaliation complaints may be made to the office that handled the original complaint. In the case of issues dealing with financial matters, complaints may be filed at the Office of the Internal Audit. Complaints of retaliation that stem from sexual harassment, discrimination, and civil rights violations stemming from complaints originally filed in the Office of Equal Opportunity and Diversity may be filed at the Office of Equal Opportunity and Diversity. A person may also seek the services of the Office of the Ombudsperson in filing a complaint of retaliation.

(2) Time Period for Investigating Formal Complaints. Investigations of formal complaints should be concluded within 45 calendar days of their inception. Where it is not reasonably possible to conclude the investigation within that amount of time, the responsible University official will notify the complainant in writing that conclusion of the investigation will be delayed and indicate the reasons for the delay.

(3) Resolving a Complaint. Ordinarily the person who is assigned to resolve a complaint will interview the person accused in order to determine if there is a reasonable basis to believe that a violation of policy has occurred. During the investigation process, the complaint may be resolved informally by mutual agreement of the accused and the complainant. If the complaint is not resolved informally by mutual agreement and the complainant wants to proceed, then the matter shall be referred to the appropriate administrator as described below. In the event that the appropriate administrative official as described below concludes that there is a reasonable basis for believing that the Anti-Retaliation Policy was violated, and if an informal resolution of the complaint still has not been achieved, formal action will be taken.

(4) Persons Responsible for Taking Formal Action and Governing Provisions. The decision to take formal action will be made by one of the following persons or their respective designees:

(a) Faculty. In cases involving faculty members, formal action decisions are made by the chief academic officer of the University. Governing procedure is the General Faculty Dispute Procedures ([III-29](#)) and that portion of those procedures dealing with faculty ethics ([III-29.7](#));

(b) Graduate Assistants, including Teaching Assistants. In cases involving graduate assistants, formal action decisions are made by the chief academic officer of the University. For organized graduate assistants, the governing appeal procedure is the grievance procedure described in the COGS contract;

(c) Professional and Scientific Staff. In cases involving professional and scientific staff members, formal action decisions are made by the vice president (or Executive Vice President and Provost) responsible for the unit employing the accused party. Governing appeal procedures are described in subsection [III-28.4](#);

(d) Organized Merit Staff. In cases involving organized merit staff members, formal action decisions are made by the department head responsible for the unit employing the accused party. Governing appeal procedures are the grievance procedures described in the AFSCME contract;

(e) Non-organized Merit Staff. In cases involving non-organized merit staff members, formal

action decisions are made by the department head responsible for the unit employing the accused party. Governing appeal procedures are those available under the Regents' Merit System Rules; or

(f) Students. In cases involving students, formal actions are taken by the Vice President for Student Services and Dean of Students. The governing procedure is the [Judicial Procedure for Alleged Violations of the *Code of Student Life*](#).

c. At any time before the complaint is fully resolved, the complainant may submit a request to the responsible official to take interim actions to protect the complainant against any adverse action.

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(See [II-27.8 Anti-Retaliation for Reporting Misconduct in Research](#).)

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Examples of retaliation and possible remedies include:

1. A professional and scientific staff member who reports that a supervisor was using office resources for personal financial gain, receives a significantly lower merit raise on July 1 than his or her co-workers. A remedy may include reassigning the responsibility of evaluation, promotion, salary increase, etc., to another supervisor in the unit.
2. A full professor reports that his or her department chair is awarding salary increases on criteria other than merit. Subsequently, the department chair refuses to endorse the professor's grant proposal without reason. A remedy may include having someone else review the professor's grant proposal.
3. A merit staff member reports that a co-worker in their department has been misusing sick leave. Following the report, the merit employee claims retaliation, in that he or she is no longer invited to social lunches - an activity the co-worker usually initiates among the office staff. The claim of retaliation in this case is personal, and the University would offer no remedy.
4. A graduate student believes he or she has been denied entrance into a Ph.D. program because of the actions of a specific professor. The student subsequently brings plagiarism charges against the professor. Or: A technical staff member is about to be fired. When the staff member learns of his or her impending firing, he or she charges his or her supervisor with theft of University equipment. In both cases, a University investigation demonstrates that these reports were made in bad faith. No remedy would be provided to the complainants. Since these reports were made in bad faith, the complainants are subject to University discipline.
5. Student Mike reports that student Bill is sexually harassing Student Jane. Upon learning of Mike's reports, Bill physically threatens Mike during the two classes Mike and Bill have in common. Remedies may include transferring Bill from the two commonly attended classes to other classes and imposing a no contact order on Bill in relation to Mike.

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PART II. COMMUNITY POLICIES

DIVISION I HUMAN RIGHTS, AFFIRMATIVE ACTION, AND EQUAL EMPLOYMENT OPPORTUNITY

(Written to conform to *Regents Procedural Guide* 3/74; amended 9/93; 10/95; 9/97)

CHAPTER 12: A DRUG FREE ENVIRONMENT

(8/90; 9/97; 10/04; 9/05)

[12.1 Policy Statement](#)

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12.1 POLICY STATEMENT.

(Amended 10/04)

a. The use or possession of illegal drugs as well as the abuse of alcohol and other intoxicants creates a serious threat to the health and well-being of the user and in some instances to fellow employees and private citizens. The University of Iowa has a responsibility to provide a work environment free of drugs and alcohol, and employees have the right to perform their duties with co-workers not impaired by drugs and alcohol.

b. In compliance with the Drug Free Workplace Act of 1988 and the 1990 rules under the Drug Free Schools and Campuses Act, all University of Iowa faculty and staff are herein notified that the unlawful possession, use, distribution, manufacture or dispensing of illicit drugs and alcohol, including controlled substances, is prohibited on the University's premises, in its activities, either in the workplace, or in such places and at such times that could have an adverse effect on the employee's work performance or behavior, or interfere with the rights and privileges of co-workers or the public. Chapter [V-26 Alcoholic Beverage Service Guidelines and Procedures](#) governs serving alcoholic beverages on campus.

c. To assist employees in broadening their knowledge of the harmful effects of illicit drugs, controlled substances, and alcohol, and to assist in the treatment of alcoholism or drug addiction, The University of Iowa will use an annual policy notification, Faculty and Staff Services mailings, Learning and Development classes, and other avenues to make faculty and staff members aware of the following:

(1) the dangers of drug and alcohol abuse in the workplace;

(2) the University's Drug Free Environment Policy;

(3) the availability of the Office of Faculty and Staff Services, and Employee Assistance Program;

- (4) staff development training regarding substance abuse;
- (5) the existence of regional substance abuse treatment facilities and programs; and
- (6) the penalties which may be imposed for Drug Free Environment Policy violations.

As a condition of employment, faculty and staff members agree to abide by the terms outlined in this policy.

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12.2 HEALTH RISKS ASSOCIATED WITH THE USE OF CONTROLLED SUBSTANCES AND ALCOHOL.

- a. The use of marijuana, LSD, amphetamines, sedatives, tranquilizers, other dangerous drugs or legally defined controlled substances by University staff members is of concern, as is the illegal use or abuse of alcohol. The health risks include, but are not limited to the nervous, cardiovascular, respiratory, muscular, endocrine, and central nervous systems.
- b. These may involve toxic, allergic, or other serious reactions; unfavorable mood alteration; and addiction. Physiological and psychological dependency, which manifests itself in a preoccupation with acquiring and using one or more drugs, may cause severe emotional and physical injury. In the workplace, drug and/or alcohol use may also adversely affect the staff member's work performance.

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12.3 UNIVERSITY SANCTIONS.

- a. The University will impose sanctions on any faculty or staff member who is found to be in violation of this policy, the Drug Free Workplace Act of 1988, or the 1990 rules under the Drug Free Schools and Campuses Act.
- b. Anyone who violates this policy will be subject to disciplinary action. Following an appropriate investigation and subject to the procedures which are part of the policies governing the relevant type of appointment at the University, the faculty or staff member can be subject to any one or a combination of the following disciplinary and/or educational sanctions:

- (1) disciplinary action, including reprimand, suspension, or termination;
- (2) required completion of substance abuse treatment;
- (3) required attendance at designated staff development or other substance abuse education programs.

- c. In addition to disciplinary action by the University, violations of the policy may also be referred for criminal prosecution.

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12.4 APPLICABLE CRIMINAL SANCTIONS.

(Amended 10/04)

Both state and federal laws prohibit distribution of, manufacture of, or possession with intent to distribute a controlled substance or a counterfeit controlled substance. Specific drugs, amounts, and penalties are described in *Iowa Code* section 204.401(1). Specific drugs, amounts, and penalties are described in 21 USC section 841(b). State and federal legal sanctions are subject to change by the General Assembly and Congress, respectively.

- a. **Penalty Enhancement.** The maximum term and fine increase significantly if state or federal penalty enhancement rules apply. Factors which raise maximum penalties under federal penalty enhancement rules include death or serious bodily injury; prior drug conviction; placing at risk or distributing a drug to

a person under 21 years old; using a person under 18 years of age to assist in the drug violation; and distributing or manufacturing a drug within 1,000 feet of school property, including The University of Iowa campus. Penalty enhancement rules apply to defendants 18 years or older. Factors which raise maximum penalties under state penalty enhancement rules include using firearms or dangerous weapons in the commission of the offense.

b. Possession. Both state and federal laws prohibit possession of a controlled substance. The maximum state and federal penalty for possession is confinement for one year and a fine of \$1,500. The maximum term and fine increase significantly in the event that state or federal penalty enhancement rules apply. In addition, a person in possession of a small amount of a controlled substance for personal use may be assessed a civil fine up to \$10,000 in addition to any criminal fine.

c. Driving While Intoxicated. Under state law, a person found guilty of operating a motor vehicle while under the influence of drugs or alcohol (blood concentration of .08 or greater) shall be imprisoned for not less than 48 hours and fined not less than \$500 for the first offense. For the second Operating While Intoxicated (OWI) offense the minimum period of confinement is seven days and a fine of not less than \$750. The minimum period of confinement for the third or subsequent OWI convictions is thirty days and could be up to one year, with a fine of not less than \$750.

The driver's license of an individual under 21 years of age who is found guilty of operating a motor vehicle with a blood alcohol concentration of .02 percent or more is subject to a 60-day suspension even if the individual is not legally intoxicated. For individuals convicted of OWI, the period of suspension is 180 days or more regardless of age.

d. Alcohol-Related Offenses. Under state law, the drinking age is 21. State law prohibits:

- (1) public intoxication;
- (2) driving a motor vehicle with an unsealed receptacle containing an alcoholic beverage in the vehicle;
- (3) giving or selling an alcoholic beverage to anyone intoxicated; and
- (4) possession of an alcoholic beverage under legal age.

e. The City of Iowa City prohibits:

- (1) consumption of an alcoholic beverage in a public place; and
- (2) possession of an unsealed receptacle containing an alcoholic beverage in a public place.

Each of these offenses is a simple misdemeanor, punishable by a fine of up to \$100 or a jail sentence of up to 30 days. For certain offenses, state law provides for mandatory fines and suspension of driver's licenses. For example, the mandatory fine for under-age possession of alcohol is \$100 for a first offense and \$200 for a second offense. A person who gives, sells, or furnishes an alcoholic beverage to a person under the legal age commits a serious misdemeanor and is subject to a fine of between \$500 and \$1,500 and in addition may be sentenced to jail for up to one year. If injury results from the furnishing of alcohol, an aggravated misdemeanor is committed, and the guilty person is subject to a fine of between \$500 and \$5,000 and in addition may be sentenced up to two years in prison. If death results from the furnishing of alcohol, a class D felony is committed, and a guilty person may be sentenced to a prison term not to exceed five years.

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12.5 CRIMINAL CONVICTION REPORTING UNDER DRUG FREE WORKPLACE ACT OF 1988.

Under the Drug Free Workplace Act of 1988, faculty or staff members who receive a criminal drug statute conviction for a violation occurring in the workplace must notify the head of their department within five (5) days of the conviction. The head of the department must in turn notify the Office of Sponsored Programs within five (5) days of learning of the conviction. If any of the employee's compensation is from a federal contract or

grant program, the University must then notify the contracting or granting agency within ten (10) days after receiving notice from the employee or of learning about an employee's criminal drug statute conviction for conduct in the workplace.

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12.6 RESOURCES AVAILABLE TO UNIVERSITY FACULTY AND STAFF.

The University Office of Faculty and Staff Services is a University-sponsored resource for those experiencing a variety of difficulties, including the problems of drug and alcohol abuse. It provides staff members an opportunity to seek professional, confidential assistance regarding their problems without charge. Faculty and Staff Services can provide assessment and referral to community, regional or national providers of substance abuse treatment. They can also provide brief counseling to resolve those issues that can be addressed in three to four meetings; consultative services to colleagues or family of affected staff members; and educational programming in how to seek assistance or deal with troubled colleagues or family members. Call the Office of Faculty and Staff Services, 121-50 University Services Building, for information about these services or to schedule an appointment.

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(See also Drug Free Environment and Campus Security Policy Notification at www.uiowa.edu/hr/policy.)

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(Written to conform to *Regents Procedural Guide* 3/74; amended 9/93; 10/95; 9/97)

CHAPTER 13: HIV INFECTION AND AIDS (HIV DISEASE)

(9/97; amended 3/04; 7/1/08)

[13.1 General](#)

[13.2 Nondiscrimination](#)

[13.3 Confidentiality](#)

[13.4 HIV Testing and Counseling](#)

[13.5 Occupational Safety](#)

[13.6 Policy Review and Responsibility](#)

13.1 GENERAL.

The Human Immunodeficiency Virus (HIV) is the causative agent of Acquired Immune Deficiency Syndrome (AIDS), a chronic and progressive disease which affects the human immune system. HIV disease is an issue of importance to the University of Iowa community.

The University's paramount concern is to protect individual rights and safety, to respect personal privacy and the confidentiality of medical information, and to provide opportunities for the fullest possible participation in all educational, cultural, and social activities of the University, including employment. In compliance with applicable federal and state law, the University endeavors to make reasonable accommodation for people with HIV involved in University programs and employment. For information on accommodation, please refer to the Disability Protection Policy ([II-7](#)).

The University periodically publishes and distributes a document entitled "Questions and Answers Concerning University of Iowa Policies on HIV Infection and Acquired Immune Deficiency Syndrome (AIDS)." This document is designed to provide an up-to-date knowledge base regarding HIV infection risks and prevention practices, to establish the underlying principles upon which University policy is based, to foster well-reasoned and specific responses to individual cases, and to provide exemplary guidelines for responding to the complex social, medical, and ethical issues related to HIV disease. Copies of the document are available from Student Health Services.

Individual units of the University may create specific policies that are relevant to their particular circumstances provided they are consistent with this policy, current medical and scientific knowledge, and applicable federal, state, and local law.

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13.2 NONDISCRIMINATION.

Individuals with HIV disease are protected by applicable federal and state laws, as well as by the University's

Human Rights and Nondiscrimination policies (see [II-1-9](#)). These laws and policies prohibit disability-based discrimination and harassment against persons living with HIV disease, persons perceived to have HIV disease, and, in many circumstances, caretakers, relatives, or other persons associated with individuals known to have HIV disease. The University treats HIV disease as it does any other disability and does not discriminate with regard to associations, employment, or access to or treatment in its facilities, programs, or activities. Questions regarding the University's nondiscrimination policy should be referred to the Office of Equal Opportunity and Diversity.

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13.3 CONFIDENTIALITY.

HIV-related information is confidential and, by law, is not to be disclosed or revealed to anyone, in any manner, without an individual's express, written, and HIV-specific consent. HIV-related information includes a person's infection or disease status as well as the fact that an individual has been tested for HIV, regardless of the result. An individual can choose to disclose his or her HIV status and may be asked or required to reveal HIV- or disability-related information when requesting reasonable workplace, educational, or other accommodations or when completing certain insurance applications. *Iowa Code* Chapter 141 governs the dissemination of HIV/AIDS information, including subsequent disclosures, and other laws and policies address and safeguard the confidentiality of medical, dental, educational, and employment records and information.

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13.4 HIV TESTING AND COUNSELING.

HIV testing is available at The University of Iowa and in surrounding communities. Confidential testing is available for students, faculty, and staff at the Student Health Service, The University of Iowa Hospitals and Clinics, and the Department of Family Practice, as appropriate. In cases of suspected occupational exposure, testing will be provided without cost to the individual. Anonymous testing is available in Iowa City, Cedar Rapids, and elsewhere in Iowa. Informed consent is required, and appropriate counseling (pre-test and post-test) is to be provided in accordance with *Iowa Code* Chapter 141. An HIV test is not a requirement or precondition for employment, admission, or enrollment at The University of Iowa.

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13.5 OCCUPATIONAL SAFETY.

The University of Iowa provides education and training about infection risk and infection prevention procedures and adheres to Centers for Disease Control and Prevention (CDC) and Occupational Safety and Health Administration (OSHA) recommendations, standards, and regulations regarding blood-borne pathogens. Annual training is mandated for all members of the University community whose employment places them at risk of exposure to blood-borne pathogens. Training is also provided to students whose academic programs place them at risk of exposure to blood-borne pathogens. Questions related to occupational safety may be referred to the Environmental Health and Safety Office.

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13.6 POLICY REVIEW AND RESPONSIBILITY.

The University of Iowa Task Force on Infectious Diseases will review this policy and the "Questions and Answers" document biannually to ensure that the materials remain accurate and consistent with the latest available clinical, medical, scientific, and legal information and requirements.

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(Written to conform to *Regents Procedural Guide* 3/74; amended 9/93; 10/95; 9/97)

CHAPTER 14: ANTI-HARASSMENT

(6/05; 12/05)

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14.1 RATIONALE.

The purpose of this policy is to prevent harassment within the University of Iowa community and to provide a process for addressing harassment if and when it does occur. The University of Iowa is committed to maintaining an environment that recognizes the inherent worth and dignity of every person, and that fosters tolerance, sensitivity, understanding, and mutual respect. This commitment requires that the highest value be placed on the use of reason and that harassment in the University community be renounced as repugnant and inimical to its goals. Harassment destroys the mutual trust which binds members of the community in their pursuit of truth.

The University also is committed strongly to academic freedom and free speech. An educational institution has a duty to provide a forum in which free speech and differences of opinion are actively encouraged and facilitated, and where opinions and deeply held beliefs are challenged and debated. Critical to this mission is providing a nondiscriminatory environment that is conducive to learning. Respect for these rights requires that members of the University community tolerate expressions of opinion that differ from their own or that they may find abhorrent.

This policy addresses harassment based on any classification covered by law and/or [II-3 Human Rights](#) (with the exception of sexual harassment, which is addressed in [II-4 Sexual Harassment](#)), as well as harassment based on other factors as set forth herein.

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14.2 POLICY.

Harassment of any member of the University community is prohibited.

a. Definition of harassment as it relates to conduct. "Harassment" means intentional conduct directed toward an identifiable person or persons that is sufficiently severe, pervasive, or persistent that it interferes with work, educational performance, on-campus living, or participation in a University activity on- or off-campus.

b. Definition of harassment as it relates to the content of speech. When an allegation of harassment rests upon the content of oral, written, or symbolic speech, it falls within this definition only if 1) the content consists of those personally abusive epithets which are inherently likely to provoke a violent reaction, 2) the content is a serious expression of an intent to commit an act of unlawful violence to a particular individual or group of individuals, or 3) the content is a threat to a person or group of persons with the intent of placing the victim in fear of bodily harm or death. Conduct that constitutes a protected exercise of an individual's rights under the First Amendment to the United States Constitution (and related principles of academic freedom) shall not be deemed a violation of this policy.

Note: Sexual harassment is addressed by the University's Policy on Sexual Harassment ([II-4](#)).

c. Evidence of harassment. Behavior that may be considered evidence of prohibited harassment, if it meets the definition set forth in paragraph a above, includes, but is not limited to, the following:

(1) repeated contact with another in person, by telephone, in writing, or through electronic means, after the recipient has made clear that such contact is unwelcome.

(2) physical, visual, or verbal behavior directed toward another person or an identifiable group of persons that is intended to be or is reasonably likely to be interpreted as threatening or intimidating. Behavior that constitutes speech is included within this section only to the extent to which it has a direct tendency to incite an immediate violent reaction in a reasonable person or to place a reasonable person in fear of imminent physical harm.

(3) harassment proscribed by the *Iowa Criminal Code*, Chapter 708, including, for example, stalking (708.11), the placement of simulated explosives (708.7), ordering merchandise or services with intent to annoy (708.7), or false reports to police (708.7).

d. Academic freedom. All proceedings under this section shall respect the principles of academic freedom stated in the Statement on Tenure and Academic Vitality at The University of Iowa ([III-10.1a\(2\)](#)), which commits the University to the principle that "free inquiry and expression are essential to the maintenance of excellence."

e. Penalty enhancement. The University reserves the right to impose more severe sanctions on individuals whose actions in violation of this policy are motivated by race, creed, color, national origin, age, sex, disability, sexual orientation, gender identity, or veteran status of the victim.

f. Evidence considered. In determining whether alleged conduct constitutes prohibited harassment, all available evidence and the totality of circumstances will be considered, including the context in which the alleged incident(s) occurred. Although repeated incidents generally create a stronger claim of harassment, a single serious incident can be sufficient. Determinations will be made on a case-by-case basis.

g. Other definitions. Definitions of other terms used in this policy:

(1) Academic or administrative officer includes the following:

(a) Collegiate deans (including associate deans and assistant deans),

(b) Faculty members with administrative responsibilities at the level of departmental executive officer (DEO) or above,

- (c) Any staff member whose primary job responsibility is to provide advice regarding a student's academic pursuits,
 - (d) A faculty member serving as departmental (or collegiate) director of undergraduate or graduate studies,
 - (e) The President, Director of Equal Opportunity and Diversity, vice presidents (including assistant and associate vice presidents), and Executive Vice President and Provost (including assistant, associate, and vice provosts), and those persons' designees,
 - (f) Directors and supervisors in an employment context, other than Department of Public Safety personnel when receiving criminal complaints or reports, and
 - (g) Human resource representatives.
- (2) Alleged victim: a person who allegedly has been harassed in violation of this policy.
 - (3) Complainant: the person who brings a complaint of violation of this policy, who could be an alleged victim, a third party, or an academic or administrative officer of the University.
 - (4) Graduate assistant: a graduate student employed by the University as a research assistant or teaching assistant.
 - (5) Human resources representative: the individual designated as departmental authority on human resource policies and procedures, and all central human resources staff.
 - (6) Member of the University community: any University student, or faculty or staff member.
 - (7) Protected interests: University employment, education, on-campus living, or participation in a University activity.
 - (8) Respondent: a person who has been accused of harassment in a formal complaint.
 - (9) Specific and credible allegations: allegations that provide factual details such as, but not limited to, time, place, actions, participants, and witnesses. Allegations do not necessarily have to be based on first-hand observation of events to be "specific and credible," but direct observation normally results in greater specificity and credibility than indirect knowledge.
 - (10) Supervisor: a person who has authority either: 1) to undertake or recommend tangible employment decisions (those that significantly change an employee's employment status, such as, but not limited to, hiring, firing, promoting, demoting, reassigning, and compensation decisions) affecting an employee, or 2) to direct the employee's daily work activities.
 - (11) Third-party complainant: a person who brings a complaint alleging that someone else has been harassed in violation of this policy.

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14.3 SCOPE OF POLICY.

a. Employees and students. This policy applies to all University faculty, staff, and students with respect to conduct that occurs:

- (1) on any University property,
- (2) at University-related activities occurring off-campus,
- (3) while the individual is acting in an official capacity or while conducting University business, or
- (4) on-campus or off-campus and has the purpose or reasonably foreseeable effect of unreasonably interfering with an individual's protected interests.

b. Visitors to campus. The University will make reasonable efforts to prevent and address harassment of its faculty, staff, or students by persons conducting business with or visiting the University, even though such persons are not directly affiliated with the University.

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14.4 BRINGING A COMPLAINT.

a. A complaint that this policy has been violated may be brought through informal or formal channels by any member of the University community, including a third party, or by the University itself. A complaint must state specific and credible allegations to warrant an investigation. There is no time limit for bringing a complaint; however, it may be difficult to substantiate the allegations made in a complaint brought after significant time has passed. Therefore, prompt reporting of complaints is strongly encouraged.

b. Substantial weight will be given to the wishes of the alleged victim when determining whether to investigate a complaint, but the University may investigate a complaint even without the alleged victim's consent if circumstances warrant (such as when there are multiple complaints against the same person or allegations are particularly egregious).

c. Persons who wish to consult with someone about a specific situation on a confidential basis or learn more about enforcement of this Anti-Harassment Policy may contact any of the following offices or organizations:

- (1) Office of the Ombudsperson (for faculty, staff, or students)
- (2) Faculty and Staff Services (for faculty or staff)
- (3) University Counseling Service (for students)
- (4) Women's Resource and Action Center (for faculty, staff, or students)

Representatives of these offices or other support persons may accompany an alleged victim during the investigation process if the alleged victim so desires.

These offices are exempt from the reporting requirements set forth in II-14.5e. Other offices may be required to report allegations as described in II-14.5e.

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14.5 INFORMAL RESOLUTION OF COMPLAINTS.

a. A complaint may be brought informally to any academic or administrative officer of the University (as defined in II-14.2g(1)). If the complaint alleges harassment based on a protected classification as defined by [II-3 Human Rights](#) (race, creed, color, national origin, age, sex, disability, sexual orientation, or gender identity), the complaint may be brought to the Office of Equal Opportunity and Diversity, 202 Jessup Hall.

b. The academic or administrative officer will:

- (1) counsel the complainant as to the options available under this policy and, at the complainant's request, will help the complainant resolve the complaint informally and/or refer the complainant to the appropriate office as described in II-14.6a so that the complainant may bring a formal complaint; and
- (2) take appropriate interim action, which may include those actions described in II-14.10, to address the alleged behavior and protect the health or safety of the alleged victim, complainant, and/or witnesses.

c. The following assistance is available to the academic or administrative officer:

- (1) The Office of Equal Opportunity and Diversity will assist in determining whether there is a potential policy violation related to a protected classification, and whether reporting pursuant to paragraph e below is required.

(2) For situations involving faculty and/or staff, the Behavior Risk Management team is available to assist with assessing situations, planning the actions needed, and carrying out those actions. This team may be accessed by contacting Faculty and Staff Services, 121-50 University Services Building.

(3) For situations involving students, contact the Office of the Vice President for Student Services, 249 Iowa Memorial Union.

d. When a complaint is brought informally, the person(s) charged in the complaint will not ordinarily be informed of the complaint without the consent of the alleged victim unless circumstances require (such as when there are multiple complaints against the same person or allegations are particularly egregious). No disciplinary action can be taken against a person charged in an informal complaint, and there will be no record of the complaint in the person's employment or student disciplinary file, unless the person is notified of the charges and given an opportunity to respond.

e. Any academic or administrative officer of the University who becomes aware of specific and credible allegations of harassment based on a protected classification (race, creed, color, national origin, age, sex, disability, sexual orientation, or gender identity), whether through the report of a complainant (including a third party) or otherwise, shall report the allegations promptly to the Office of Equal Opportunity and Diversity (except for allegations against a student regarding conduct occurring in the residence halls, which shall be reported to the Office of the Vice President for Student Services) for assistance in evaluating the situation and determining an appropriate course of action, even if the alleged victim has requested that no action be taken. If there is a supervisory relationship between the complainant and/or victim and the respondent, the appropriate course of action will include development of a plan to avoid any perceived or actual conflict of interest until the complaint is resolved. The initial report should be made by telephone, but a written report also must be made after the complaint is resolved using the Office of Equal Opportunity and Diversity Informal Harassment Complaint Resolution form, which requires disclosure of the employment or student status of the alleged victim(s), the complainant(s) (if other than the alleged victim), and the person(s) charged; the department(s) with which those persons are affiliated; a summary of the allegations; and a description of the steps taken to resolve the complaint. If the person charged is informed of the existence of the informal complaint, the names of the parties must be provided to the Office of Equal Opportunity and Diversity. If the person charged is not informed of the complaint, then the names of the parties shall not be provided to the Office of Equal Opportunity and Diversity.

f. Reasonable efforts will be made to process complaints in a timely manner, giving consideration to the nature of the allegations and the circumstances surrounding the complaint process.

g. It is the responsibility of the academic or administrative officer who facilitates the informal resolution of the complaint to monitor compliance with the terms of the informal resolution. Sanctions up to and including termination of employment or separation from the University may be imposed in the event that an individual fails to comply with the terms of the informal resolution.

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14.6 INVESTIGATION OF FORMAL COMPLAINTS.

a. A formal complaint pursuant to this policy must be brought to one of the following offices for investigation depending upon the status of the respondent and the nature of the allegations:

(1) Protected class harassment. If the complaint alleges harassment based on a classification covered by [II-3 Human Rights](#) (race, creed, color, national origin, age, sex, disability, sexual orientation, gender identity, or any other classification that deprives the person of consideration as an individual), a formal complaint should be brought to the Office of Equal Opportunity and Diversity regardless of the status of the respondent.

(2) Other harassment. If the complaint alleges harassment that is not based on a classification covered by the [II-3 Human Rights](#) (race, creed, color, national origin, age, sex, disability, sexual orientation, gender identity, or any other classification that deprives the person of consideration as

an individual), a person should bring a formal complaint to one of the following offices depending on the status of the respondent:

- (a) Faculty or instructor. If the respondent is a faculty member, teaching assistant, or other instructor, a formal complaint should be brought to the respondent's collegiate dean or to the Office of the Executive Vice President and Provost;
- (b) Staff member. If the respondent is a staff member (professional and scientific, organized merit staff, or non-organized merit staff), a formal complaint should be brought to the senior human resources representative for the unit employing the respondent;
- (c) Student. If the respondent is a student, a formal complaint should be brought to the Office of the Vice President for Student Services and Dean of Students. However, if the incident occurred in the residence halls, a formal complaint also may be brought to the Director of University Housing.

b. A formal complaint may be brought after an informal resolution was not successfully reached, or may be brought immediately without pursuing informal resolution.

c. The purpose of the investigation is to establish whether there is a reasonable basis for believing that a violation of this policy has occurred. In conducting the investigation, the investigating office will make reasonable efforts to interview the alleged victim, the complainant (if other than the alleged victim), and the respondent, and may interview other persons believed to have pertinent factual knowledge, as well as review any relevant documentary evidence. At all times, the investigating office will take steps to ensure confidentiality to the extent possible.

d. When a formal complaint is brought, the respondent will be informed of the allegations, the identity of the complainant, and the facts surrounding the allegations. The investigation will afford the respondent an opportunity to respond to the allegations and evidence provided by the complainant and/or alleged victim, and to provide a statement of the facts as perceived by the respondent.

e. At the conclusion of the investigation, the investigating office will issue a written finding which will summarize the evidence gathered and state whether or not there is a reasonable basis for believing that a violation of this policy has occurred. The written finding will normally be issued within 45 days of when the complaint was filed. When it is not reasonably possible to issue the finding within that time, the investigating office will notify the alleged victim and the respondent that the finding will be delayed and indicate the reasons for the delay. The alleged victim and the respondent will receive a copy of the written finding, which is to remain confidential as defined by II-14.12c. Third-party complainants will be notified only that the proceedings are concluded.

f. If the investigating office finds a reasonable basis for believing that a violation of this policy has occurred, the matter will be referred to the appropriate administrator for further consideration as outlined in II-14.7 below.

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14.7 PROCESS FOR FORMAL DISCIPLINARY ACTION.

a. The following administrators will review the finding of the investigating office:

- (1) the Office of the Executive Vice President and Provost, if the respondent is a faculty member or other instructional personnel (except graduate assistants);
- (2) the office of the vice president or dean responsible for the unit employing the person charged, if the respondent is a staff member;
- (3) the Office of the Vice President for Student Services and Dean of Students, if the respondent is a student;
- (4) the Office of the Dean of the Graduate College, if the respondent is a graduate assistant.

b. The administrator may:

- (1) accept all or any part of the findings of the investigating office;
- (2) not accept all or any part of the findings of the investigating office;
- (3) reach a negotiated settlement of the complaint with the respondent; or
- (4) initiate formal disciplinary action.

c. Violations of this Anti-Harassment Policy may lead to disciplinary sanctions up to and including termination or separation from the University. Sanctions for violations of this policy should be commensurate with the nature of the violation and the respondent's disciplinary history. Those who violate this policy should bear the consequences of their actions, even if factors such as substance abuse or personal problems contribute to misconduct. When the offense is serious, it is appropriate to consider separation from the University even in cases of first offense, and even when the respondent experiences remorse and/or did not intend to cause the resulting degree of harm.

d. In addition to other disciplinary action, persons who are found to have violated this policy may be required to participate in group counseling or personal therapy sessions, complete community service, enroll in a specific academic course, attend an educational workshop, and/or make restitution for economic damages caused by their behavior. When the respondent is a faculty or staff member, the Office of Faculty and Staff Services, 121-50 University Service Building, is available to assist with locating appropriate resources. When the respondent is a student, University Counseling Service, 3223 Westlawn, is available to assist with locating appropriate resources.

e. It is the responsibility of the appropriate administrator to monitor compliance with the disciplinary and/or remedial sanctions imposed. More serious sanctions, up to and including termination of employment or separation from the University, may be imposed in the event that the individual fails to comply with the sanctions initially imposed.

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14.8 APPLICABLE PROCEDURES.

Formal disciplinary action resulting from violations of this policy by:

- a. faculty members will be governed by the Faculty Dispute Procedures ([III-29](#)) and that portion of those procedures dealing with faculty ethics ([III-29.7](#)).
- b. staff members will be governed by applicable University policies, including the Ethics and Responsibility Statement for Staff ([III-16](#)), and the applicable discipline and/or grievance procedures ([III-28](#) and/or relevant collective bargaining agreement);
- c. graduate assistants, when dismissal is sought, will be governed by the procedure for dismissal of graduate assistants ([III-12.4](#)). When disciplinary action other than dismissal is taken by the Dean of the Graduate College, a graduate assistant may appeal through any existing contractual grievance procedures;
- d. students will be governed by *Judicial Procedure for Alleged Violations of the Code of Student Life*. Both the [Code of Student Life](#) and the [Judicial Procedure](#) are published and distributed to students annually in [Policies and Regulations Affecting Students](#).

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14.9 ISOLATED BEHAVIOR.

This section addresses isolated behavior that does not rise to the level of a violation of this policy. However, it should be understood that a single incident can under certain circumstances constitute harassment in violation of this policy. The purpose of this section is preventative, in that it authorizes and encourages appropriate intervention designed to avoid a violation of this policy. However, this section shall not apply to constitutionally protected speech as provided in II-14.2c above.

- a. Isolated behavior of the kind described in II-14.2, which does not rise to the level of harassment but which if repeated could rise to that level, demonstrates insensitivity that may warrant remedial

measures. Academic or administrative officers who become aware of such behavior in their areas should counsel those who have engaged in the behavior. Such counsel should include a clear statement that the behavior is not acceptable and should cease, information about the potential consequences if such behavior persists, and a recommendation, as appropriate, to undertake an educational program designed to help the person(s) understand the harm caused by the behavior.

b. After such counseling occurs, if a person continues to engage in the conduct described in II-14.9a, he or she may be deemed to have engaged in harassment.

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14.10 PROTECTION OF ALLEGED VICTIMS, COMPLAINANTS, AND OTHERS.

a. Alleged victims will be informed of relevant procedural steps taken during the investigation and any interim protective measures taken.

b. Throughout the investigation and resolution of a complaint, steps will be taken to protect alleged victims, complainants, witnesses, and others from harm caused by continuation of the alleged harassing behavior.

c. Retaliation against alleged victims, complainants, and/or witnesses who provide information during an investigation pursuant to this policy is prohibited by [II-11 Anti-Retaliation](#). Reasonable action will be taken to assure that alleged victims, complainants, and/or witnesses suffer no retaliation as a result of their activities with regard to the process.

d. Steps that may be taken to protect alleged victims, complainants, witnesses, and others from continued harassment and/or retaliation might include:

- (1) lateral transfers of one or more of the parties in an employment setting and a comparable move if a classroom setting is involved, and
- (2) arrangement that academic and/or employment evaluations concerning complainants or others be made by an appropriate individual other than the respondent.

e. Any retaliation against alleged victims, complainants or witnesses should be reported pursuant to the Anti-Retaliation Policy ([II-11](#)). Retaliation may result in disciplinary action against the person committing the retaliatory act(s).

f. In extraordinary circumstances, the Executive Vice President and Provost, a dean, a DEO, or any vice president may, at any time during or after an investigation of a harassment complaint, suspend or partially restrict from employment any employee accused of harassment if the Executive Vice President and Provost, dean, DEO, or vice president finds that it is reasonably certain that:

- (1) the alleged harassment has occurred, and
- (2) serious and immediate harm will ensue if the person continues his or her employment.

Similarly, if the respondent is a student, interim sanctions may be imposed pursuant to Section 10 of the [Judicial Procedure for Alleged Violation of the Code of Student Life](#).

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14.11 PROTECTION OF THE RESPONDENT.

a. This policy shall not be used to bring knowingly false or malicious charges. Bringing such a charge constitutes a violation of this policy, and may subject the complaining party to remedial and/or disciplinary action up to and including termination or separation from the University. Any such disciplinary action will be initiated by the appropriate administrator overseeing the complainant(s).

b. In the event the allegations are not substantiated, reasonable steps will be taken to restore the reputation of the respondent if it was damaged by the proceeding. The respondent may consult with

the investigating office regarding reasonable steps to address such concerns.
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14.12 CONFIDENTIALITY.

- a. In order to empower community members to voice concerns and bring complaints, the confidentiality of all parties will be protected to the greatest extent possible. However, legal obligations may require the University to take some action once it is made aware that harassment may be occurring, even when the alleged victim is reluctant to proceed. Appropriate University officials will be consulted, including the Office of Equal Opportunity and Diversity when the complaint alleges harassment based on a protected classification (see II-14.5e), and information will be shared only with those individuals who need to know it to implement this policy.
- b. The parties to a complaint (alleged victims, third-party complainants, and respondents) are expected to maintain confidentiality as well. Parties are not prohibited from discussing the situation outside of the work or educational environment. However, the matter should not be discussed in the work or educational environment.
- c. Dissemination of documents relating to a complaint and/or investigation, other than as necessary to pursue an appeal, grievance, or other legal or administrative proceeding, is prohibited.
- d. Failure to maintain confidentiality by a respondent may be considered to be a form of retaliation in violation of II-14.10c of this policy. Failure to maintain confidentiality by any party (alleged victim, third-party complainant, or respondent) may result in disciplinary action.

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Go forward one step to [II-18 Conflicts of Commitment and Interest](#) (Chapters 15-17 are reserved for future use.)
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Page last updated August 2009 by [Office of the Senior Vice President for Finance and Operations](#)

PART II. COMMUNITY POLICIES

DIVISION I HUMAN RIGHTS, AFFIRMATIVE ACTION, AND EQUAL EMPLOYMENT OPPORTUNITY

(Written to conform to *Regents Procedural Guide* 3/74; amended 9/93; 10/95; 9/97)

CHAPTER 18: CONFLICTS OF COMMITMENT AND INTEREST

(President 9/95; 2/03; 4/05; 2/06; 1/09)

Note: This chapter is one of several that address conflicts of interest of various types at The University of Iowa. Others include: [II-5 Consensual Relationships Involving Students](#), which addresses faculty-student relationships that are either prohibited or discouraged due to role conflicts; and [III-8 Conflict of Interest in Employment \(Nepotism\)](#), which addresses role conflicts when there is a direct reporting line between two employees. See also [II-18.7](#) below for a complete list of policies that address or are related to conflicts of interest.

- [18.1 Introduction](#)
- [18.2 Definitions](#)
- [18.3 Principles of Conflict Disclosure and Management](#)
- [18.4 Conflict of Commitment](#)
- [18.5 Conflict of Interest in the Workplace](#)
- [18.6 Conflict of Interest in Research](#)
- [18.7 Other University of Iowa Policies Related to Conflict of Interest](#)
- [18.8 Federal Conflict of Interest Regulations](#)

18.1 INTRODUCTION.

The University of Iowa and its employees are committed to the principle of free, open, and objective inquiry in the conduct of its teaching, research, and service missions. Accordingly, it is crucial that University activities be conducted in an atmosphere that is free of conflicts of interest compromising this principle. For the purpose of protecting both the integrity and objectivity of its employees in the performance of their University obligations, it is the policy of the University that conflicts of interest should be avoided where possible, or otherwise disclosed and managed. University employees are compensated for the performance of all assigned duties arising from their employment with the University. In addition, however, there are many opportunities to develop relationships with outside entities and engage in other activities that enhance one's professional competency, render valuable service to the community, and benefit the individual and University. Such activities and relationships must be conducted in a manner consistent with institutional and public values. Occasionally, such relationships or activities create a conflict of either commitment or interest that must be disclosed and managed so as to avoid violation of state or federal law and/or basic principles of ethics and fairness. The existence of a conflict is not always clear-cut. University employees are expected to make a reasonable effort to determine whether their relationships and activities create, or appear to create, such conflicts. If there is any uncertainty, employees should consult their departmental executive officer (DEO) or equivalent.

This policy describes: 1) situations that may raise the question of the existence of conflicts of commitment or

interest, and 2) disclosure and management mechanisms to ensure that such conflicts are properly reviewed and resolved or managed. It details the University of Iowa policy for conflict of commitment (II-18.4), conflict of interest in the workplace (II-18.5), and conflict of interest in research (II-18.6).

Failure to disclose a conflict and/or comply with required management strategies constitutes a violation of University policy and may violate state and federal law. Official records of disclosure will be deemed confidential personnel information and not available under the State of Iowa open records law.

After consultation with their employees, individual units within the University may adopt more stringent rules, which must be approved by the vice president (or Executive Vice President and Provost) responsible for that unit. Other University policies that address other types of conflicts of interest not covered by this policy are referenced at the end of this chapter.

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18.2 DEFINITIONS.

(Amended 2/06)

- a. "Compensation" is remuneration or valuable goods received for work performed and does not include reimbursement for reasonable expenses.
- b. "Conflict of commitment" involves a situation in which an employee engages in an outside activity that interferes, or appears to interfere, with fulfillment of the employee's obligations to the University, even if the outside activity is valuable to the University or contributes to the employee's professional development and competence.
- c. "Conflict of interest" involves a situation in which faculty, staff, or student employees have significant financial or other personal considerations that may compromise, or have the appearance of compromising, their professional judgment or integrity in teaching, conducting or reporting research, or performing other University obligations.
- d. "Department Executive Officer (DEO)," as used in this policy, is the individual so designated or the equivalent unit director in colleges or other units that do not formally designate departments and in University-recognized non-departmental units (e.g., centers).
- e. "Employee" means any person who is a member of the faculty, professional and scientific staff, merit staff, or is a student employee.
- f. "Immediate family" includes the employee's spouse or domestic partner and dependent children.
- g. "Outside activities" involve work, either professional or non-professional, for a non-University entity or for oneself. Outside professional activities involve the use of employees' expertise, the practice of their profession, or any activity that contributes to employees' professional competence and development.
- h. "Business day" means every Monday through Friday during regular business hours for all faculty, and the time on any Saturday, Sunday, or evening when a faculty member is scheduled to work, other than any University holiday or day that the faculty member takes a vacation day or sick leave.
- i. "Institutional official" means the President, Provost, other vice presidents and General Counsel, vice provost, associate/assistant vice presidents, associate/assistant provosts, treasurer, controller, deans, associate and assistant deans, departmental executive officers, unit directors, and the heads of centers, programs, and institutes.

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18.3 PRINCIPLES OF CONFLICT DISCLOSURE AND MANAGEMENT.

(Amended 4/05)

- a. Disclosure and management are critical to the application of this policy. Under this policy, few activities that represent, or appear to represent, a conflict are actually prohibited. Rather, these rules require conflicts to be disclosed and managed appropriately. Management of conflicts is designed to

ensure that unavoidable conflicts not interfere with the integrity of employees' performance of University obligations.

b. Addressing conflicts and development of management strategies requires the collaboration of all parties involved and may require one or more of the following:

- (1) No action beyond disclosure;
- (2) Disclosure and management (including alteration or elimination of the conflict); or
- (3) Prohibition of the activity.

c. This policy dictates disclosure and development of management procedures *which must occur prior to initiating the activity* for all conflicts of commitment and conflicts of interest in the workplace or research. Additionally, The University of Iowa requires all full-time faculty to submit annual reports of all outside professional activities, both paid and unpaid of any duration. If a faculty member reports any ongoing activity on this annual report form that he or she should have disclosed previously as a conflict of commitment or interest (see II-18.4c(2)) but failed to do so, the activity must be disclosed in writing on the University of Iowa [Disclosure of an Outside Activity form](#) immediately.

d. Effect on salary. A management strategy for a conflict of interest or commitment shall not include any reduction in an employee's salary unless the management strategy also includes a formal reduction in employee effort or a leave of absence from the University. Furthermore, in setting the salary of an employee, no account shall be taken of any payments received by any employee from outside sources that are disclosed in connection with the employee's disclosure of any conflict of interest.

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18.4 CONFLICT OF COMMITMENT.

(Amended 4/05)

Outside professional activities are a normal expectation of employees at a research university provided they do not create a conflict of commitment. Many of these activities generally do not require a written disclosure because they are expected to enhance and not interfere with University obligations. However, if the activities do create a conflict of commitment, written disclosure is required.

a. Disclosure and management of conflict of commitment. Disclosure regarding conflict of commitment must be made in writing to the DEO *prior to initiating the activity (or at the point at which a non-disclosed activity exceeds the disclosure threshold)*, using the University of Iowa Disclosure of an Outside Activity form. This form is available at www.uiowa.edu/~provost/docs/coi/discoutact.pdf.

When a conflict of interest is disclosed, the DEO (see "Definitions") shall develop a written management plan. The Management Plan for a Conflict of Commitment and/or Conflict of Interest in the Workplace form is available at www.uiowa.edu/~provost/docs/coi/mgmtplan.pdf. A copy of this management plan shall be maintained in the employee's personnel file. For faculty, a copy also shall be forwarded to the Office of the dean and/or appropriate Vice President.

If an employee wishes to dispute the proposed management plan, the governing procedures for faculty are the Faculty Dispute Procedures ([III-29](#)) and that portion of those procedures dealing with faculty grievances ([III-29.6](#)); for non-organized professional and scientific staff the governing procedures are the Grievance Procedures for Professional and Scientific Personnel ([III-28.4](#)); and for organized professional and scientific or merit staff the grievance procedures are described in the relevant contract. Student employees may appeal through any existing contractual grievance procedures.

b. Activities generally requiring no disclosure.

- (1) Holding office in, or undertaking an editorial office or duties for a scholarly journal, academic press, or professional organization;
- (2) Serving as a referee for a scholarly journal or an academic press;

- (3) Serving on a professional review board or peer review bodies;
- (4) Attending or presenting at professional meetings, workshops, colloquia, symposia, seminars, or training programs;
- (5) Visiting other sites in connection with accreditation, audits, sponsored project reviews, or like activities;
- (6) Writing or producing academically related books, articles, software and similar materials, or other creative works ordinarily considered in decisions relating to the employee's employment status or salary; or
- (7) Participating in outside *non-professional* activities *unless* the time devoted to them interferes with the employee's University obligations.

The preceding rules governing outside professional activities do not apply to the intramural practice of medicine and dentistry conducted in the Colleges of Medicine and Dentistry by members of those faculties according to the plan approved and regulated by the Board of Regents, State of Iowa, and specific provisions of the *Iowa Code*.

c. Activities requiring disclosure and management. University employees must disclose for review and management outside activities, paid or unpaid, that involve a commitment of time that may interfere with the performance of their University obligations. This includes any activities that would require them to be physically absent from their place of employment during scheduled work hours, as described below.

(1) Professional and scientific or merit staff, or student employees. A member of the professional and scientific or merit staff, or a student employee, who engages in compensated outside professional activities can do so during regularly scheduled work hours only by taking vacation or leave without pay.

(2) Faculty. Nothing in these rules shall be construed to require the disclosure of outside activities for any period during which a faculty member is not on a University appointment.

(a) Nine-month appointments. Faculty with a full-time nine-month appointment must disclose to their DEO, using the University of Iowa [Disclosure of an Outside Activity form](#), compensated outside professional activities if they require a commitment of time exceeding either three business days or more than two consecutive business days in any fall or spring semester.

(b) Twelve-month appointments. Faculty with a full-time twelve-month faculty appointment must disclose to their DEO, using the University of Iowa [Disclosure of an Outside Activity form](#), compensated outside professional activities if they require a commitment of time exceeding either nine business days or more than two consecutive business days over the period of the twelve-month appointment.

(c) One-, two-, or three-month appointments. Faculty with a one-, two-, or three-month faculty appointment (e.g., for summer-session teaching or research) must disclose to their DEO, using the University of Iowa [Disclosure of an Outside Activity form](#), compensated outside professional activities if they require a commitment of time exceeding an aggregate of one business day per month over the period of the appointment.

(d) Other appointments. In the case of other appointments, the number of business days devoted to outside activities allowed before written disclosure to the DEO is required (using the University of Iowa [Disclosure of an Outside Activity form](#)) shall be adjusted proportionately to the length of appointment and percent of the appointment.

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18.5 CONFLICT OF INTEREST IN THE WORKPLACE.

Conflict of interest in the workplace involves situations in which faculty, staff, or student employees have significant financial or other personal considerations that may compromise, or have the appearance of compromising, their professional judgment in teaching or otherwise performing their University obligations. (See also II-18.6 Conflict of Interest in Research [below]; and III-8 Conflict of Interest in Employment [Nepotism].)

a. Disclosure of conflict of interest in the workplace. Disclosure regarding conflict of interest in the workplace must be made *in writing* to the DEO *prior to initiating the activity*, using the University of Iowa Disclosure of an Outside Activity form available at www.uiowa.edu/~provost/docs/coi/discoutact.pdf.

When a conflict of interest is disclosed, the Departmental Executive Officer (DEO) shall develop a written management plan. The Management Plan for a Conflict of Commitment and/or Conflict of Interest in the Workplace form is available at www.uiowa.edu/~provost/docs/coi/mgmtplan.pdf. A copy of this management plan shall be maintained in the employee's personnel file. For faculty, a copy also shall be forwarded to the offices of the dean and/or appropriate vice president. University employees planning the development of a start-up company should consult the guidance document entitled "[Start-Up Company Conflict of Interest Issues/Policies](#)" for additional information. If an employee wishes to dispute the proposed management plan, the governing procedure for faculty is the Faculty Dispute Procedure (III-29) and that portion of those procedures dealing with faculty grievances (III-29.6); for staff the governing procedures are the Grievance Procedures for Professional and Scientific Personnel (III-28.4) for non-organized professional and scientific staff, or the grievance procedures described in the relevant contract for organized professional and scientific or merit staff. Student employees may appeal through any existing contractual grievance procedures.

b. Activities requiring disclosure and management. As described earlier in this section, any activity that has significant financial or personal considerations for employees that may compromise, or appear to compromise, their professional judgment must be disclosed and managed.

Examples include, but are not limited to:

- (1) Owning or acquiring a financial interest in, or having a consulting or other relationship with, any business entity that supplies goods, services, or finances to the University when the employee has decision-making authority for those transactions;
- (2) Promoting or providing information about goods or services to the University community when the employee or his or her immediate family has a financial interest in or other paid relationship with the relevant business entity;
- (3) Assuming or accepting any non-University duties requiring, or appearing to require, the use of University data, processes, procedures, or proprietary or confidential information;
- (4) Assigning duties or offering employment to another faculty or staff member for any of the employee's outside activities.
- (5) Assigning duties or offering employment related to an employee's outside activities to a student when the student is enrolled in a course being taught by the employee or the student's academic work (including work as a teaching or research assistant) is being supervised by the employee.

c. Prohibited activities. The following are prohibited under this policy in accordance with state law governing the behavior of state employees.

- (1) Using University property or facilities in a way that may result in personal financial gain to an employee without approval of and payment to the University.
- (2) Undertaking a business or research opportunity ordinarily conducted by or for the University before the University has been offered the right of first refusal. For faculty members and staff within a college, a written waiver of University interest must be obtained from the dean of the

college. For other faculty or staff members, a written waiver must be obtained from the director of the unit in which the person is employed.

- (3) Using University stationery or letterhead in connection with outside activities, other than activities having a legitimate relation to the performance of the employee's University obligations;
- (4) Receiving compensation without the approval of the President or the Board of Regents, State of Iowa, for serving on the board of directors of business entities when the employee is appointed to that position by the University or is representing the University;
- (5) Using University facilities, or one's position at the University, to advocate, endorse, or market a product or a service, unless in conjunction with one's University duties or requested or approved by one's dean or other appropriate University official.
- (6) Other prohibited activities under related University policies may be found through the web links at the end of this policy (II-18.7).

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18.6 CONFLICT OF INTEREST IN RESEARCH.

(Amended 2/06; 1/09)

Conflict of interest in research involves situations in which an investigator has a significant financial interest that may compromise, or have the appearance of compromising, professional judgment in the design, conduct, or reporting of research. The terms "investigator" and "significant financial interest" are defined below.

Investigators conducting research funded by the Public Health Service (including National Institutes of Health) and National Science Foundation, as well as those conducting studies regulated by the Food and Drug Administration, are subject to agency specific regulations (II-18.8 below). These regulations set forth the obligations of investigators, sponsors and institutions for research involving significant financial or other conflicts of interest, and affected parties are advised to review the relevant regulations prior to submission of a research proposal or application.

a. "Investigator" means the principal investigator and any other person, whether faculty, staff, or student, who is responsible for the design, conduct, or reporting of research. "Investigator" also includes the investigator's spouse and dependent children.

b. "Significant financial interest" means anything of monetary value, including, but not limited to, salary or other payments for services (e.g., consulting fees or honoraria); equity interests (e.g., stocks, stock options, or other ownership interests); and intellectual property rights (patents, copyrights, and royalties from such rights) held by an investigator or the investigator's immediate family, individually or in aggregate, when such interest involves:

- (1) Payments in excess of \$10,000 (including salary, consulting fees, royalty or licensing payments from intellectual property, and honoraria and/or gifts) received within the past 12 months or anticipated for the next 12 months (excluding salary and other payments for services from the University);
- (2) An equity interest in a publicly traded company worth more than \$10,000 or more than 5 percent of the business entity as determined by reference to its publicly listed price (excluding mutual funds);
- (3) Any equity interest if the value cannot be determined by reference to publicly listed prices (i.e., an equity interest in a privately held company, such as a start-up company);
- (4) A position giving rise to a fiduciary duty, such as director, officer, partner, trustee, employee, or any other position of management; or
- (5) Intellectual property rights (patents or copyrights) or royalties from such rights whose value

may be affected by the outcome of the research, including royalties distributable under University policy or any royalty-sharing agreements involving the University.

c. Disclosure of a significant financial interest in research. University of Iowa investigators holding a significant financial interest as defined above must disclose this interest *in writing prior to submission of a grant application or contract or, for non-sponsored research, prior to initiation of the activity*. The research may not begin until the University has reviewed the disclosure and all parties have agreed to any necessary management strategies. If a new significant financial interest is created or if a new investigator with a significant financial interest is hired to work on the research project, that interest must be disclosed within 60 days. Statement of Financial Interest disclosure forms are available on the [Office of the Vice President for Research web site](#).

When a significant financial interest exists:

- (1) The investigator must submit a disclosure form to the Division of Sponsored Programs or Clinical Trials Office when submitting a grant or contract proposal.
- (2) Disclosures for non-sponsored research shall be made to the Office of the Vice President for Research prior to initiating the research.
- (3) Any change in the nature or amount of the interest must be reported within 60 days.
- (4) Investigators who have submitted an initial disclosure will receive an annual request to update or confirm the status of their financial interest.
- (5) All conflicts of interest arising from a significant financial interest must be reviewed and a management strategy fully developed and in place prior to initiation of the research or expenditure of funds.

d. Review and management process.

- (1) The Vice President for Research shall appoint a Conflict of Interest Officer (COIO) and a Conflict of Interest in Research Committee (CIRC).
- (2) The COIO will review disclosures of financial interests and determine if disclosure alone is adequate or if CIRC review is required (see "Financial Interests Generally Requiring Disclosure Only" below).
- (3) If the COIO determines that no conflict exists or that disclosure only is required, he or she will notify the individual who filed the disclosure, the Vice President for Research, and the relevant DEO and dean.
- (4) Disclosures of financial interests that require the development of a management plan will be forwarded to the DEO and dean for their review and recommendation. University employees planning the development of a start-up company should consult the guidance document entitled "[Start-Up Company Conflict of Interest Issues/Policies](#)" for additional information.
- (5) Upon receipt of the DEO and dean recommendations, these recommendations and the investigator's disclosure materials will be provided to the CIRC for review.
- (6) The CIRC will consider the nature of the research, the magnitude of the interest and the degree to which the conflict is related to the research, the extent to which the interest could be directly and substantially affected by the research, and any conflict management strategies proposed or already in place. The CIRC will develop a management plan (which may involve elimination of the conflict prior to initiating the activity) and notify the Vice President for Research of its recommendation.
- (7) The Vice President for Research will review the recommendations of the COIO and CIRC and make a final determination regarding the management plan. This final determination will be

forwarded to the Investigator and copied to the DEO and dean. In the case of research involving human participants, a copy of the determination will be forwarded to the Institutional Review Board.

(8) The investigator must agree in writing to accept the management plan prior to initiating the research.

(9) No individual who holds a significant financial interest in a project may participate in the review of its management strategy.

(10) CIRC meetings are closed to the public and documentation/records are confidential personnel records.

(11) Any investigator may appeal the decision of the Vice President for Research regarding the management plan for a conflict of interest in research to the President of the University, and thereafter to the Board of Regents, State of Iowa.

(12) Records of all disclosures made pursuant to this policy and of any action taken to resolve, manage, or eliminate any interest required by this policy to be disclosed shall be retained for at least three years from the submission of the final expenditures report (in the case of grants or cooperative agreements) or at least three years from the final payment (in the case of research contracts), or until the resolution of any sponsor agency action involving those records, whichever is longer.

(13) Failure to file a complete and truthful disclosure as required by this policy, or to comply with the conditions or restrictions imposed in the resolution, management, or elimination of interests required to be disclosed, constitutes a violation of University policy and may violate state and/or federal law. In such cases, the investigator will be subject to appropriate sanctions consistent with University policies relating to faculty, staff, or other applicable disciplinary policies. In addition, the University may suspend an ongoing research project or technology transfer activity to prevent continued violation of this policy. In any case in which the investigator does not comply with any applicable conditions or restrictions imposed pursuant to this policy, the University shall withdraw any affected applications for funding if the project cannot otherwise be completed without the services of the investigator.

In the event the University discovers that a failure to comply with this policy has biased the design, conduct, or reporting of the research, the University will promptly notify the sponsor of the research and describe the corrective action(s) taken or to be taken, consistent with applicable law and/or policy.

(14) Institutional officials holding a significant financial interest in an externally sponsored research project may not participate in the solicitation, negotiation of terms and conditions, oversight of the research (unless named as a member of the research team), or the management of any conflict of interest held by members of the research team.

(15) Any collaborator from another institution or organization who will share responsibility for the design, conduct, or reporting of research results is required to comply with the policies and procedures of his or her institution/organization relating to disclosure and review of any significant financial interest(s) held by that collaborator. The collaborator's institution/organization is required to provide the University adequate assurances of its review and of its ability to manage, reduce, or eliminate such conflict(s). In the event a collaborator is employed by an institution or organization that does not have a conflict of interest policy and procedures in place, that institution or organization is required to provide the University adequate assurances of its review of a significant financial interest as defined by this policy and of its ability to manage, reduce, or eliminate such conflict consistent with this policy.

e. Financial interests requiring no disclosure. Income from, or equity interest in, a research sponsor or sponsor's competitor below the threshold definition of a "significant financial interest" does not require

disclosure and/or management.

f. Financial interests generally requiring disclosure only. The COIO will review significant financial interests that do not exceed \$25,000 of salary or other payment for services. The COIO will also review those interests representing an interest in any publicly traded entity having a value that does not exceed \$25,000 or represent more than a 10-percent ownership interest in such entity when aggregated for an investigator and any member of the investigator's immediate family. In these cases, the COIO will recommend a management strategy for these interests to the Vice President for Research. Prior to making any recommendations to the Vice President for Research, the COIO may request additional information from and/or an interview with the investigator whose significant financial interest is under review. The COIO or the Vice President for Research may at his or her discretion refer any financial interest described above to the CIRC for its consideration and recommendation.

g. Financial interests requiring disclosure and management. Disclosure is an essential element of the conflict of interest review and management process. In some cases, the extent of the significant financial interest and the nature of the research may be such that disclosure, alone, is adequate. This determination will be made through the standard conflict of interest disclosure and review process described above. Most projects in which an investigator holds a significant financial interest will require management in addition to disclosure.

(1) Investigators holding a significant financial interest in research involving human subjects must disclose the existence of this interest to the Institutional Review Board (IRB) in addition to submitting the Statement of Financial Interest form to the Conflict of Interest Office. The IRB will work with the Conflict of Interest Office regarding any special subject protection issues. In certain situations, investigators' roles may be restricted because they hold a significant financial interest (see, for example, paragraph g below, "Research Involving Human Participants").

(2) Investigators holding a significant financial interest must not delegate the conduct of research to trainees or other employees over whom the investigator has direct supervision (e.g., student, graduate student, postdoctoral fellow, resident physician or dentist, or research assistant) without the written approval of the DEO and dean (no "per" signatures accepted). This approval must accompany the Statement of Financial Interest form when it is submitted to the Conflict of Interest Officer.

Additional management strategies may include (but are not limited to):

(3) Disclosure in publications, presentations, and, in the case of human research, the informed consent document;

(4) Monitoring of research by independent reviewers;

(5) Disqualification of the investigator from a portion of the research;

(6) Designation of a co-investigator (peer or superior) who has no significant financial interest in the project;

(7) The sale or other divestiture of the financial interest and restrictions on re-investment after the project is completed for an appropriate period to provide for publication and critique of the project;

(8) Placing interests in escrow for the term of the project and perhaps a period beyond the end of the project to provide for publication and critique of the project; or

(9) Severance of other relationships with the sponsor or competitor that create actual or potential conflicts of interest.

h. Research involving human participants. As a general policy, an investigator will not be permitted to conduct research involving human participants in which the investigator holds a significant financial interest. An investigator may submit an appeal for a waiver to this policy, which in addition to the

standard disclosure form must include the nature of the research, the magnitude of the interest and the degree to which it is related to the research, the extent to which the interest could be directly and substantially affected by the research, and the degree of risk to the human participants involved that is inherent in the research protocol. The CIRC will also consider the extent to which the interest is amenable to effective oversight and management.

In clinical research posing a greater than minimal risk because the study is designed to answer questions about the effects or impact of particular drugs, treatments, or diagnostic/therapeutic devices, disclosure or standard conflict management strategies are inadequate, and adequate monitoring plans may be difficult or impossible to implement. The University will not allow an investigator to conduct clinical research in the areas noted above and in which he or she holds a significant financial interest unless he or she presents a compelling justification for a waiver to this policy based on the unique qualifications of the investigator. The conduct covered by this policy includes selection of participants, administering informed consent, and/or protocol-mandated clinical care. If compelling circumstances justify a waiver of this policy, the research will be subject to stringent management measures to ensure the safety of the human participants and the integrity of the research. In addition, it is important to be mindful of the physician/human participant relationship and the special demands it involves -- to do no harm and to safeguard the human participant's welfare above all things. When a waiver is justified by compelling circumstances, the project and a plan of rigorous oversight must be reviewed and approved by the DEO, dean, CIRC, and Vice President for Research. The outcome of these reviews will be communicated to the Institutional Review Board for consideration in their deliberations on the project.

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18.7 OTHER UNIVERSITY OF IOWA POLICIES RELATED TO CONFLICT OF INTEREST.

- a. [II-4 Sexual Harassment](#)
- b. [II-5 Consensual Relationships Involving Students](#)
- c. [II-33 Use of University Name](#)
- d. [II-35 Prohibition on Giving and Receiving Gifts](#)
- e. [II-19 Acceptable Use of Information Technology Resources](#)
- f. [II-27.6 Policy on Ethics in Research](#)
- g. [III-8 Conflict of Interest in Employment \(Nepotism\)](#)
- h. [III-15 Professional Ethics and Academic Responsibilities](#)
- i. [III-17.17 Supplemental Activities and Extra Compensation](#)
 - (1) [III-17.17\(1\) Use of University Supplies](#)
 - (2) [III-17.17\(2\) Usurpation of Universities Opportunities](#)
 - (3) [III-17.17\(3\) Royalties from Course Materials](#)
- j. [V-11 Purchasing](#)
 - (1) [V-11.14 Conflict of Interest](#)
 - (2) [V-11.15 Purchases from University Faculty or Staff](#)
 - (3) [V-11.22 Items Which May Not Be Purchased](#)
- k. [V-30 University of Iowa Intellectual Property Policy](#)

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18.8 FEDERAL CONFLICT OF INTEREST REGULATIONS.

a. Public Health Service (including NIH) Investigator Objectivity in Research Regulation
<http://grants2.nih.gov/grants/guide/notice-files/not95-179.html>

b. National Science Foundation Investigator Conflict of Interest Policy
www.nsf.gov/pubs/policydocs/pappguide/nsf08_1/aag_4.jsp

c. Food & Drug Administration Financial Disclosure by Clinical Investigators Regulation
www.fda.gov/oc/guidance/financialdis.html
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PART II. COMMUNITY POLICIES

DIVISION I HUMAN RIGHTS, AFFIRMATIVE ACTION, AND EQUAL EMPLOYMENT OPPORTUNITY

(Written to conform to *Regents Procedural Guide* 3/74; amended 9/93; 10/95; 9/97)

CHAPTER 19: ACCEPTABLE USE OF INFORMATION TECHNOLOGY RESOURCES

(Enacted 6/95; amended 4/99; 8/02)

[19.1 Preamble](#)

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19.1 PREAMBLE.

The University of Iowa's information technology resources have been assembled to facilitate the pursuit of excellence in the University's missions of teaching, research, and service. The opportunity to use computing systems and software, as well as internal and external data networks, is important to all members of the University community. To preserve that opportunity for the full community, each individual faculty member, staff member, and student must comply with institutional and external standards for acceptable use of these shared resources. Although modest personal use of University-supplied technology resources may improve the skills of individual users and otherwise contribute indirectly to the University's mission, these resources should be used primarily for University-related educational and administrative purposes. By using University information technology facilities and resources, users agree to abide by all related University policies and procedures, as well as applicable federal, state, and local law. Violations may result in University disciplinary action or referral to appropriate external authorities.

The use of University computing resources -- like the use of any other University-provided resource and like any other University-related activity -- is subject to the normal requirements of legal and ethical behavior within the University community. Thus, legitimate use of a computer, computer system, switching system, or network does not extend to whatever is technically possible. Although some limitations are built into computer operating systems and networks, those limitations are not the sole restrictions on what is permissible. Users must abide by all applicable restrictions, whether or not those restrictions are built into the operating system or network and whether or not they can be circumvented by technical means.

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19.2 SCOPE OF POLICY.

This acceptable use policy applies to all users of University information technology (IT) resources. This includes the resources under the management or control of Information Technology Services (ITS) or other units

of The University of Iowa such as UI Health Care Information Systems (HCIS). A "user" is defined as any individual who uses, logs into, or attempts to use or log into, a system; or who connects to, or attempts to connect to or traverse, a network, whether by hardware or software or both, whether on campus or from remote locations. The term "user" thus includes system sponsors and system managers, faculty, staff, students, and other customers. "Information technology resources" are those facilities, technologies, and information resources required to accomplish information processing, storage, and communication, whether individually controlled or shared, stand-alone or networked. Included in this definition are all Information Technology Centers (ITCs), classroom technologies, electronic resources, and computing and electronic communication devices and services, such as, but not limited to, computers, printers, modems, e-mail, fax transmissions, video, ISIS, OASIS, multi-media, instructional materials, and healthcare and administrative systems. Personal equipment physically connected to the University network is also subject to this policy.

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19.3 SECURITY AND PRIVACY.

The same principles of academic freedom and privacy that have long been applicable to written and spoken communications in the University community apply also to electronic information. The University cherishes the diversity of perspectives represented on this campus and, accordingly, does not condone either censorship or the casual inspection of electronic files.

The University employs various measures to protect the security of its computing resources and of its user accounts. Users should be aware, however, that the University cannot guarantee such security. Users should therefore engage in "safe computing" practices by establishing appropriate access restrictions for their accounts, guarding their passwords, and changing passwords regularly. Users are responsible for maintaining backup and recovery systems in accordance with disaster recovery guidelines, as well as for implementing and maintaining computer security in accordance with best practices and University policies and procedures. The University respects encryption rights on its networks and may itself encrypt information and transactions when secure confidentiality is an obligation.

Users should also be aware that their uses of University computing resources are not completely private. While the University does not routinely monitor individual usage of its computing resources, the normal operation and maintenance of the University's computing resources require the backup of data and communication records, the logging of activity, the monitoring of general usage patterns, and other such activities that are necessary for the rendition of service. The University may also inspect files or monitor usage for a limited time when there is probable cause to believe a user has violated this policy. Inspections or monitoring related to violations of this policy must be authorized in advance by the director of ITS or by the director's designee, or for UIHC, the director of HCIS, in consultation with University counsel. Such inspections or monitoring will be conducted with notice to the user, unless, after consultation with University counsel, it is determined that notice would seriously jeopardize substantial interests of the University or of third parties. In addition, a supervisor or principal investigator may find it necessary to retrieve a file of assigned work by inspection without notice when an employee is unavailable for timely consultation.

In addition, users should be aware that their right to privacy in electronic records may be subject to the University's obligation to respond to subpoenas or other court orders, reasonable discovery requests, and requests for documents pursuant to *Iowa Code* Chapter 22, the Public (Open) Records Law. University administrative records are subject to public record requests, unless an express exception recognizes the confidentiality of the material, such as the exception for library records. By statute, public records include all "records, documents, tape or other information, stored or preserved in any medium," whether generated by University administrators, faculty, or staff. The statute contains no express exception for documents generated by faculty or staff in the course of their employment. Although it is the University's position that personal electronic files of faculty, staff, and students are not ordinarily to be considered "public records," users should be aware that a court of law, and not University officials, may ultimately decide such issues.

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19.4 INDIVIDUAL RESPONSIBILITIES.

- a. Use resources appropriately. Uses that interfere with the proper functioning of the University's information technology resources are prohibited. Such inappropriate uses would include but are not

limited to insertions of viruses into computer systems, tapping a network or running a "sniffer" program, e-mail spam, chain letters, destruction of another's files, use of software tools that attack IT resources, violation of security standards, and the like.

b. Respect the rights of others. Interference with the ability of other users to make appropriate use of the resources is prohibited. Such inappropriate uses include, without limitation, invading the privacy of another's files or otherwise gaining unauthorized access to the files of another. Such uses would include but are not limited to denial of service attacks, misrepresentation, forgery, use of software tools that attack IT resources, and the like.

c. Adhere to the EDUCAUSE Code of Software and Intellectual Rights. The EDUCAUSE Code follows:

Respect for intellectual labor and creativity is vital to academic discourse and enterprise. This principle applies to works of all authors and publishers in all media. It encompasses respect for the right to acknowledgment, right to privacy, and right to determine the form, manner, and terms of publication and distribution.

Because electronic information is volatile and easily reproduced, respect for the work and personal expression of others is especially critical in computer environments. Violations of authorial integrity, including plagiarism, invasion of privacy, unauthorized access, and trade secret and copyright violations, may be grounds for sanctions against members of the academic community.

d. Adhere to data access policies. Accessing restricted data without permission or need to know is prohibited. Where access to restricted data is permitted, use of such data shall be limited to the purpose for which access was authorized. Secondary use of University data subject to access restriction, without adhering to the restrictions, is also not permitted.

Patient medical information retained by The University of Iowa Hospitals and Clinics is further protected by state law which prohibits any disclosure without specific written consent of the person to whom it pertains, or as otherwise required by law. A general authorization for release of medical or other information is not sufficient for this purpose.

e. Adhere to software licenses. Persons loading software on any University computer must adhere to all licensing requirements for the software. Except where allowed by University site licenses, copying software licensed for University use for personal use is a violation of this policy. Users are responsible for adhering to agreements for databases licensed by the University. Individual departments are charged with the responsibility of ensuring that licensing requirements are met and for developing a statement guiding the installation of personal software on departmental computers.

f. Avoid excessive personal use. Consistent with University telephone procedures (see [VI-3.6](#)), personal use of computer resources should be kept to a minimum. Personal use may be excessive if it takes place during regularly scheduled work time, if it overburdens a network, if it results in substantial use of system capacity, or if it otherwise subjects the institution to increased operating costs. Some uses will be plainly excessive in all environments, but the extent to which other uses become excessive may vary among units. In those instances, supervisors will provide more specific guidance to individual users by formulating unit policies or providing advice on a case-by-case basis.

g. Refrain from prohibited personal uses. Information technology resources, including the University's electronic address (e-mail, web), shall not be used for personal commercial gain, for charitable solicitations unless these are authorized by the appropriate University officer, for personal political activities such as campaigning for candidates for public office, or for lobbying of public officials. For purposes of this policy, "lobbying" does not include individual faculty or staff sharing information or opinions with public officials on matters of policy within their areas of expertise. Faculty and staff consulting that is in conformity with University guidelines is permissible.

h. Use University name as authorized. Unless authorized to speak for the University, users should avoid creating the impression they are doing so. Electronic exchange of ideas is encouraged. However, users

shall take appropriate steps to avoid the possible inference that communication of a message via the University e-mail system or posting to an electronic forum connotes official University authorization or endorsement of the message.

i. Adhere to other University policies. Inappropriate use of electronic technology resources may violate a number of generally applicable University policies, including, without limitation, University *Operations Manual* chapters [III-15 Professional Ethics and Academic Responsibility](#), [III-16 Ethics and Responsibilities for University of Iowa Staff](#), [VI-3.6 Telecommunication and Network Services](#), [V-31 Intellectual Property](#), [II-3 Human Rights](#), [II-4 Sexual Harassment](#), [II-10 Violence](#), [V-9 Fund Solicitation](#), and Section IIA of *Policies and Regulations Affecting Students*, "Regents Guidelines on Union Organizing Activity," and University Web Standards (to be developed). In addition, specific policies created by the University IT community, under the oversight of the University CIO, and published at the location [Campus IT Policies](#) are hereby included.

j. Obey external laws. Information technology resources shall not be used in a manner that violates federal, state, or local law, including without limitation the federal requirement that the University provide employment and educational environments free from race-based or gender-based hostility (see Titles VI and VII, Civil Rights Act of 1964, and Title IX, Educational Amendments of 1972); and state criminal laws forbidding harassment (IC 708.7), exhibition of obscene materials to minors (IC 728.2), rental or sale of hard core pornography (IC 728.4), official misconduct (IC 721), computer crime (IC 716A), and federal and state copyright and fair use laws. Nothing in this policy prohibits the use of appropriate material for educational purposes in any accredited school, or any public library, or in any educational program in which a minor is participating. Nothing in this policy prohibits the presence of minors at an exhibition or display or the use of any materials in any public library.

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19.5 ADMINISTRATION AND ENFORCEMENT.

Information Technology Services is charged with communicating this policy to the user community through partnering with major campus IT providers and for providing educational programs to achieve technical proficiency and appropriate use of the resources. Requests for interpretation of the policy as applied to particular situations may be directed to the appropriate University administrator, such as the Office of the Executive Vice President and Provost, Vice President for Student Services, Human Resources, Equal Opportunity and Diversity, HCIS, ITS, or to the Office of the General Counsel.

Reports of apparent violations of the policy may be made to Information Technology Services, Health Care Information Systems, to an employee's supervisor or, in the case of a student, to the Office of the Vice President for Student Services. Where violations of law are alleged, University Public Safety or the Office of General Counsel should be contacted. Good faith disclosures of University-related misconduct are protected by the anti-retaliation policy (see [II-11](#)). In most instances, concerns of possible violations of this policy will be addressed informally by discussion or admonition. Where sanctions are appropriate, they may include a formal reprimand, loss of user privileges for a definite or indefinite period, termination of employment, or, in the case of a student, probation, suspension, or expulsion from the University.

Serious or repeated violation of this policy by faculty members will be governed by the general Faculty Dispute Procedures (see [III-29 et seq.](#)). Violations of this policy by staff members will be addressed by the staff member's supervisor, departmental executive officer, dean, or vice president (or Executive Vice President and Provost). Appeals from any formal disciplinary action taken against a professional and scientific staff member are governed by [III-28.4 Grievance Procedures for Professional and Scientific Personnel](#). Organized merit staff have access to a contractual grievance procedure, and non-organized merit staff have a procedure available under the Regents Merit System Rules. Violations of this policy by students will be governed by the *Judicial Procedure for Alleged Violations of the Code of Student Life*. Both the *Code of Student Life* and the *Judicial Procedure* are published and distributed to students annually in *Policies and Regulations Affecting Students*.

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19.6 DISCLAIMER.

The University makes no warranties of any kind, whether expressed or implied, with respect to the information technology services it provides. The University will not be responsible for damages resulting from the use of communication facilities and services, including, but not limited to, loss of data resulting from delays, non-deliveries, missed deliveries, service interruptions caused by the negligence of a University employee, or by the user's error or omissions. Use of any information obtained via the Internet is at the user's risk. The University specifically denies any responsibility for the accuracy or quality of information obtained through its electronic communication facilities and services, except material represented as an official University record. The University also does not accept responsibility for removing material that some users may consider defamatory or otherwise offensive. Users should be advised, however, that dissemination of such material may subject them to liability in other forums.

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19.7 OTHER POLICIES AND RULES.

Individual units within the University may define by written policies conditions of use for facilities under their control. Policy statements must be consistent in principle with this University policy, but may provide additional detail, guidelines or restrictions. Such unit or departmental policies should be submitted to the Executive Vice President and Provost (for faculty), Human Resources or Vice Presidents of the University (for staff), or to the Hospital Advisory Committee (for UIHC) to review for consistency with University policy. In addition, users are advised that network traffic exiting the University is subject to the acceptable use policies of our national and international network connectivity providers (e.g., ICN, vBNS, Internet2, or long distance communication providers such as MCI or AT&T).

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DIVISION I HUMAN RIGHTS, AFFIRMATIVE ACTION, AND EQUAL EMPLOYMENT OPPORTUNITY

(Written to conform to *Regents Procedural Guide* 3/74; amended 9/93; 10/95; 9/97)

CHAPTER 20: PUBLICATION STANDARDS

(Enacted 6/95; amended 3/03; 5/04; 4/07; 11/08)

- [20.1 Rationale](#)
- [20.2 Oversight](#)
- [20.3 Definitions](#)
- [20.4 The University of Iowa Wordmark and Logo](#)
- [20.5 The University of Iowa Seal](#)
- [20.6 Use of the Identity System on University Stationery](#)
- [20.7 Other Logos and Identity Systems](#)
- [20.8 Editorial Standards](#)
- [20.9 Required Notifications on Publications](#)

20.1 RATIONALE.

This policy outlines the appropriate use of the University's graphic identity system (wordmark and logo) for all external communications, whether printed or on the web.

The University of Iowa is committed to having a cohesive visual identity system that reinforces the University's position as a leading educational institution and separates it from other institutions at a glance. Consistent and correct use of identity elements, such as the University logo, enhances the University's image, making it clear that many excellent departments, colleges, schools, and programs contribute to the makeup of The University of Iowa. Furthermore, the status of each smaller entity is promoted by its close identification with this university. [\[top\]](#)

20.2 OVERSIGHT.

Implementation of these graphic standards will be overseen by the Graphic Identity Committee, chaired by the Director of University Relations. The committee's membership includes select campus communications experts, including University Relations staff members, external relations directors, and designers. This group will provide ongoing consultation, interpretation, and advice related to the application of these standards.

Requests for exceptions must be submitted in writing to the Director of University Relations, 101 JH, for review by the Graphic Identity Committee. [\[top\]](#)

20.3 DEFINITIONS.

- a. A "logo" is a graphic, a pictorial, or a symbol that represents an institution.

- b. A "wordmark" is a specific typeface that is used consistently for the name of an institution.
- c. A "seal" is an emblem, symbol, or word used to certify a signature or authenticate a document from an institution.

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20.4 THE UNIVERSITY OF IOWA WORDMARK AND LOGO.

The University of Iowa wordmark is a graphic representation of the words "The University of Iowa." The logo is a graphic representation of the Old Capitol dome.

With these elements, the University can achieve the goal of presenting a consistent image to external audiences without limiting design creativity and variety. The system is flexible so that colleges, departments, or programs can design their external communications within the bounds of the graphic identity guidelines.

The wordmark and logo graphics (available in a variety of layout formats on the identity web site at www.uiowa.edu/graphics) must be reproduced from these authorized graphics and cannot be redrawn, reproportioned, embellished, or modified in any way.

- a. Use in Print. Any publication intended for an external audience (such as prospective undergraduate, graduate, or professional students; prospective faculty or staff members; and alumni, legislators, and other friends of the University) must contain 1) The University of Iowa's wordmark and logo on the front cover, and 2) the wordmark on the back cover.

The wordmark and logo can be used together as a single element, or they can be separated from each other. The logo and wordmark can be printed as a positive or as a reverse (white). Black, white, and gold are preferred, but another color may be used in the case of a two-color or three-color project. The wordmark, when set on two lines, may not be less than one inch wide. When set on one line, it may not be less than 1.25 inches wide. The logo should not appear smaller than 3/8 inch in height.

The wordmark or logo is not to be used in a way that might suggest University endorsement of any non-University product or service (see also [II-33 Use of University Name](#)) unless prior approval is obtained from the Graphic Identity Committee.

- b. Color Palette. For a list of yellow and black colors that will print or represent the colors accurately, see the *Identity Manual* (www.uiowa.edu/graphics/manual.html). A suggested palette of colors to use on two- or three-color brochures also is available.

- c. Exceptions. It may be difficult to place both the wordmark and logo on some printed pieces. The following items are exceptions to the standard placement of logo and wordmark:

- (1) Postcards (must appear on the back only),
- (2) Notecards (must appear on the back only),
- (3) Envelopes (must appear on the mailer side only),
- (4) Scholarly journals (not required on the front or back cover; suggested placement is on the inside front cover),
- (5) Bumper stickers (may be omitted),
- (6) Nametags (may be omitted),
- (7) Small specialty products such as pens, mugs, hats, and T-shirts (may be omitted), and
- (8) Newspaper advertisements (use of wordmark required, use of logo strongly encouraged; see paragraph d below),

(9) Display advertising. Display ads created for University publications such as the Hancher playbill, the Division of Performing Arts programs, or other University materials in which the logo and wordmark appear on the front cover are encouraged to use the logo and wordmark but are not required to do so. Display ads created for newspapers (including *The Daily Iowan*), magazines, and other printed media *must* include the logo and wordmark.

For additional consultation on logo and wordmark use, contact the Associate Director of University Relations, 300 PCO.

d. Use in Job-Opening Notices. University departments are required to use the new wordmark, and strongly encouraged to use both the UI logo and wordmark together, in all job-opening advertisements. The University identification by use of the logo and/or wordmark is intended to allow job seekers quickly to identify job opportunities available at the University.

The new UI logo and wordmark are available to University of Iowa units placing notices of available positions in local and regional newspapers and other publications. The Office of University Relations has supplied electronic images of the new logo and wordmark to *The Gazette*, *Iowa City Press-Citizen*, and *Des Moines Register*.

e. Working with Outside Designers. The UI *Identity Manual* is distributed to known local agencies and freelance designers. Designs must comply with University identity standards. Design services for printed materials may be provided or purchased from outside the Printing Department without prior approval, but the design process should be coordinated with the Printing Department, and the design project may not include printing without explicit prior approval (IC 18.27, 18.28, and 18.29; see also [V-23.1 Purchasing Officer](#)).

f. Licensing Program. The University's logo and wordmark are registered trademarks. The Iowa Licensing Program protects the University's legal interests in those trademarks by controlling their proper use.

All merchandise bearing the marks of The University of Iowa (logo, wordmark, Tiger Hawk, Herky, etc.) must be licensed with the Iowa Licensing Program, which approves all designs of products entering the retail marketplace. In addition, the program ensures that all products and designs submitted for licensing project the proper image of the University and the athletics program. No retail outlet or vendors are exempt, including the IMU Bookstore, the Iowa Hawk Shop, Finkbine Golf Course, and projects sponsored by University departments or University-recognized student groups.

g. (Reserved: Standards for Official University Web Sites.)

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20.5 THE UNIVERSITY OF IOWA SEAL.

The University of Iowa seal is a modification of the original seal of the State University of Iowa. The seal is used on official documents, but it also may be used as a graphic element on University publications and web pages.

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20.6 USE OF THE IDENTITY SYSTEM ON UNIVERSITY STATIONERY.

The following stationery items must be ordered through the University Printing Department, which coordinates and groups orders, allowing the entire University community to benefit from the cost savings.

a. University Letterhead. Letters are the primary way external audiences receive communications from the University, making the letterhead stationery the largest component of the graphic identity system.

The standard letterhead stationery design incorporates the new University wordmark and logo in the upper left corner. Two designs with a variety of options for presenting departmental and collegiate information are available. Although not generally recommended, a second logo may be printed on the letterhead. A second logo must not be more than 3/4-inch high and must be placed in the lower right corner of the letterhead. Only one logo in addition to the University logo is permitted on the letterhead.

All letter text must fall within the margins established for the new design. In this "live area," users can choose any typeface, style, or size and any letter format.

b. Business Cards. Because they are primarily exchanged with people from outside the University, business cards are an important vehicle for communicating the University's image and are another significant part of the graphic identity system. UI business cards coordinate with the letterhead and incorporate the wordmark and logo. Business cards may include name, title, office, campus address, campus phone number, fax number, home phone number, e-mail address, and web address. Business cards are designed to be printed on one side. Additional logos may be printed on the back side.

c. Envelopes and Mailing Labels. In order to maintain University mailing permits and discount postage, University of Iowa envelopes must meet strict standards set by the U.S. Postal Service. For additional information, contact the Director of Central Mail Services, MBSB. Envelopes include the University wordmark, logo, and college/department name in the return address. Additional logos are not allowed on standard #9 or #10 envelopes or on standard mailing labels.

d. Memos. Memos may include name, title, office, campus address, campus phone number, fax number, home phone number, e-mail address, and web address. If memos are not sent to an external audience, but are used solely for on-campus communication, they may contain a second logo.

e. Other Printed Items. Several products using the University identity system can be ordered through the Printing Department, General Stores, or Document Services Centers. Purchasing and printing in large quantities allows all University units to share in the lowest cost. Products include folders, report covers, and preprinted brochures. A complete list and examples are available on the identity web site (www.uiowa.edu/graphics).

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20.7 OTHER LOGOS AND IDENTITY SYSTEMS.

a. Use of Unit Logos. The UI logo and/or wordmark may not be combined within a unit logo or wordmark. If a unit's graphic logo contains the words "The University of Iowa," these words can be omitted from the unit's logo to avoid repetition of the words "The University of Iowa" on a publication or other printed materials. Unit logos may appear in external communications (and on collateral items, such as mugs, internal memos, pencils, hats, T-shirts, etc.).

Colleges, departments, centers, and institutes wishing to create a new logo should first contact the Associate Director of University Relations. Logos must be created using a professional designer approved by the Associate Director of University Relations. Designs must coordinate graphically with the UI graphic identity system and must be legible (must reduce to a small size, must translate visually in a web format, and must be able to be reproduced in one color).

b. UI Health Care. University of Iowa Health Care's graphic identity system is a subbrand of The University of Iowa's system. All communications from the Roy J. and Lucille A. Carver College of Medicine and The University of Iowa Hospitals and Clinics should comply with the UI Health Care identity system. The Joint Office for Marketing and Communications, 8798 JPP, manages the identity system and reviews communications materials to ensure that the specifications and the general intent of the identity system are followed.

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20.8 EDITORIAL STANDARDS.

a. The University's Name. The University should always be referred to as "The University of Iowa" (note the capital 'T' in 'The') or as "the University" (note the capital 'U') or as "Iowa." Writers should avoid using any other abbreviations or nicknames for The University of Iowa. When used as an adjective, "The University of Iowa" may be abbreviated to "UI." Never use the abbreviation as a possessive ('UI's'). A complete University Relations Publications editorial style guide is available on the identity web site at

b. **Accuracy/Proofreading.** To ensure accuracy in University publications, writers are urged to check any facts, dates, or figures (see www.uiowa.edu/~our/fact.book). The Office of University Relations, 101 JH, can assist with checking some facts. Proofreading services are available at the Printing Department, MBSB. For help or additional information about editorial standards, contact the Director of University Relations Publications, 300 PCO.

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20.9 REQUIRED NOTIFICATIONS ON PUBLICATIONS.

a. **Recycled Paper Logo.** All publications of state agencies, including The University of Iowa, that are printed on recycled paper should contain the recycled paper logo developed by the Iowa Department of Natural Resources. The logo should appear on the publication, along with a statement indicating that the cover and/or contents of the publication are printed on recycled paper.

b. **Nondiscrimination Statement.** The following nondiscrimination statement must appear in: 1) all publications describing educational programs (including continuing education programs and conferences), and 2) all publications recruiting individuals for employment or enrollment or participation in educational programs:

"The University of Iowa prohibits discrimination in employment, educational programs, and activities on the basis of race, national origin, color, creed, religion, sex, age, disability, veteran status, sexual orientation, gender identity, or associational preference. The University also affirms its commitment to providing equal opportunities and equal access to University facilities. For additional information on nondiscrimination policies, contact the Office of Equal Opportunity and Diversity, (319) 335-0705 (voice) and (319) 335-0697 (text), 202 Jessup Hall, The University of Iowa, Iowa City, Iowa 52242-1316."

c. **Fair Information Practices Act.** According to Chapter 22 of the *Code of Iowa*, notice must be given when the University requests personally identifiable information from a person, other than the kind of information appearing in the University directory.

(1) The notice should include the following:

- (a) Why the information is being requested;
- (b) Whether the information will be routinely disclosed outside the University, and if so, to whom;
- (c) Which information being requested is optional; and
- (d) What will happen if the information is not provided.

(2) The following are examples of this kind of notice:

(a) "The University is asking you for the information on the attached reply card to help us stay in touch with you and send you information that might be of interest. Persons outside the University are not routinely provided this information except for directory information, such as name and local address. Although responses to items marked 'optional' are optional, responses to all other items are required in order for us to take action."

(b) "The University of Iowa requests this information for the purpose of processing registration and CEU records. No persons outside the University are routinely provided this information. Responses to items marked 'optional' are optional; responses to all other items are required. If you fail to provide the required information, the University may be unable to process your registration and CEU records."

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PART II. COMMUNITY POLICIES

DIVISION I HUMAN RIGHTS, AFFIRMATIVE ACTION, AND EQUAL EMPLOYMENT OPPORTUNITY

(Written to conform to *Regents Procedural Guide* 3/74; amended 9/93; 10/95; 9/97)

CHAPTER 21: LICENSING

The Iowa Licensing Program has been charged with the responsibility of providing direction and guidelines and monitoring the use of indicia for The University of Iowa. For information about the policies and procedures of the Iowa Licensing Program, the manner in which the Program monitors the use of Hawkeye logos in the marketplace, and the process prospective vendors must follow in order to market officially licensed Hawkeye merchandise, please contact the Iowa Licensing Program in the Department of Athletics.

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(Written to conform to *Regents Procedural Guide* 3/74; amended 9/93; 10/95; 9/97)

CHAPTER 22: EXTREME WEATHER PROTOCOL

(President 3/18/91; amended 9/93; amended 12/01)

[22.1 General Policy](#)

[22.2 Procedure for Postponing or Canceling University Activities](#)

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22.1 GENERAL POLICY.

Whenever possible, the University continues to function during inclement weather. Regularly scheduled classes meet to the extent that students and faculty are able to travel to campus and attend classes. Units of the University providing essential services must remain open and in operation. These include University Hospitals and Clinics, Dental Clinics, Public Safety, University Housing, and Facilities Management. Staff in these units will be expected to make every reasonable effort to report to work. Administrative functions on the campus continue to the extent that faculty, staff, and administrators can travel to and conduct business on campus. Individuals should use good judgment and avoid serious risks in traveling to campus or in attending classes.

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22.2 PROCEDURE FOR POSTPONING OR CANCELING UNIVERSITY ACTIVITIES.

When weather conditions are so extreme that central administration decides it is necessary to postpone or cancel any University activity, the public will be notified as follows: the Director of University Relations will inform the relevant administrators in The University of Iowa Hospitals and Clinics, College of Dentistry, Oakdale Campus, Office of the Executive Vice President and Provost, and Continuing Education and make a public announcement on the status of University activities except for announcements concerning the University Hospitals and Clinics and the University Dental Clinic which will be made by the UIHC Joint Office for Marketing and Communications and the College of Dentistry. If cancellations are to be announced, care will be taken to make a public announcement at the earliest possible time.

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22.3 ATTENDANCE DURING EXTREME WEATHER CONDITIONS.

(12/01)

University employees will be expected to make every reasonable effort to report to work as scheduled, even in severe weather conditions. When provided advanced warning, employees are expected to anticipate difficulties and delays in transportation. Upon evaluation of their individual circumstances, employees are expected to make reasonable judgments to avoid serious risks when traveling to and from work. Employees are encouraged to actively communicate with their supervisor or other proper authority regarding their timeliness and attendance during extreme weather conditions, in order to assure proper staffing. When delayed, employees may be expected to report to work as soon as they become available, unless otherwise excused by their supervisor, in

order to meet operational needs. Supervisory staff are expected to utilize their discretion reasonably and humanely in relation to this policy.

Absences due to severe weather conditions may be addressed in the following manner, as applicable:

- a. Employees may be authorized to perform work at home or an alternate location, to the extent such is available, practical, and feasible, and provided appropriate accountability.
- b. Employees may be authorized to make up the time absent through an alternate work schedule within the same work week.
- c. Employees may utilize accrued compensatory time (merit) or accrued annual leave (vacation), if available, to remain in pay status, or be placed on leave without pay.
- d. Employees covered by a collective bargaining agreement should refer to their bargaining agreement for any additional terms or conditions provided therein.

(See also [III-22 Absences](#).)

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CHAPTER 23: TREATMENT OF ALUMNI RECORDS

(Amended 9/93; 10/94; 8/01; 1/03)

[23.1 Definitions](#)

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23.1 DEFINITIONS.

a. Alumnus, Alumna, Alumni, Alumnae. For purposes of this policy, these terms refer to any person who holds a degree or a certificate from the University. Persons who have attended but have not completed a degree at The University of Iowa are called Former Students. Other individuals interested in The University of Iowa are referred to as Friends.

b. Alumni Records. The Alumni Records portion of the UI Foundation's Institutional Advancement Database includes any information concerning an alumnus/alumna that is maintained by the Division of Alumni Services. Alumni Records, however, do not include information from the education records of former students except information classified as "directory information" under the policy on treatment of student education records of alumni (see [IV-6.1c](#)). Information from Alumni Records retains its character as an alumni record when it is in the possession of a University academic or administrative office or a University-affiliated organization so long as it is maintained separate from the confidential education records of the person to whom the alumni record relates.

c. Public Information. The following categories of "directory information" are considered public information: preferred title, name, current residence, telephone numbers, e-mail addresses, degree(s) granted from The University of Iowa, major field(s) of study at the University, and college(s) from which the degree(s) was (were) granted. When individuals want their addresses (residential, business, and e-mail) and/or telephone numbers to be kept confidential, their requests are coded and honored. Alumni, contributors, friends, and student ID numbers and/or social security numbers remain confidential. When individuals request to be dropped from all University mailings, specific collegiate or departmental mailings, or specific University-affiliated organization mailings, their requests are coded and honored. [\[top\]](#)

23.2 DISCLOSURE OF INFORMATION IN ALUMNI RECORDS TO THE ALUMNUS/ALUMNA.

The Division of Alumni Services will permit each alumnus/alumna to inspect and review Alumni Records on

the Institutional Advancement Database pertaining to him or her.

This information will be made available in the Division of Alumni Services during normal office hours and upon request of an alumnus/alumna by mail, fax, or telephone.

Information may be copied. A reasonable charge may be made for services and supplies associated with machine copying of the requested information.

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23.3 DISCLOSURE OF INFORMATION IN ALUMNI RECORDS TO UNIVERSITY OFFICES AND UNIVERSITY-AFFILIATED ORGANIZATIONS.

- a. Alumni Records contained on the Institutional Advancement Database are available to academic and administrative offices of the University, The University of Iowa Alumni Association, and The University of Iowa Foundation for uses consistent with their duties and responsibilities.
- b. A requester of such information should submit a written statement that indicates the proposed use of the requested material to the Division of Alumni Services or to The University of Iowa Foundation's Information Technology department, depending upon its intended use.
- c. A reasonable charge may be made for special coding and/or research of select groups of alumni, data processing, machine copying services, and supplies associated with providing requested information from Alumni Records to a University office or a University-affiliated organization.

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23.4 DISCLOSURE OF INFORMATION IN ALUMNI RECORDS TO THE PUBLIC.

(Amended 1/03)

- a. The Division of Alumni Services will permit public inspection of the Alumni Records contained on the Institutional Advancement Database which meets the definition of "public information." (See [II-23.1c.](#))
- b. Copies of public information will be made available in the Division of Alumni Services office during normal office hours and upon request by mail, fax, or telephone. The requester may be required to pay a reasonable fee for copies.
- c. If a requester of public information desires it in a form that requires special coding and/or research, programming, or processing of Alumni Record files, the requester should submit a written request to the Division of Alumni Services with instructions. Compliance with the request will be determined by whether the request is consistent with applicable law after taking into consideration, when applicable, the capacity of the Division of Alumni Services to fulfill the request.
- d. An additional reasonable charge may be made by the Division of Alumni Services for services when examination of records involves extraordinary use of staffing time in supplying and supervising the examination of records, or for special coding and/or research, data processing, programming, and machine copying services associated with providing requested information from Alumni Records.
- e. Appeal from a decision of the Division of Alumni Services may be made to the Vice President for Student Services.

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23.5 MAILING TO ALUMNI.

- a. The Division of Alumni Services, utilizing The University of Iowa Foundation's Information Technology department, maintains an on-line file, called the Institutional Advancement Database, of University graduates as well as contributors and other friends of the institution. This file is updated daily. File information on University of Iowa graduates includes preferred title, name, current residence and/or business and e-mail addresses and telephone numbers, degrees received and years they were received, colleges, and majors. When individuals want their addresses and/or telephone numbers to be kept

confidential, their requests are coded and honored. Alumni, contributors, friends, and student ID numbers and/or social security numbers remain confidential. When individuals request to be dropped from all University mailings, specific collegiate or departmental mailings, or specific University-affiliated organization mailings, their requests are coded and honored.

b. This record, or appropriate portions of it, may be used by any University college or department or affiliated agency with prior approval. A requester of such information should submit a written statement which indicates the proposed use of the requested material to the Division of Alumni Services or to The University of Iowa Foundation's Information Technology department, depending upon its intended use. If a requester of such information desires it in a form which requires special coding and/or research, programming, or processing of alumni record files, a reasonable charge may be made by the Division of Alumni Services and/or The University of Iowa Foundation's Information Technology department.

c. In the interest of economy, accuracy, and efficiency, colleges and departments use the Institutional Advancement Database's master Alumni Records rather than maintaining separate records of alumni names and addresses.

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(Written to conform to *Regents Procedural Guide* 3/74; amended 9/93; 10/95; 9/97)

CHAPTER 24: MEMORIAL OR HONORARY GIFTS

(Amended 9/93)

[24.1 Through the University of Iowa Foundation](#)

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24.1 THROUGH THE UNIVERSITY OF IOWA FOUNDATION.

a. The University of Iowa Foundation is organized to establish memorial funds in the University in honor of deceased alumni, friends, faculty, or staff members. The University of Iowa prefers that private gifts and bequests be directed to The University of Iowa Foundation (in legal documents the "State University of Iowa Foundation").* Contact the Foundation office for specific language which will ensure gifts of a "deferred" nature are directed to The State University of Iowa Foundation. When memorial gifts are made, the Foundation notifies the next of kin, and honors whatever purpose a fund may be established to serve. If the gift is sufficiently large, a permanent fund can be set up, with investment income from it used as the next of kin or major donors desire. Smaller gifts may be added to a general memorial fund maintained by the Foundation which is used for scholarships, or any departmental gift fund in the Foundation. All memorials created are given recognition in the Annual Report of the Foundation.

* Gifts and bequests to support The University of Iowa College of Law also may be directed to the Iowa Law School Foundation, which predates The University of Iowa Foundation and which functions as another private nonprofit corporation. All gifts are processed through the Foundation, and all Law School Foundation contributors are recognized as contributors to The University of Iowa Foundation.

b. Similarly, honorary gifts may be made, and honorary funds may be established, at The University of Iowa Foundation, which notifies the person honored.

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24.2 THROUGH THE UNIVERSITY.

Memorial or honorary contributions can be made directly to the University if the donor prefers. In such cases, the person to contact is the Treasurer of the University. For large gifts, separate accounts are set up, with investment income expended in accordance with the wishes of the donors. For smaller gifts, the principal is expended as the donors direct. (See also [V-1.2.](#))

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(See also [I-3.6 The University of Iowa Foundation](#); [V-2.3a Transfers to The University of Iowa Foundation](#); [V-3 Deposits and Expenditures of Funds in Allied Organizations](#); [V-5.6 Gifts and Grants.](#))

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(Written to conform to *Regents Procedural Guide* 3/74; amended 9/93; 10/95; 9/97)

CHAPTER 25: ENVIRONMENTAL HEALTH & SAFETY OFFICE

(Amended 9/93; 6/01; 7/1/08)

25.1

The Environmental Health & Safety Office is maintained by the University for the protection of the health and safety of students and staff. The office reports to the Office of the Vice President for Research.

25.2

The Environmental Health & Safety Office (EHS) is responsible for the administration of biological, chemical, general safety, radiological, select environmental programs, and other programs deemed necessary for the health and safety of the University community. The standards by which workplace environments are judged are federal, state, and local regulations.

25.3

The Environmental Health & Safety Office will recommend, administer, and implement University policy, enforce standards for health and safety within its jurisdiction, exercise surveillance over appropriate issues of health and safety, review plans for new construction and remodeling of University buildings and facilities as directed, and advise the Vice President for Research on the status of the various safety programs.

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(Written to conform to *Regents Procedural Guide* 3/74; amended 9/93; 10/95; 9/97)

CHAPTER 26: UNIVERSITY EMPLOYEE HEALTH CLINIC

26.1

In 1977, The University of Iowa Hospitals and Clinics (UIHC) established the Staff Screening Clinic (Clinic A, UIHC) to provide a health screening service for the faculty and staff of UIHC. In 1983, the University established the University Occupational Health Service (228 Westlawn, Building S) to monitor other University employees who were occupationally exposed to potential hazards. On March 17, 1997, the University Occupational Health Service and Staff Screening Clinic merged to become the University Employee Health Clinic (UEHC). This merger creates a coordinated and comprehensive employee health service for the University.

26.2

The UEHC will continue to identify work-related hazards, monitor occupational safety and health, and prevent and control disease for Hospital and University employees. To achieve these goals, the UEHC will provide all University employees with a variety of services that include hearing, tuberculosis and pulmonary function screenings; evaluation and treatment of exposure to chemical hazards, infectious agents, and blood-borne pathogens; and targeted pre-employment physicals. In addition, the UEHC will offer general preventive health care and advice including immunizations, cholesterol screening, and smoking cessation support. For further information, contact the UEHC.

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CHAPTER 27: RESEARCH

(Amended 9/93; 10/95; 9/97; 10/99; 1/02; 8/02; 11/06; 1/08; 1/09)

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- [27.4 General Policy and Procedures for Review of Research Projects Involving Use of Human Subjects](#)
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- [27.8 Anti-Retaliation Policy for Reporting of Misconduct in Research](#)
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27.1 PRINCIPLES FOR DETERMINING THE SUITABILITY OF RESEARCH DONE IN THE UNIVERSITY.

(President 7/20/84; amended 11/06)

a. General Considerations.

- (1) "Research" means a systematic investigation, including research development, testing, and, evaluation, designed to develop or contribute to generalizable knowledge. As used in this policy, "research" also includes other scholarship in which new knowledge or creative works are generated.
- (2) "Proprietary" means something exclusively owned by an individual or organization (e.g., patent, trade secret, or copyrighted information) which cannot be used by or shared with other parties without approval by the owner.

All research conducted under the auspices of the University shall be proposed and carried out within a regular department or recognized center, or through the cooperation of several departments, to be led by or under the supervision of a member of the University faculty or professional staff.

b. Appropriateness of sponsored research. All research conducted in the University is expected to be consistent with one or more of the objectives of the University: the education of undergraduate, graduate, and postdoctoral students; the advancement of knowledge through research and scholarship; the preservation and dissemination of knowledge; and public service. The mere availability of funds for research is not a sufficient justification for a research project to be conducted in the University.

The terms of any grant or contract for research shall permit flexible operation under regular University policies and procedures, provide for reimbursement of the direct as well as facilities and administrative (indirect) costs, conform to the provisions of the University's Patent Policy (V-30) and Principles Governing Access to Research Information (II-27.2 below), and, in general, permit the University to exercise administrative control and responsibility for the work.

The Division of Sponsored Programs and the Clinical Trials Office, units within the Office of the Vice President for Research, have the responsibility to approve all applications, budgets, budget revisions, and final research agreements. This process applies to all externally funded research, irrespective of funding source.

c. Dissemination of research results. To ensure that the University and the investigator are not subject to external control, results of the research must be able to be freely discussed in an appropriate forum (scholarly meeting or journal). However, exceptions may be granted for legitimate scholarly reasons which do not include suppression of results contrary to the business interests of the sponsor. Examples may include:

- (1) To allow the sponsor the opportunity to protect any proprietary interest, the sponsor will be given a reasonable period (normally not to exceed 90 days) to identify existing proprietary information that should be removed or to begin the process of filing patents on new information prior to dissemination of the results of the research.
- (2) Long-term and collaborative projects in which premature release of preliminary results that may be prejudicial to the outcome of the research may justify the delay of publication for a reasonable but not unlimited time. An example is a multi-site study for which a publication committee receives data from participating sites and makes decisions about joint publications. Such delays are not considered excessive if based on appropriate collaboration and consultation with members of the research team from other institutions.
- (3) Publication review and approval may be performed by a multi-institutional academic research consortium for purposes of assuring proper scientific rigor and professional standards such as statistical analysis of data, inclusion of appropriate co-authors, and protection of individual research subject identifiers.

When justified by legitimate considerations related to the research, the Vice President for Research may approve contractual arrangements that could lead to excessive publication delays or other restrictions. The Vice President for Research shall obtain a recommendation from the Research Council when contract terms do not allow the publication of non-proprietary information without third-party approval. Requests for the Vice President to approve such contractual arrangements should include:

- (1) the rationale for the request,
- (2) a description of who will have authority over publication decisions and the justification for this authority,
- (3) a statement of the provisions that will allow the investigator to publish within a defined period of time,
- (4) measures to provide timely information to the medical community if suppressed information could affect the health and safety of research subjects or patients, and
- (5) a listing of overlapping research activities (e.g., funded by other grants and/or contracts) that may be impacted by the proposed restrictions and how these restrictions might affect these other projects.

NOTE: Under no circumstances should a faculty member engage a student in a project governed by an extended publication delay agreement or other contractual arrangement that could present a barrier to the timely submission of the student's thesis or dissertation to the institution or materials therein for

publication.

d. Industry-sponsored grant and contract agreements.

(1) The University of Iowa is supportive of conducting industry-sponsored research, provided that such research serves the public interest and is compatible with the goals, objectives, and traditions of the University (see paragraphs a and b above).

(2) Research agreements with industry for clinical research involving investigational drugs or medical devices should incorporate administrative provisions (indemnification) to ensure that there are safeguards to protect the University from medical costs, claims, and suits from the adverse effects of the study. Waiver of indemnification requires concurrence by the DEO, dean, and Vice President for Research.

e. Fee-for-service contracts. The University recognizes that faculty and professional staff may engage in activities as a part of their University employment that draw upon their professional expertise but do not represent research as defined within this policy. This body of work is best described as "fee-for-service" when the product is the provision of professional services without the element(s) of research. These activities may represent a range of services such as providing professional consultation or training services, conducting defined laboratory analyses, or conducting a program evaluation for a client with the end product being a proprietary report.

When faculty and professional staff request that the University enter into fee-for-service contracts for the purpose of providing professional services to an outside sponsor, the contract shall be routed for approval by the department, college, and a designated institutional official (Office of the Vice President for Research or Business Manager). In reviewing such agreements, a determination will be made as to whether the work contributes to one or more of the University's nonprofit missions. Fee-for-service work may be subject to unrelated business income tax if it does not meet the nonprofit mission of the University.

The statement of work and final product of fee-for-service agreements may contain proprietary restrictions. However, information on the existence and nature of such agreements, including the name of the principal investigator, the project title, the amount and source of funding, and the project time period will be available through the Division of Sponsored Programs (DSP) database in accordance with II-27.3 below. Also, non-proprietary findings associated with the work performed must be freely communicable consistent with II-27.2 below.

f. Enforcement of these provisions.

(1) Responsibility for ensuring compliance with the foregoing provisions in each specific instance of research must necessarily be shared among principal investigator, departmental executive, collegiate dean, and central administrative officers.

(2) If the responsible parties referred to above, or any other member of the University community, should disagree about the appropriateness of a particular research proposal and/or its terms and conditions, they will detail in writing to the Vice President for Research their points of disagreement and explain the basis for their position in reference to the specific clauses of this policy.

(3) If disagreement about the appropriateness of a research proposal persists, the Vice President for Research will consult with the University Research Council and may also consult with other senior University administrators as he or she deems appropriate in reaching a decision.

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27.2 PRINCIPLES GOVERNING ACCESS TO RESEARCH INFORMATION.

(President 7/20/84; amended 8/99; 11/06)

a. General. The University of Iowa exists primarily for expanding and disseminating knowledge.

Therefore, research activities which are subject to indefinite suppression, censorship, or control by a body outside the University ordinarily are not, and should not be, conducted within the University. Where the advancement of science and other considerations, such as the proper protection of the proprietary rights of research sponsors, make restrictions on the access to research information unavoidable, such research activities may be permitted provided that public knowledge is available about the purposes of the research, the identity of the investigators, the amount and sources of funds to be expended, and the University facilities utilized in the research.

Unless specifically excepted by the Vice President for Research in consultation with the University Research Council, the contents of a funded proposal and related research outcomes will be available for inspection in accordance with II-27.3 below.

b. Policy on secret research. "Secret research" is defined in this policy as research for which the nature, purpose, and non-proprietary results are not freely communicable. No faculty, staff, administrative officer, or student of The University of Iowa may utilize University facilities for the purpose of engaging in secret research. As used in this policy, "secret research" includes activities designated as "classified" by the federal government. Maintaining the confidentiality of proprietary information does not constitute secret research.

c. Restrictions on research participation, access, and dissemination. Research conducted by faculty, staff, and students of The University of Iowa is public domain "fundamental research" as that term is defined in [National Security Decision Directive \(NSDD\) 189](#). When proposed University research involves information, technology, or other materials that are subject to applicable export control laws and regulations, thereby restricting dissemination of results and access to and participation in research activities by foreign nationals, acceptable language pertaining to the application of export control requirements must be negotiated with the sponsor prior to the University's acceptance of the award and conduct of the research.

(1) The conduct of research in compliance with applicable export control laws or regulations, including the International Traffic in Arms Regulations (ITAR) and the Export Administration Regulations (EAR), shall not be deemed to be in conflict with the University's prohibition on conducting secret research.

(2) Compliance with federal select agent laws or regulations shall not be deemed to be in conflict with the University's prohibition on conducting secret research.

(3) The acceptance of confidentiality restrictions on proprietary information if non-proprietary research results may be freely published shall not affect the status of any University research project as public domain fundamental research.

d. Enforcement. Although it is the responsibility of the Office of the Vice President for Research to ensure that this Policy on Access to Research Information is enforced when negotiating grant or contract terms and conditions, it is also the responsibility of principal investigators to call to the attention of the Office of the Vice President for Research any restrictions of which they are aware in grant or contract clauses proposed by sponsors. If questions regarding a project's compliance with this policy arise, or if an investigator requests a waiver of this policy, the Vice President for Research will consult with the University Research Council and may also consult with other senior University administrators as he or she deems appropriate in reaching a decision.

e. Protection of faculty and staff rights. This policy statement should not be construed to restrict the activities of University personnel who provide private consulting or other professional services outside of their University responsibilities and, in doing so, do not use University resources or facilities.

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27.3 PROCESS FOR ACCESS TO RESEARCH INFORMATION.

(Amended 11/06)

a. Access to database information. The Division of Sponsored Programs maintains a database of pending and active sponsored research activities conducted at The University of Iowa. This database specifies, for each sponsored research project in the University, the name of the principal investigator, the project title, the amount and source of funding, and the project time period. It is intended to give additional force to those provisions of University policy which prohibit secret research in the University. Requests for public access to information contained in this database are governed by the Iowa Open Records Law (IC 22) and [V-17 Records Management](#).

b. Access to grant-related materials. The University has a commitment to create and disseminate knowledge. The University also has the responsibility to assist its research investigators and sponsors in the protection of their intellectual property. It is, therefore, the policy of the University to permit access by the public to the scholarly materials relating to funded grants and contracts in accordance with the Iowa Open Records Law while also recognizing the need to protect intellectual property rights. Should the requestor of the information conclude that any deletions are without foundation, this issue should be addressed to the Office of the General Counsel. In such instances the General Counsel may consult specialists in the specific field of inquiry, within or outside of the University, with the understanding that the specialists will keep confidential whatever is learned from examining the materials.

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27.4 GENERAL POLICY AND PROCEDURES FOR REVIEW OF RESEARCH PROJECTS INVOLVING USE OF HUMAN SUBJECTS.

(President 8/7/75; amended 9/97; 11/00; 6/01; 8/02)

It is the general concern of the University that no research done under the jurisdiction of the University expose persons who participate as subjects or respondents to unreasonable risks to their health, general well-being, or privacy.

Specifically, the University is concerned that in all research and related activities involving the use of human subjects: 1) the rights and welfare of the individuals involved are adequately protected; 2) the participation of the subjects is based on freely given, legally effective informed consent; and 3) the risks to the subject are reasonable in relation to the sum of the benefit to the subject and the importance of the knowledge to be gained as to warrant a decision to allow the subject to accept these risks.

Therefore, all research and related activities involving the use of human subjects must be submitted for prior review by the appropriate University Institutional Review Board (IRB) to ensure that the above conditions are met.

Primary responsibility for assuring that the rights and welfare of research subjects are protected continues to rest with principal investigators conducting the research. Others engaged in the conduct of the research share this responsibility. Teachers who assign or supervise research conducted by students have an obligation to consider carefully whether those students are qualified to adequately safeguard the rights and welfare of subjects.

The University has provided the federal government with a formal commitment to ethical and appropriate review and conduct of human subjects research in a document entitled "Federalwide Assurance of Protection for Human Subjects." The detailed University policy and procedures are described in a manual entitled "Investigator's Guide to Human Subjects Research." Both documents are available via the World Wide Web at <http://research.uiowa.edu/hso> or in hard copy from the Human Subjects Office.

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27.5 ADMINISTRATIVE SURVEYS AND QUESTIONNAIRES.

(President 11/9/78; amended 8/99; 4/01; 6/01)

a. The use of administrative surveys and questionnaires involves several issues that are very important to the University community. The need for the information gained from administrative surveys and questionnaires is occasioned by the responsibility of the University to conduct its affairs in an accountable and open manner. The University has a responsibility to account to the academic community, to public bodies, and to the public, not only for its expenditures of funds, but also for the acts and decisions that it undertakes on behalf of the academic community and the public.

b. In addition to the institution's academic and public accountability, the University has an obligation to respect and safeguard the individual rights and freedoms of members of the community and of the larger society. Individual privacy is one such concern. Freedom of thought and expression are also important because they are inseparable from the freedom to teach and conduct research.

c. For these reasons there is a need for regular and consistent review of the written surveys and questionnaires undertaken by University administration. Many research questionnaires in the University will come within the purview of the Human Subjects Institutional Review Boards (IRBs) (see [II-27.4](#)). However, the jurisdiction of these committees extends only to the research context and the nature of review centers on the degree of the risk to human subjects and the presence of free and informed consent by the human subjects.

d. When questionnaires and surveys are undertaken by persons acting in an administrative capacity in the University, or under the auspices of the University administration, the approval of responsible administrative officers is to be secured. Within the colleges, administrative responsibility for approval lies with the dean of the college. Within the non-collegiate administration of the University, it lies with an Administrative Review Panel composed of the University-wide officers responsible for the offices of the Executive Vice President and Provost, Vice President for Research, University Relations, Senior Vice President for Finance and Operations, University Hospitals and Clinics, and the deans. The panel or the deans will seek policy advice from an advisory group on administrative surveys composed of the chairs of the two University committees on human subjects research and the Human Rights Committee.

For implementation guidelines, see www.uiowa.edu/hr/implement/html.

e. The purpose of this panel or dean's review is to consider the institution's need for information in order to be accountable and the concerns for individual privacy. In addition, this procedure provides a more comprehensive view of the many information gathering activities of the University and provides a means for systematic administrative review of such activities.

f. This policy does not apply to surveys or questionnaires developed by an academic department for use within the department. (See [II-27.6 Ethics in Research](#).)

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27.6 ETHICS IN RESEARCH.

(President 7/3/84; amended 10/95; amended 10/97)

a. Prevention of research fraud. Academic research fraud entails more than mere error; it generally involves falsification or fabrication of data, plagiarism, or grossly negligent data collection or analysis.

(1) Although responsibility for creating an environment conducive to honest and productive research and antithetical to research misconduct rests with the entire scholastic community, primary responsibility for the ethical conduct of research lies with the researchers themselves. In an academic institution, the researcher can best carry out prevention. In a free society, and particularly in an academic institution where creativity and individual thought are qualities to be fostered and not stifled, the introduction of procedures for monitoring the behavior of individual faculty seems ill-advised. The University of Iowa, therefore, seeks to create a climate that promotes faithful attention to high ethical standards. This climate enhances the research process and should not inhibit the productivity and creativity of scholars.

(2) It is recognized that a deterrent to research fraud is the possibility that such fraud will be detected soon after presentation. Findings of significance will be questioned and reexamined, and the likelihood that falsified, fabricated, or plagiarized research will go unquestioned is slim. Despite the self-correcting nature of research, however, instances of fraud have occurred. It is necessary, then, that research fraud be detected and reported, and it is, therefore, the obligation of faculty, staff, and students to report instances of fraudulent research to appropriate University officials.

(3) Such abuse of research freedom must receive an appropriate response, as it is hardly possible to

exaggerate the damage that can result from such a breach of the academic commitment to truth. Academic fraud not only shatters individual careers, but taints the entire cause of objective research, undermines the credibility of scholarship, and destroys the confidence between scholar and scholar as well as between the University and the public.

(4) Therefore, researchers, whether faculty members, staff members, or students, have the responsibility to be unfailingly honest in research; they must refrain from deliberate distortion or misrepresentation; and they must take regular precautions against the common causes of error. Positive steps to insure an environment that minimizes the possibility of research fraud include the following:

(a) Researchers must accept responsibility for the quality of the work reported by themselves and their collaborators; emphasis must be placed upon the quality and significance of research rather than on quantity and visibility;

(b) Only those authors who have had a genuine role in the research should be included in authorship of papers, and all named authors must accept responsibility for the quality of the work reported; and

(c) Researchers are encouraged to retain research data and records for a period of at least five years following publication to provide verification of the validity of the reported results.

b. Procedures governing allegations of research misconduct. The following procedures apply to allegations of research misconduct:

(1) Applicability. This policy and the associated procedures apply to all individuals at The University of Iowa engaged in research regardless of funding source -- governmental, private, or internal University funds -- including any research, research-training, or research-related grant or cooperative agreement. This policy applies to any person paid by, under the control of, or affiliated with the institution, such as scientists, trainees, technicians and other staff members, students, fellows, guest researchers, or collaborators at The University of Iowa.

(2) Definition. Research misconduct or misconduct in research means fabrication, falsification, plagiarism, or other practices that seriously deviate from those that are commonly accepted within the scientific community for proposing, conducting, or reporting research. It does not include honest error or honest differences in interpretations or judgments of data.

(3) The University community is educated to report research misconduct or possible misconduct as soon as possible after it is identified to the office of the appropriate vice president (or Executive Vice President and Provost) or a central Research Integrity Officer (RIO).

(4) Reporting allegations of misconduct. Reports to either the vice president (or Executive Vice President and Provost) or the RIO are immediately reported to each other. In cases involving externally funded research, the RIO will report allegations and/or the results of subsequent inquiries and investigations to the research sponsor and/or its designee (Reporting Contact) in accordance with sponsoring agency regulations or the terms and conditions of any contract where the funding source is a private entity. For example, cases involving Public Health Service Funding will be reported to the Office of Research Integrity.

(5) The RIO is appointed by the Vice President for Research. A liaison is appointed in the office of each vice president or Executive Vice President and Provost.

(6) The RIO performs an initial inquiry and must notify the accused and the Project Investigator (PI) immediately upon initiation of the inquiry. The notification will include the nature of the alleged misconduct and the fact that an inquiry has been initiated. The RIO reports findings to the appropriate vice president (or Executive Vice President and Provost). This initial inquiry must be completed within 60 calendar days from receipt of the allegation.

(7) Conflicts. The RIO shall not have real or apparent conflicts of interest in the case, and shall be unbiased, possessing the necessary expertise to evaluate the evidence and issues related to the allegation, interview the principals and key witnesses, and conduct the inquiry. Where the RIO is not in possession of such expertise, he or she will solicit and obtain necessary and appropriate expertise in order to conduct a thorough evaluation of the evidence and witnesses during the course of the inquiry. Within ten days after receiving notification of the initiation of the inquiry, the accused may submit written objection to the RIO presiding over the inquiry based on bias or conflict of interest of the RIO. The Vice President for Research (VPR) shall within five days determine whether to replace the RIO with a qualified substitute.

(8) Confidentiality. The University of Iowa will protect the privacy of those who report misconduct in good faith to the maximum extent possible. In addition, inquiries and investigations will be conducted in a manner that will ensure fair treatment to the accused in the inquiry or investigation and confidentiality to the extent possible without compromising public health and safety or thoroughly carrying out the inquiry or investigation.

(9) Opportunity for comment:

(a) The RIO will provide the accused with a copy of the draft inquiry report for comment and rebuttal and may provide the whistleblower a summary of the inquiry findings for comment should the RIO determine that the whistleblower can provide pertinent information.

(b) Within 14 calendar days of their receipt of the draft report, the accused and whistleblower (where applicable) will provide their comments regarding the draft report to the RIO. Any comments that the whistleblower or accused submits on the draft report will become part of the final inquiry report and record. Based on the comments, the RIO may revise the report as appropriate.

(10) The RIO will normally complete the inquiry and submit a report in writing to the VPR no more than 60 calendar days following the initiation of the inquiry, unless the VPR approves an extension for good cause. If the VPR approves an extension, the reason for the extension will be entered into the records of the case and the report. The accused also will be notified of the extension.

(11) The RIO will prepare a written inquiry report and recommendation for review by the VPR, which shall include the name of the RIO and any experts on whom the RIO relied; the allegations; the source of research support; a summary of the inquiry process used; a list of the research records reviewed; summaries of any interviews; a description of the evidence in sufficient detail to demonstrate whether an investigation is warranted or not; and the RIO's determination, as to whether an investigation is recommended and whether any other actions should be taken if an investigation is not recommended. The VPR shall either approve or reject the recommendation of the RIO, stating in writing the reasons for the VPR's decision. The VPR may also request additional information to assist in acting on the recommendation of the RIO. The General Counsel will review the report for legal sufficiency as necessary.

(12) Where the VPR approves the recommendation of the RIO for an investigation, such investigation must be initiated within 30 calendar days after completing the initial inquiry. The RIO immediately notifies the Reporting Contact (if outside the University) that an investigation is proceeding.

(13) The RIO also convenes the Research Misconduct Committee, comprised of representatives from each college and augmented by consultants and content experts as necessary. The Vice President for Research appoints the committee members.

(14) The Research Integrity Officer will notify the accused of the committee membership within 5 days. If the accused submits a written objection to any appointed member of the investigation committee or expert, the RIO will determine whether a conflict, bias, or other circumstance exists such that a committee member's continued participation on the committee in the particular situation

would be improper or raise the perception of impropriety sufficient to replace the challenged member or expert with a qualified substitute.

(15) An investigation should ordinarily be completed within 120 calendar days of initiation, with the initiation being defined as the first meeting of the Research Misconduct Committee. This includes conducting the investigation, preparing the report of findings, making the draft report available to the subject of the investigation for comment, submitting the report to the Deciding Official (VPR) for approval, and submitting the report to the Reporting Contact. If the committee determines that it will not be able to complete the investigation in 120 days, the RIO will notify the VPR and submit to ORI a written request for an extension that explains the delay, reports on the progress to date, estimates the date of completion of the report, and describes other necessary steps to be taken. If the Reporting Contact or research sponsor grants the request, the RIO will file periodic progress reports on behalf of the Committee and as requested by the Reporting Contact.

(16) Inquiries and investigations will be conducted in a manner that will ensure fair treatment to the accused in the inquiry or investigation and confidentiality to the extent possible without compromising public health and safety or thoroughly carrying out the inquiry or investigation.

(17) The Research Integrity Officer will convene the first meeting of the investigation committee to review the charge, the inquiry report, and the prescribed procedures and standards for the conduct of the investigation, including the necessity for confidentiality and for developing a specific investigation plan.

(18) The Research Misconduct Committee will provide the accused with a copy of the draft investigation report for comment and rebuttal. The accused will be allowed fourteen (14) days to review and comment on the draft report. The accused's comments will be attached to the final report. The findings of the final report should take into account the accused's comments in addition to all other evidence.

(19) To the extent it deems it necessary, the Research Misconduct Committee will provide the whistleblower, if he or she is identifiable, with those portions of the draft investigation report that address the whistleblower's role and opinions in the investigation. The report should be modified, as appropriate, based on the whistleblower's comments.

(20) The final report submitted to the Reporting Contact must describe the policies and procedures under which the investigation was conducted, describe how and from whom information relevant to the investigation was obtained, state the findings, and explain the basis for the findings. The report will include the actual text or an accurate summary of the views of any individual(s) found to have engaged in misconduct as well as a description of any sanctions imposed and administrative actions taken by the institution.

(21) The committee submits a written report of its findings to the RIO, who, with the chair of the committee, meets with the appropriate vice president (or Executive Vice President and Provost) to discuss the findings.

(22) If the findings of the investigation warrant further personnel actions, the vice president (or Executive Vice President and Provost) shall initiate such actions when appropriate, in accordance with University policy:

(a) Faculty. Research fraud is in violation of [III-15.3b](#) of the *University Operations Manual* concerning professional ethics and academic responsibilities, and all such matters are governed by the general Faculty Dispute Procedures (see [III-29](#)) and, more specifically, by the portion of the dispute procedures dealing with faculty ethics (see [III-29.7](#)).

(b) Professional and Scientific Staff. Disciplinary actions resulting from investigations of misconduct are taken by the vice president or Executive Vice President and Provost responsible for the unit employing the accused staff member.

Appeals from such an administrative action are governed by [III-28.4](#) of the University *Operations Manual*. The procedure contained therein contemplates that a Hearing Officer will be used, with the final decision being made by a Reviewing Officer appointed by the President.

(c) Merit Staff. Disciplinary action resulting from investigations of misconduct are taken in accordance with the Collective Bargaining Agreement.

(d) Graduate Assistants. Disciplinary procedures, including dismissal of graduate assistants, is covered by [III-12.4](#).

(e) Others. Disciplinary action related to other categories of individuals within the University, not covered in paragraphs (a) through (d) above, including postdoctoral trainees, professional students and undergraduates, will be undertaken by the Executive Vice President and Provost or the appropriate vice president responsible for such individuals.

(23) The vice president (or Executive Vice President and Provost) oversees any audits and corrective action which may be required as a result of investigative findings. Sanctions in addition to those outlined in the preceding procedural sections are required in instances of research fraud. Therefore, if the alleged fraud is substantiated by an investigation, the following additional actions are recommended:

(a) The Reporting Contact shall be notified of the findings of the investigation, and appropriate restitution should be made.

(b) All pending abstracts and papers emanating from the fraudulent research shall be withdrawn, and editors of journals in which previous abstracts and papers appeared notified in sufficient detail, in such form, and through such channels as to inform the relevant academic and public communities and establish a correct public record.

(24) The RIO reports committee findings to the research sponsor. The RIO continues to update the research sponsor as other actions are implemented regarding persons allegedly involved in misconduct.

(25) If after the inquiry and/or investigation the Research Misconduct Committee finds no misconduct and the Reporting Contact concurs, after consulting with the accused, the Research Integrity Officer will undertake all reasonable efforts to restore the accused's reputation. Depending on the particular circumstances, the Research Integrity Officer should consider notifying those individuals aware of or involved in the investigation of the final outcome, publicizing the final outcome in forums in which the allegation of research misconduct was previously publicized, or expunging all reference to the research misconduct allegation from the accused's personnel file. Any institutional actions to restore the accused's reputation must first be approved by the Deciding Official.

(26) The Research Integrity Officer will take appropriate steps during the inquiry and investigation to prevent any retaliation against the whistleblower. Regardless of whether the institution or the Reporting Contact determines that research misconduct occurred, the Research Integrity Officer will undertake all reasonable efforts to protect whistleblowers who made allegations of research misconduct in good faith and others who cooperate in good faith with inquiries and investigations of such allegations. Upon completion of an investigation, the Deciding Official will determine, after consulting with the whistleblower, what steps, if any, are needed to restore the position or reputation of the whistleblower. The Research Integrity Officer is responsible for implementing any steps the Deciding Official approves. Prompt and appropriate disciplinary action will be taken against any parties involved in leveling ungrounded charges.

(27) The Research Integrity Officer will notify the Reporting Contact at any stage of the inquiry or investigation if:

- (a) there is an immediate health hazard involved;
- (b) there is an immediate need to protect sponsoring agency funds or equipment;
- (c) there is an immediate need to protect the interests of the person(s) making the allegations or of the individual(s) who is the subject of the allegations as well as his or her coinvestigators and associates, if any;
- (d) it is probable that the alleged incident is going to be reported publicly;
- (e) the allegation involves a public health sensitive issue, e.g., a clinical trial; or
- (f) there is a reasonable indication of a possible criminal violation. In this instance, the institution must inform the Reporting Contact within 24 hours of obtaining that information.

(28) Interim administrative actions will be taken, as appropriate, to protect sponsoring agency funds and the public health, and to ensure that the purposes of the sponsoring agency financial assistance are carried out.

(29) If The University of Iowa plans to terminate an inquiry or investigation for any reason without completing all relevant requirements of the sponsor's regulation, the Research Integrity Officer will submit a report of the planned termination to the Reporting Contact, including a description of the reasons for the proposed termination.

(30) The RIO will report to the Reporting Contact as required by regulation and keep the Reporting Contact apprised of any developments during the course of the inquiry or investigation that may affect current or potential funding for the individual(s) under investigation or that the sponsor needs to know to ensure appropriate use of funds and otherwise protect the public interest.

(31) All records pertaining to an allegation of research misconduct shall be kept in accordance with the record-keeping requirements of the sponsoring agency and shall be physically located in the office of the RIO.

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27.7 CORPORATE- AND INDUSTRY-SPONSORED PROJECTS.

(10/99; 1/08; 1/09)

a. Purpose. This statement establishes policies for the financial management of corporate- and industry-sponsored projects for which data or other outcome products are expected. Because the University is a non-profit, tax-exempt institution whose purposes include, but are not limited to, the advancement of education, the promotion of health, and the conduct of scientific research, the University must account for business income unrelated to its exempt purposes. A liability exists for federal and state income taxes on unrelated business income after the deduction of reasonable, allowable, and allocable expenses.

Corporate or industry contracts generally involve a quid pro quo, i.e., something is given and something is received. These agreements must be entered into in the name of The University of Iowa and not in the name of the department or principal investigator. Neither The University of Iowa Foundation nor other external entity is permitted to accept payment for activities related to corporate- and industry-sponsored research projects conducted within the University.

b. Is a corporate-sponsored project subject to unrelated business income tax (UBIT) or is it tax exempt? The conduct of scientific research is an exempt activity and should not generate UBIT. The Internal Revenue Service (IRS) has determined that some activities carried on incident to commercial or industrial operations are not research. The University, therefore, may be required to demonstrate that the project is substantially related to its mission by establishing that:

- (1) The project is designed and supervised by professionals to solve a problem via the scientific method, i.e., hypothesis, design, test, data analysis; adds to knowledge within a scientific field; can

only be performed with advanced scientific or technical expertise; involves the development of new ideas, skills, methods; or,

(2) The project is conducted in the public interest, e.g., seeks a cure or treatment for disease, provides treatment opportunity not otherwise available to patients, tests for public safety, etc. The results will be made available to the public; or,

(3) The project furthers an educational purpose. Students or trainees involved in the project will have specific tasks and duties. Investigators are free to publish findings in a timely manner.

In order to account for corporate- and industry-sponsored projects as an exempt activity, the University must document the relatedness of project activities to the tax-exempt purposes of the University in advance of the assignment of an account.

c. Establishing the account. The following documents are required for the assignment of a MFK (to establish an account):

- (1) University of Iowa Proposal Routing Form;
- (2) Detailed Project Budget and Payment Schedule (ex: standard federal grant and contract format);
- (3) Fully executed contract or award accepted by the University; and
- (4) All applicable project certifications for use of human subjects, vertebrate animals, recombinant DNA and other biohazards, and for managing conflicts of interest and any other project-specific concerns or requirements.

d. Fees and other accounting issues.

(1) Corporate- and industry-sponsored clinical trials will be charged a minimum F&A rate of 25 percent on total direct costs. Investigators are encouraged to charge up to the federally approved rate. Corporate- and industry-sponsored projects, excluding clinical trials, will be assessed facilities and administrative (F&A) costs based on the federally approved on-campus F&A rate, currently 50 percent of modified total direct costs. (MTDC excludes patient care, subcontract amounts in excess of \$25,000, building repair, utilities, tuition, facility lease, and equipment purchases.)

(2) Investigators must exercise diligence to only charge expenses against the project that are reasonable, allowable, and allocable. All revenues and expenses will be accounted for in the University accounting system.

e. Project close-out. Investigators engaged in corporate- or industry-sponsored projects are responsible for notifying their departmental administrator upon the completion of the project. The administrator will then notify DSP. Each investigator will provide a copy of the final report (that was given to the sponsor) to the Clinical Trials Office for clinical trials agreements or to the Division of Sponsored Programs for all other awards. The Grant Accounting Office will initiate closure of the project account upon notification of project completion by the DSP/CTO, or, according to the project end date. The principal investigator and his or her department will be allowed a 90-day period following the completion of the project to make appropriate adjustments and corrections and to determine if a residual balance exists. The Grant Accounting Office will review the account for appropriateness of costs prior to closing the account.

When applicable, UBIT will be assessed on the residual balance. The tax rate is based on the prevailing federal, state, and local corporate income tax rate for taxable income (currently 34percent federal, 8 percent state, and 0 percent local). Grant Accounting will retain in a project account all federal and state income taxes assessed on the project's net balance.

After full F&A costs (1) and UBIT are assessed, the remaining balance will be transferred to an Organized Activity (fund 240) account. The account will be administered by the department with expenditures directed by the principal investigator who originally obtained the funds. The expenditure of funds will be to support research of the principal investigator who originally obtained the funds as long as the investigator is a regular faculty or staff member of the University. If the investigator leaves the University, the expenditure of the funds will be determined by the departmental executive officer to

support departmental programs.

If, after audit, the project is not exempt from UBIT or it is determined that certain expenditures charged to the project were done so in error, the department will be responsible for any errors as well as additional tax, interest, and associated penalties due to the taxing authority (e.g., IRS, State Department of Revenue and Finance).

In cases where the principal investigator transfers to another institution or organization prior to completing the study, contract document permitting, The University of Iowa will appoint another investigator to fulfill the responsibilities of the project(s), or, if the University deems it appropriate, it may retain the former employee as principal investigator. When so directed by sponsor, or at the discretion of the University, the University may transfer the final account balance to the new institution or organization subject to the restrictions placed on the funds by the grantor. No money will be paid to an individual investigator.

In cases where the principal investigator leaves The University of Iowa after the project has been closed out, funds remaining will be transferred to the DEO of the investigator's department for discretionary use in research at The University of Iowa.

f. This policy is effective on all projects with an effective or start date on or after July 1, 1999.

FOOTNOTE

1. If an award ends in a surplus and a reduced F&A rate was negotiated with the University's Division of Sponsored Programs, then up to the full F&A rate will be assessed on incurred expenses (full F&A rate is 25 percent TDC on clinical trials or 50 percent MTDC on all other awards unless a maximum rate is stipulated in sponsor's written policies). In no case will the application of additional F&A costs drive the account into a deficit balance. [\[back\]](#)

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27.8 ANTI-RETALIATION POLICY FOR REPORTING OF MISCONDUCT IN RESEARCH.

(2/97)

a. Purpose. These guidelines provide information to whistleblowers on an appropriate method of submitting retaliation complaints and subsequent procedures for resolving the complaints.

These guidelines apply to all instances of possible retaliation against whistleblowers who make allegations of research misconduct covered by the University of Iowa Policy on Ethics in Research ([II-27.6](#)).

b. Definitions.

(1) "Adverse action" means any action taken by a member of The University of Iowa which negatively affects the terms or conditions of the whistleblower's status at the University, including but not limited to his or her employment, academic matriculation, awarding of degree, or University relationship established by grant, contract, or cooperative agreement.

(2) "Allegation" means any disclosure, whether by written or oral statement, or any other communication, to a University, a governmental or other sponsoring agency official who receives the allegation while acting in their official capacity, that the University or member thereof has engaged in research misconduct.

(3) "Deciding official" means the official designated by the President of the University to make a final University determination as to whether retaliation occurred.

(4) "Good faith allegation" means an allegation of research misconduct made with a belief in the truth of the allegation which a reasonable person in the whistleblower's position could hold based upon the facts. An allegation is not in good faith if made with reckless disregard for or willful

ignorance of facts that would disprove the allegation.

(5) "Research misconduct" means fabrication, falsification, plagiarism, or other practices that seriously deviate from those that are commonly accepted within the research community for proposing, conducting, or reporting research. It does not include honest error or honest differences in interpretations or judgments of data or creative innovations that are nonetheless ethical, legal and meet professional standards.

(6) "Responsible official" means the official designated by and reporting to the President of the University to establish and implement the University's anti-retaliation policy for reporting of misconduct in research.

(7) "Retaliation" means any adverse action or credible threat of an adverse action taken by the University, or member thereof, in response to a whistleblower's good faith allegation of research misconduct. It does not include the University's decision to investigate a good faith allegation of research misconduct.

(8) "University" means The University of Iowa.

(9) "University member, or member" means a person who is employed by, affiliated with under a contract or agreement, or under the control of the University. University members include but are not limited to faculty, students, administrators, teaching and support staff, researchers, clinicians, technicians, and fellows.

(10) "Whistleblower" means an individual who makes a good faith allegation of research misconduct or demonstrates an intent to make a good faith allegation (or what is perceived to be an allegation) while a member of the University at which the alleged research misconduct occurred.

c. Processing whistleblower retaliation complaints.

(1) Responsible official.

(a) The University has designated the University of Iowa Research Integrity Officer (RIO) the "Responsible Official" to establish and implement the University's Policy for Reporting Misconduct in Research. The Responsible Official also serves as a liaison between the University and the sponsoring agency, and will prepare and submit all reports to the research sponsor.

(b) The Responsible Official shall be free of any real or apparent conflicts of interest in any particular case.

(c) If involvement of the Responsible Official in a particular case creates a real or apparent conflict of interest with the University's obligation to protect good faith whistleblowers, and the conflict cannot be satisfactorily resolved for that case, the Vice President for Research shall appoint a substitute Responsible Official who has no conflict of interest.

(2) Notice of University policy. The University shall provide to all its members notice of its Anti-Retaliation Policy for Reporting of Misconduct in Research. The notice shall include the requirement set forth regarding a whistleblower's deadline for filing a retaliation complaint.

(3) Filing complaints.

(a) A whistleblower who wishes to receive the procedural protections described by these guidelines shall file his or her retaliation complaint with the Responsible Official within 180 days from the date the whistleblower became aware or should have become aware of the alleged adverse action. The University shall review and resolve all whistleblower retaliation complaints and should do so within 180 days after receipt of the complaint. If the whistleblower fails to receive a University response to the complaint in accordance with these

Guidelines within ten (10) working days, the whistleblower may file the retaliation complaint directly with the sponsoring agency.

(b) The retaliation complaint must include a description of the whistleblower's research misconduct allegation and the asserted adverse action, or threat thereof, against the whistleblower, by the University or its members in response to the allegation. If the retaliation complaint is incomplete, the Responsible Official shall describe to the whistleblower what additional information is needed in order to meet the minimum requirements of a complaint under this II-27.8c(3).

(4) Responding to complaints.

(a) Upon receipt of a whistleblower retaliation complaint, the Responsible Official shall notify the whistleblower of receipt within ten (10) working days after receipt. The notice shall also inform the whistleblower of the process the University proposes to follow in resolving the retaliation complaint and the necessary actions by the whistleblower required under that process.

(b) The whistleblower may raise any concerns about the proposed process with the Responsible Official and the University may modify the process in response to the whistleblower's concerns.

(c) The whistleblower has five (5) working days from the date of receipt of the initial notification in II-27.8c(4)(a):

(i) accept the proposed process, although the whistleblower may also submit documentation for the official record about any concerns he or she may have about the proposed process; or

(ii) not accept the proposed process. If the whistleblower rejects the proposed process, he or she may pursue other remedies as provided by law.

(d) The University shall notify the sponsoring agency of any whistleblower retaliation complaint it receives within ten (10) working days after receipt of the complaint.

(5) Interim Protection.

(a) At any time before the merits of a whistleblower retaliation complaint have been fully resolved, the whistleblower may submit a written request to the Responsible Official to take interim actions to protect the whistleblower against an existing adverse action or credible threat of an adverse action by the University or member.

(b) Based on the available evidence, the Responsible Official shall make a determination of whether to provide interim protections and shall advise the whistleblower of his or her decision in writing. Documentation underlying the decision whether to provide interim protections shall become part of the record of the complaint. When the whistleblower retaliation complaint is fully resolved, any temporary measure taken to protect the whistleblower shall be discontinued or replaced with permanent remedies.

d. Resolution of complaints.

(1) General.

(a) For each whistleblower retaliation complaint received, the University shall adhere to the process for resolving the whistleblower retaliation complaint, or settle the complaint, as described below.

(b) The process should be completed within 180 days of the date the complaint is filed, unless

the whistleblower agrees to an extension of time. The University shall promptly report the final outcome of either process or any settlement to the sponsoring agency.

(c) If the whistleblower declines the University's proposed process according to these Guidelines, he or she may pursue any other legal rights available to the whistleblower for resolution of the retaliation complaint. However, sponsors, including the federal government, may deem the University to have met its obligation under federal regulations and may not pursue the whistleblower complaint further.

(2) University investigation.

(a) The University shall conduct an investigation of the whistleblower retaliation complaint according to these Guidelines and implement appropriate administrative remedies consistent with the investigation's finding and University decision thereon.

(b) An investigation of whistleblower retaliation shall be timely, objective, thorough, and competent. The investigation should be conducted by a panel of at least three (3) individuals appointed by the Responsible Official. The members of the investigation panel, who may be from outside the University, shall have no personal or professional relationship or other conflict of interest with the whistleblower or the alleged individual retaliator(s), and shall be qualified to conduct a thorough and competent investigation.

(c) The investigation shall include the collection and examination of all relevant evidence, including interviews with the whistleblower, the alleged retaliator(s), and any other individual who can provide relevant and material information regarding the claimed retaliation.

(d) The University shall fully cooperate with the investigation and use all available administrative means to secure testimony, documents, and other materials relevant to the investigation.

(e) The confidentiality of all participants in the investigation shall be maintained to the maximum extent possible throughout the investigation.

(f) To encourage and protect whistleblowers, it is University policy that no reference to good faith reporting University related misconduct shall be made in personnel files, letters of recommendation, performance appraisals, or any other permanent evaluative documents without the concurrence of the whistleblower.

(g) The panel members shall evaluate and respond objectively to any concerns raised by the whistleblower about the process, including concerns regarding the selection of the Deciding Official, Responsible Official, and specific panel members, which are raised prior to resolution of the complaint.

(h) The conclusions of the investigation shall be documented in a written report and made available to the whistleblower. The report shall include findings of fact, a list of witnesses interviewed, an analysis of the evidence, and a detailed description of the investigative process.

(i) The Vice President for Research shall be the Deciding Official. The Deciding Official shall make a final University determination as to whether retaliation occurred. This decision shall be based on the report, the record of the investigation, and a preponderance of evidence standard. Appeals may be made to the University President and subsequently to the Board of Regents via the usual appeals process.

(j) If there is a determination that retaliation has occurred, the Deciding Official shall determine what remedies are appropriate to satisfy the University's obligation to protect whistleblowers. The Deciding Official shall, in consultation with the whistleblower, take

measures to protect or restore the whistleblower's position and reputation, including making any public or private statements, as appropriate. In addition, the Deciding Official may provide protection against further retaliation by monitoring or disciplining the retaliator.

(k) The University shall promptly notify the sponsoring agency of its conclusions and remedies, if any, and forward the underlying investigation report to the sponsor.

(l) The University recognizes that the sponsoring agency may, at its own discretion, review the University report to determine whether the University has substantially followed the process described herein.

(m) University compliance with this process does not bar the whistleblower from seeking redress against the University's decision under state law, University procedure, rules of the Board of Regents, policy, or agreement, or as otherwise provided.

(3) Settlement. In lieu of the option described above, a University and whistleblower may, at any time after the retaliation complaint is made, enter into any binding settlement agreement which finally resolves the retaliation complaint. If both parties agree, the Responsible Official shall facilitate negotiation of such settlements. If such an agreement is reached, the University and the whistleblower shall sign a statement indicating that the retaliation complaint has been resolved. The University shall within 30 days send a copy of the signed statement to the sponsoring agency. The settlement may not restrict the whistleblower from cooperating with any investigation of an allegation of research misconduct.

e. University compliance. At any time a sponsoring agency may review the University's compliance with these guidelines to the extent that the University relies on these guidelines for regulatory compliance. The University and its members shall cooperate with any such review and provide the sponsoring agency access to all relevant records. If the University's procedures and implementation thereof substantially conforms to II-27.8c and II-27.8d above, it shall be deemed to have met its whistleblower protection obligation under federal regulations.

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27.9 GENERAL POLICY AND PROCEDURES FOR REVIEW OF RESEARCH AND INSTRUCTION PROJECTS INVOLVING USE OF ANIMAL SUBJECTS.

(1/02; 1/08)

a. It is the policy of the University that all activities involving the use of live vertebrate animals be conducted in accordance with federal law and regulatory guidelines regarding the humane care and use of animals. The University has provided the federal government with a formal commitment to humane and appropriate review and conduct of animal research in a document entitled "University of Iowa Assurance of Compliance with Public Health Service Policy on Humane Care and Use of Laboratory Animals."

b. All research and instruction performed by University of Iowa faculty, staff, and students involving the use of live vertebrate animals must be submitted for prior review and approval to the Institutional Animal Care and Use Committee (IACUC) to ensure that the above conditions are met. This requirement applies irrespective of the funding source or location on or off campus of the research or instruction. In the absence of an IACUC-approved, valid Animal Care and Use Review Form, an investigator may not perform procedures with live vertebrate animals or acquire animal data under the project in question.

c. The Office of Animal Resources is responsible for the procurement and husbandry of all live vertebrate animals at The University of Iowa.

d. It is the responsibility of the principal investigator to assure that all individuals involved in the use of animals in research and instruction be appropriately trained in the procedures to be used in their approved activities. All individuals named in research protocols involving the use of live vertebrate animals must also have completed the University of Iowa training requirement prior to performing animal procedures.

e. Details of the University policy and procedures are available via the World Wide Web at

<http://research.uiowa.edu/animal>.
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PART II. COMMUNITY POLICIES

DIVISION I HUMAN RIGHTS, AFFIRMATIVE ACTION, AND EQUAL EMPLOYMENT OPPORTUNITY

(Written to conform to *Regents Procedural Guide* 3/74; amended 9/93; 10/95; 9/97)

CHAPTER 28: ACADEMIC REVIEW

(President, upon recommendation of the Faculty Senate, 1981; amended 1986, 1988, 1989, 1990, 2/16/93, Board of Regents 2/7/95; 2/07; 10/09)

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28.1 GENERAL PURPOSE.

(Amended 2/07)

The fundamental role of the academic review process is to aid the University community in its continual striving for excellence and efficiency in its teaching and research through systematic review of its performance and direction on every level—from that of departments and programs, through colleges, and ultimately to the University as a whole. The specific purposes of the review process include the following:

- a. to identify and reassess missions and goals;
- b. to examine functions in terms of quality and continuing need;
- c. to establish priorities for programmatic development;
- d. to evaluate the effectiveness with which program activities promote the welfare of faculty, staff, and students;
- e. to review the financial structure with regard to sources of funds and amounts required to support essential goals and objectives;
- f. to establish a base for future development; and
- g. to evaluate progress in the area of diversity, both as to under-represented minorities and women.

The benefits to be derived from academic reviews are varied and relate to all levels of the University. The process of preparing a self-assessment in itself can lead to new insights concerning functions, problems, needs,

and future directions on the part of the academic unit or program. Service on review committees broadens the perspectives of faculty concerning the missions and interrelationships of departments, programs and colleges within the University. The results of reviews can provide one basis for determining departmental, collegiate and University priorities for program development and resource allocation. Finally, the review system represents the fundamental component of the University's long-range planning process through which the Board of Regents will assess the future needs and development of the institution. In sum, the academic review process plays a critical role in maintaining institutional vitality, planning, and improving the quality of our programs, facilities, staff, students, faculty, and administration. Therefore, the Executive Vice President and Provost will report annually to the Faculty Senate on the results of academic reviews, stressing the implications of reviews for planning at the University level.

The following policies and guidelines are meant to emphasize the need for clearly defining the various components of the review process and the procedures to be followed so as to make this process more widely understood and effective. In addition, these policies focus on the importance of a full consideration of the recommendations resulting from the review. These policies may be supplemented by policies and guidelines for academic program reviews, collegiate reviews, and decanal reviews that are developed by the Executive Vice President and Provost, in consultation with the Faculty Senate. Colleges are responsible for regular reviews of their departments and academic programs. Collegiate reviews of departments and programs should follow the policies and guidelines in this chapter, as supplemented by the policies and guidelines promulgated by the Executive Vice President and Provost.

Except for reviews of administrators for whom the President is responsible, the Executive Vice President and Provost shall have overall responsibility for monitoring the implementation of this section.

28.2 COLLEGIATE REVIEW.

(Amended 2/07)

a. Purpose. Systematic collegiate review should assist the faculty, dean, and University administration in 1) evaluating how effectively the college is achieving its educational goals; 2) identifying the college's strengths and weaknesses; and 3) developing strategic plans and priorities for future directions of the college. Pertinent information collected for the purpose of answering specific questions about the college's various components and activities will provide a firm foundation for evaluating the college.

Review, particularly of a small college, need not be long and complex. It should concentrate on essentials. A collegiate review has two parts -- 1) a self-study of the college and its programs by the collegiate faculty and administration; and 2) a peer review by University faculty members from outside the college and at least two reviewers from off campus.

b. Timing. Reviews of colleges shall take place at least once every seven years and ordinarily not more frequently than once every five years. Where possible, reviews should be coordinated with external accreditation evaluations. Reviews may also be scheduled to coordinate with other specific circumstances, e.g., a pending change in collegiate leadership or an impending significant change in resource needs.

In order to assure that the review can benefit evaluation and planning in a timely fashion, the process of review should begin in the last half of the preceding year. Generally, it is anticipated that the collegiate self-study will be completed by the end of the first semester of the review year, that the peer review will be conducted during the second semester and that the final report will be submitted prior to the end of the academic year.

c. Responsibility. Collegiate reviews are initiated by the Office of the Executive Vice President and Provost, and that office organizes and directs the process and formulates the final conclusions. The Office of the Vice President for Research and the Dean of the Graduate College also will be involved in those matters germane to their areas of responsibility, e.g., scholarly and creative activities, graduate studies, developing programs.

d. Scope.

(1) In General. The collegiate review should represent a comprehensive evaluation of all aspects of

the college's function, with recognition of the mutual dependency of programs and activities. An able student body, a faculty engaged in effective teaching and scholarship, effective performance of staff members, effective collegiate administration, and adequate facilities all contribute to the success of a college and must be reviewed as a whole.

Although all collegiate reviews are to be comprehensive, the focus will vary from college to college. It is not intended that collegiate reviews duplicate the specific evaluations of programs provided through departmental or program reviews (see [II-28.3\(1\)](#) below). In departmentalized colleges, the results of departmental or program reviews during the preceding seven-year cycle will serve as one source for review of the college. In such cases, the collegiate review will focus primarily on evaluations of college-wide programs, policies, organization, funding, etc. In non-departmentalized colleges, in which departmental/program reviews have not been conducted (with the possible exception of some graduate programs), the collegiate review will involve a more in-depth evaluation of each specific program in the college.

(2) Areas to Be Considered:

(a) Collegiate Mission and Goals: The overall mission and goals of the college and their contribution to the University mission.

(b) Strategic Plan. The suitability of the collegiate strategic plan and progress toward achieving plan goals ~~should be examined~~.

(c) Students. Projected student enrollment over a seven-year period, admissions policies and procedures, quality, advising, governance, placement services, student perceptions of the college, its program, faculty, and administration.

(d) Educational Programs. Instructional programs of the college should be assessed in regard to:

(i) the learning objectives of the program;

(ii) curriculum content in relation to the learning objectives of the program;

(iii) student achievement of learning objectives of the program;

(iv) program changes since last review and success of changes in relation to program learning objectives;

(v) recommendations for program changes based on recent assessments and other pertinent data;

(vi) the relation of the program to the goals of the college;

(vii) the continuing need for the program;

(viii) the overall quality of the program; and

(ix) the interaction of faculty and students with other parts of the University (e.g., development of and participation in interdisciplinary programs).

(e) Scholarly and Creative Activities. The scope and excellence of scholarly and creative activities and their contribution to instruction. "Scholarly and creative activities" are meant to include "research" whether or not it is in the laboratory.

(f) Service Programs. The nature of programs or individual efforts that provide services to the college, to the University, to the state, to the nation, and to others; the contribution of service activities to instructional, scholarly, and creative activities.

(g) Faculty. A profile of the faculty including educational background, teaching effectiveness, scholarly and creative contributions, and service. The assessment of faculty obviously is related closely to evaluation of educational and service programs and scholarly and creative activities.

(h) Facilities and Support Services. The adequacy of space and support facilities such as library, computers, staff assistance, instructional aids, equipment, and supplies. Assessment in this area also is related closely to evaluation of instructional and service programs and scholarly and creative activities.

(i) Functioning of the College.

(i) organizational structure of the college, including committees, communication among faculty, students, and dean; adequacy of the structure for discharging regular collegiate responsibilities.

(ii) role of faculty, students, and administration in collegiate affairs and the nature of their interaction.

(iii) relationship of the college to the University, the alumni, and the field.

(iv) effectiveness of collegiate strategic planning and plan implementation processes.

(j) Financial Resources. The financial structure of the college should be reviewed on a program-by-program basis with regard to source and amount of support and in terms of educational, scholarly, and creative activity and service objectives.

(3) Criteria for Program Evaluation. Specific criteria for program evaluation are determined by the Executive Vice President and Provost. The program review should result in assessments based on the primary criteria of quality and centrality, and the secondary criteria of student demand, potential for excellence, external impact, and cost.

e. Self Study Committee. The Executive Vice President and Provost shall initiate the collegiate self-study by requesting the college to organize a representative self-study committee. The self study committee shall be organized in accordance with procedures adopted by the collegiate faculty at least one (1) year prior to the year in which the self study is to occur. Procedures adopted by the collegiate faculty shall be approved by the Executive Vice President and Provost. These procedures shall set forth the size and qualifications for membership on the self study committee and shall include the method by which members of the self study committee shall be selected. They shall also provide for what role, if any, the dean of the college and the Executive Vice President and Provost shall play in the selection of the self study committee. In the absence of any such procedures, the Executive Vice President and Provost shall appoint faculty of the college to serve on the self study committee.

The self-study committee is charged with developing the collegiate self-study with the cooperation of the dean, collegiate faculty, staff, and other members of the University community, as the committee determines. The self study committee has the responsibility for organizing and conducting the self-study in relation to the review topics listed in this policy. The self study committee will conduct the review so as to ensure broad consultation with the faculty, students, staff, and administration of the college and, if deemed appropriate by the self-study committee, with external constituents of the college.

Copies of the self-study report shall be forwarded to the dean and faculty of the college for their review and comment. Thereafter, and following such other endorsements as may be required by collegiate rule, final copies, revised if appropriate, shall be forwarded to the dean of the college and to the Executive Vice President and Provost of the University. The final self-study shall be made available to the public.

f. Self-Study.

(1) General. The collegiate self-study is at the heart of a successful review. It assures that the

college is reviewing its condition. The college should reexamine its goals and reflect, with as much sound data as possible, on how various activities contribute to the achievement of those goals and identify priorities and directions for the future. Thus, a self-study should not be solely a description of current programs and activities; it also must involve evaluation and projection. It should anticipate programmatic changes that may be required by new developments in knowledge or in societal conditions, including enrollment projections based on demographic and other relevant data. It should serve as a stimulus to systematic consideration of current and future directions of the college by the major collegiate constituencies. The self-study will achieve these goals by addressing the major areas described in II 28.2 d(2) above.

(2) Data. Much of the data needed for the self-study can be obtained from the Office of the Executive Vice President and Provost, the collegiate administration, and, often, from recent accreditation materials. The self-study committee should consult with the collegiate administration and the Office of the Executive Vice President and Provost to determine what types of data are needed for the review. The collegiate administration and the Executive Vice President and Provost shall provide the committee with those data.

(3) Self-Study Reports. The committee will prepare a report that includes information and data on which the self-study was based and the conclusions reached about the strengths, weaknesses, and future directions of the college. Particular attention should be given to ways in which improvements in programs and functions can be achieved within currently available, or if indicated, reduced collegiate resources. Sources of flexibility for resource reallocations should be identified in the self study.

g. Post Self-Study Procedures.

(1) Peer group review of the college will be accomplished by a "review committee" composed of University faculty and staff from outside the college and at least two consultants from off campus appointed by the Executive Vice President and Provost.

The chair of the review committee will meet with the Executive Vice President and Provost to plan the specific steps to be taken and to establish a tentative timetable for the review.

The committee shall consider the self-study and related documents and interview faculty, staff, students, and administration of the college under review. It will ascertain the relationships of the college to other academic units in the University, evaluate its programs and come to some conclusions about appropriateness of goals and the degree to which these have been attained. It will help to identify strengths and weaknesses of the college and will make recommendations concerning possible improvements and future directions in the college.

The committee will prepare a report on its findings and conclusions and will submit a preliminary draft of the report to the Executive Vice President and Provost so that errors of fact and problems in wording may be identified and corrected. The review report shall not contain confidential personnel information concerning the collegiate dean or other collegiate personnel. The Executive Vice President and Provost will submit the draft report of the committee to the collegiate dean and college study committee so that any additional errors of fact and problems in wording may be identified and corrected. The college will submit the corrected draft review report to the Executive Vice President and Provost, who will finalize the report in consultation with the review committee as needed.

(2) Consideration and Implementation of the Review Report. The Executive Vice President and Provost will submit the final draft review report to the college for a response to the report and its recommendations. Copies of the review report will be made available to students and faculty in the college and, upon request, to others. In general, the following steps will occur:

(a) The dean and the self-study committee shall respond in writing to the review findings and recommendations. The dean and self-study committee will consult with college faculty to

inform this response. This process should be specified in collegiate policy. Such responses, if any, will become part of the total review report.

(b) The Executive Vice President and Provost will meet with the review committee to discuss the report and the collegiate response in order to clarify the committee's findings and recommendations as needed.

(c) The Executive Vice President and Provost will submit a final closing letter summarizing the review and the steps to be taken by the college and the Provost to address the recommendations in the review. These steps and recommendations will be submitted to the President.

(d) When the college's strategic plan is next updated, the internal recommendations resulting from the review should be incorporated into the college's strategic plan.

h. Procedural Variation. The Executive Vice President and Provost will consider and may approve departures from these procedures in the case of particular reviews, where the Executive Vice President and Provost and the faculty agree that variations from these procedures are appropriate and would be consistent with the purposes of collegiate review.

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28.3(1) DEPARTMENTAL AND PROGRAM REVIEW.

(Amended 2/07)

a. Purpose. Systematic departmental review should assist the faculty, dean, and University administration in 1) evaluating how effectively the department is achieving its educational goals; 2) identifying the department's strengths and weaknesses; and 3) developing strategic plans and priorities for future directions of the department. Pertinent information collected for the purpose of answering specific questions about the department's various components and activities will provide a firm foundation for evaluating the department.

Review, particularly of a small department, need not be long and complex. It should concentrate on essentials. A departmental review has two parts -- 1) a self-study of the department and its programs by the departmental faculty and administration; and 2) a peer review by University faculty members from outside the department and usually two consultants from off campus.

b. Timing. Review of a specific department shall be carried out at least every seven years. The collegiate dean(s) shall establish a schedule for review of departments or programs within the college. Variations from the schedule may be justified for a review to occur before or after the usual period due to specific circumstances, e.g., a pending change in departmental leadership, specific problems that arise or the desirability of coordinating a review with an external accreditation evaluation.

c. Responsibility. The Executive Vice President and Provost has the responsibility for establishing general policy and procedural guidelines for departmental reviews. The Executive Vice President and Provost shall carry out this responsibility in consultation with appropriate faculty and administrative groups.

Within these general guidelines, the faculty of each college has the primary responsibility for establishing specific policies and procedures for departmental reviews. The collegiate dean has the responsibility for such reviews in accord with such policies and procedures. However, when graduate programs are involved, the specific college and the Graduate College share these responsibilities on a joint basis. In such cases, integrated procedures and guidelines for joint review of undergraduate and graduate programs in a unit are to be established.

Note: Throughout this subsection the terms "college(s)" and "collegiate dean(s)" are used to refer to a specific college or dean, to the Graduate College or dean, or to both functioning on a joint basis as specified in the above policy. Also, in this subsection, the term "department" will be used to refer to degree-granting academic units (i.e., traditional departments, non-department programs, and interdisciplinary programs).

d. Scope.

(1) General. Reviews should represent a comprehensive evaluation of all aspects of a department or program with recognition of the mutual dependency of programs and activities. An able student body, a faculty engaged in effective teaching and scholarship, effective administration, and adequate facilities and support services all contribute to the success of a department and must be reviewed as a whole.

(2) Units Reviewed. The basic units, for purposes of review, are defined as follows:

(a) In departmentalized colleges, the basic review unit is the individual department, school, or division, except as noted in subparagraph (b) below. Each such unit shall be reviewed as a whole with the review covering all undergraduate and graduate instructional programs that are the responsibility of the unit as well as the scholarly and creative activity and service programs of the unit. The term "departmental executive officer" (abbreviated DEO) refers to the academic administrator of any such unit.

(b) In instances where instructional programs do not correspond with departments, schools, or divisions (e.g., interdisciplinary programs), such programs will be reviewed separately, except that undergraduate and graduate programs are to be reviewed jointly whenever feasible.

(c) In non-departmentalized colleges, the undergraduate or professional instructional program of the college shall be reviewed as part of the collegiate review process. Reviews of graduate programs within non-departmentalized colleges also may be incorporated into the overall collegiate review, or the collegiate dean and dean of the Graduate College may jointly establish a separate schedule of reviews for such programs.

(3) Areas to Be Considered. The college(s) shall define the areas to be considered in reviews (e.g., mission, goals, and strategic plan, students, faculty, educational programs, scholarly and creative activities, service programs, facilities, support services, departmental administration, and financial resources). Factors to be evaluated and questions to be answered should be specified in each area.

It is intended that reviews be focused on specific areas and questions that are most relevant to the particular department or program. These areas and questions should be specified by the college(s) prior to each review in consultation with the department. As a result, the exact focus of the self-study and review will vary among departments. Listed below are the general areas that are ordinarily subject to a departmental review.

(a) Departmental Mission and Goals. The overall mission and goals of the department and their contribution to the college and University missions.

(b) Strategic Plan. The suitability of the departmental strategic plan and progress toward achieving plan goals.

(c) Students. Projected student enrollment over a seven-year period, admissions policies and procedures, quality, advising, governance, placement services, student perceptions of the department, its program, faculty, and administration.

(d) Educational Programs. Instructional programs of the department should be assessed in regard to:

(i) the learning objectives of the program;

(ii) curriculum content in relation to the learning objectives of the program;

(iii) student achievement of learning objectives of the program;

- (iv) program changes since last review and success of changes in relation to program learning objectives;
- (v) recommendations for program changes based on recent assessments and other pertinent data;
- (vi) the relation of the program to the goals of the college;
- (vii) the continuing need for the program;
- (viii) the overall quality of the program; and
- (ix) the interaction of faculty and students with other parts of the University (e.g., development of and participation in interdisciplinary programs).

(e) **Scholarly and Creative Activities.** The scope and excellence of scholarly and creative activities and their contribution to instruction. "Scholarly and creative activities" are meant to include "research" whether or not it is in the laboratory.

(f) **Service Programs.** The nature of programs or individual efforts that provide services to the college, to the University, to the state, to the nation, and to others; the contribution of service activities to instructional programs and scholarly and creative activities.

(g) **Faculty.** A profile of the faculty including educational background, teaching effectiveness, scholarly and creative contributions, and service. The assessment of faculty obviously is related closely to evaluation of educational and service programs and scholarly and creative activities.

(h) **Facilities and Support Services.** The adequacy of space and support facilities such as library, computers, staff assistance, instructional aids, equipment, and supplies. Assessment in this area also is related closely to evaluation of instructional and service programs and scholarly and creative activities.

(4) **Criteria for Program Evaluation.** Specific criteria for program evaluation are determined by the Executive Vice President and Provost. Emphasis in the departmental review should be placed on evaluating the need for various programs based on enrollment projections, their quality, and the way in which they relate to the goals of the program, the college, and the University. The program review should result in assessments based on the primary criteria of quality and centrality, and the secondary criteria of student demand, potential for excellence, external impact, and cost.

Particular attention should be focused on ways in which improvements in programs and functions can be achieved within currently available departmental resources, or if indicated by enrollment trends and other factors, with appropriately reduced resources. The review should identify areas of flexibility in resources which could allow future allocations.

e. **Self-Study Committee.** The dean will ask the departmental faculty to determine in consultation with the DEO the process for preparing the self-study report.

f. **Self-Study.**

(1) **General.** The first, and most crucial, step in the review process is the self-study to be carried out by the department or program faculty. The college(s) will establish specific guidelines to aid the department or program in preparing the self-study. These guidelines should ensure that the self-study:

- (a) is evaluative, not solely descriptive, and identifies priorities and directions for the future;
- (b) is carried out with consultation among faculty, students, and other appropriate groups;

(c) considers those quantitative data, including future enrollment projections, that are needed to provide an adequate description and evaluation of current and future status of the department;

(d) is distributed so as to make it available to all departmental faculty for their input or comment, prior to its being edited in a final form; and

(e) in final form shall be available for public dissemination. It will be made available to the department's faculty and to the external review committee members prior to the external review (paragraph g(1) below). Ordinarily, the self-study will achieve these goals by addressing the major areas described in paragraph d(3) above.

(2) Data. A standardized data format should be determined by the college(s). The use of data in standard formats already available in departments, colleges, or the Office of the Executive Vice President and Provost will reduce the need for special data collection efforts.

g. Post Self-Study Procedures.

(1) External Review. The review process will involve review by an external committee. Collegiate procedures regarding the external review may differ, but the following principles apply to all colleges:

(a) Committee members may not be members of reviewed unit;

(b) There will be at least two reviewers external to the University, unless the Executive Vice President and Provost approves a smaller number for good cause, such as the size of the unit reviewed;

(c) External reviewers will either participate as active members of a single review committee or they will submit their own separate written report;

(d) Procedures for selecting review committees and the description of the role of external reviewers must be approved by the Executive Vice President and Provost; and

(e) The committee will be advised that the review report shall not contain confidential personnel information concerning the DEO or other unit personnel.

(2) Consideration of Report and Administrative Response. The Executive Vice President and Provost's general policy will include procedures for the unit, the collegiate dean(s), and the Executive Vice President and Provost to consider and respond to review reports.

(3) Dissemination of Review Reports and Administrative Response. The external review committee will submit its report to the collegiate dean(s), who will convey it to the Executive Vice President and Provost and to the unit or program. Any written response from the unit or program will become part of the review report and will be conveyed to the Executive Vice President and Provost.

It is the policy of the University that either the review reports or their substance shall be made available to departmental faculty and students and, upon request, to others.

The dean, in consultation with the Executive Vice President and Provost, and with the dean of the Graduate College when the unit offers a graduate degree, prepares a final letter summarizing findings of the review and setting out recommendations and required remedial actions. The dean communicates this final letter to the DEO and the unit's faculty, as well as to the Executive Vice President and Provost.

h. Procedural Variations. The dean shall consider and may seek approval from the Executive Vice President and Provost for departures from these procedures in the case of particular reviews, where the dean and the unit or program faculty agree that variations from these procedures are appropriate and

would be consistent with the purposes of the review.

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28.3(2) MULTI-YEAR REVIEWS OF DEPARTMENTAL EXECUTIVE OFFICERS (DEOs) AND PROGRAM DIRECTORS.

(2/07; 10/09)

Note: Effective October 2009, this policy has been revised. For individual changes, see the [redlined version](#).

- a. Purpose. These reviews serve two primary purposes: 1) they provide an occasion for deans to evaluate personnel in charge of programs and departments; and 2) they permit a systematic faculty evaluation of department and program leadership. These reviews may occur within the context of a departmental/program review but it is not required.
- b. Timing. The timing of reviews of DEOs and program directors shall be established by collegiate rule but shall occur no later than the fifth year following initial appointment or prior to reappointment (if this occurs earlier) of the DEO or program director. Subsequent reviews of the DEOs and program directors shall also occur at least every five years but always prior to reappointment.
- c. Responsibility. The faculty of each college has the responsibility to establish policies and procedures for reviews of DEOs and program directors. As a consequence, this policy should be written and publicly available. Furthermore, it should be approved by the Executive Vice President and Provost. The collegiate dean has the responsibility to conduct these reviews in accord with such policies and procedures.
- d. Scope. Ordinarily, reviews should cover the following areas, recognizing that circumstances of the unit lead by the DEO or program director may alter the areas in which a DEO or program director is evaluated. This and other information shall at a minimum be based on information derived from systematic assessment of the views of the faculty members of the relevant department or program.
 - (1) Goal formation and attainment. The DEO or program director should take a leadership role in formulating appropriate goals for the unit, reflecting awareness of educational and professional trends, and should consult with members of the unit in the process of doing so. Goals should be agreed upon with the reviewing authority at the beginning of the review period. An assessment should be made regarding the degree to which goals have been attained.
 - (2) Educational leadership. Effectiveness in stimulating programs aimed at professional development of faculty and staff, plus effectiveness in stimulating discussion of new ideas about teaching and programs and in encouraging and guiding promising developments through to implementation -- encouragement of scholarly activity.
 - (3) Quality of personnel policies. Concern for and zeal in recruiting or encouraging the recruiting of the highest quality new appointments available; concern for enhancing faculty in accordance with the clear principle of merit; performance in applying principles and policies of equal employment opportunity to the recruiting, advancement and evaluation of faculty and staff; performance in evaluating associate and assistant administrators to promote professional development and enhance the performance of the administrator's office.
 - (4) Establishment of a congenial educational environment. Has the administrator helped to provide an environment within his or her unit and between the unit and other parts of the University that forwards the educational efforts of faculty and students?
 - (5) Resource acquisition. DEOs and program directors who have budgetary authority for academic units should seek to obtain resources adequate to enable the unit to achieve its full academic potential. DEOs and program directors should arrange for appropriate support services for the unit.
 - (6) Relationships among constituencies. Establishing and enhancing good working relationships with faculty, staff, students, external constituencies, and those other administrators with whom the DEO or program director being reviewed regularly interacts.

(7) Involvement of faculty and other relevant constituencies in planning and policy making. Providing opportunities for consultation through individual and group meetings; providing information (with the exception of information to which access is restricted by other policies) in a timely, full, and open manner to facilitate effective participation in planning and policy-making.

(8) Diversity. Promoting excellence in education by increasing the diversity of faculty, staff, and students is a central goal and a core value of The University of Iowa. The DEO or program director is accountable for making progress in diversity, including the areas of recruitment, mission(s), and climate.

(9) Reappointment. Faculty members should have the opportunity to recommend to the dean whether or not the DEO or program director should be reappointed as DEO or program director.

e. Review report. Recognizing that there is wide variation in the methods used by colleges for these reviews, the minimum requirements for reporting the results of the review of the DEO or program director are:

(1) The DEO or program director should have an opportunity to respond to the review in writing.

(2) The faculty should be informed in writing by the dean of the results of the review.

28.4 REVIEWS OF CENTRAL ADMINISTRATION.

a. Purpose. The primary purposes of this academic review program are twofold: 1) to provide an occasion for central administration officers to evaluate their programs and sub-units and, in return, to explain the roles, functions, procedures, and activities of their offices and officers to the faculty; and 2) to permit a systematic faculty evaluation of these offices and officers aimed at making recommendations for improvements in administrative structure and/or performance.

The review procedure is intended to improve the capacity of administrative offices and officers to support and enhance the teaching, research, and service goals of the University. Moreover, the academic review is intended to facilitate communication between administrative officials and the faculty, and to make it possible for the faculty to participate actively in the governance of the University.

b. Timing. The Office of the President and the offices of each vice president and the Executive Vice President and Provost of the University should be reviewed at least once every seven years. The University President shall consult with the Faculty Council in establishing a schedule of reviews.

c. Responsibility. The President of the Faculty Senate and a central academic officer shall be jointly responsible for the conduct of each review. For reviews of the offices of the vice presidents and the Executive Vice President and Provost, the responsible central academic officer shall be the University President. For reviews of the Office of the President, the responsible central academic officer shall be the Executive Vice President and Provost.

d. Scope. The reviews of central academic offices and the coordinated reviews under II-28.5 of central academic officers will focus upon operations that are clearly related to academic affairs or to the welfare of the faculty. In consultation with the administrator of the office under review, the Faculty Senate President and the responsible central academic official may include within the review other operations of that office. The review should represent a comprehensive evaluation of all aspects of the office on which it focuses, with recognition of the mutual dependency of programs and activities.

e. Review Committee.

(1) Membership. The ad hoc review committee for each central administrative office and officer will be appointed by the President of the University Faculty Senate and the central academic officer responsible for the review, with the advice and consent of the Faculty

Senate. Normally, the review committee will consist of seven persons as follows:

- (a) Chairperson: Appointed by the Faculty Senate President and the central academic officer responsible for the review with the approval of the Senate.
- (b) External reviewer: Appointed as indicated above from among off-campus persons nominated in consultation with the central administrator whose office is to be reviewed.
- (c) Two members from the Faculty Senate's Committee on the Selection of Central Academic Officials: Two appointed as indicated above from among the members of this Committee, in consultation with its Chair.
- (d) Three additional faculty members: Appointed as indicated above. In the selection of these members, due consideration will be given to the representation of various faculty concerns, including Faculty Senate membership, and to the needs of the review committee for particular kinds of expertise, depending upon the office to be reviewed.

Selection of committee members will be made in accord with general University policies and practices regarding affirmative action.

- (2) Budget. In establishing a review committee, the Faculty Senate President and the central academic officer responsible for the review will provide an appropriate budget to make it possible for the committee to perform its duties effectively.

f. Self-Study. In preparation for a review, an office will prepare a self-study for the review committee. This Evaluation and Analysis Report will include, but not be limited to, the office's goals, rationale, programs, services, staffing, resources, internal evaluation processes, relations with other offices, and program strategies for improvement. The office is also encouraged to provide the review committee with the names of faculty members who through frequent interaction with the office may be able to provide the committee with helpful information for evaluating its performance. Within the general categories indicated, the following issues and questions should be addressed:

- (1) Goals. What are the various purposes, aims, or goals of the office? How are these goals established and what is the faculty's role in this process? What priorities are given to the principal goals of the office? How have these priorities changed, or what plans for changes in priorities are envisioned? What are the goals of the sub-units of the office? How well do the subordinate administrative units perform?
- (2) Rationale. In what ways are the goals of the office compatible with the role of the University and its mission statement? How are the programs administered by the office responding to the needs of the faculty, staff, and students, the people of the State of Iowa, and the nation? How are the office's goals and purposes coordinated with those of other University offices and agencies, and with the Regents of the University? Where appropriate, what are the relationships between the office and the Governor's office, the Iowa General Assembly, and other sources of University support and funding?
- (3) Programs. What are the program activities of the office? What subordinate administrative units are involved in these programs? How effective are these programs? What are their strengths and weaknesses? Exactly how is the program effectiveness of the office determined and evaluated?
- (4) Services. What are the services provided by the office and its sub-units? What support and facilities are provided to the faculty? How effective are the services provided for or supervised by the office? What plans and undertakings are being considered to upgrade teaching, research, and service facilities? What priorities are attached to present services, or to the logistical support services embedded in future plans?

(5) Staffing. What is the table of staff organization for the office? What are the salaries of staff persons? What are the strengths and weaknesses of the staff? How are staff persons recruited? How is their performance evaluated? Is the present staff adequate to provide the programs and services of the office? What are future staffing plans?

(6) Resources. What is the budget for the office? What priorities govern the allocation of budget resources administered by the office? What proportion of the office budget is allocated for activities or functions directly related to faculty teaching and research? What have been the changes in budgetary support for the office in recent years? How does the office evaluate its budget success? Are administrative costs too high, or too low? What facilities does the office have at its disposal? Are the facilities adequate? If inadequate, what changes need to be made, or are being planned? In general, what new resources are needed to improve the quality of education, research, and service provided by the University?

(7) Internal Evaluation. What are the procedures used by the office for the review and evaluation of that office and its subordinate administrative units? What is the timetable for such reviews? Have there been external reviews of sub-units? Are there plans for such external reviews?

(8) Relations With Other Offices. How does the office and its sub-units interact with other University offices? Does it maintain effective communications, cooperation, and coordination with other offices as needed? Is there duplication or overlap in functions and responsibilities with other offices?

(9) Strategies for Improvement. What areas in the office's performance are most in need of improvement? How does the office intend to improve its performance? What are its development plans? What specific lines of development are being pursued? How is this being accomplished?

These guidelines are intended to aid the office being reviewed in developing an Evaluation and Analysis Report. The report should, to the extent possible, emphasize academically related as opposed to purely housekeeping activities. Foremost in the report should be evaluation and analysis of activities directly associated with faculty teaching, research, and service.

g. Post Self-Study Procedures.

(1) Committee Authority. Specific procedures for conducting the review of central administrative offices and officers will be worked out by each review committee commensurate with the needs for information and assessments particular to the office involved.

(2) Consultation and Access to Information. The committee, in conducting the review, will confer with all persons (including the University President) having responsibility for framing policies, directing the office, or approving procedures that affect the relationship between the office and the faculty. The committee will examine all pertinent documents, and have access to all appropriate and necessary information. Opinions concerning the performance of the academic office and officer under review shall be solicited from members of the University community by at least the following means (as well as by any others deemed by the committee to be appropriate):

(a) publication in *fyi* of a call for such opinions;

(b) notification of the request for such opinions through the channels of administrative organization: deans to notify DEOs, DEOs to notify departmental faculty; a parallel method is to be used to bring the review to the attention of staff;

(c) the committee will attempt to identify faculty and others who because of their interaction with the office being reviewed may have especially useful information to provide to the review process, and the committee will solicit the comments of such persons.

(3) Meetings. The committee will meet as often as necessary to prepare their reports and recommendations.

(4) Committee Report. The review committee will prepare an Office Report, which will become a public document and will not contain confidential information related to the evaluation of the performance of the administrative officer. The report will summarize the findings of the review committee, and will include any recommendations it deems appropriate. This report will address the issues required to be discussed in the office self-study. A draft of this report will be submitted to the administrator of the office under review, primarily to allow for an opportunity to correct assertions of fact. The committee will meet and confer with the administrator under review and with the University President (or, if the University President is under review, with the President of the Board of Regents) to explain and discuss the principal recommendations in the draft report.

Once these processes have been completed, the final report will be forwarded to the President of the Faculty Senate and to the central academic officer responsible for the review. Copies of the final report will also be submitted to the administrator of the office under review (who may make copies for subordinates in or reporting to that office); if the President's office is under review, to the Board of Regents; and to the Chair of the Senate's Committee on the Selection of Central Academic Officials.

Appropriate provision will be made to have copies of the office's Evaluation and Analysis Report and the review committee's Office Report available to all University faculty members.

(5) Follow-up. The Chair shall reconvene the review committee approximately one year after its report is submitted to determine to what extent the recommendations contained in its report have been or are being implemented. At least three weeks in advance of this meeting, through *fyi*, the committee will solicit from the University community, perceptions of the effectiveness with which the recommendations of the Office Report have been implemented.

When the review was of a vice president's office, this meeting will include the President of the University, the vice president whose office had been reviewed, and the President of the Faculty Senate.

When the review was of the President's Office, this meeting will include the President of the Board of Regents, the President of the University, and the President of the Faculty Senate.

h. Procedural Variations. The central administrator responsible for a review and the Faculty Senate President shall consider and may jointly approve departures from these procedures in the case of particular reviews, where the responsible administrator and the Faculty Senate President, in consultation with the officer being reviewed and with the Faculty Council, agree that variations from these procedures are appropriate and would be consistent with the purposes of the review.

28.5 MULTI-YEAR ACADEMIC REVIEW OF ADMINISTRATORS.

(Amended 2/07)

The procedures described in this section pertain to periodic reviews of central academic officers (President, Executive Vice President and Provost, vice presidents) and deans. These procedures do not pertain to the review of other academic officers reporting to central academic officers or to deans, which fall under II-28.6 below. Procedures for the review of departmental executive officers and program heads and directors are described above in II-28.3(2).

a. Purpose. A periodic review of an academic administrator should have the following objectives:

- (1) to develop a meaningful basis for the decision about whether or not to reappoint an administrator who is on a term appointment,
- (2) to provide support for the continued appointment of of an administrator who is appointed at will,
- (3) to enhance administrative performance of the administrator,
- (4) to increase professional development for the administrator, and
- (5) to improve accountability of the administrator to appropriate constituencies.

b. Timing. Periodic reviews of collegiate deans shall occur every five years without regard to the timing of the review of the college. Reviews of central academic officers shall coincide with the periodic review of the officer's office or academic unit. Ad hoc reviews of deans may be conducted outside the five-year cycle according to the provisions of II-28.5i below.

c. Responsibilities:

- (1) The individuals with responsibility for initiating periodic reviews of academic offices and academic units, as specified above in II-28.2 Collegiate Review and II-28.4 Reviews of Central Administration, also have the responsibility for initiating periodic reviews of the respective academic officers. These individuals (hereinafter "initiators") shall receive the report of the review committee and shall be responsible for determining whether or not to offer the administrator a reappointment for an additional term.
- (2) The administrator shall be responsible for preparing for the initiator and the review committee a self-assessment of his or her performance during the period under review. The self-assessment shall take into account recommendations of prior reviews, the goals and mission, and, if applicable, the most recent strategic plan of the office or academic unit. The administrator's self-assessment shall be delivered to the initiator before the review committee is appointed.
- (3) The review committee shall work with the initiator to prepare an assessment tool (e.g., web survey) for the review.
- (4) The review committee shall be responsible for gathering any additional information that it thinks necessary to prepare an assessment of the administrator's performance.

d. Review Committee Membership. For each periodic and ad hoc review, a review committee (hereinafter the "committee") shall be organized to compile information and make recommendations to aid in the overall assessment of the administrator. For reviews of central academic officers, the composition of the committee shall be as described above in II-28.4. For the review of deans, the composition of the committee will be determined by the Executive Vice President and Provost. The size of the committee may vary, but, at a minimum, each committee shall include:

- (1) One faculty member from outside the college.
- (2) Two faculty members from the college, selected in consultation with the faculty of the college.
- (3) One staff member from the college selected in consultation with Staff Council.

For the purposes of this subsection, the definition of "faculty members" is equivalent to the definition of faculty members who may vote in collegiate elections of representatives to the Faculty Council and Faculty Senate.

e. Scope. The committee shall evaluate the administrator's performance within each of the following areas, taking into account the degree to which each area relates to the administrator's responsibilities. The committee should consult with the initiator in identifying those aspects of the following areas that are most pertinent to assessing the administrator's performance:

- (1) Goal formation and attainment. Has the administrator taken a leadership role in formulating appropriate goals for the office or unit, reflecting awareness of educational and professional trends, and has he or she consulted with faculty of the office/unit in the process of doing so? If goals were agreed upon at the beginning of the period under review, to what degree have those goals been attained?
- (2) Scholarship. Does the administrator encourage scholarship among the faculty and does he/she create an environment that fosters and encourages scholarly pursuits? Does he or she recognize excellence in scholarship?
- (3) Educational leadership. How well does the office/unit fulfill its educational mission? How effective is the administrator in stimulating discussion of new ideas about teaching and in encouraging and guiding promising developments through to implementation? Has the administrator helped to provide an environment within the office/unit and between the office/unit and other parts of the University that enhances the educational efforts of faculty and students? Does the administrator establish a congenial educational environment?
- (4) Personnel management. Does the administrator show concern for and zeal in recruiting or encouraging the recruiting of the highest quality new appointments available? How well does the administrator do in choosing, evaluating, and supervising subordinates reporting directly to him or her? How well does the administrator's office perform in general?
- (5) Resource management. Does the administrator seek to obtain resources that are adequate to enable the office/unit to achieve its full academic potential, and does he or she arrange for appropriate support services for the office/unit?
- (6) Relationships among constituencies. Does the administrator establish and enhance good working relationships with faculty, staff, students, external constituencies, and those other administrators with whom the administrator regularly interacts?
- (7) Planning and policy making. Does the administrator: 1) involve the faculty and other relevant constituencies in planning and policy making; 2) provide opportunities for consultation through individual and group meetings; and 3) provide information (with the exception of information to which access is restricted by other policies) in a timely, full, and open manner to facilitate effective participation in planning and policy making?
- (8) Human rights and diversity. Does the administrator provide effective leadership in the implementation of University policies relating to human rights and diversity, including policies on affirmative action?
- (9) Promoting constructive innovation. Does the administrator encourage constructive suggestions for new goals or programs, or new ways for accomplishing ongoing goals more effectively?
- (10) Scope of leadership. Has the administrator demonstrated knowledge of developments and educational leadership beyond his or her office/unit, including campuswide leadership and leadership at the state or national level, as appropriate to his or her responsibilities?

f. Procedures.

- (1) The committee shall devise mechanisms for obtaining information and evaluations from relevant faculty, staff, and students with regard to the relevant performance areas identified in section e. The chair of the committee will consult with the initiator concerning the mechanisms to

be used, and the identity of any other constituencies from which information or evaluative statements should be solicited.

(2) Central Academic Officers. The review committee evaluating a central academic officer will be responsible for soliciting from all members of the University community written and/or oral evaluations of the performance of the officer and the office under review. The committee will meet as often as necessary to review, discuss, and summarize in writing the results of this evaluation process, and to prepare any recommendations they deem appropriate.

(3) Reviews of deans. In partial fulfillment of their duties under the preceding paragraph, committees reviewing deans shall collect, through a questionnaire, anonymous faculty evaluations of the administrator. The questions will be informed by the categories of administrative performance listed in section e to the extent that they are relevant. The faculty questions will conform to the requirements of paragraphs (a)-(c) below, while the form and content of the questions directed at staff and students will be within the committee's discretion.

(a) Faculty respondents will be instructed to circle their responses for a single category/number on the following scale: *No Chance to Observe / 1 Strongly Disagree / 2 Disagree / 3 Agree / 4 Strongly Agree*. Each question will also provide an opportunity for a qualitative narrative response.

(b) At a minimum, the faculty questionnaire shall ask respondents to indicate the degree to which they agree or disagree with the following five statements (the "core questions"):

(i) The dean has my trust and respect. [*1 / 2 / 3 / 4*]

(ii) The dean does a good job in discharging the teaching mission of the unit. [*No chance to observe / 1 / 2 / 3 / 4*]

(iii) The dean does a good job in promoting the quantity and quality of faculty scholarship. [*No chance to observe / 1 / 2 / 3 / 4*]

(iv) Overall, the dean is effective. [*No chance to observe / 1 / 2 / 3 / 4*]

(v) The dean should be re-appointed for another term. [*Yes / No*]

g. Review Report.

(1) Preparation. The committee is responsible for assembling the information obtained from faculty, staff, and students; formulating conclusions; and making a recommendation concerning the retention of the administrator. It shall compile a report containing this information, and those conclusions and recommendations shall be confidential.

(2) Opportunity for Response. Upon completing its report, the committee shall transmit the report to the initiator who shall provide the administrator with a complete copy and permit the administrator to prepare a written response within 30 days.

(3) After receiving the administrator's response, if any, the committee will finalize the report.

(4) Informing faculty in the case of reviews of deans. In the case of such reviews, the Executive Vice President and Provost shall, after receiving the final report assembled under this section and in consultation with the review committee, transmit the recommendations and the substance of the committee's evaluation to the constituent faculty. Transmission to the faculty shall be within two months of the Executive Vice President and Provost's receipt of the committee's report, but not in the summer. In transmitting the results of the faculty questionnaire, the Executive Vice President and Provost shall report the response rate (the number and the proportion of the constituent faculty completing the questionnaire) and the aggregate responses (mean, standard deviation, median, and specific distribution) to each

question posed to the faculty in the questionnaire, subject to the following limitations:

(a) If the Executive Vice President and Provost decides not to reappoint the administrator, or the administrator elects not to seek reappointment, it will be solely within the Executive Vice President and Provost's discretion which of the aggregate responses, if any, are reported to the faculty.

(b) Responses to the five core questions as defined in paragraph f(3)(b) above must be reported to the constituent faculty. The Executive Vice President and Provost has discretion to share or not share the specific responses to the other questions provided the Executive Vice President and Provost gives the faculty a summary of the strengths and weaknesses identified in the evaluation.

(c) In every case, the Executive Vice President and Provost shall consult with the review committee concerning the transmission of the substance of the review committee's report to appropriate constituencies other than faculty, such as students and staff.

(5) Informing Relevant Constituencies in the Case of Reviews of Central Academic Officers. The final report shall be distributed in the manner provided in paragraph g(4) above.

h. Initiator's Assessment of the Administrator's Performance.

(1) Initiator Assessment. An additional step is required in the review of every administrator who is eligible for and willing to provide continued administrative service. This final step shall be an explicit written affirmation by the initiator that continued service by the administrator would be in the best interests of the University. Such an affirmation may be unconditional, or may be conditioned on changes in subsequent performance or on the receipt of a positive assessment of the administrator under a future ad hoc review. Administrators should consult with the initiator regarding guidelines for the handling of instances in which no affirmation is possible, or in which the initiator believes some significant improvement in performance is necessary, even if the administrator's performance is not so weak as to warrant a change in administrative leadership.

(2) Reporting. In addition to the communication called for by paragraph g(4) above, each constituency consulted in connection with a periodic review of an administrator shall receive appropriate and timely feedback as to the initiator's decision regarding the administrator. This shall include express notification of the faculty that the initiator has affirmed that continued service by the administrator would be in the best interests of the University. In the event that the initiator makes a determination that is at odds with the retention recommendation of the review committee based on its overall assessment of the administrator, the initiator shall discuss with the faculty the reasons for reaching a contrary determination.

i. Ad Hoc Reviews.

(1) Constituent faculty may conduct ad hoc reviews of their administrator. Such reviews shall occur when ordered by the initiator: 1) on his or her own motion, 2) upon the request of the administrator, or 3) upon the request of the faculty pursuant to paragraph i(2) below.

(2) The faculty, as defined in paragraph d(1)(c) above may request an ad hoc review of the administrator by petitioning the initiator. If 50 percent or more of the faculty petition the initiator, he or she shall order an ad hoc review. If 25 percent to 50 percent of the faculty petition the initiator, he or she shall meet with the petitioning faculty and discuss the request. Thereafter, the initiator shall decide whether to order an ad hoc review.

(3) Ad hoc reviews will be conducted in the same manner as periodic reviews subject to modifications jointly agreed upon by the initiator and the committee pursuant to paragraph j below.

j. Procedural Variations. The initiator may consider and approve, for good cause shown, departures from these procedures in the case of particular reviews, if the initiator and the review committee agree that variations from these procedures are appropriate and would be consistent with the purposes of the review.

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28.6 ANNUAL REVIEW OF ADMINISTRATORS.

a. Applicability. This procedure is intended to guide the President in the review of the vice presidents, the Executive Vice President and Provost in the review of those collegiate administrators reporting to the Executive Vice President and Provost, and each dean in the review of those administrators of collegiate departments or programs who report to the dean.

b. Agreement of Goals. Each year, each administrator being reviewed and each person evaluating an administrator ("the evaluator") will agree on a brief written statement of goals the administrator will pursue during the coming year. These goals should be linked both to the general categories within which the administrator is assessed on a multi-year basis (for example, "educational leadership"), and to particular priorities identified through multi-year reviews of the administrator's unit, through strategic planning, and through consultation with faculty members in the unit and with other constituencies, as appropriate.

c. Annual Assessment Procedure. Each evaluator shall conduct an annual assessment of each administrator's progress in achieving goals established for the year. In assessing progress, each evaluator should obtain the views of each administrator as to the progress made on each goal. The evaluator should discuss with the administrator his or her progress and the evaluator's assessment of the administrator's achievements, and will provide a brief written summary of the results. The administrator has the right to offer a written response to the review.

d. Public Input. Faculty, students, staff, and other administrators should be made aware (for example, through *fyi*) of the annual review processes and should be advised how to contribute their views to appropriate evaluators. Systematic interviewing or surveying, characteristic of the multi-year reviews, need not be a part of an annual review, except as an evaluator may deem it necessary. An evaluator who receives comments relevant to an annual review should share the substance of such comments with the administrator and make some appropriate response. This response may entail further investigation of an administrator's performance.

e. Variations in Timing. Any administrator responsible for 20 or more informal evaluations under this section may implement the steps contemplated in paragraphs (b) and (c) every 18 months, instead of annually. With regard to any particular administrator reviewed on an 18-month basis, the Executive Vice President and Provost, in consultation with the reviewing administrator, may determine that an annual review is appropriate.

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Page last updated November 2009 by [Office of the Senior Vice President for Finance and Operations](#)

PART II. COMMUNITY POLICIES

DIVISION I HUMAN RIGHTS, AFFIRMATIVE ACTION, AND EQUAL EMPLOYMENT OPPORTUNITY

(Written to conform to *Regents Procedural Guide* 3/74; amended 9/93; 10/95; 9/97)

CHAPTER 29: HEARING REGULATIONS FOR ALLEGED VIOLATIONS OF REGENTS RULES

(Regents 5/10-11/73)

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29.1 SCOPE.

These regulations establish procedures for adjudicating cases involving alleged violations of the Uniform Rules of Personal Conduct at Universities under Jurisdiction of the Board of Regents, State of Iowa, as revised by the Board of Regents in June of 1971, and as such rules may be revised subsequently.

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(RPM 4.22; IAC [681]9.1)

29.2 DEFINITIONS.

As used in these regulations, each of the following words has the indicated meaning:

- a. "Faculty member" means an individual holding an academic appointment with the rank of instructor, assistant professor, associate professor, or full professor, and such other individuals, who may hold

various titles, as may be defined as faculty member by action of the Faculty Senate, with the concurrence of the President. For purposes of the notice and review provisions of these regulations:

(1) full-time faculty members who fall within the definition of "student" in subsection b of this section shall be treated as faculty members; and

(2) part-time faculty members who fall within the definition of "student" in subsection b of this section may elect to be treated as faculty members or students. If such a part-time faculty member fails to exercise the option within three days of the sending of Notice of Charges, he or she will be classified as a faculty member.

b. "Student" means a person who is currently registered as a student at the University in an undergraduate, graduate, or professional program on campus.

c. "Staff member" means any person not a member of the faculty who is employed by the University. For purposes of the notice and review provisions of these regulations:

(1) full-time staff members who fall within the definition of "student" in subsection (b) of this section above shall be treated as staff members; and

(2) part-time staff members who fall within the definition of "student" in subsection b of this section may elect to be treated as staff members or students. If such a part-time employee fails to exercise the option within three days of the sending of Notice of Charges, he or she will be classified as a staff member.

d. "President" means the chief executive officer of the University or any person designated by the President to act on his or her behalf for purposes of these regulations.

e. "Academic Officer" means the chief academic officer of the University under the President (Executive Vice President and Provost) or the person designated by the Academic Officer to perform certain functions on his or her behalf for purposes of these regulations.

f. "Rules" mean the Uniform Rules described in II-29.1 of these regulations.

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29.3 HEARING OFFICERS.

a. List of Hearing Officers. The American Arbitration Association, or other similar neutral body, will be asked to provide the President with the names of fifteen persons from institutions of higher learning other than Regents institutions who have earned law degrees or have experience as hearing officers, arbitrators, or mediators, and have consented to serve the University as hearing officers.

The President shall forward the list to the Faculty Senate, the Staff Council, and the Student Senate. Each group may strike from the list up to three of the persons named. The President shall be informed of the decision to strike within two weeks of the list being forwarded. Those whose names remain on the list after the two-week period shall constitute the hearing officer list.

If at any time membership on the hearing officer list falls below five, the President will ask for a new list of fifteen qualified persons from the American Arbitration Association, the selection process will be repeated, and the remaining names will be added to the existing list.

b. Drawing and Challenges. When a case is to be heard, the presiding officer of the appropriate Judicial Commission shall place the names of the members of the hearing officer list on separate slips and a drawing will be held, with the person whose name is drawn first being designated as hearing officer, subject 1) to the person so designated expressing a willingness to serve and 2) to a peremptory challenge by either the person charged or the Academic Officer. If the hearing officer selected feels that he or she would not be able to conduct an unbiased hearing, such person shall disqualify himself or herself. The person charged and the Academic Officer shall have one peremptory challenge which must be exercised

within twenty-four hours of a name being presented to them.

If the person selected expresses a willingness to serve, that person's name will be presented to the Academic Officer. If the Academic Officer does not exercise a peremptory challenge, his or her right to challenge shall be deemed waived, and the name will be presented to the person charged. If the person charged does not exercise a peremptory challenge, the person selected will be the hearing officer. If the person charged does exercise a peremptory challenge in such a situation, a new drawing will take place and the first person whose name is drawn and who indicates a willingness to serve will be the hearing officer.

If when the name is presented to the Academic Officer, he or she exercises a peremptory challenge, a new name will be drawn, inquiry as to willingness to serve made, and the name of the person first drawn who expresses a willingness to serve will be presented to the person charged. If the person charged does not exercise a peremptory challenge, the person whose name was presented will be the hearing officer. If the person charged does exercise a peremptory challenge, a new drawing will take place, and the first person whose name is drawn and who indicates a willingness to serve will be the hearing officer.

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29.4 COMMUNICATIONS AND COMPUTATION OF TIME PERIODS.

a. Communications prescribed by these rules may be sent by certified United State mail or by messenger. Methods in which evidence of receipt is obtained are preferred. Communications to a person charged shall be sent to the local address, a home or permanent address if one appears in the University records, and the University office address if current University records indicate that the person charged has such an address. If circumstances warrant it, communication should also be made by publication in an appropriate newspaper.

b. In computing any period of time prescribed or allowed by these regulations, the day of the act or event from which the designated period of time begins shall not be included. The last day of the period so computed shall be included, unless general University offices are not open on that day, in which event the period runs until the end of the next day during which general University offices are open. Communications by mail are deemed complete upon mailing.

c. For good cause shown, any time period may be extended for a specific number of days or any proceeding continued to a specific date by the Academic Office or the hearing officer.

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29.5 STATUS OF PERSON CHARGED PENDING FINAL ACTION.

Pending final action on charges brought under the provisions of these regulations, the status of a person charged shall not be altered except as this may occur by actions of the President under emergency powers set forth in the Rules or as directed by a court order.

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29.6 RIGHT TO COUNSEL.

A person charged and the Academic Officer each may be represented by no more than two persons - legal counsel or other adviser - of his or her own choosing in all proceedings provided for by these regulations. If the person charged has been unable to obtain the assistance of legal counsel or other adviser, the presiding officer of the appropriate group -- Faculty Senate if a faculty member is the person charged; Student Senate if a student is the person charged; Staff Council if a staff member is the person charged -- shall attempt to obtain the services of a qualified person to assist the person charged in the preparation and presentation of his or her case. If after reasonable efforts counsel has not been obtained, the hearing shall proceed.

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29.7 INITIAL STEPS.

a. Complaints. A complaint that a person has violated the Rules may be filed with the Academic Officer by any person, or a complaint may be initiated by the Academic Officer.

b. Preliminary Actions. If a complaint has been filed with the Academic Officer, the Academic Officer shall make such brief investigations as may be necessary to decide whether probable cause exists to believe that the person about whom a complaint has been made has violated the Rules. The Academic Officer's investigation ordinarily shall be completed within thirty days following receipt of the complaint. During the period of investigation, the Academic Officer may discuss the matter with the person about whom allegations have been made and reach a mutually acceptable settlement of the matter.

(1) If, at this time or any later time, the Academic Officer decides that probable cause does not exist, he or she shall notify the complainant and the matter will be deemed closed.

(2) If the Academic Officer decides that probable cause does exist, he or she shall formulate a Notice of Charges as provided in paragraph (c) of this section.

c. Notice of Charges. The Notice of Charges shall quote the rule or rules asserted to have been violated, shall set forth in reasonable detail the reported circumstances of the alleged misconduct, shall set forth the sanction the Academic Officer plans to recommend to the hearing officer, and shall describe the options available to the person charged under these procedures. A copy of the Notice shall be sent to the person charged, the presiding officer of the faculty, student, or staff Judicial Commission, depending upon the group from which the person charged comes, and to the complainant if other than the Academic Officer. The Notice of Charges shall include a copy of these regulations and of the Rules.

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29.8 HEARING OPTION.

Within ten days from the date of the Notice of Charges, the person charged may, by notice in writing to the Academic Officer, indicate his or her decision to have the charges adjudicated by a hearing officer.

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29.9 FAILURE TO RESPOND.

a. If the person charged fails within ten days to give the notice called for in II-29.8, the Academic Officer, at his or her discretion, shall take one of the following actions:

(1) notify the person charged that the case is being referred to a hearing officer for adjudication; or

(2) notify the person charged that the sanction listed in the Notice of Charges, or a lesser sanction, will be imposed. In such a case, the matter shall be deemed closed.

b. A person on whom a sanction is imposed under the provisions of subsection a(2) of this section may request that the Review Panel set aside the sanction on the ground of failure in fact to have received notice. The Review Panel may set aside the prior action and order a new proceeding only if it finds 1) that reasonable doubt exists that notice was received, and 2) that the person charged acted in good faith in that he or she took no action to avoid receiving notice.

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29.10 INFORMAL DISCUSSIONS WITH ACADEMIC OFFICER.

At any time prior to final action, the person charged may arrange a conference with the Academic Officer to discuss the case. If agreement is reached between the person charged and the Academic Officer, a written statement of the disposition of the case shall be prepared and signed by the person charged and by the Academic Officer. A copy of the settlement agreement will be forwarded to the appropriate faculty, student, or staff Judicial Commission.

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29.11 PROCEEDINGS BEFORE HEARING OFFICER.

a. Within seven days of having been appointed, the hearing officer shall notify the parties in writing of the time, date, and place of the hearing. The hearing shall be scheduled no earlier than five days after the date such notice is mailed. The hearing officer may require the parties to provide in advance of the hearing the names of witnesses who will be called by the parties and list of all other items which will be submitted in

evidence. If such information is required, it shall be made known to the other party at least two days before the appearance of the witnesses or the submission of the evidence. The two-day rule does not apply to witnesses who may be called for rebuttal purposes. In his or her discretion, the hearing officer may waive the two-day rule where it appears that such waiver will not prejudice the party not calling the witness or submitting the evidence. If any prejudice seems likely, the hearing shall be delayed for an appropriate period so that prejudice will be avoided.

b. Open Hearings.

(1) Unless the person charged or the Academic Officer requests otherwise, the hearings will be open. The party requesting that the hearings be closed shall notify the hearing officer and the other party of this desire at least forty-eight hours in advance of the hearing. After hearing arguments from the person charged and the Academic Officer on the request to close the hearings, the hearing officer, in his or her discretion, shall decide whether or not the hearings should be closed. The question whether the hearing shall be open or closed shall be the first issue to be considered.

(2) At the request of either party made prior to the commencement of the hearing, the hearing officer will exclude prospective witnesses, other than parties, from the hearing room during testimony of other witnesses.

c. The hearing officer shall preside over the hearing and shall rule on all questions regarding the conduct of the hearing, including the admissibility of evidence.

d. The failure of the person charged to appear shall not be taken as indicative of guilt and shall not prejudice his or her case in any way. The hearing officer may proceed in the absence of any party who, after due notice, fails to be present or who has been excluded from the hearing because of disruptive conduct.

e. The hearing officer shall have the power to have removed from the hearing any person who disrupts the proceedings. If a party to the proceeding or the adviser or counsel of such party, or any or all of them, are ordered removed for actions disrupting the proceeding, all reasonable efforts shall be made to keep them informed about the proceeding. The hearing officer, in his or her discretion and in the absence of a request from either party, has the authority to close the hearing if in the judgment of the hearing officer it seems likely that the hearing, once disrupted, will again be disrupted. The hearing officer's decision to close the hearing to persons who are not parties, counsel, or advisers shall be in his or her discretion and shall not be subject to review. The hearing officer's decision to order from the hearing persons who are parties, counsel, or advisers shall be subject to review by the appropriate review panel and shall constitute reversible error if the record shows that the hearing officer acted unreasonably in the circumstances.

f. A tape recording or stenographic account shall be made of the hearing, except that on order of the hearing officer procedural matters may be discussed off the record. After the time for all administrative reviews has elapsed, the recording or stenographic account shall be turned over to the presiding officer of the appropriate Judicial Commission who shall keep it for one year and shall make it available under his or her supervision to all parties in the case.

g. The Academic Officer shall have the burden of proving the alleged violation and shall present evidence first. The Academic Officer's burden of proof shall be satisfied only by clear and convincing evidence in the record considered as a whole.

h. The parties may offer such evidence as they desire and shall produce such additional evidence as the hearing officer may deem necessary to an understanding and determination of the dispute. The hearing officer shall be the judge of the relevancy and materiality of the evidence offered. Conformity to the legal rules of evidence shall not be necessary. All evidence shall be taken in the presence of the parties, except where a party is absent by default or is excluded for cause. The hearing officer may require University officers and employees to produce records or other exhibits if such records or exhibits are not confidential under state or federal law. Upon request, the hearing officer shall exclude evidence acquired in violation of the search and seizure provisions of the United States and Iowa constitutions if such evidence would be

excluded in a criminal proceeding in a federal or state court.

i. The parties and their legal counsel or advisers may present witnesses and examine them, and cross-examine all witnesses called by the other party. In his or her discretion, the hearing officer may limit the number of witnesses to be heard where it is clear that additional witnesses will not add new information for the record.

j. If the person charged elects to testify, he or she shall be subject to cross-examination. The person charged may not be required to testify, however.

k. The hearing officer may receive and consider written statements of persons unable to appear as witnesses. Such statements may be given whatever weight appears appropriate, but before a written statement is given any consideration, the party not introducing it shall receive a copy of the statement and be given a reasonable opportunity to obtain answers to written interrogatories submitted to the person whose written statement is offered. If the written interrogatories are submitted and, in the judgment of the hearing officer, are not answered in a timely and satisfactory manner, the statement shall not be received in evidence.

l. In his or her discretion, the hearing officer may grant adjournments and continuances upon the request of a party or upon the hearing officer's own initiative.

m. The hearing officer shall inquire specifically of all parties whether they have any further proofs to offer or witnesses to be heard prior to the ending of the hearing. If briefs are to be filed, the hearings shall be declared ended as of the final date set by the hearing officer for the receipt of briefs.

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29.12 RAISING THE ISSUE OF ENFORCEABILITY.

If a person charged wishes to challenge the constitutionality or legality of any Rule or regulation on which a charge is based, notice of this fact shall be given to the appropriate presiding officer prior to any hearing. The presiding officer will then set the case for argument before the entire Judicial Commission on this issue, and may request that the parties submit written briefs. If a majority of the Judicial Commission concludes that the Rule or regulation at issue is unconstitutional or illegal, the Judicial Commission shall make that fact known to the President, and request a determination of the issue by the President prior to remanding the case to the hearing officer for an adjudication on the facts. If the President decides that the Rule or regulation is constitutional and legal, the hearing officer and the review panel will accept that decision and apply the Rule or regulation as written. If the days of the notice of challenge being submitted to the presiding officer, the Rule or regulation being challenged shall be deemed constitutional and legal, and an adjudication on the facts shall proceed.

While the failure to raise the issue of constitutionality or legality as provided in this section shall preclude the person charged from raising the issue in proceedings under these regulations, it shall not be deemed to preclude the person charged from raising such an issue in any judicial proceeding he or she may institute to challenge the Rules and regulations or any sanctions imposed under them.

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29.13 RECOMMENDED DECISION.

Within thirty days of the conclusion of the hearing, or from the time set for the submission of briefs if later, the hearing officer shall render a decision in the form of a recommendation to the President. In extraordinary circumstances, the decision may be rendered after the thirty-day period but in no event shall the decision be rendered more than forty-five days after the conclusion of the hearing. The hearing officer's decision shall include 1) findings of fact, 2) conclusions with respect to violation of the Rules drawn from such findings, and 3) recommended sanctions, requirements, or remedial action, if any. The written report of the hearing officer shall be distributed to the person charged, the Academic Officer, the President, and the presiding officer of the appropriate Judicial Commission, depending upon whether the person charged is a faculty member, student, or staff member.

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29.14 SANCTIONS.

a. General. Sanctions must be consistent with the provisions of the Rules. Any suitable combination of sanctions may be imposed.

b. Types of Sanctions.

(1) Letter of warning or censure.

(2) Denial or specified privileges for specified periods.

(3) Assessment of monetary damages to cover expenses incurred in restoring property of the University which was damaged or destroyed as a result of misconduct by the person charged.

(4) Assignments of specific tasks for the betterment of the University community.

(5) Suspension for a specific period to time.

(6) Dismissal from employment or expulsion from the University.

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29.15 REOPENING OF HEARINGS.

At any time prior to the rendering of a decision by the hearing officer, a hearing may be reopened by him or her on motion of either the person charged or the Academic Officer, if such motion is accompanied by a showing of good cause. Such showing is limited to either the discovery of new evidence or the existence of substantially changed circumstances.

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29.16 REVIEW.

If the person charged wishes a review of the decision of the hearing officer, the following procedures shall be followed:

a. Request for Review. Within ten days from the date of the report of the hearing officer, the person charged may submit a written request for review to the presiding officer of the appropriate Judicial Commission - the faculty Judicial Commission if a faculty member has been charged; the staff Judicial Commission if a staff member has been charged; the student Judicial Commission if a student has been charged. A copy of the request shall be sent to the Academic Officer and the hearing officer. For good cause shown, the presiding officer of the Commission may grant a ten-day extension of the ten-day time limit. If he or she does so, the presiding officer shall inform the Academic Officer of the decision and the reasons for it. In the request for review, the person charged should specify whether the request is for a review of the conclusions, or of the recommended sanctions, or both.

b. Review Panels. The Faculty Senate, Student Senate, and Staff Council each shall create Judicial Commissions, from among whose members Panels shall be selected to hear requests for review of a hearing officer's decision. Such Panels shall consist of five members, with three persons constituting a quorum; shall be standing committees; and shall have standby members to sit if a member of the Panel is disqualified or unable to sit. The order in which standby members will be called on to serve shall be fixed at the time the Panels are constituted. A Panel member may be disqualified for cause, but no peremptory challenges shall be allowed. Challenges for cause shall be ruled on by the Chairman of the appropriate Judicial Commission. The Panel shall reach a decision within twenty-five days of a case being referred to it. If the Panel fails to reach a decision within the twenty-five day period, the President will make a final decision on the basis of the hearing officer's recommendation.

c. Basis for Accepting Requests for Review. Whenever a suspension, dismissal, or expulsion has been recommended by the hearing officer, the request for review by the person charged shall automatically be granted. In other cases, the person charged shall in his or her request for review set forth the grounds for believing the findings to be erroneous or the sanction unfair, or both. Such request shall be granted if two or more members of the Panel vote to accept the request.

d. Additional Evidence. The Panel will review the case on the basis of the record of the hearing before the hearing officer. If the Panel deems the record of the proceedings before the hearing officer insufficient to permit it to review the case intelligently, the Panel may remand the case to the hearing officer for further proceedings. The remand order shall state specifically what additional evidence should be taken. A case may be remanded only twice and the rehearing by the hearing officer shall take place as soon as reasonably possible after the remand.

e. Record of Hearing. The taped record or transcript of the hearing before the hearing officer shall be made available to the parties and to the Panel.

f. Disposition. The Panel generally will hear oral arguments in cases on review, but may elect to decide the case on the basis of the taped record or transcript of the hearing before the hearing officer and written briefs. The Panel will be bound by the findings of fact made by the hearing officer, but not by the conclusions drawn from the facts or the sanctions recommended by the hearing officer. The presiding officer of the Panel will notify counsel and the parties of the date and place of the Panel hearing at least two days in advance of such hearings. The Panel may request written briefs, either before or after a hearing.

g. Decision. The Panel shall render a written decision as soon as possible after the hearing, but at least within the twenty-five day period mentioned above. The Panel's decision shall be in the form of a recommendation to the President.

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29.17 PRESIDENT'S REVIEW AND DECISION.

a. After reviewing the record and recommendations of the hearing officer and the Panel, if the case has been reviewed by a Panel and the Panel has forwarded its recommendations within twenty-five days of the request for review, the President will determine what sanction or sanctions, if any, shall be imposed. In making such decision, the President shall give great weight to the recommendations of the Panel and shall be bound by the burden of proof standard established in II-29.11 of these regulations. There will be no oral argument before the President. Either party may submit an additional brief to the President, within five days of the matter being referred to the President. The President shall communicate his or her decision to the Chairperson of the appropriate Judicial Commission within thirty days of the case being referred to him or her. In the absence of a decision by the President within thirty days, the recommendation of the Panel, if one has been made, shall become the decision of the case; and the recommendation of the hearing officer shall become the final decision if the President fails to make a decision within thirty days and there is no timely recommendation from the Panel. In any event, the parties shall be informed in writing of the final disposition of the case and of the fact that the decisions will be implemented, subject only to a decision by the Board of Regents to accept from the person charged a request for review.

b. If the President accepts the recommendation of the Panel if one is submitted within the twenty-five day period or imposes a lesser sanction than that recommended by the Panel, appropriate administrative action shall be taken to implement the decision and the case will be deemed closed, subject only to a decision by the Board of Regents to grant a request for review from the person charged. If the President rejects the recommendations of the Panel, the case shall be returned to the submitting Panel along with a written statement of the President's reasons for the action taken, a copy of which shall be provided to the person charged. Within seven days of receiving the case from the President, the Panel shall reconsider it and report its recommendation to the president. The President shall then make a final decision, giving great weight to the Panel recommendation, and have the decision implemented administratively. At this point, the case shall be deemed closed, subject only to a decision by the Board of Regents to grant a request for review from the person charged.

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29.18 REVIEW BY THE BOARD OF REGENTS.

Review by the Board of Regents is governed by [III-31.1-31.6](#), these sections containing the review policy of the

Board of Regents as adopted in March of 1970. If the Board changes its review policy, the new review policy will be followed. The request for review by the Board of Regents must be made within fifteen days of the final decision referred to in II-29.17. If no such request is made, the matter shall be deemed closed and the final decision by the President will become the rule of the case.

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29.19 VISITORS.

A person who is not a faculty member, student, or staff member who violates the rules and who later seeks to attain status as a faculty member, student, or staff member shall, at the time such status is requested, be subject to these procedures under the provisions governing a person holding the status requested. Thus, a person applying for a position on the faculty who requests review of a hearing officer's decision shall have his or her case reviewed by a faculty Panel; a person applying for status as a student who requests a hearing officer's decision shall have his or her case reviewed by a student panel; and a person applying for status as a staff member who requests a hearing officer's decision shall have his or her case reviewed by a staff member Panel.

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29.20 AMENDMENT.

These regulations, having been approved by the Board of Regents, may be amended only by action of the Board of Regents. The Board agrees that no change shall be made in the regulations or the Rules prior to consultation with appropriate groups at the University.

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PART II. COMMUNITY POLICIES

DIVISION I HUMAN RIGHTS, AFFIRMATIVE ACTION, AND EQUAL EMPLOYMENT OPPORTUNITY

(Written to conform to *Regents Procedural Guide* 3/74; amended 9/93; 10/95; 9/97)

CHAPTER 30: HOUSING

(Amended 9/93)

[30.1 Faculty and Staff in University-Owned Housing](#)

[30.2 Students in University Owned Housing](#)

30.1 FACULTY AND STAFF IN UNIVERSITY-OWNED HOUSING.

A limited number of University-owned houses and apartments are available for incoming faculty and staff on a temporary basis while they seek permanent housing. Occupancy is limited to two years. Faculty and staff are encouraged to limit occupancy to one year. Rental rates are increased significantly in addition to the market adjusted rental rate each year after the first year.

New incoming faculty and staff will be assigned University-owned housing on a date-of-application basis. Applicants must be able to show proof of University affiliation at time of assignment.

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30.2 STUDENTS IN UNIVERSITY-OWNED HOUSING.

A few University-owned apartments are available to registered University of Iowa students. Assignments for University-owned houses are made to incoming students on a date-of-application basis. Students must be able to show proof of University affiliation at time of assignment.

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PART II. COMMUNITY POLICIES

DIVISION I HUMAN RIGHTS, AFFIRMATIVE ACTION, AND EQUAL EMPLOYMENT OPPORTUNITY

(Written to conform to *Regents Procedural Guide* 3/74; amended 9/93; 10/95; 9/97)

CHAPTER 32: OFFICE OF GOVERNMENTAL RELATIONS

(9/97)

[32.1 Purpose](#)

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32.1 PURPOSE.

The Office of Governmental Relations, under the general supervision of the President, oversees and coordinates University relationships with national and state elected officials, their staffs, and with governmental agencies. The Director of Governmental Relations has a significant role in facilitating The University of Iowa's strategic plan to build strong ties with external constituencies. Activities include performing the functions of lobbyist and legislative liaison for the Board of Regents; advising the President and other University officials regarding state and federal legislative strategies and providing assessments of proposed legislation; participating in University outreach efforts; working with the Executive Vice President and Provost, vice presidents, and directors of major administrative units in development of budget requests and legislative initiatives; managing responses to legislative inquiries and requests for information; and coordinating contacts with state and federal officials, other state institutions of higher education, and various other entities having relationships with The University of Iowa in the area of governmental relations.

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32.2 ORGANIZATION.

The Director of Governmental Relations is assisted by federal and state relations specialists and support staff. Under direct supervision from the President, and with direction and support from the Vice President for Research and Senior Vice President for Finance and Operations, the Governmental Relations Office serves as the channel for the University's legislative communications.

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32.3 LEGISLATIVE POLICY MAKING.

The Board of Regents is solely responsible for legislative policy making for the Regent universities. Under its overall governance authority, it organizes the legislative liaison activities of the universities. These activities are vital to the continued academic and fiscal well-being of the institutions and public higher education in Iowa. Such activities involve complex questions of public policy, regental responsibility, institutional objectives, and budgetary considerations. At The University of Iowa, the legislative liaison representatives are based in The

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32.4 FUNCTION OF LEGISLATIVE LIAISONS.

Legislative liaison representatives are employees of the individual Regent universities. They are responsible for transmitting and explaining policies of the Board of Regents and the universities to the General Assembly and other state officials. The legislative liaison representatives conduct their duties under the direction of the Board of Regents. In addition, each representative has special responsibilities to the university which employs the representative. These include explanation and communication of Board policies which relate specifically to that university; communication of information concerning the particular mission, program, strengths, needs, and goals of the institution; and advocacy consistent with the accomplishment of the institutional objectives approved by the Board. The development of legislative strategy is the responsibility of the Board and the Board President in conjunction and consultation with the Regents' legislative liaison representatives and the executive director, and the university presidents.

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32.5 ROLE OF FACULTY, STAFF, AND STUDENTS.

The expertise or viewpoints of individual faculty, staff, and students are frequently essential in developing assessments of the potential impact on the University of proposed legislation. In this context, when consistent with institutional objectives, the staff of the Office of Governmental Relations may facilitate direct communication to elected officials by University faculty, staff, and students. While faculty, staff, and students are also free to communicate individually with elected representatives about their personal views, it is important that any communication which is not coordinated through the Office of Governmental Relations be carefully framed so as not to imply that the individual is communicating an institutional position or viewpoint on behalf of the University (see [II-33 Use of University Name](#)).

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32.6 OFFICE RESOURCES.

Files of legislation and related materials for the current legislative biennium are maintained in the Office of Governmental Relations. Questions about the application of policy and The University of Iowa legislative program may be directed to the Office of Governmental Relations.

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PART II. COMMUNITY POLICIES

DIVISION I HUMAN RIGHTS, AFFIRMATIVE ACTION, AND EQUAL EMPLOYMENT OPPORTUNITY

(Written to conform to *Regents Procedural Guide* 3/74; amended 9/93; 10/95; 9/97)

CHAPTER 33: USE OF UNIVERSITY NAME

(President 4/9/73; amended 9/97)

[Use of University Name](#)

REVIEW

- a. Definition. "Non-University endeavor" refers to any activity which is not part of or is unrelated to the fulfillment of the missions of the University.
- b. The use of the University name for any purpose in any non-University endeavor not previously sanctioned by the Office of the Director of University Relations is prohibited. Individuals or entities who contract with the University for goods or services are not permitted to imply an endorsement by the University of their goods or services by virtue of their contract with the University.
- c. University faculty or staff may, acting in their capacities as individuals, use the name of the University for self-identification purposes before the general public, with the following exceptions:
 - (1) The University name may not be used by such University faculty or staff in any event, writing, broadcast, or other media presentation, advocating, or endorsing the sale of an item of commerce, be it product or service, where the University is represented as benefiting from, having an interest in, or advocating such sale.
 - (2) The University name may not be used by such University faculty or staff in any event, writing, broadcast, or other media presentation, where both of the following apply: 1) the context is such that the average recipient of the presentation would reasonably believe that it was the University itself rather than merely the faculty or staff member that was advocating or endorsing the sale of an item of commerce, be it product or service, and 2) the University faculty or staff member has a pecuniary interest, direct or indirect, in the product or service, or receives money or any valuable thing, any commission, percentage, discount or other payment, gift, bonus, tip, or gratuity, directly or indirectly, as a result of participating in the presentation.
- d. University faculty or staff may use their name in conjunction with the name of the University for self-identification purposes in connection with products or services when they are the subject of a pending U.S. patent, a valid in-force U.S. patent, or a U.S. copyright, in which a pecuniary interest is held by the University, and which arose out of University research or scholarship, or in other manner arose out of activity connected with the University. Prior written authorization shall be required from the Vice

President for Research, based on a finding that the foregoing facts regarding patent, copyright, and interest in the University apply in a given case.

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REVIEW

1. Under this policy, may University faculty, staff, and students use University letterhead and their University title when writing to their legislator or congressional representative to express an opinion or concern?

The use of University letterhead in any non-University correspondence is strictly prohibited. Personal stationery should be used for all personal correspondence, including personal correspondence with elected officials. The institutional position on legislative issues is determined by the Board of Regents in consultation with University administration. While individuals are free to correspond with elected representatives on their own time, the use of University letterhead for that purpose is potentially confusing to elected officials because it implies that the writer is speaking on behalf of the University. The use of the staff member's University title for self-identification purposes in this context is permitted, so long as the title is not used in a way that implies that the writer is expressing an institutional position or viewpoint. (See also [II-18.1d\(1\)\(a\)](#).)

2. A University employee is starting a new business selling hand-crafted furniture. He decides to develop some advertisements to help sell the furniture. So he has a photograph taken of himself sitting in a hand-crafted chair on the Pentacrest lawn in front of the Old Capitol. He uses this image in newspaper and television advertisements for his furniture. Is this permissible under the policy?

No. The sale of furniture is a "non-University endeavor." Taking a picture of the chair on University property implies an endorsement of the product by the University, which is prohibited under the policy.

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PART II. COMMUNITY POLICIES

DIVISION I HUMAN RIGHTS, AFFIRMATIVE ACTION, AND EQUAL EMPLOYMENT OPPORTUNITY

(Written to conform to *Regents Procedural Guide* 3/74; amended 9/93; 10/95; 9/97)

CHAPTER 34: LOBBYING RESTRICTIONS APPLICABLE TO PUBLIC EMPLOYEES AND OFFICIALS

(10/94)

- [34.1 General](#)
- [34.2 Definitions](#)
- [34.3 Purpose](#)
- [34.4 Registration Requirements](#)
- [34.5 Reporting Requirements for Lobbyists](#)
- [34.6 Reporting Requirements for Clients of Lobbyists](#)
- [34.7 Registering as a Lobbyist](#)
- [34.8 Loans Prohibited](#)
- [34.9 Ban on Certain Lobbying Activities](#)
- [34.10 Enforcement](#)

34.1 GENERAL.

The following outlines regulations and restrictions on lobbying by public employees as imposed by Chapter 68B of the *Iowa Code*. The outline is not a substitute for the law, but is intended to guide and put University employees on notice of their responsibilities under the law.

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34.2 DEFINITIONS.

The following definition of lobbyist should be consulted to determine whether you are considered a lobbyist or lobbyist's client under the law.

a. A lobbyist:

- (1) is an individual who receives compensation for the purpose of acting directly to affect legislation or a rule;
- (2) is a designated representative of an organization which has as its purpose affecting legislation or a rule;
- (3) represents a government entity for which the person serves or is employed as designated representative for the purpose of affecting legislation or a rule; or
- (4) lobbies for himself or herself and expends more than \$1,000 per calendar year.

b. The following individuals are not lobbyists under the law:

- (1) political party officials;
- (2) news media;
- (3) elected government officials while performing the duties of office;
- (4) persons who give testimony or provide information to the General Assembly, at public hearings of state agencies or who provide information or assistance at the request of public officials or employees (Note: this excludes most faculty, staff, and administrators from the definition of a lobbyist);
- (5) agency officials and employees while engaged in activities within the agency they serve or with another agency one's agency collaborates with on projects;
- (6) staff of the United States Congress or the Iowa General Assembly;
- (7) persons who are members of organizations who are not paid compensation or not designated by the organization as a lobbyist; and
- (8) persons who submit data, views, and arguments in a presentation to the administrative rules committee.

c. A client: a private person or a state, federal, or local government entity that pays compensation to or designates an individual to be a lobbyist.

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34.3 PURPOSE.

The law primarily imposes registration and reporting restrictions on lobbyists and their clients the purpose of which is to better regulate lobbying activities.

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34.4 REGISTRATION REQUIREMENTS.

All lobbyists must register on or before the date their lobbying activities begin. A University employee is prohibited from lobbying on behalf of the University, unless the employee's registration includes a statement designating the employee as its representative. Executive Branch lobbyists must register with the Iowa Ethics and Campaign Board. Legislative Branch lobbyists file with the Secretary of the Senate or the Chief Clerk of the House. Legislative Branch registrations expire at the beginning of each session. Executive branch registrations expire at the end of each calendar year. Changes must be registered within ten days once known to the lobbyist. The lobbyist may cancel the registration if service concludes before the expiration.

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34.5 REPORTING REQUIREMENTS FOR LOBBYISTS.

As applied to University faculty and staff, lobbyists must report the names of clients, contributions to candidates for State Office during the months the General Assembly is not in session, contribution recipients, and the lobbyist's expenditures for direct lobbying. Legislative lobbyists must file reports not later than twenty-five days after the end of each month during the legislative session, and thereafter by July 31, October 31, and January 31. Executive Branch lobbyists must file reports by April 30, July 31, October 31, and January 31 for the preceding calendar quarter.

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34.6 REPORTING REQUIREMENTS FOR CLIENTS OF LOBBYISTS.

Clients of lobbyists must report information regarding salaries, fees, and retainers paid for lobbying during the preceding six months. Reports are due January 31 and July 31. The January 31 report must provide cumulative totals of reimbursements, salaries, fees, and retainers for the preceding year. Clients of Executive Branch lobbyists must file reports with the Iowa Ethics and Campaign Board. Legislative Branch clients report to the

Secretary of the Senate or the Chief Clerk of the House.

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34.7 REGISTERING AS A LOBBYIST.

Amendments made in 1993 exclude from the lobbyist definition "persons whose activities are limited to appearances to give testimony or provide information or assistance at sessions of committees of the general assembly or at public hearings of state agencies or who are giving testimony or providing information or assistance at the request of public officials or employees." This eliminates the need for most faculty, staff, and administrators to register. However, those employees whose lobbying activities fall outside of this exclusion must comply with the registration requirements outlined in II-34.4.

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34.8 LOANS PROHIBITED.

A public official or state employee may not seek or accept loans from a lobbyist nor may a lobbyist offer loans to state officials or employees, unless made in the ordinary course of business.

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34.9 BAN ON CERTAIN LOBBYING ACTIVITIES.

Section 68B5(A) of the *Iowa Code* prohibits lobbying by executive or administrative heads or deputy or executive or administrative heads of the University for two years after service. The law also prohibits compensation of a former state employee for two years after employment ceases in connection with any matter in which the person was "directly concerned and personally participated during employment."

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34.10 ENFORCEMENT.

Civil and Criminal Penalties: Civil and criminal penalties may be imposed for violating Chapter 68B. The Ethics and Campaign Disclosure Board administers Chapter 68B and processes civil complaints. It may impose a maximum civil penalty of \$2,000 for each violation, and/or recommend removal or suspension from office. A criminal conviction of the lobbying regulations of Chapter 68B is a serious misdemeanor for which a penalty of imprisonment for one year and a \$1,000 fine may be imposed.

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(See IC 68B.)

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PART II. COMMUNITY POLICIES

DIVISION I HUMAN RIGHTS, AFFIRMATIVE ACTION, AND EQUAL EMPLOYMENT OPPORTUNITY

(Written to conform to *Regents Procedural Guide* 3/74; amended 9/93; 10/95; 9/97)

CHAPTER 35: PROHIBITION ON GIVING AND RECEIVING GIFTS

(10/94)

[35.1 General Policy](#)

[35.2 Definitions](#)

[35.3 Honoraria](#)

[35.4 Application](#)

[35.5 Enforcement](#)

35.1 GENERAL POLICY.

The following outlines the "gift law," Chapter 68B of the *Iowa Code*, as it relates to University of Iowa employees. The outline is not a substitute for the law, but is intended to guide and put University employees on notice of their responsibilities under the law. The law prohibits public officials, public employees, candidates for public office, and members of their immediate families from soliciting or accepting gifts from a "restricted donor." A transaction is prohibited if all three of the following conditions exist:

- a. the recipient (donee) is a public employee, a public official or one's immediate family member (defined as spouse or dependent child);
- b. the recipient receives a "gift" as defined by the law; and
- c. the donor (person giving the gift) is a "restricted donor."

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35.2 DEFINITIONS.

(Amended 5/99)

Under the law, the following definitions apply:

- a. "Public employee" means "state employee," so all University faculty and staff are included. "Public official" includes legislators, members of state boards with policy making powers, and "heads of the major subunits of departments or independent state agencies whose positions involve a substantial exercise of administrative discretion or the expenditure of public funds." The "public official" definition includes institutional officers (Presidents and Vice Presidents), members of the Board of Regents, and certain Board staff.
- b. A "gift" is anything of value which is received when something of equal value is not given in return. Exclusions include:

- (1) contributions to candidates;
- (2) informational material relevant to a public official or public employee's official functions;
- (3) an inheritance;
- (4) items received from organizations by dues-paying members if given to all members of the organization;
- (5) items free of charge to the public;
- (6) anything from a relative (to the fourth degree) unless the donor is acting as an agent;
- (7) expenses for participating in a panel or a speaking engagement when the expenses relate to the days one has participation or presentation responsibilities;
- (8) plaques or items of negligible value;
- (9) non-monetary items worth \$3.00 or less received in one calendar day;
- (10) certain items and services solicited for state, national or regional organization meetings;
- (11) certain items or services given at events, business, or educational meetings sponsored by governmental organizations if the governmental organization is a member of the sponsoring organization (e.g., reports of the Department of Education distributed at a meeting sponsored by the Department of Education);
- (12) funeral flowers and memorial donations;
- (13) wedding, twenty-fifth and fiftieth anniversary gifts;
- (14) payment of salary or expenses by an employer for attending requisite meetings of a board, commission, committee, council, or other subunit of an agency on which the employee serves and is not entitled to compensation or expenses from the state for attending;
- (15) expenses when specific guidelines are met for representing an agency in a delegation whose sole purpose is to attract new business;
- (16) gifts other than food, beverages, travel, and lodging from a foreign citizen given during a ceremonial presentation or as a custom; and
- (17) registration costs for informational meetings that assist in the person's official functions. Food, beverage, lodging, and travel are not "registration costs." This does not include sessions for personal or professional licensing.

c. "Restricted Donor" means any of the following:

- (1) a party to, or a person seeking to be a party to, a sale, purchase, lease, or contract with a public agency in which the recipient is employed or is an office holder;
- (2) someone, or an agent of someone, who will personally be directly and substantially affected financially by the performance of the recipient's official duty in a way greater than the public or a class of persons;
- (3) someone, or an agent of someone, who is personally the subject of or a party to a pending matter before a regulatory agency over which the recipient has discretionary authority; or
- (4) a lobbyist or a client of a lobbyist within matters subject to the recipient's jurisdiction. (See [II-34](#)

d. "Immediate Family Member" means spouse or dependent child. In its administration of the gift law, the University includes domestic partners.

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35.3 HONORARIA.

Honoraria, from a restricted donor, are banned unless for: 1) directly related expenses paid in return for participation in a panel or a speaking engagement (e.g., travel expenses to the engagement); 2) services rendered as part of one's private business, trade, or profession; or 3) when donated within thirty days to an educational or charitable organization or other public body. Note that faculty and staff should consult [III-17.13](#), [17.15](#), [17.17](#), and [II-18](#) as the University's policies on conflicts of interest may restrict faculty and staff from accepting payments.

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35.4 APPLICATION.

A public employee, official, or a member of the public employee's immediate family who receives something of value from a restricted donor, and an exclusion does not apply, has received a "gift" and gifts are banned. A prohibited gift may be accepted if donated within thirty days to a public body, the Department of General Services, or an educational or charitable organization. Questions about Chapter 68B, its application, or provisions, should be addressed to the Office of the General Counsel.

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35.5 ENFORCEMENT.

Civil and Criminal Penalties: Civil and criminal penalties may be imposed for violating Chapter 68B. The Ethics and Campaign Disclosure Board administers Chapter 68B and processes civil complaints. It may impose a maximum civil penalty of \$2,000 for each violation and/or recommend removal or suspension from office. A criminal conviction of a Chapter 68B violation is a serious misdemeanor for which a penalty of imprisonment for one year and a \$1,000 fine may be imposed.

(See also [II-34 Lobbying Restrictions Applicable to Public Employees and Officials](#); [II-18 Conflicts of Commitment and Interest](#).)

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(IC 68B)

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PART II. COMMUNITY POLICIES

DIVISION II

(Written to conform to *Regents Procedural Guide* 3/74; amended 9/93; 10/95; 9/97)

CHAPTER 36: SOCIAL SECURITY NUMBERS

(10/06; 1/09)

- [36.1 Introduction](#)
- [36.2 Objectives](#)
- [36.3 Policy](#)
- [36.4 User Responsibilities](#)
- [36.5 Unauthorized Use of Social Security Numbers](#)
- [36.6 Related Policies](#)

36.1 INTRODUCTION.

This policy governs the use of social security numbers (SSNs) at The University of Iowa and recognizes the use of the University ID (Univ ID) as the primary identification number for students and employees and any person with a recurring business relationship with the University. The University is committed to maintaining the privacy and confidentiality of an individual's SSN. Therefore, the use of the SSN as an identification number within the University shall be limited.

The [Federal Privacy Act of 1974](#) and related amendments establish guidelines regarding state agency requests for the social security number. It is the duty of the University to inform individuals whether a given use of SSN is mandatory, the law or statute that specifies its necessity, its principal purpose(s), routine use, and the effects of not providing it. This policy provides guidelines on the proper use and disclosure of SSNs to ensure that those requirements are met.

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36.2 OBJECTIVES.

- a. Eliminate use of the SSN as a publicly visible identification number for University-related business transactions.
- b. Increase awareness of the confidential nature of the social security number.
- c. Reduce reliance upon the SSN for identification purposes.
- d. Ensure consistent treatment of SSNs throughout the University.
- e. Increase the confidence of faculty, staff, and students that SSNs are handled in an appropriate manner.

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36.3 POLICY.

- a. Except where it is legally necessary or where a business necessity exists to collect a social security number, individuals will not be required to provide their SSN, verbally or in writing, at any point of

service, nor will they be denied access to those services should they refuse to provide an SSN. Individuals may volunteer their SSN if they wish, as an alternate means of locating an institutional record.

b. The University will adopt a phased compliance strategy for all current administrative systems and campus applications with the goal of attaining complete compliance with this policy statement by June 30, 2008. Social security numbers are a part of many historical databases and imaged documents. In addition to compliance by June 30, 2008, all occurrences of SSNs in those databases and images must be reported using the process described below in II-36.4 Registration of Use of Social Security Numbers.

c. Grades and other student-related personal information will not be publicly posted or publicly displayed in a manner where either the SSN or Univ ID, or any portion thereof, identifies the individual associated with the information.

d. The University will take reasonable precautions to protect the privacy of the SSN for all individuals who provide it, but the SSN must be available to University employees when required to complete the business of the University.

(1) Social security numbers will continue to be stored as a confidential attribute associated with an individual as part of the institutional record.

(2) University units are responsible for protecting the confidentiality of data and information that may relate to students, patients, employees, and others served by the University community. Access to this information by University staff will be as required by job function and business necessity. Persons with such access will be required to sign a confidentiality agreement.

(3) Access to this information by non-University persons and entities will be governed by contractual agreements.

e. Social security numbers will be electronically transmitted outside the University only through secure mechanisms.(1) Transmission includes, but is not limited to, SSN inclusion in background checks, transfer of benefit information, and financial aid reporting.

f. Paper and electronic documents containing SSNs will be stored securely; i.e., logical and physical security controls must be implemented to maintain confidentiality of SSNs stored electronically or printed.

g. Paper and electronic documents containing SSNs must be disposed of in a secure fashion, such as shredding. When SSN data is no longer needed, it should be removed from electronic files.

h. Social security numbers should not be used as an identifier in databases. Other identifiers, such as Univ ID or an application-specific identifier, should be used in place of the SSN.

i. SSNs will be released by the University to entities outside the University only:

(1) as allowed by law;

(2) when permission is granted by the individual;

(3) when legal counsel has approved the release; or

(4) when the external entity is acting as the University's contractor or agent and adequate security measures are in place to prevent unauthorized dissemination to third parties.

j. Research studies that include SSNs must also protect them from disclosure. The SSN should not be used as the primary individual identifier in databases, nor be printed or displayed unnecessarily in handling the data.

k. Principles guiding the collection of SSNs include the following. All University forms and documents that collect SSNs will use such language to indicate whether the request is mandatory or voluntary.

(1) Applicants. The University will use SSNs to verify applicants' identity for record-keeping

purposes and to help match transcripts and other materials with admission applications. In addition, the Office of Student Financial Aid will need to match applicants' admission status for any financial aid. The SSN will not be used as a student ID number. The SSN will not be displayed on official printed records.

(2) Students. Federal law requires students to use the SSN to apply for and receive financial aid. Federal law also requires that the University obtain and report to the Internal Revenue Service (IRS) the SSN for any person to whom compensation or financial aid is paid. The University also is required by federal law to report to the IRS the name, address, and SSN of any person from whom tuition and related expenses are received. The University will not disclose SSNs except where allowed by the [Family Education Rights and Privacy Act \(FERPA\)](#).

(3) Faculty and staff. The University is required by federal law to report income along with SSN for all persons to whom compensation is paid. Employee SSNs are maintained and used by the University for payroll, reporting, and benefits purposes and are reported to federal and state agencies in formats required by law or required for benefits purposes. The University will not disclose an SSN for any purpose not consistent with applicable law.

(4) Research subjects. Subjects will be asked to provide basic information including name, mailing address, and SSN. This information allows the University to meet government reporting obligations. Subjects may be given the opportunity to waive receipt of payments should they decline to provide identifying information. The University of Iowa [Institutional Review Board](#) requires this notification in the language of the consent form.

(5) Other. Clinical and patient systems within The University of Iowa may be required to use the SSN for billing and health care coordination purposes. When the SSN identifies protected health information, its use also is regulated by the [Health Insurance Portability and Accountability Act of 1996 \(HIPAA\)](#).

FOOTNOTE

1. Secure mechanism: transferred via secure subnet isolated inside a secure campus facility, such as ITS or UIHC data centers, transferred via a secure protocol, or encrypted data. [\[back\]](#)

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36.4 USER RESPONSIBILITIES.

a. Registration of ongoing use of SSNs is no longer required. All departments are expected to minimize storage of SSNs in local databases, desktops, and laptop computers. Departments or individuals that continue to record SSNs in these types of systems must comply with University [Information Security Policy](#) and associated best security practices described in the security policy [checklist](#).

b. Any University employee storing SSN information on a computer that does not meet the requirements of this policy may be subject to disciplinary action consistent with [II-19.5 Acceptable Use of Information Technology Resources: Administration and Enforcement](#).

c. All University computer systems, including local servers, desktops, laptops, or other storage devices, are subject to periodic assessment by the Information Technology Security Office to ensure appropriate protections are in place.

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36.5 UNAUTHORIZED USE OF SOCIAL SECURITY NUMBERS.

An individual who discovers or strongly suspects the unauthorized release of SSNs or related confidential information, or a violation of this policy, is encouraged to notify his or her management and the Information Technology Security Office at security@uiowa.edu or (319) 335-6332. An individual making such notification is protected by [II-11 Anti-Retaliation](#).

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36.6 RELATED POLICIES.

- a. [II-19 Acceptable Use of Information Technology Resources](#)
 - b. [Policy on University ID Number](#)
 - c. [Policy on Institutional Data Access](#)
 - d. [Policy on HIPAA-Protected Records: Designated Record Set](#)
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PART III. HUMAN RESOURCES

DIVISION I EMPLOYMENT, GENERAL

(Revised to conform to State Board of Regents Merit System effective 1/1/72; amended 9/93; 10/94)

CHAPTER 1: CLASSIFICATION OF UNIVERSITY STAFF

[1.1 Exempt and Merit Staff](#)

[1.2 Classification of University Staff](#)

1.1 EXEMPT AND MERIT STAFF.

Under state law, the University has three broad groupings of staff:

- a. Exempt Staff. Staff who are exempt from the Regents Merit System, *Iowa Code*, Section 19A.3(5) include: all presidents, deans, directors, teachers, professional and scientific personnel, and student employees under the jurisdiction of the Board of Regents, State of Iowa.
- b. Regents Merit System Staff. Staff to whom the Regents Merit System applies, which includes all staff not listed in paragraph a.
- c. Merit Supervisory Exempt/Confidential Staff. Certain merit staff classifications -- [merit supervisory exempt and select merit staff positions \(confidential\)](#) -- are exempted from contract coverage under the Iowa Public Employment Relations Act. These staff members are governed by the [Board of Regents Merit rules](#), and these staff members are not represented by a collective bargaining agency.

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1.2 CLASSIFICATION OF UNIVERSITY STAFF.

- a. Classifications. For personnel purposes, there are four classifications of University employees: faculty, professional and scientific staff, bargaining eligible merit system staff, and merit supervisory exempt/confidential staff.
- b. Fair Labor Standards Act. Faculty and professional and scientific staff are generally exempt from the provisions of the Fair Labor Standards Act. Merit System staff are covered under the minimum wage, overtime, record keeping, and other provisions of the law.

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PART III. HUMAN RESOURCES

DIVISION I EMPLOYMENT, GENERAL

(Revised to conform to State Board of Regents Merit System effective 1/1/72; amended 9/93; 10/94)

CHAPTER 2: MERIT SYSTEM

(Amended 11/04)

- [2.1 Regulations](#)
- [2.2 Merit System Staff](#)
- [2.3 Reviews of Position Classification](#)
- [2.4 Appeals of Application, Examination, and Certification Procedures](#)

2.1 REGULATIONS.

Iowa Administrative Code, Chapter 3, Personnel Administration, contains the rules governing the Regents merit system. For staff grievances the University has elected to use the procedure found in the *Iowa Administrative Code*, Chapter 12, [681]12.9(262) in appropriate cases rather than rule [681]3.129(19A). The majority of merit staff members are also covered by collective bargaining agreements which take precedence over Regents merit system regulations. (Refer to the current agreement for applicable procedures.)

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2.2 MERIT SYSTEM STAFF.

Job descriptions are written for all merit system positions pertaining to job responsibilities, minimum qualifications, and pay schedules. The basic work week is forty hours. The departmental executive makes the selection of personnel for such positions subject to approval by the resident director of the merit system. The requirements of [III-9.4 Affirmative Action Employment Guidelines](#) must be met.

(See also [III-3.2 Performance Review for University Staff](#).)

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2.3 REVIEWS OF POSITION CLASSIFICATION.

(11/04)

- a. Reviews of position classification. Permanent employees and department heads may request a position classification review and such requests shall be in written form. The department head will forward the employee's request with a recommendation from the department head within ten working days of date of the request to the resident director. The resident director shall review the employee's and department head's request and with a recommendation forward the request to the merit system director within 20 working days. The merit system director shall review and respond within 20 working days to the resident director who will inform the employee and department head. If the employee or department head is not satisfied with the merit system director's decision, that person may appeal the decision in writing within 15 working days of the merit system director's decision to a qualified classification appeal committee appointed in accordance with the procedures approved by the Board of Regents.

b. The classification appeal committee will conduct such investigation as it deems necessary to determine the proper allocation of the position, and will notify the involved parties of its decision within 45 calendar days after the committee receives the appeal. Any further requests for review of the same position must be presented to the resident director in compliance with this rule and will be considered a new classification review. A new classification review will not be allowed for one year following the final decision on a request for review unless there have been substantial changes in the duties and responsibilities of the position. An appeal will be considered on the basis of duties and responsibilities assigned at the time of the original classification review, and in no case will the assignment of additional duties and responsibilities following the resident director's investigation of the original request for review be considered during the process of appeal as outlined above.

(See also IAC [681]3.127(19A).)

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2.4 APPEALS ON APPLICATION, EXAMINATION, AND CERTIFICATION PROCEDURES.

(11/04)

a. Appeals on application, examination, and certification procedures. Applicants may appeal an action which they allege to be in violation of these rules concerning applications, examinations or certifications. The aggrieved applicant will first discuss the matter with the resident director and, if not satisfied with the explanation and decision given, may within twenty days after the occurrence of the alleged violation file a written appeal with the resident director at Step 3 of the grievance procedure provided in *Iowa Administrative Code* 3.129(19A), or at a comparable step of a procedure approved under 3.129(1). If the applicant is not satisfied with the decision rendered at that step the applicant may pursue the appeal in accordance with the grievance procedure. If the grievance concerns the form or content of the application or an examination as approved by the merit system director, the director will act jointly with the resident director and at subsequent steps in response to an appeal.

b. Appeals by applicants alleging improper discrimination on the basis of political or religious opinions or affiliations, or national origin, race, sex, disability, or age in selection, will be filed at Step 3 in the grievance procedure provided in *Iowa Administrative Code* 3.129 or at a comparable step of a procedure approved under 3.129(1).

c. This rule is intended to implement *Iowa Code* sections 19A.1, 19A.9, and 19A.18.

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PART III. HUMAN RESOURCES

DIVISION I EMPLOYMENT, GENERAL

(Revised to conform to State Board of Regents Merit System effective 1/1/72; amended 9/93; 10/94)

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[3.5 Procedures for Creating a New Professional and Scientific Classification or Modifying the Pay Grade of an Existing Classification](#)

[3.6 Reclassification of a Merit Position to a Professional and Scientific \(P&S\) Staff Position](#)

[\[REVIEW: Summary of Steps in Reclassification of a Merit Position to a Professional and Scientific \(P&S\) Staff Position\]](#)

3.1 THE RELATIONSHIP OF PROFESSIONAL AND SCIENTIFIC STAFF MEMBERS TO THE UNIVERSITY OF IOWA.

(Amended 9/93; 10/94; 12/94; 9/1/98; 7/1/99; 5/00; 3/02; 9/02; 5/04; 11/04; 8/05; 4/06; 7/06; 12/06; 7/08; 4/09; 11/09)

a. Staff members covered. All non-organized professional and scientific staff members employed in that capacity for 50 percent or more of their time are covered by this policy. Each staff member is appointed to one of the following five categories and provided specific written notice of the category at the time of appointment: 1) career status, 2) probationary status, 3) at-will status, 4) term status, 5) temporary status. A [list of all P&S classifications](#) and of the probationary periods determined for each classification eligible for career status is available through the Human Resources web site and collegiate and division offices.

b. Career status.

(1) Probationary staff members can earn career status upon completion of continuous and satisfactory performance in a position during the probationary period established for that staff member in the position. If an employee receives a permanent furlough notification letter and completes his or her probationary period prior to the end of the furlough notification period, he or she will be granted career status but will not be provided an additional notification period beyond what was stated in the original furlough notification letter.

(2) In an action of dismissal for cause relating to the staff member's lack of satisfactory performance or University-related conduct, career status will carry with it the right to place the burden of proof on the University in an appeal through the professional and scientific grievance procedure.

(3) Persons with appropriate experience may be appointed initially with career status if that status is requested in writing and recommended to the Vice President for Human Resources by each University official or designee recommending the appointment (e.g., DEO, dean, or vice president

or provost).

(4) A staff member who has previously held career status in a University position and who is appointed to a new position with career status will be given a new career status date which coincides with the date of the new appointment. In some cases, the Vice President for Human Resources, based upon the written request of the appointing department and the other administrative officers who recommend the appointment (e.g., dean or vice president or provost), may approve retention of the original career status date.

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c. Probationary status.

(1) Probationary status is that time during which a staff member's performance is evaluated to determine whether the staff member is demonstrating the capacity for continued performance at a level necessary to meet the department or unit's standards set for the position.

(2) The probationary period for P&S classifications is 24 months, with the exception of Librarian I, which is 36 months. The length of the probationary period for a staff member shall be the period designated for the class except as provided in paragraph b(3) above and paragraphs d and h below. In addition, when requested by the appointing department, the Vice President for Human Resources can authorize the decrease in the probationary period on the basis of demonstrated and appropriate experience.

(3) If a staff member takes a leave of absence without pay during his or her probationary period, the time of the leave of absence does not count towards filling the probationary period requirement.

(4) During the probationary period, staff members will be provided with a written statement evaluating their performance at least annually. (See III-3.2 Performance Review for Professional and Scientific Staff.)

(5) A probationary period cannot be extended beyond the original ending date without the concurrence of the staff member and of those offices which acted on the original appointment. A request by a unit to extend the probationary period of an employee must be in writing and must be countersigned by the staff member. It should be submitted to the Vice President for Human Resources far enough in advance of the expiration of the original probationary period to permit 30 days for the Vice President for Human Resources to review the request.

(6) Probationary staff members may be terminated at any time during the probationary period. The staff member will be informed of the reason for termination. The only ground for appeal through the grievance procedure for the release of a probationary staff member or the failure to grant such person career status will be that the decision was made on grounds which are prohibited by constitution or statute, such as discrimination based on race or sex. In such an appeal, the burden of proof will be on the probationary staff member.

(7) If a staff member believes that his or her termination was improper for reasons other than those which entitled a staff member to file an appeal through the professional and scientific grievance procedures (see [III-28.4](#)), that staff member can appeal the termination through administrative channels to the next administrative level beyond which the decision to terminate was made and, if necessary, to the appropriate University-wide officer responsible for the general area in which the unit is located.

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d. Probation upon appointment to a new position.

(1) Professional and scientific staff members with career status, who change positions and assume duties in a position covered by this policy, will serve a one-year probationary period culminating in career status upon successful completion of the probationary period, and a new career status date, except as provided in paragraph b(3) above.

If the P&S staff member satisfactorily completes the probation period, the Vice President for Human Resources, based upon the written request of the appointing department, may approve retention of the original career status date.

Regents Merit System staff members with permanent status and at least four years of service will serve a one-year probationary period culminating in career status upon successful completion of the probationary period, except as provided in paragraph b(3).

(2) Career status staff members and persons with permanent status under the Regents Merit System referred to in paragraph d(1) above who do not achieve career status in the new position will be considered to have been permanently furloughed from their prior position and have the priority status rights specified in paragraph i below. Such staff members who are terminated during the probationary period for reasons other than cause relating to the staff member's performance or University-related conduct will be covered by the notice provisions of paragraph h(1) below. Such staff members who are terminated due to failure to meet departmental performance standards are not covered by paragraph h(1) notice requirements.

(3) A staff member who is appointed to a new position while in probationary status ordinarily will start probationary status anew. With the concurrence of those who recommend the appointment (DEO, dean, or vice president or provost), an appointing department may request the Vice President for Human Resources to count prior probationary service toward completion of the probationary period in the new position. A minimum of one year of probationary service is required, except as provided in paragraph b(3).

(4) A staff member with career status whose position is reclassified will retain career status in the new classification with no change of career status date provided the classification carries career status. A staff member in probationary status whose position is reclassified shall receive credit for the time already served in probationary status toward completion of any remaining probationary period. A Regents Merit System staff member with permanent status and at least four years of service, whose position is reclassified to a position that carries career status, will serve one year in probationary status before becoming eligible for career status, except as provided in III-3.1 b(3) and c(2) above.

(5) A staff member with career status who is permanently furloughed will not lose career status or his or her original career status date if reappointed to the same classification during the furlough period, unless the duties of the new position are substantially different, in which case the employee may be required to serve a one-year probationary period. If the employee successfully completes the probationary period, the original career status date will be retained. If the furloughed staff member is reappointed to a different classification in the same or a lower pay grade or in the same classification series, the staff member ordinarily will be reappointed with career status and retain the original career status date, unless the duties of the new position are substantially different, in which case the employee may be required to serve a probationary period of no more than one year before returning to career status and a new career status date. If the employee satisfactorily completes the probation period for the new position, the Vice President for Human Resources, based upon the written request of the appointing department, may approve retention of the original career status date.

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e. At-will status.

(1) At-will status applies to a staff member 1) whose administrative, policy-making, or other responsibilities make it inappropriate to confer career status in the position, or 2) who holds a temporary appointment as described in paragraph g below.

(2) Staff members in positions in classifications at pay grade 12 and above will be considered at-will for purposes of this policy and University employment unless the classification does not involve

administrative, policy-making, or other such responsibilities.(1) Staff members in positions in classifications below pay grade 12 may be considered at-will if their responsibility for creating/implementing University policy or their administrative responsibilities are such that they significantly affect the efficiency of a department, program, and/or institution. To obtain approval to designate at-will status for a position in a classification less than pay grade 12, the dean or director of an administrative unit or designee must request at-will status in writing prior to beginning recruitment for the specific position in question. The request must be submitted to, and approved by, the Vice President for Human Resources. At the time of appointment and prior to the individual beginning employment, the hiring unit shall incorporate a paragraph into the offer letter informing the staff member that the appointment is in at-will status.

(3) Staff members who are appointed at-will may be terminated at any time unless as specified in paragraph h(2) below.

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f. Term status. Staff members may be appointed to term status for a specific term not to exceed three years in order to accomplish a specific purpose or when the duration of funding is limited or unknown.

(1) Reappointments to term status may be made, provided that the total period in term status does not exceed six years. However, a staff member who voluntarily leaves University employment before the end of a term appointment may be appointed to six additional years in term status.

(a) A staff member who is reappointed after the completion of six years in term status will be granted career status even if the position has been reclassified during the period in term status.

(b) A staff member who has achieved career status after having served six years in any combination of term-status professional and scientific positions, who is chosen to fill a position not previously held, may serve a probationary period in the new position of not more than one year prior to becoming eligible for career status, and be given a new career status date. If the employee satisfactorily completes the probation period, the Vice President for Human Resources, based upon the written request of the appointing department, may approve retention of the original career status date.

(c) Transfers from term status. In appropriate circumstances, staff members in term status may be transferred to probationary status. With the concurrence of those administrative offices who recommend the appointment (DEO, dean, or vice president or provost), units may request the Vice President for Human Resources to count a period of service in term status as probationary service. A minimum of one year of probationary service will be required before career status can be earned, except as provided in paragraph b(3) above.

(2) The nature and duration of such term appointments may be limited by contract. In the absence of special contract terms, term appointees may complete their terms unless they fail to demonstrate continued performance at a level necessary to meet the department's standards for the position. If an employee receives notification that his or her position is being eliminated and completes six years in a term appointment before his or her last day of employment, he or she will be granted career status but will not be provided an additional notification period beyond what was stated in the original position elimination notification letter.

(3) Employees in term status who are terminated for reasons other than causes relating to the staff member's lack of satisfactory performance or University-related conduct (e.g., funding, reorganization in the project, department, college, or University) will receive notice in accordance with the following schedule:

(a) One month notice during the first year of term employment. (Unless an employee is released mid-term, the term appointment will serve as notice.)

(b) Three months notice thereafter. (Unless an employee is released mid-term, the term appointment will serve as notice.)

(i) If a term employee has worked for The University of Iowa for two years or more, he or she will be offered an interview for positions applied for within the same job family, at the current pay grade or below, during the furlough notice period and for 12 months following termination. Employees must contact Compensation and Classification while a vacancy is posted on Jobs @ UIOWA in order to be interviewed under this provision and must be available to interview in a timely manner. The approved [Office of Equal Opportunity and Diversity selection process](#) will be followed, except that departments will not be required to provide justification for nonselection of the term employee.

(ii) If an appointing department does not believe the term employee is qualified for the position he or she applied for, based on a review of the basic or highly desirable requirements, the department may petition Compensation and Classification, through the Senior Human Resource Leader, for an interview waiver. The appointing department will not be required to interview more than five (5) employees under this process for any given recruitment.

(4) In an appeal from a termination during the term of an appointment, the burden of proof shall be on the staff member. No right of reappointment shall be implied by an initial appointment. As a consequence, the notice provisions of paragraph h(1) below do not apply at the end of a term appointment.

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g. Temporary status. A staff member may serve in temporary status in a continuous appointment of not more than one year to meet an emergency or temporary need of the University. Temporary appointments of less than 50 percent (1040 hours) will not be subject to the one-year appointment limitation. Staff members in temporary status serve "at will."

(1) If during the term of the 50 percent (1040 hours) or greater temporary appointment the department anticipates the position extending beyond one year, then an affirmative action search must be completed as soon as possible and no later than within one year of the start of the initial temporary appointment. An affirmative action search also must be completed in the event that a temporary appointment of less than 50 percent (1040 hours) is increased to 50 percent (1040 hours) or more time and is expected to extend beyond the initial one-year temporary appointment. Exceptions include appointment in classifications designated on an annual basis by Compensation and Classification as experiencing a labor shortage.

(2) Limited extensions of temporary appointments of 50 percent or more time beyond one year are permitted in extenuating circumstances with the prior approval of the Office of Equal Opportunity and Diversity.

(3) Temporary appointments held by retirees are subject to the standards outlined above, with the exception of those classifications designated on an annual basis by Compensation and Classification to be experiencing a labor shortage.

(4) The Office of Equal Opportunity and Diversity establishes search procedures for affirmative action searches. Contact the Office of Equal Opportunity and Diversity, 202 Jessup Hall, for more information about search procedures.

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h. Terminations for other than cause.

(1) Staff members in probationary or term status who are terminated prior to the end of the probationary period or term for reasons other than causes relating to the staff member's lack of satisfactory performance or University-related conduct (e.g., funding, reorganization in the project,

department, college, or University) will receive notice in accordance with the following schedule:

- (a) One month notice during the first year of employment;
- (b) Three months notice thereafter.

The notice provisions of this subsection will not apply if the Senior Vice President for Finance and Operations determines that notice of such duration would seriously impair the financial integrity of a major administrative unit (college or division) of the University.

(2) At-will employees who are terminated for reasons other than causes relating to performance or University-related conduct shall receive the same notice period described above. The notice provisions of this subsection will not apply if the Senior Vice President for Finance and Operations determines that notice of such duration would seriously impair the financial integrity of a major administrative unit of the University.

(3) Staff members in career status will receive the following notice if permanently furloughed for reasons stated in paragraph i(1) below:

- (a) Six months if furloughed during the first four years of current career status;
- (b) Nine months if furloughed during the next four years of current career status;
- (c) Twelve months if furloughed thereafter.

The notice provisions of this subsection will not apply if the Senior Vice President for Finance and Operations determines that notice of such duration would seriously impair the financial integrity of a major administrative unit of the University.

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i. Permanent furloughs.

(1) "Permanent furlough" means termination of employment, or an involuntary reduction in time accompanied by a proportionate reduction in salary.

(2) If qualified, staff members in career status who receive notice of a permanent furlough or who are permanently furloughed will have priority status with regard to vacant regular professional and scientific positions at The University of Iowa. If qualified, ADA-designated candidates have first consideration over other priority candidates. The procedures established in paragraphs (a) and (b) below will be followed:

(a) Prior to filling any such position which is in a pay grade no higher than the pay grade of the position from which the staff member was permanently furloughed, the furloughed staff member will have the right of first consideration for the position. As soon as the Vice President for Human Resources or designee identifies an eligible furloughed staff member to a department which is filling a vacant regular position, the search process for the position will be halted. All staff members eligible for paragraph i(2) priority status will be given an equal opportunity to be considered for such position. The furloughed employee shall be interviewed by the department, utilizing the search committee that was established when the position was announced. Once the search process has been halted, it may not be resumed until approval to proceed has been received from the Vice President for Human Resources or designee. If a staff member applies for a vacant regular professional and scientific position that is at his or her current grade or below and does not invoke furlough priority status at the time of application, the staff member will not be eligible to invoke furlough priority status for the vacant position.

(b) Furlough rights will exist during the notice period and for one year from the end of the furlough notification period unless during that period the staff member accepts a regular or

term position or fails to accept appointment to a comparable position for which he or she qualifies. If a staff member does not accept a comparable position, the Vice President for Human Resources or designee will determine if furlough rights will be preserved.

(c) Colleges, major administrative units, or departments are required to forward letters of permanent furlough notification to the Vice President for Human Resources or designee. Position elimination notification letters for at-will, probationary, or temporary employees also should be forwarded to the Vice President for Human Resources.

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j. Lump-sum furlough option.

(1) When a department determines that a permanent furlough notice needs to be provided to an employee, the department may offer a lump sum payment in lieu of the standard furlough notification period described under III-3.1h(3). In order to be offered this option, the employee must have at least one year of employment in career status. This option is offered at the choice of the department upon approval from Human Resources.

(2) A 90-calendar-day notice period begins on the date the staff member receives the written notice of position elimination, regardless of the length of time in career status at the time of notice. The employee will remain employed during the notice period, and will receive priority consideration for vacant positions for which he or she is qualified during the 90-calendar-day notice period, and for one year after termination from The University of Iowa. The 90-calendar-day notice period may be reduced or waived upon the agreement of parties. The employee will be eligible for priority consideration for the period described above.

(3) At the end of the 90-calendar-day notice period, if through the process of priority consideration no vacancy has been identified for which the staff member is qualified, or if the staff member has not declined a position for which he or she is qualified, the staff member is paid a lump sum in lieu of the longer notice period available under the current option, according to the following schedule:

(a) One year in career status: one week's pay (one week per year since most recent date career status was received).

(b) Two years in career status: four weeks' pay (two weeks per year since most recent date career status was received).

(c) Three years in career status: nine weeks' pay (three weeks per year since most recent date career status was received).

(d) Four years or more in career status: four weeks' pay per year since most recent career status date was achieved (maximum 26 weeks of pay).

(4) If the staff member terminates employment from the University for any reason, before the end of the 90-calendar-day notice period, except under the conditions described above in paragraph j(2) above, the lump sum payment will not be paid.

(5) The University will contribute to health insurance for the staff member only towards COBRA coverage for twelve months following termination.

(6) If the department chooses to offer the lump-sum furlough option based on operating needs, it is to be presented as a choice for the staff member, with the first option being that of the current notice period during which the staff member remains employed for the entire notice period of six to twelve months.

The employee will have three weeks to respond with a decision on whether or not to accept the lump-sum furlough option. If the employee does not respond within the three-week period, the furlough process described in III-3.1i will be followed. If the staff member responds with a

preference but the department and staff member cannot agree on the option, the furlough process described in III-3.1i will be followed. Whichever option goes into effect, the respective notice period begins on the date the staff member was given the written notice of job elimination.

(7) Once the lump-sum option has been offered and accepted, it may be revoked at any time during the 90-calendar-day notice period upon agreement by both parties.

(8) In the event that a staff member's position is eliminated more than once during his or her University employment, the individual may elect the lump-sum option no more often than once in a 12-month period, nor more than twice during his or her total University employment.

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k. Furlough Networking Program (7/15/08). The University of Iowa Furlough Networking Program is intended for University of Iowa professional and scientific (P&S) non-organized employees who have been given a permanent furlough notification letter or currently are permanently furloughed (referred to in this document as "furloughed employee").

In order to facilitate the placement of furloughed employees at The University of Iowa, the following policy may be used to secure regular, specified term, or temporary P&S non-organized positions:

(1) This policy shall apply to permanently furloughed employees holding career, specified term, at-will, or probationary status.

(2) Furloughed employees and/or Human Resources Unit Representatives may initiate contact with colleges, divisions, departments, or laboratories across campus to determine what employment opportunities may be available.

(3) If a college, division, department, or laboratory has a position vacancy and wants to fill the vacancy with a furloughed employee, they may do so as long as the position has not been advertised on [Jobs@UIOWA](#). If the position has already been advertised or currently is being advertised on [Jobs@UIOWA](#), the normal Office of Equal Opportunity and Diversity recruitment process must be followed.

(4) If a college, division, department, or laboratory does not have a vacant position but wishes to hire the furloughed employee, they can request the creation a new position by completing a Position Change Form (Reason: New Position) and attaching a copy of the job description. A Position Description Questionnaire is not required.

(5) Preliminary discussions between the employee and the departmental Human Resources Unit Representative regarding salary and a proposed start date will take place prior to offering the position to the furloughed employee.

(6) If a college, division, department, or laboratory has funding for a vacant position and intends to hire a furloughed employee, they must complete a Transfer Form (Reason for Transfer: Furlough Transfer). A copy of the offer letter, the furloughed employee's resume or curriculum vitae, and salary justification, if required, must be attached to the Transfer Form.

(a) The employee shall transfer to the new position with the same job status (e.g., career to career, specified term to specified term, and probationary to probationary), as appropriate. A probationary employee will be asked to serve additional time in probationary status based upon III-3.1d(5) above.

(b) By accepting a transfer to the new college, division, department, or laboratory into a regular P&S non-organized position, the furloughed employee no longer will have furlough rights/priority consideration for regular P&S non-organized positions.

(c) By accepting a transfer to the new college, division, department, or laboratory into a temporary position, the furloughed employee will retain furlough rights/priority consideration

for regular P&S non-organized positions until such time furlough rights/priority consideration ends. If the furloughed employee cannot successfully perform the responsibilities of the temporary position, the furloughed employee will return to his or her former position for the remainder of the furlough notification period.

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FOOTNOTE

1. Classifications at pay grade 12 and above in which positions *may be eligible for* career status include, but are not limited to: Chemist IV, Engineer IV, Systems Support Manager, Librarian IV, Research Scientist, Legal Clinic Supervisor, Research Engineer, Safety Engineer, Senior Engineer. [\[back\]](#)

3.2 PERFORMANCE REVIEW FOR UNIVERSITY STAFF.

(Enacted 6/22/92; amended 1/02; 6/05; 8/05; 2/07; 5/07)

a. Purpose:

- (1) to establish a method for providing each University staff member with expectations for performance and periodic evaluation of performance;
- (2) to facilitate direct communication between supervisors and staff members on performance expectations, achievements, and goal setting;
- (3) to recognize the accomplishments and define the educational needs of staff members;
- (4) to review the job description duties and assure the necessary resources are available to effectively perform the job duties;
- (5) to identify potential career growth opportunities or expanded roles within departmental operations; and
- (6) to serve as one criteria for determining salary increases for non-bargaining professional and scientific staff members in accordance with collegiate and departmental salary policy.

b. Philosophy. The performance review system facilitates the growth and development of staff members and achievement of institutional goals. It is a continuous process with shared responsibility that begins during orientation and continues throughout employment. The actual performance review is a formal opportunity to review the progress made during the year and set goals. This process should address the University's seven core values: Excellence, Learning, Community, Diversity, Integrity, Respect, and Responsibility. A fundamental principle of the process is to assure appropriate performance, encourage continuous developmental growth, and motivate behavioral change where expectations are not being met. It should stimulate both oral and written two-way communication, including opportunity for self-appraisal.

- (1) Evaluations will be based on observable and, when appropriate, measurable outcomes. Reviews should occur no less than annually.
- (2) The performance review system will serve to aid managers in decision making with respect to (but not limited to):
 - (a) achievement of organizational goals and individual goal setting;
 - (b) performance improvement;
 - (c) training and counseling;
 - (d) compensation;
 - (e) promotion, transfer, and reclassification;
 - (f) nomination for University and departmental awards;
 - (g) probationary period; and
 - (h) disciplinary action.
- (3) All University staff members should be aware of the expectations of his or her position as well

as how they will be evaluated. (See www.uiowa.edu/learn/perfmgt/index.html.)

(4) The performance review system will serve to aid staff members in the following ways:

- (a) mechanism to express opinion about his or her performance;
- (b) opportunity to list accomplishments for evaluation period;
- (c) coaching;
- (d) provide clear understanding of management's goals for the following year;
- (e) request for training, or referral to, learning and development opportunities to enhance skills or develop new skills;
- (f) discussion regarding career goals, including referrals to University programs that support staff to achieve career goals; and
- (g) opportunity to provide feedback on process improvement.

(5) Performance review training, with opportunities for providing both qualitative and quantitative feedback, will be available through Learning and Development and through Hospital Human Resources.

c. Policy. Each administrative unit within the University shall demonstrate utilization of a performance management system consistent with the philosophy statement above.

Deans and vice presidents will be responsible for ensuring that each administrative unit for which they are responsible meets the requirements of this policy. The Vice President for Human Resources will run annual compliance completion reports for each college or division. Reporting occurs utilizing HR web applications (www.uiowa.edu/hr/webinfo.html). Further, compliance reporting will be considered a part of the evaluation process for every dean, executive officer, manager, or supervisor.

Each unit, department, division, or college will be responsible for providing support to supervisors in the evaluation of staff members in accordance with University, collegiate, division, and departmental guidelines, and for identifying what latitude there is for creating the unit's own best practices. It is the responsibility of each supervisor to be consistent in the performance review practices with all staff members they supervise. All performance management systems shall be consistent with the philosophy, principles, and characteristics outlined in this University Policy on Performance Review. Tools are available at the [performance management web site](#).

d. Procedure. The following steps are a guideline for the performance management process:

(1) The supervisor communicates clear expectations with measurable outcomes to the staff member. This occurs at the beginning of a staff member's employment and throughout the year. Job descriptions should be regularly updated and reviewed in concert with the evaluation process.

(2) The supervisor collects supportive documentation (both quantitative and qualitative) that provides information about the staff member's performance.

(a) All professional and scientific staff members are also held accountable to meeting four position expectations:

- (i) civil and respectful communication,
- (ii) diversity and inclusion,
- (iii) leadership accountability, and
- (iv) learning and professional development.

(b) All merit staff members are also held accountable to meeting four position expectations:

- (i) civil and respectful interactions,
- (ii) diversity and inclusion,
- (iii) learning and professional development, and
- (iv) responsibility and accountability.

(3) The supervisor provides feedback to staff members on an ongoing basis regarding their performance. This includes both strengths and areas for improvement. Feedback is a crucial part of building the relationship between supervisor and staff member and also provides the opportunity for questions and clarification.

(4) The supervisor sets the stage for an annual performance review by communicating to the staff member about which performance review form will be used and how the review will be conducted. Supervisors should utilize a review process that is fair, confidential, and consistent within a defined working group.

(5) The supervisor and staff member both prepare for the appraisal by organizing information and identifying accomplishments, reviewing past and future performance goals for the review period, deciding what issues need to be discussed, identifying whether new or additional resources are needed to do the job, and determining future developmental needs.

(6) Typically, the review session occurs with the supervisor and staff member meeting face to face and, together, reviewing goals from the previous year and creating a future action plan. In extenuating circumstances, other models may be used as appropriate to provide for this exchange of information. In either case, the supervisor concludes the review process by documenting the session -- recording both goals met and those not completed and identifying future performance goals and resources available to support change. A staff member may make additional comments on his or her review. Additionally, if a staff member disagrees with his or her supervisor's review, these comments should be recorded as a part of the review document. Regardless of the form used, each party needs to sign and date the form and have opportunity to include comments.

The [Performance Management web site](#) details the components of preparing and conducting an effective performance review. For clarification regarding guidelines for the performance review process in a specific unit, contact your unit's Human Resources representative. To identify your Human Resources representative, visit the [employee self-service web site](#), choose the "My Information" tab, and click on "My HR Unit Rep."

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3.3 GUIDELINES FOR EMPLOYMENT OF PROFESSIONAL AND SCIENTIFIC RESEARCH STAFF MEMBERS.

(Enacted 12/94, Staff Council, Office of the Vice President for Research; amended 7/1/99)

a. Hours/work week. While those professional and scientific staff members at the University not engaged in scientific research usually are able to work a fairly predictable schedule, the nature of scientific research often precludes establishment of a fixed work schedule. The University assumes that professional and scientific research staff will work a flexible schedule to meet the needs of the assigned research project. An investigator who will consistently require a staff member to work irregular hours and/or hours in excess of forty in a work week should reflect these demands in determining the salary for the staff member at the time of appointment or salary review. Such demands also should be spelled out at the time of appointment in a position description or letter of offer. Moreover, the investigator who requires an irregular schedule should permit the staff member concomitant flexibility in scheduling work time, consistent with the demands of the research.

(See III-3.4 Policy for the Classification Review of Professional and Scientific (P&S) Staff Positions.)

b. Recognition and professional development. Research staff who make scholarly contributions to a research project should be included among coauthors or acknowledged in publications that result from the research. Questions of coauthorship and acknowledgement should be discussed with the staff member and agreed upon in advance of the publication or research to which the staff member has contributed. Professional development opportunities for staff members may include support for travel to conferences at which the results of such research are presented. Departments and investigators also should promote professional development by making every effort to support continuing education for research staff, consistent with that provided other faculty and staff in the department in which the staff member is

3.4 CLASSIFICATION REVIEW OF PROFESSIONAL AND SCIENTIFIC (P&S) STAFF POSITIONS.

(11/1/96; amended 7/1/99; 11/04; 8/05; 3/06; 7/06; 12/06; 1/08; 5/10)

Note: Effective May 2010, this policy has been revised. For individual changes, see the [redlined version](#).

Purpose. The University of Iowa professional and scientific classification system was established to meet the needs for employing staff with the appropriate mix of skills to meet the multiple missions of all University entities and to ensure that staff are appropriately and equitably classified and recognized for their contributions. Each classification has an approved University title, although specific position titles also may be designed within employing units. It is the responsibility of departments/administrative units to determine unit requirements as they relate to the number of staff and the classification mix necessary to effectively operate the unit. This policy clarifies the process for seeking and conducting a classification review based upon a change of duties and responsibilities of a filled position.

- a. Staff members covered. All regular (non-temporary) P&S staff members holding appointments of 50 percent or more are covered by this policy. Those holding appointments of less than 50 percent may request classification review through normal administrative channels.
- b. Criteria for reclassification approval. When the duties and responsibilities of a position substantially differ from those established in the University's general position description for the current classification, while also fulfilling a department/administrative unit's needs for a different classification, the position is eligible for reclassification to a higher, equal or lower paygrade.
- c. Procedures. Any staff member, supervisor or department/administrative unit may initiate a classification review of an occupied position. The request will include reviewing the staff member's current duties and responsibilities against the current classification to determine if there is change substantial enough to warrant a classification review. The initiator of the review should identify an appropriate target classification, in consultation with the department or collegiate/divisional personnel officer. If the department, college or major administrative unit recommends a classification at a higher pay grade than the current pay grade, but different from that requested, the recommendation shall not be considered a denial of reclassification.
- d. Process. (See [Review](#) for summary of steps in this process.) To initiate a classification review, the incumbent staff member or his or her supervisor must submit a letter to the department/administrative unit requesting the review. The supervisor or departmental administrator will initiate the request in electronic format using the workflow system (using the form Change of Status -- Job Reclassification). Note: The employee under review should not be in the workflow path at any point. The letter must detail the changes in duties and responsibilities. The workflow request must be accompanied by a [position description questionnaire \(PDQ\)](#), a letter by the initiator to the appropriate department/administrative director requesting the review detailing the changes in responsibilities, the unit's organizational chart, the position description in effect when the position was last classified, and a description of the proposed classification, if known. For research related classifications, a curriculum vitae may be required. A copy of the letter requesting the review also must be sent to the college/major administrative unit.
- e. Time frames. After an individual initiates a request for a classification review, the department shall act on the request within 30 calendar days. The college/major administrative unit shall act on the request within 30 calendar days following receipt of the departmental recommendation. The Division/College Review Committee (DCRC) or University Review Committee (URC) shall make its decision within 30 calendar days of the committee meeting (refer to Review, below, for definitions of committees). The Vice President for Human Resources shall issue a final decision within 30 calendar days following receipt of the college/major administrative unit or DCRC/URC recommendation for reclassification. During peak time periods, March 1 through June 30, the Vice President for Human Resources will issue a final decision within 45 calendar days. To ensure an effective date of July 1 of the upcoming fiscal year, a classification review must be initiated by

January 1. Reviews may be initiated throughout the year and, if the classification is changed, it shall be effective on the first day of the month following central administration approval. Failure to act within the prescribed time frame shall automatically move the request to the next administrative level unless, by mutual agreement, there is an extension of the deadline.

f. Staff feedback. This policy provides for periodic feedback to the employee and department on the progress of a request. The cover sheet of the PDQ requires a signature of the department and college or major administrative unit with specific recommendations to approve or deny the request at each level. Upon completion of each review, a copy of the cover sheet shall be sent to the employee and department. All classification review requests shall be forwarded to the college/major administrative unit, even if the supervisor and/or department denies the request. Upon final denial of a classification review request, the staff member shall receive written notification of denial, the specific reasons for the denial, and a description of the appeal process.

g. Compensation upon reclassification. Regardless of source of funds, unless there is substantial documentation for a lesser increase, such as internal equity, professional and scientific incumbents in positions that are reclassified will receive a salary increase of:

- (1) One pay grade -- \$2,500 or 5 percent of a staff member's base salary, whichever is greater;
- (2) Two pay grades -- \$3,000 or 6 percent of a staff member's base salary, whichever is greater;
- (3) Three or more pay grades -- \$3,500 or 7 percent of a staff member's base salary, whichever is greater.

If an employee is appointed at less than 100 percent time, the flat dollar reclassification salary increase will be prorated based upon the current percent of time appointment.

If either the flat dollar amount or the percentage increase results in a salary below the first quartile, the unit also has the option of recommending a salary up to the first quartile. Such a recommendation will be accompanied by an equity analysis related to other individuals in the unit in the same classification.

h. Appeals. This policy provides an appeal process for individuals or departments/administrative units to present their objections to a denial of reclassification for a filled position. Each college/major administrative unit with sufficient resources shall appoint a DCRC to consider appeals. Where the administrative unit lacks sufficient resources to develop a standing committee, appeals shall be directed to the URC. This shall be the appeal venue for central administrative employees and those of smaller colleges/administrative units. The DCRC and URC shall each consist of:

- (1) At least two professional and scientific staff members appointed for two to three years, with the possibility of a renewed appointment;
- (2) A primary human resources professional or designee; and
- (3) A representative in the requested classification or someone knowledgeable of the position being sought, at the discretion of the DCRC/URC membership, appointed on an ad hoc basis.

If the supervisor or department/administrative unit denies a reclassification request initiated by a staff member, the department/administrative unit shall forward the request and specific information on the reason for the denial to the college/major administrative unit. If the college/major administrative unit denies the request, written notification shall be provided to the staff member, supervisor, and department, detailing the reasons for denying the request. Upon written notification of the denial, the individual or department initiating the request has 15 calendar days to submit an appeal of the classification to the chair of the DCRC/URC. The written request for appeal shall address why the staff member or supervisor believes the

division/college decision is incorrect. The individual or department initiating the appeal may request to meet with the DCRC/URC in person. Such requests shall be granted. If a written request for appeal is not submitted within the 15 calendar day period, the denial shall be considered final.

If the college/major administrative unit denies the appeal and the denial is sustained by the DCRC/URC, the denial shall be considered final. However, if the DCRC/URC reverses a college/major administrative unit denial, the documentation shall be forwarded to the Vice President for Human Resources for consideration. The decision by the Vice President for Human Resources shall be considered final.

A July 1 reclassification shall be retroactive to the beginning of the current fiscal year if:

- (a) the request for review was initiated prior to January 1; and
- (b) the appeal of the request was not acted upon until after July 1; and
- (c) the appeal was upheld by the review committee, and subsequently by the Vice President for Human Resources.

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[\[REVIEW: Summary of Steps in Classification Review Process for Professional & Scientific Staff Members\]](#)

3.5 PROCEDURES FOR CREATING A NEW PROFESSIONAL AND SCIENTIFIC CLASSIFICATION OR MODIFYING THE PAY GRADE OF AN EXISTING CLASSIFICATION.*

(5/00; 11/04)

New P&S classifications or modifications of pay grades of existing classifications are initiated by University Human Resources or a major organizational unit.

- a. The major organizational unit provides the University Human Resources Office (Compensation and Classification Unit) with:
 - (1) a position description questionnaire(s) (PDQ);
 - (2) an organizational chart;
 - (3) justification materials supporting reasons for a new position or a change in the current salary grade; and
 - (4) a position description(s).
- b. The Compensation and Classification unit determines if other areas will be affected by the new/changed position. If so, Compensation and Classification and/or the requesting organizational unit will contact the area(s) involved to see if they concur with the review. A representative of the Compensation and Classification unit will provide guidance on who will coordinate the review with the other units.
- c. If all impacted parties concur, the Compensation and Classification unit will create a new job description and seek agreement and support from the requesting department and any other affected areas.
- d. Members of the Compensation and Classification unit will conduct a job evaluation point count on the position and allocate it to a pay level.
- e. The major organizational unit will be informed of the outcome of the job evaluation process. The organizational unit notifies department supervisors/managers and the impacted employees of the

recommendations of the Human Resources Office.

f. The Compensation and Classification unit prepares the job description and justification materials and submits them to the Board Office.

g. The Board of Regents Office reviews the material and enters the item of the docket. Such requests are typically made to the Board of Regents.

h. The Board of Regents acts on the recommendation and, if approved, the effective date of the change is typically July 1 (if submitted at the May/June Board meeting) or the first day of the month following the Board of Regents meeting at which the action recommended is approved.

***Note:** These procedures affect all incumbents of the classification. For review of the classification of an individual position, see III-3.4 Classification Review of Professional and Scientific (P&S) Staff Positions.

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3.6 RECLASSIFICATION OF A MERIT POSITION TO A PROFESSIONAL AND SCIENTIFIC (P&S) STAFF POSITION.

(1/03; 11/04; 8/05; 3/06; 7/06; 12/06; 4/09; 11/09; 5/10)

Note: Effective November 2009 and May 2010, this policy has been revised. For individual changes, see the [redlined version](#).

a. Purpose. The University of Iowa classification system was established to meet the needs for employing staff with the appropriate mix of skills to meet the multiple missions of all University entities and to ensure that staff members are appropriately and equitably recognized for their contributions. It is the responsibility of departments/administrative units to develop ongoing plans for staffing. The department/administrative unit must consider unit requirements as they relate to the number of staff and classification allocation necessary to effectively operate the unit. This policy clarifies the process for seeking and conducting a classification review for a filled position.

b. Policy.

(1) Eligible employees. All regular (non-temporary) Merit employees who have an appointment of 50 percent or greater and request to have their position reviewed using the Professional and Scientific (P&S) classification evaluation system are covered by this policy. Because ranks assigned to the University's librarians reflect the professional status and accomplishments of the individual rather than the responsibilities of a position, the Librarian I, II, III, and IV titles are excluded from this policy. Merit employees may not initiate reclassification to these P&S positions; however, the department shall have the authority to request a classification review if it is determined necessary to meet business needs. Merit employees may not request reclassification to an SEIU-designated classification.

(2) Criteria for reclassification approval. When the duties, responsibilities, and authority of a position substantially differ from those established in the University's merit position description for the current classification, while also fulfilling a department/administrative unit's needs for a different classification, the position is eligible for consideration of reclassification to the professional and scientific (P&S) work category.

(3) Procedures. Any merit employee described above, supervisor, or department/administrative unit may initiate a classification review of a filled position. The initiator of the review should identify an appropriate target classification, in consultation with the department or collegiate/divisional human resources representative. If the department, college, or major administrative unit recommends a classification at a higher pay grade than the current pay grade, but different from that requested, the recommendation shall not be considered a denial of reclassification.

(4) Process. To initiate a classification review, the incumbent staff member or his or her supervisor must submit a letter to the department/administrative unit requesting the review.

The supervisor or departmental administrator will initiate the request in electronic format using the workflow system (using the form Change of Status -- Job Reclassification). Note: The employee under review should not be in the workflow path at any point. The letter must detail the changes in duties and responsibilities discussed with the incumbent at his or her most recent performance evaluation and must specify the date of that evaluation. The request must be accompanied by a P&S [position description questionnaire \(PDQ\)](#), the unit's organizational chart, and the position description in effect when the position was last classified, and a position description of the proposed classification, if known. The date of the employee's most recent performance evaluation will need to be documented on the Position Description Questionnaire (must be within the past 12 months). For research-related classifications, a curriculum vitae may be required. A copy of the letter requesting the review must also be sent to the college/major administrative unit. (See the [Review](#) section for detailed steps in this process.)

(5) Time frames. After an employee or supervisor initiates a request for a classification review, the department shall provide a recommendation on the request within 30 calendar days. The college/major administrative unit review shall provide a decision on the reclassification request within 30 calendar days following receipt of the departmental recommendation.

The Vice President for Human Resources will solicit an opinion from the University Merit Position Review Committee, and shall issue a final decision within 30 calendar days following receipt of the college/major administrative unit review recommendation. During peak time periods, March 1 through June 30, the Vice President for Human Resources will issue a final decision within 45 calendar days. The decision by Human Resources shall be considered final and not subject to appeal.

To ensure an effective date of July 1 of the upcoming fiscal year, a classification review must be initiated by January 1. Reviews may be initiated throughout the year and, if the classification is changed, shall be effective on the first day of the month following central administration approval. Failure to act within the prescribed time frame shall automatically move the request to the next administrative level unless, by mutual agreement, there is an extension of the deadline.

(6) Staff feedback. This policy provides for periodic feedback to the employee and department on the progress of a request. The cover sheet of the PDQ requires a signature of the department and college or major administrative unit with specific recommendations to approve or deny the request at each level. Upon completion of each review, a copy of the cover sheet shall be sent to the employee and department. All classification review requests shall be forwarded to the college/major administrative unit, even if the supervisor and/or department deny the request. Upon final denial of a classification review request by the college/major administrative unit review, the staff member shall receive written notification of denial, the specific reasons for the denial, and a description of the appeal process.

(7) Appeals. This policy provides an appeal process for individuals or departments/administrative units to present their objections to a denial of reclassification for a filled position. Denials of reclassification requests may be submitted to the University Appeals Committee (UAC).

(a) University Appeals Committee (UAC). Three members shall be appointed by the Vice President for Human Resources for a period of three years, with possibility of a renewed appointment, and are required to have knowledge of P&S and merit position classifications. At least one appointment shall consist of a campus human resources professional.

(b) Upon written notification of the denial, the individual or department initiating the request has 15 calendar days to submit an appeal of the classification to the chair of the

UAC. The written request for appeal shall address why the staff member or supervisor believes the college/major administrative unit review decision is incorrect. The individual or department initiating the appeal may request to meet with the UAC in person. Such requests shall be granted. If a written request for appeal is not submitted within the 15-calendar-day period, the denial shall be considered final and not subject to appeal.

(c) If the UAC denies the appeal, the denial shall be considered final. However, if the UAC reverses a college/major administrative unit denial, the documentation shall be forwarded to the Vice President for Human Resources for consideration. The decision by Human Resources shall be considered final and not subject to appeal.

The reclassification shall be retroactive to the beginning of the current fiscal year if:

- (i) the request for review was initiated prior to January 1; and
- (ii) the appeal of the request was not acted upon until after July 1; and
- (iii) the appeal was upheld by the review committee, and subsequently by the Vice President for Human Resources.

(8) Compensation upon reclassification. Regardless of source of funds, unless there is substantial documentation for a lesser increase, such as internal equity, merit incumbents whose position is reclassified to a professional and scientific position will receive a salary increase according to the following guidelines:

- (a) If the position is reclassified to P&S grade 3, 4, or 5, the employee will receive a \$1,500 salary increase or 5 percent, whichever is greater.
- (b) If the position is reclassified to P&S grade 6 or above, the employee will receive a \$2,000 salary increase or 5 percent, whichever is greater.

If an employee is appointed at less than 100 percent time, the flat dollar reclassification salary increase will be prorated based upon the current percent of time appointment.

If either the flat dollar amount or the percentage increase results in a salary below the first quartile, the unit also has the option of recommending a salary up to the first quartile. Such a recommendation will be accompanied by an equity analysis related to other individuals in the unit in the same classification.

(c) On-call, standby, and callback pay will not be considered when determining the reclassification salary increase. Departments may petition for the consideration of overtime in determining compensation when it has been consistent over an extended period of time.

(d) Future merit step increases will not be considered when determining the reclassification salary increase.

(e) If a merit employee with permanent status and at least four years of service is reclassified to a P&S position that is eligible for career status, the employee will serve one year in probationary status before becoming eligible for career status, except as provided in [III-3.1 b\(3\) and c\(2\)](#) above. If a merit employee with less than four years of service is reclassified to a P&S position that is eligible for career status, the employee will be required to serve the full probationary period.

(f) Employees considering reclassification from a merit classification to a P&S classification are advised to compare the difference in the benefits provided to employees in these work categories.

(See also P&S Classification Review Process Outline at
www.uiowa.edu/hr/classcomp/reclass_ps.html.)
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[\[REVIEW: Summary of Steps in Reclassification of a Merit Position to a Professional and Scientific \(P&S\) Staff Position\]](#)

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PART III. HUMAN RESOURCES

DIVISION I EMPLOYMENT, GENERAL

(Revised to conform to State Board of Regents Merit System effective 1/1/72; amended 9/93; 10/94)

CHAPTER 3: PROFESSIONAL AND SCIENTIFIC STAFF -- REVIEW

(Amended 12/06)

- [3.1 The Relationship of Professional and Scientific Staff Members to the University of Iowa](#)
- [3.2 Performance Appraisal Policy for Professional and Scientific Staff](#)
- [3.3 Guidelines for Employment of Professional and Scientific Research Staff Members](#)
- [3.4 Classification Review of Professional and Scientific \(P&S\) Staff Positions](#)
- [\[REVIEW: Summary of Steps in Classification Review Process for Professional and Scientific Staff Members\]](#)
- [3.5 Procedures for Creating a New Professional and Scientific Classification or Modifying the Pay Grade of an Existing Classification](#)
- [3.6 Reclassification of a Merit Position to a Professional and Scientific \(P&S\) Staff Position](#)
- [\[REVIEW: Summary of Steps in Reclassification of a Merit Position to a Professional and Scientific \(P&S\) Staff Position\]](#)

Summary of Steps in Classification Review Process for Professional & Scientific Staff Members

Step 1. Staff member or supervisor initiates request (request advances).

The initiator submits a letter to department/administrative unit requesting review, detailing changes in responsibilities discussed with the incumbent at his or her most recent performance evaluation, and giving the date of that evaluation.

The following must be enclosed with the letter:

- a. Position Description Questionnaire (PDQ),
- b. Unit organizational chart,
- c. Position description in effect when the position was last classified,
- d. Position description of the proposed classification, if known, and
- e. Date of the most recent employee performance evaluation must be documented on the PDQ.

If the position to be considered for reclassification is research related, the incumbent's curriculum vitae may be required.

Step 2. Supervisor recommends approval or denial (request advances).

Step 3. Department recommends approval or denial (request advances within 30 calendar days of initiation).

Step 4. Division/College recommends approval or denial (within 30 calendar days following receipt of the departmental recommendation).

If recommendation is approved, the documentation advances to the Vice President for Human Resources (see Step 6).

If the recommendation is denied, written notification is provided to the staff member, supervisor, and department giving reasons for denial that are based on the position's current responsibilities and the needs of the department.

Appeal. Upon written notification of the denial, the initiator of the request has 15 calendar days to submit a written request for appeal to the Chair of the Division/College Review Committee (DCRC) or, if the division/college does not have a DCRC, then to the Chair of the University Review Committee (URC). The written request for appeal addresses why the staff member or supervisor believes the division/college decision to be incorrect. In the written request for appeal, the initiator may ask to meet with the DCRC or URC in person. Such a request shall be granted.

If a written request for appeal is not submitted within the 15 calendar day period, the denial is final.

Step 5. The Division/College Review Committee (DCRC) or the University Review Committee (URC) recommends approval or issues final denial (within 30 calendar days of the Committee's monthly meeting). The individual originating the appeal will receive from the DCRC or URC the formal appeal decision giving specific reasons for upholding the denial or recommending the reclassification. Copies of this document will be forwarded to all parties involved in the original denial (staff member, supervisor, department, division, or college).

If the recommendation is approved, the documentation advances to the Vice President for Human Resources (see Step 6). The DCRC or URC decision is included as part of the reclassification review materials.

If the recommendation is denied, written notification is provided to the staff member, supervisor, and department, giving reasons for denial that are based on the position's current responsibilities and the needs of the department. This denial is final.

Step 6. Vice President for Human Resources issues final approval or denial (within 45 calendar days following receipt of the college/major administrative unit or DCRC/URC recommendation).

Division/College Review Committee (DCRC) Guidelines

Membership:

Two members appointed for 2 to 3 years.

One primary human resource professional or designee.

A representative in the requested classification, or someone knowledgeable of the position being sought, at the discretion of the DCRC/URC membership, appointed on an ad hoc basis.

Appointed by the division/college.

Meetings shall occur monthly when there is business to conduct.

University Review Committee (URC) Guidelines

Membership:

Two members appointed for 2 to 3 years.

One primary human resource professional or designee.

A representative in the requested classification or someone knowledgeable of the position being sought, at the discretion of the DCRC/URC membership, appointed on an ad hoc basis.

Appointed by the Vice President for Human Resources.

Meetings shall occur monthly when there is business to conduct.

(See III-3.2 Performance Appraisal for P&S Staff.)

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Summary of Steps in Reclassification of a Merit Position to a Professional and Scientific (P&S) Staff Position.

Step 1. Staff member or supervisor initiates request. (Request advances.)

The initiator submits a letter to department/administrative unit requesting review, detailing changes in responsibilities discussed with the incumbent at his or her most recent performance evaluation, and giving the date of that evaluation.

The following must be enclosed with the letter:

- a. Position Description Questionnaire (PDQ),
- b. Unit organizational chart,
- c. Position description in effect when the position was last classified,
- d. Position description of the proposed classification, if known, and
- e. Date of the most recent employee performance evaluation must be documented on the PDQ.

If the position to be considered for reclassification is research related, the incumbent's curriculum vitae may be required.

Step 2. Supervisor recommends approval or denial. (Request advances within 30 calendar days of initiation).

Step 3. Department recommends approval or denial. (Request advances within 30 calendar days of initiation.)

Step 4. College/Major administrative unit recommends approval or denial (within 30 calendar days following receipt of the departmental recommendation).

- a. Approval. If recommendation is approved, the documentation advances to the Vice President for Human Resources (see Step 6).
- b. If the recommendation is denied, written notification is provided to the staff member, supervisor, and department, giving reasons for denial that are based on the position's current responsibilities and the needs of the department.
- c. Appeal. Upon written notification of the denial, the initiator of the request has 15 calendar days to submit a written request for appeal to the chair of the University Appeals Committee (UAC). The written request for appeal addresses why the staff member or supervisor believes the division/college decision to be incorrect. In the written request for appeal, the initiator may ask to meet with the UAC in person. Such a request shall be granted. If a written request for appeal is not submitted within the 15 calendar day period, the denial is final.

Step 5. The UAC recommends approval or issues final denial (within 30 calendar days of the Committee's meeting). The individual originating the appeal will receive from the UAC the formal appeal decision giving specific reasons for upholding the denial or recommending the reclassification. Copies of this document will be

forwarded to all parties involved in the original denial (staff member, supervisor, and department, division, or college).

a. Approval. If the recommendation is approved, the documentation advances to the Vice President for Human Resources (see Step 6). The University Appeals Committee decision is included as part of the reclassification review materials.

b. Denial. If the recommendation is denied, written notification is provided to the staff member, supervisor, and department, giving reasons for denial that are based on the position's current responsibilities and the needs of the department. This denial is final.

Step 6. Vice President for Human Resources issues final approval or denial (within 45 calendar days following receipt of the University Appeals Committee recommendation).

University Appeals Committee (UAC) Guidelines

Membership:

Three members appointed 3 years.

One primary human resource professional or designee.

Two members appointed on an ad hoc basis who are knowledgeable of Professional and Scientific and Merit classifications.

Appointed by the Vice President for Human Resources.

Meetings shall occur when there is business to conduct.

(See also P&S Classification Review Process Outline at www.uiowa.edu/hr/classcomp/reclass_ps.html.)
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PART III. HUMAN RESOURCES

DIVISION I EMPLOYMENT, GENERAL

(Revised to conform to State Board of Regents Merit System effective 1/1/72; amended 9/93; 10/94)

CHAPTER 4: STUDENT EMPLOYEES

(Amended 7/98; 5/00; 5/03; 11/04)

4.1 HIRING.

Student employees paid on an hourly basis are hired through and in accordance with procedures established by the Office of Student Financial Aid.

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4.2 EMPLOYMENT ELIGIBILITY.

(5/00; amended 3/02)

All newly appointed University employees must have their identity and their eligibility to work in the United States verified. The Bureau of Citizenship and Immigration Services (BCIS), formerly known as Immigration and Naturalization Service (INS), Form I-9 is used to verify the employee's identity and eligibility to work.

The I-9 form must be completed by the third day of employment. Failure to complete the I-9 form in a timely manner or at all may subject the hiring department to penalties and fines from the federal government for failing to provide proof of work authorization. If a person is appointed who is not eligible to work, his or her employment must be terminated immediately upon learning he or she is not authorized to work. It is the hiring department's responsibility to ensure that a completed I-9 form is submitted to the Payroll Office.

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4.3 PAYROLL.

Student employees are paid according to the following procedures established by the Payroll Office and the Office of Student Financial Aid in accordance with the Internal Audit department.

- a. At the end of the pay period, the employer should submit the completed [Employee Time Record \(ETR\)](#) to University Payroll. This is done via the [Self Service Center](#) or by electronic transmission. Every effort should be made to submit the ETR by the due date on the [biweekly payroll schedule](#).
- b. Employee time records for both work-study and part-time hourly student employees should always have the routing signature of the supervisor or the designated departmental representative who is authorized to approve time record payments.
- c. Documentation must be retained by the department in order to provide the employee with an opportunity to verify the work hours submitted for payment and discuss discrepancies, if any exist. The student's signature can be provided on the ETR submitted to University Payroll. If the student's signature is not provided on the ETR

sent to University Payroll, the student will still be paid for the hours submitted, but documentation must be maintained by the employing department on an internal log of work hours. This record is to be kept on file in the department for three years and made available for audit upon request.

(See also [III-30 Student Employee Grievance Procedure](#).)

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PART III. HUMAN RESOURCES

DIVISION I EMPLOYMENT, GENERAL

(Revised to conform to State Board of Regents Merit System effective 1/1/72; amended 9/93; 10/94)

CHAPTER 5: POSTDOCTORAL SCHOLARS

(President 3/79; amended 10/94; 10/04; 8/09)

- [5.1 Employment Eligibility](#)
- [5.2 Definitions and Classification](#)
- [5.3 Registration and Certification](#)
- [5.4 Benefits, Social Security, and Retirement](#)
- [5.5 Administration of Appointment](#)

5.1 EMPLOYMENT ELIGIBILITY.

a. All newly appointed University employees must have their identity and their eligibility to work in the United States verified. The United States Citizenship and Immigration Services (USCIS), formerly known as the Immigration and Naturalization Service (INS), Form I-9 is used to verify the employee's identity and eligibility to work.

b. The I-9 form must be completed by the third day of employment. Failure to complete the I-9 form in a timely manner or at all may subject the hiring department to penalties and fines from the federal government for failing to provide proof of work authorization. If a person is appointed who is not eligible to work, his or her employment must be terminated immediately upon learning he or she is not authorized to work. It is the hiring department's responsibility to ensure that a completed I-9 form is submitted to the Payroll Office.

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5.2 DEFINITIONS AND CLASSIFICATION.

a. Postdoctoral Scholars at The University of Iowa are recognized as persons engaged primarily in research, as part of a continuum of post-Baccalaureate education and training, unique from either students or faculty members. The individual's classification, responsibilities, and benefits have been tailored to this unique status. As a Postdoctoral Scholar at The University of Iowa, they have access to many of the opportunities and services we make available to students and have available several of the benefits provided to faculty.

"Postdoctoral Scholars" is a general term used at The University of Iowa to designate temporary, doctoral-level researchers engaged in advanced education and training designed to prepare for an academic and/or research career. The University recognizes two classifications of Postdoctoral Scholars, depending on the sources of their stipend and research funding, and the nature of their research activities.

(1) Postdoctoral Research Scholars are engaged in research supported by external grants or contracts or by University of Iowa General Education funds that may be made available to faculty members. Persons appointed under this classification (appointment code FP01) have specific responsibilities and research expectations directly related to the grant, contract, or University-funded program.

(2) Postdoctoral Research Fellows are supported by fellowships (generally awarded to them individually) that allow them to pursue research with a faculty member and a host institution of their choice. While the funding agency, department, or institution may expect some specific duties or research products, such expectations are usually incidental to the award. The primary obligation to accomplish the aims of the fellowship rests with the Fellow (appointed under code FP02).

b. Length of Appointment: Postdoctoral Research Scholars and Postdoctoral Research Fellows are temporary appointments at The University of Iowa. The post-doctoral experience at The University of Iowa will not extend past five years, unless there are unusual circumstances. The department would need to send justification of extending this appointment for approval to John Keller, Associate Provost for Graduation Education.

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5.3 REGISTRATION AND CERTIFICATION.

a. University Registration and Records: Whatever the classification of the appointment, the individual has a special status of Postdoctoral Scholar within the Graduate College, which has the responsibility for administering postdoctoral education. A transcript will be created by the Office of the Registrar to record Postdoctoral appointment status. Following the postdoctoral appointment, some employers, including the Federal Government, may require or request such documentation as a condition of employment.

The transcript record also includes any courses that the individual takes while at The University of Iowa. They may enroll in the following courses without tuition or fee assessment: 650:604 Principles of Scholarly Integrity, 650:605 Writing for Learned Journals and 650:606 Research Skills. If the individual wishes to register for any other course work, they must be admitted to the university as a non-degree, graduate special student (G9). Enrollment under this classification will generate tuition and fees, for which the individual will be responsible.

b. Certification of Postdoctoral Work: The University Registrar will, upon request, issue a certificate recognizing postdoctoral education, provided the appointment was for one semester or longer. The University transcript also will reflect the beginning and ending dates of the postdoctoral appointment.

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5.4 BENEFITS, SOCIAL SECURITY, AND RETIREMENT.

a. Health and Dental Insurance: Postdoctoral Research Scholars/Fellows hired into these positions may enroll in UIGRADCare, the Student Health Insurance Program (SHIP) and Student Dental. The University contribution toward the cost of coverage for 2009-2011 will be as follows: 90% of the cost for a single health insurance plan, 70% for coverage of family members; 85% of the cost for a single dental plan, 70% for coverage of family members.

The University Benefits Office will send a packet of materials at the time the appointment begins. This will include rates, information, and an enrollment form to complete and return. Information on the plans can also be reviewed at the insurance section of this web site.

Individuals, who do not receive a salary with their fellowship, are still eligible to purchase coverage at their own expense. They should contact the University Benefits Office for the necessary application forms once the appointment has been entered on the University's payroll system by their department.

b. Health and Dependent Care Spending Accounts: Any Scholar or Fellow who has taxable income may participate in these accounts. For more information on them, along with the advantages of participating and the enrollment process, search for "Spending Accounts" on the [Benefits web site](#).

c. Disability and Worker's Compensation: Postdoctoral Scholars are covered by Workers' Compensation. Postdoctoral Fellows, however, are not covered. Since this type of appointment is not classified as a University employee, Fellows are not entitled to disability insurance.

d. Social Security and Retirement: Postdoctoral Research Scholars (FP01) who are U.S. citizens are required to participate in the Iowa Public Employees' Retirement System (IPERS) retirement plan (except those considered to be foreign scholars). The employee will be required to contribute 4.3% of their salary; while the University will contribute 6.65%. This deduction will automatically come out of the monthly paycheck on a pre-tax basis. IPERS will send more information along with a beneficiary designation form. The form should be returned to either IPERS or to the University Benefits Office. For further information on IPERS, go to www.ipers.org.

Upon termination of their appointment, if an individual does not continue as a regular State of Iowa employee, they may request a refund of their contribution in one of two ways. If the appointment is less than six months, they should contact the University Benefits Office for a "Wage Adjustment Request." If the appointment is greater than six months, they should complete an IPERS refund form, which can be found at the above website or by calling 800-622-3849. This refund form provides the option of either rolling over the funds into another retirement plan or receiving a lump sum payment. If the individual chooses to receive a payment, they will be liable for state and federal taxes along with a 10% tax penalty for withdrawal prior to age 59 1/2.

Postdoctoral Research Scholars also have the option to participate in the Voluntary Retirement Savings Program (VRSP) if they have taxable income. Information on this program is available on the retirement section of this web site under "Saving Extra for Retirement." Scholars or Fellows who receive salary may participate in the Roth 403b plan described on the above web site, even if they do not have taxable income.

Postdoctoral Research Fellows (FP02) is exempt from payment of FICA (Social Security) and Medicare taxes; therefore, they are also exempt from the payroll deduction for IPERS. Federal and State tax deductions will not be withheld from paychecks; however, the individual may still be responsible for payment of taxes. Individuals in this category are not eligible to participate in a VRSP.

e. Paid Leave: Postdoctoral Scholars at The University of Iowa are entitled to annual paid leave of 15 working days and annual sick leave of 18 working days but do not accrue vacation and are not entitled to vacation pay. The agency supporting a Postdoctoral Fellow may require different policies. The appointing department is responsible for arranging and accounting of leave for Postdoctoral Scholars.

f. Access to University Facilities and Activities: The Postdoctoral Scholar's University identification card is their key to university services. This identification card provides access to library and information resources, recreational services, cultural and athletic events as well as the ability to charge items to their University billing account.

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5.5 ADMINISTRATION OF APPOINTMENT.

The Graduate College is responsible for administrative matters relating to postdoctoral education at The University of Iowa and is the primary contact regarding postdoctoral educational experience. The Graduate College also provides or can arrange for counseling, mediation, or other services for Postdoctoral Scholars. Questions regarding the policies, benefits, and services applicable or available to Postdoctoral Scholars should be directed to the Graduate College. Questions particular to the appointment, its terms, requirements, or limitations, should be directed to the faculty advisor or the appointing department.

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PART III. HUMAN RESOURCES

DIVISION I EMPLOYMENT, GENERAL

(Revised to conform to State Board of Regents Merit System effective 1/1/72; amended 9/93; 10/94)

CHAPTER 6: TRANSFERS, PROMOTIONS, AND OTHER CHANGES IN STATUS

(Amended 9/93; 3/02; 4/02)

- [6.1 Merit System Staff Members](#)
- [6.2 Transfers of Faculty From Departments or Colleges](#)
- [6.3 Voluntary Change to a Lower Grade for Professional and Scientific Employees](#)

6.1 MERIT SYSTEM STAFF MEMBERS.

(Amended 3/02)

When a staff member transfers from one department to another, sick leave benefits and accrued vacation time also transfer and are assumed by the new department.

- a. In the case of a transfer involving movement of a staff member from one department to another, a Transfer Form is initiated by the appropriate department with the special note that the staff member is transferring to another department. Except for regularly scheduled merit increases in salary, all other changes in the status of a staff member, such as changes in positions within a department, changes in percent of time worked, changes of name and marital status, changes in accounts from which paid and changes from temporary to permanent or student to nonstudent status and vice versa, are made by use of the Change in Status form.
- b. Forms signed by the departmental executive officer are forwarded directly to Human Resources unless the departmental executive officer's dean or administrative officer has issued other instructions. Where such recommendations for an appointment or change in status conform to the line budget and are within the University compensation and employment policies, Human Resources is authorized to approve the recommendation.
- c. Where such recommendations do not conform to the line budget, they are referred by Human Resources to the dean or chief administrative officer of the college or division with instructions for further action. In such cases, it is necessary to arrange with the Office of the Senior Vice President for Finance and Operations for approval for changes in the line budget or transfer of funds, or both.
- d. Provision is made for advancement in salary for staff members in classified general service positions in accordance with the current collective bargaining agreement, or by means of periodic merit salary reviews in accordance with the [Regents' Merit System](#).

(See also IAC [681] 3.101(19A).)

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6.2 TRANSFERS OF FACULTY FROM DEPARTMENTS OR COLLEGES.

(Regents 6/26/75)

- a. No faculty member shall be transferred involuntarily from the department or college in which he or she holds an appointment, except when:
 - (1) For educational, financial or administrative reasons, the University, after consulting interested parties, decides to abolish one or more colleges or academic departments, reduce the size of either or both, consolidate either or both, divide either or both into two or more units, reorient the scope of either or both or move one or more departments from one college to another; or
 - (2) After appropriate consultation with interested parties, there are good reasons to believe that the educational program of the University will be forwarded by such a transfer and that the services of the faculty member can be utilized more effectively in the transferee department or college than in the transferor department or college. Before such a transfer is made, consideration should be given to alternative methods of achieving the educational goal and an involuntary transfer should be made only if no other reasonable means is available to achieve that goal.
- b. No faculty member may be transferred under the provisions of these regulations as a sanction or penalty for personal or professional action of the faculty member.
- c. No faculty member shall be transferred under the provisions of paragraph a(2) of this policy:
 - (1) Prior to being given at least three months' notice.
 - (2) Prior to being given a written statement of the reasons for the proposed transfer as well as the conditions, if any, under which the transferring faculty member will be transferred back to the transferor department or college.
 - (3) Unless the proposed transfer has been reviewed by a committee of the Faculty Senate which shall advise whether the proposed transfer meets the standards established herein.
- d. A faculty member who is transferred involuntarily under the terms of this policy shall retain her or his rank, tenure rights (if any), promotion opportunities (if any), salary, and other perquisites acquired during prior service at the University.
- e. As used in this policy, the words "interested parties" shall, at a minimum, include the faculty member or members being transferred, the dean or deans of the college or colleges involved, the departmental executive officers of the departments directly affected and, through them, members of such departments.
- f. If a faculty member files a grievance concerning his or her proposed involuntary transfer, such grievance may be brought in accord with procedures specified in [III-29.6](#) (Grievance) of the Faculty Dispute Procedures on the issue of whether the proposed transfer meets the terms of this policy.

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6.3 VOLUNTARY CHANGE TO A LOWER GRADE FOR PROFESSIONAL AND SCIENTIFIC EMPLOYEES.

(4/02)

- a. When a Professional and Scientific employee accepts a voluntary change to a lower salary grade, the following policy shall apply. The employee's new salary may be set between the minimum salary for the lower pay grade, up to the employee's current salary if it does not exceed the maximum salary for the new pay grade. The rate of pay for other employees in the department, and employees in the same salary grade relative to their experience, will be considered when determining salary. It is the intent of this policy that an employee who voluntarily accepts a position in a lower grade not receive an increase in salary as a result of this transfer and may be required to take a reduction in pay.
- b. Only in extreme circumstances, e.g., where it is critical to the success of the hiring department, will the option to increase the salary of an employee who accepts a voluntary change to a lower grade be

considered. If an increase in salary is requested, Central Human Resources, Classification and Compensation Unit, will review the departmental request, even if the proposed salary is within the first quartile, and make a final determination before an offer is extended to the employee.

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PART III. HUMAN RESOURCES

DIVISION I EMPLOYMENT, GENERAL

(Revised to conform to State Board of Regents Merit System effective 1/1/72; amended 9/93; 10/94)

CHAPTER 7: ACCESS TO PERSONNEL FILES

[7.1 Faculty - General](#)

[7.2 Professional and Scientific and Merit System Staff](#)

7.1 FACULTY -- GENERAL.

The University recognizes the right of access by a faculty member to his or her own personnel files whether in departmental, collegiate, central administrative, or any other University offices. A faculty member may have access to letters and other materials written in an expectation of confidence after the means of identification have been removed.

a. The following materials will be presumed to have been written in an expectation of confidence, unless the author indicates otherwise:

- (1) materials from students;
- (2) materials from outside evaluators.

b. Materials from administrators, including deans, directors, and department heads, will be treated as not having been written in an expectation of confidence.

c. Materials from peers within the University will be treated as having been written in an expectation of confidence.

d. The above statements comprise the basic policy on faculty access which is to be observed in all colleges and departments. In addition, by vote of the appropriate faculty group, a department or college may elect to adopt a general policy providing access to materials written by peers within the University without removing the means of identification. The Executive Vice President and Provost should be notified by any department or college electing to provide access to such materials.

e. A faculty member wishing to have access to his or her personnel files should inform the administrator responsible for maintaining the files sought for inspection. Nothing in this statement limits a faculty member's right of access to his or her own personnel files in connection with a proceeding brought under [III-29](#). Questions relating to the application of this policy should be directed to the Executive Vice President and Provost.

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7.2 PROFESSIONAL AND SCIENTIFIC AND MERIT SYSTEM STAFF.

a. General. Employing departments shall maintain a personnel file, and, when applicable, a separate medical file for each employee. Files are the property of the University, and information contained within shall be consistent with state and federal laws and regulations, University policies, and applicable collective bargaining agreements.

b. File Content.

(1) Personnel File. Personnel files shall contain documents related to the employee's employment, e.g., resumes and/or application materials, appointment and employment offer documents, change of status and termination forms, performance appraisals, letters of recognition and/or commendation, and any disciplinary records.

(2) Medical File. Medical files shall contain employee documents related to Workers' Compensation, Family and Medical Leave Act, the Americans with Disabilities Act, employment accommodations, leave of absence documents pertaining to an ADA accommodation, employment immunizations, and drug screen information when applicable under the CDL drug-testing program.

c. File Storage and Access. An employee may have access to all documents in his or her personnel and medical files as long as it is done in an appropriate time, place, and manner. All information is presumed confidential to anyone but the employee except when information is needed for official University purposes, when the employee gives written authorization, or when the information is general directory information such as name, address, phone number, and position.

(1) Personnel Files. Files are to be stored in a confidential location. Access is limited to supervisory and appropriate support personnel as required in the performance of work responsibilities. An employee may provide written release of information meeting the specified criteria to release all or portions of his or her files.

(2) Medical Files. Files shall be stored in a separate file, apart from other employment-related files. Access is limited to supervisory and safety personnel required to have knowledge of such information in the performance of work responsibilities. An employee may provide written release of information meeting the specified criteria to release all or portions of his or her files.

d. Storage Following Employment Separation.

(1) Personnel Files. Files shall transfer with the employee when the employee assumes a position in another university department. These files shall be maintained for three years in the last employing department.

(2) Medical Files. Files except for ADA-related documents shall transfer with the employee when the employee assumes a position in another University department. Medical files except for ADA-related documents shall be maintained for three years in the last employing department. ADA-related documents are to be sent to Faculty and Staff Disability Services at the time of the employee's transfer or termination.

(a) Documents related to positive test results, refusals to take a required alcohol and/or controlled substances test, and employee exposure to toxic substances are to be retained in the last employing department for five years.

(See also www.uiowa.edu/~hrpersvc/relations/pftable.html.)
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PART III. HUMAN RESOURCES

DIVISION I EMPLOYMENT, GENERAL

(Revised to conform to State Board of Regents Merit System effective 1/1/72; amended 9/93; 10/94)

CHAPTER 8: CONFLICT OF INTEREST IN EMPLOYMENT (NEPOTISM)

(Regents 4/20/77; approved Faculty Senate 4/95; Staff Executive Council 7/95; President 9/95; amended 12/04)

Note: This chapter is one of several that address conflicts of interest of various types at The University of Iowa. Others include: [II-5 Consensual Relationships Involving Students](#), which addresses faculty-student relationships that are either prohibited or discouraged due to role conflicts; and [II-18 Conflicts of Commitment and Interest](#), which addresses time conflicts, role conflicts in the workplace, and financial conflicts of interest. See also [II-18.7 Other University Policies Related to Conflict of Interest](#) for a complete list of policies that address or are related to conflicts of interest.

- [8.1 Rationale](#)
- [8.2 Definitions](#)
- [8.3 Policy](#)
- [8.4 Occasional or Irregular Conflicts of Interest](#)
- [8.5 Identification of and Initial Steps to Address Conflicts of Interest in Employment](#)
- [8.6 Management Plans](#)
- [8.7 Scope of Policy](#)
- [8.8 When a Management Plan Cannot Be Developed](#)
- [8.9 Committee on the Conflict of Interest in Employment](#)
- [8.10 Complaints of Policy Violations](#)
- [8.11 Grievance](#)
- [8.12 Policy Violations and Resulting Disciplinary Actions](#)

8.1 RATIONALE.

The University of Iowa and its employees are committed to the principle of objective, fair, and equitable treatment of all employees. Accordingly, it is crucial that University activities be conducted in an atmosphere that is free of actual or apparent conflicts of interest that compromise this principle. For the purpose of protecting both the integrity and objectivity of its employees in the performance of their University obligations, and to create a workplace environment based in equity and fairness, it is the policy of the University that conflicts of interest should be avoided where possible, and otherwise disclosed and managed.

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8.2 DEFINITIONS.

A conflict of interest in employment at The University of Iowa may arise when 1) an individual University of Iowa employee has the responsibility to make, or participate actively in making, decisions or recommendations relating to the employment status of another individual University of Iowa employee (hereafter, "decision-making responsibility"), or 2) there is a direct reporting line between two such individuals.

Given 1) or 2) above, a conflict of interest in employment arises whenever the two such individuals (hereafter, "related individuals") have a current or former relationship occurring outside the work setting that would make

it difficult for the individual with the decision-making responsibility to be objective, or that for a reasonable person would create the appearance that such an individual may not be objective. Examples include, but are not limited to, the following:

- a. relationships by blood, adoption, marriage, or domestic partnership: partner, parent, child, sibling, first cousin, uncle, aunt, nephew, niece, spouse, brother- or sister-in-law, father- or mother-in-law, son- or daughter-in-law, step-parent, or step-child; or
- b. romantic and/or sexual relationships or intense personal friendships, or significant business relationships.

For purposes of these rules, decisions or recommendations related to employment status include those related to hiring, salary, working conditions, working responsibilities, evaluation, promotion, and termination.

For purposes of these rules, the phrase "first neutral supervisor" means the person (usually the director, departmental executive officer, divisional head, dean of the college, or vice president in charge of the department, college, or unit) immediately superior to the one of the two related individuals who, if there were no conflict of interest, would have decision-making responsibility relating to the employment status of the other related individual.

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8.3 POLICY.

The decision to manage a conflict of interest in employment rather than avoid it must be based on a sound institutional reason. The collegiate or other major unit officer(s) (typically a dean or vice president, or designee) having primary responsibility for approval of employment-status decisions regarding the related individuals also has/have the responsibility of determining whether such a reason exists. If such a reason exists, related individuals can be employed, or can continue to be employed, by the University only if a management plan is developed as described in III-8.6 below.

An individual is not deemed to have decision-making responsibility (and therefore no conflict of interest in employment exists) if that individual's participation is limited to routine approvals and the individual plays no role involving the exercise of any discretion in the decision-making processes. The collegiate or other major unit officer(s) (typically a dean or vice president, or designee) having primary responsibility for approval of employment-status decisions regarding the related individuals also has/have the responsibility for determining whether a conflict of interest in employment exists.

If any question arises whether an individual's participation is greater than is permitted by this section, the Committee on Conflict of Interest in Employment ("Committee") should be consulted for its consideration and recommendation (see III-8.9 below).

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8.4 OCCASIONAL OR IRREGULAR CONFLICTS OF INTEREST.

If a conflict of interest in employment is occasional or irregular (e.g., a tenure or promotion vote), recusal is an acceptable and necessary mechanism for managing the conflict. In such cases, a written statement by the person having the decision-making responsibility that he or she will recuse him- or herself from any employment-related decisions pertaining to the other individual is desirable, but not required.

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8.5 IDENTIFICATION OF AND INITIAL STEPS TO ADDRESS CONFLICTS OF INTEREST IN EMPLOYMENT.

If the conflict of interest in employment is not occasional or irregular but is ongoing so that recusal is not a reasonable mechanism for managing the conflict, other mechanisms (see www.uiowa.edu/hr/administration/conflict.html) must be adopted. The process to manage the conflict is initiated by notification of the relationship. Ideally, both related individuals should bring the existence of the relationship to the attention of the first neutral supervisor. However, as soon as one of the related individuals does so, the first neutral supervisor shall begin to develop a management plan. For relationships that develop between persons already in a supervisory relationship or when an organizational change results or would result

in a supervisory relationship between two related individuals, disclosure should be made at the earliest possible date and no later than within ninety days after commencement of the conflict of interest situation.

To deal with situations in which a conflict of interest might arise through a hiring decision, a management plan must be developed such that the hiring process itself is conducted free of any actual or apparent conflicts of interest. In such cases, disclosure of the relationship should be made at the earliest possible point, in many cases even before the related individual applies for the position.

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8.6 MANAGEMENT PLANS.

a. As soon as notification of an actual or potential conflict of interest in employment has been received, the first neutral supervisor must develop a management plan by which the one related individual with the decision-making responsibility is removed from the decision-making processes that affect the employment status of the other related individual. If all the relevant individuals desire, a neutral supervisor superior to the first neutral supervisor may develop the management plan. If the conflict of interest might arise through a hiring decision, then the hiring process itself should be included in the management plan.

A template describing the elements of a management plan is available at www.uiowa.edu/hr/administration/conflict.html. In addition, the co-chairs of the Committee on the Conflict of Interest in Employment (see III-8.9 below) are available for consultation regarding development of a management plan.

b. The development of a management plan itself should not involve the participation of the related individuals except as provided by paragraph a above.

c. The plan developed to manage the conflict of interest in employment of related individuals shall be submitted to the Committee on Conflict of Interest in Employment, after review by the dean, director, or vice president, as appropriate.

d. The Committee shall review the proposed management plan and make recommendations on its use based upon its evaluation of the management plan's probable effectiveness in managing the conflict of interest in employment. The Committee's evaluation will include but not be limited to consideration of the plan's effectiveness in providing for objective decision making, creating and maintaining an atmosphere of equity and fairness, providing consistency in the treatment of employees, and allowing for the effective and efficient operation of the unit(s) in which the related individuals are employed. Where appropriate, the Committee also may recommend modifications to or rejection of the proposed management plan.

e. The recommendations of the Committee shall be made to the University officer having responsibility for final approval of the employment status decision. This officer shall make the decision concerning implementation of the management plan. If that officer is involved in the conflict of interest, the decision will be made by the President or the Board of Regents as appropriate.

f. The Committee shall evaluate, periodically as it determines, or upon request of any individual who believes s/he is affected adversely by the management plan, the effectiveness of the established plan created to manage the conflict of interest in employment. The Committee's evaluation and recommendations for continuations, revisions, or rejection of the management plan shall be submitted to the vice president or other official who approved the implementation of the plan.

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8.7 SCOPE OF POLICY.

These provisions apply to related individuals whose relationship is current or former when these rules are adopted or at the time they seek employment by the University, or arises after the date of their employment by the University.

This policy applies to both full-time and part-time, regular and temporary faculty and staff, and to students and persons with fellowships which involve employment at the University. It does not apply, however, in cases

where the individual over whom the other individual has responsibilities to make decisions or recommendations related to employment is compensated in the amount of \$1800 or less in any fiscal year.

(Note: This policy applies only to employment relationships. Romantic and/or sexual relationships between faculty and students in the instructional context are governed by [II-5 Policy on Consensual Relationships Involving Students.](#))

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8.8 WHEN A MANAGEMENT PLAN CANNOT BE DEVELOPED.

The development of a plan to manage a conflict of interest in employment should proceed expeditiously. In the event that an acceptable management plan cannot be developed, despite diligent efforts on the part of the first neutral supervisor or other designated person, within six months of the notification of the relationship of the related individuals, one of them must give up his or her position at the University (preferably through transfer) not later than one year after notification of the conflict.

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8.9 COMMITTEE ON THE CONFLICT OF INTEREST IN EMPLOYMENT.

The Committee shall consist of four members appointed by the Faculty Senate and three members appointed by the Staff Council. Members of the Committee shall be appointed for staggered three-year terms but no person may be appointed for more than two consecutive terms. The Associate Provost for Faculty and the Vice President for Human Resources shall serve as co-chairs of the Committee. Decisions of the Committee shall be by majority vote of the Committee members voting on the decision. Committee members shall not participate in the development and approval of a management plan or the oversight of a management plan if a) they are related to either of the related individuals; b) they participated in the development of the management plan in their unit of employment; c) their conditions of employment could be affected by a management plan; or d) some other conflict of interest exists.

All meetings and deliberations of the Committee shall be confidential and all written materials reviewed by the Committee or other persons involved in the development of a management plan, shall be considered part of the personnel files of the related individuals, and also shall be confidential. One of the Committee's co-chairs shall keep on file the Committee's official copy of all management plans. Any information disclosed by either of the related individuals for the purpose of developing the management plan shall be used solely for that purpose. However, faculty, staff, and students who are in a position to be affected significantly by a conflict of interest in employment shall be informed of the existence of the management plan, and shall be provided with information regarding the appropriate person(s) to whom they may bring relevant concerns. In most cases, this will be the first neutral supervisor for faculty and staff, although departmental human resource representatives or the Director of Undergraduate or Graduate Studies may be the more appropriate person for staff and students, respectively, in some units.

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8.10 COMPLAINTS OF POLICY VIOLATIONS.

All complaints regarding violations of this policy shall be referred (for faculty) to the Executive Vice President and Provost, or (for staff) to the Senior Vice President for Finance and Operations. If the Executive Vice President and Provost or the Senior Vice President for Finance and Operations receives a specific and credible complaint from any source that a conflict-of-interest-in-employment relationship exists, he or she shall investigate the matter immediately in order to determine whether any conflict of interest in employment exists and, if so, whether a management plan is in place. Because of the sensitive nature of this type of complaint, any investigation shall only be undertaken personally by the Senior Vice President and Provost, appropriate vice president, or associate provost or associate vice president and shall not be delegated to another. If he or she determines that a conflict exists but that no management plan has been implemented, he or she shall identify the first neutral supervisor for the purpose of developing an appropriate management plan. If he or she determines that no such relationship exists, or that it does exist but that an appropriate management plan is in place, he or she shall so advise the complainant.

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8.11 GRIEVANCE.

Employees who wish to challenge administrative actions that are taken pursuant to this policy may do so

following the appropriate policy for their employment status: specifically, for faculty, the Faculty Dispute Procedures ([III-29](#)); for professional and scientific staff, the Grievance Procedures for Professional and Scientific Personnel ([III-28.4](#)); for merit staff whose positions are covered by a collective bargaining agreement, consult the current contract; for supervisory exempt and confidential merit staff positions, the Exempt Merit System Grievance Procedures ([III-28.3](#)).

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8.12 POLICY VIOLATIONS AND RESULTING DISCIPLINARY ACTIONS.

Violations of this policy may include but are not limited to concealing a conflict-of-interest relationship or willful failure or refusal to cooperate with an approved management plan. Violations of this policy are deemed a serious violation of policies governing employment and may subject the employee to disciplinary action.

Any proposed disciplinary actions resulting from violations of this policy:

- a. by persons holding faculty appointments will be governed by [III-29 Faculty Dispute Procedures](#) and the portion of the procedures dealing with faculty ethics ([III-15](#));
- b. by staff members will be governed by applicable University policies, including [III-16 Ethics and Responsibility Statement for University Staff](#), and the applicable discipline and/or grievance procedures (see [III-28](#) and/or relevant collective bargaining agreement).

(See also [II-18 Conflict of Interest](#).)

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(Revised to conform to State Board of Regents Merit System effective 1/1/72; amended 9/93; 10/94)

CHAPTER 9: HIRING AND APPOINTMENTS

(Amended 6/1/03; 3/04; 3/05; 4/05; 12/1/05; 1/06; 1/08; 3/08)

- [9.1 Appointments, General](#)
- [9.2 Credential Check at Point of Hire](#)
- [9.3 Criminal Background Check at Point of Hire](#)
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- [9.6 Affirmative Action Employment Guidelines](#)
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9.1 APPOINTMENTS, GENERAL.

(Amended 9/93; 6/24/94; 9/97; 5/00; 3/02; 5/03; 3/04; 1/06)

It is the responsibility of the departmental executive officer or a designee to make certain that prior to any commitment of appointment, the new appointee has a clear understanding of the terms of employment and working conditions.

Notices of new appointments, changes in status or terminations reaching by the close of business on the 20th of the month are processed for payment or adjustment during that month.

Departments are expected to make recommendations of new appointments and changes in status as soon as it is possible for them to do so regardless of the deadline, and in no case later than the effective date thereof. The processing of such recommendations before they are reported to Human Resources may take considerable time and should be originated well in advance of the deadline to assure prompt payment.

- a. Policy. Appointments shall be made with due consideration of the affirmative action guidelines for the University as expressed in the President's policy statements; Title VII of the Civil Rights Act of 1964 and the Civil Rights Act of 1991 (IC 216) as amended in regard to discrimination in employment; other applicable federal and state law; and other relevant Board of Regents, State of Iowa, and University of Iowa policies and procedures.
- b. Employment eligibility. All newly appointed University employees must have their identity and their eligibility to work in the United States verified. The United States Citizenship and Immigration Services (USCIS), formerly known as Immigration and Naturalization Service (INS), Form I-9 is used to verify the employee's identify and eligibility to work.

The I-9 form must be completed by the third day of employment. Failure to complete the I-9 form in a timely manner or at all may subject the hiring department to penalties and fines from the federal government for failing to provide proof of work authorization. If a person is appointed who is not eligible to work, his or her employment must be terminated immediately upon learning he or she is not authorized to work. It is the hiring department's responsibility to ensure that a completed I-9 form is submitted to the Payroll Office.

c. Teaching, research, administrative, and professional staff. The appointments of vice presidents, provosts, deans, directors of major administrative units such as University Hospitals and Clinics, the Business Manager and Treasurer, and the Controller and Secretary are recommended by the President and approved by the Board of Regents. Initial appointments of assistant and associate deans and vice presidents, and directors of major administrative units, such as The University of Iowa Hospitals and Clinics, are reported to the Board of Regents before being appointed by the President upon the recommendation of the appropriate administrative officer. Initial appointments or promotions to positions of tenure are recommended by the appropriate administrative officer, approved by the President and are reported to the Board of Regents. Recommendations for appointment of other personnel are made by the appropriate administrative officer and approved by the President.

Recommendation of appointment or change in status forms are available on the HRIS HR Web Central Transaction System. These forms, carrying the proper signatures, are forwarded through regular administrative channels. Approval by the Executive Vice President and Provost in the case of faculty, and by the Vice President for Human Resources for all other staff members constitutes approval of the personal qualifications of the prospective appointee, but does not constitute approval of the fiscal arrangements. Approval of such recommendations by the President is required prior to the effective date of the appointment or the change.

Payroll checks are issued by the Payroll Office on the basis of the finally approved departmental recommendations without further notifications from departmental executive officers.

(See also [III-8](#) Conflict of Interest in Employment.)

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9.2 CREDENTIAL CHECK AT POINT OF HIRE.

(6/1/03; 9/03; 1/08)

Note: Effective January 2008, this policy has been revised. For individual changes, see the [redlined version](#).

a. Focus of check.

(1) Merit staff (temporary or regular):

(a) All hires in classifications that require a specific certification or license.

(b) Specific hires where the hiring selection was influenced by the representation of a higher education degree, certification, or license.

(2) Professional and scientific staff (temporary or regular): All hires.

(3) Faculty (temporary or regular): All hires.

b. Scope of check. In all cases, departments check the degrees, certifications, or licenses⁽¹⁾ that either are relevant to a hiring selection or that influences the setting of a salary. In most cases, departments need only check the highest-level credential represented on the candidate's resume or application. However, in some cases because of the position requirements, it is necessary to check the highest-level credential and/or the most directly relevant or any required credential related to a hiring decision.

c. Notice and timing of check.

(1) Candidates are informed during the interview stage that employment at The University of Iowa is contingent on a successful check of their credentials. This allows candidates to provide clarifying

information, e.g., a degree obtained under a different last name. Departments secure a signed release from each candidate at the close of the interview. This permits the department to check credentials through a variety of methods including Degree Verify, the National Student Clearinghouse's electronic database. The release form can be downloaded at www.uiowa.edu/hr/administration/background_checks.html.

(2) If the offer letter is given to the candidate of choice prior to completion of the credential check, the offer letter reiterates that a credential check is being conducted and that University of Iowa employment is contingent on a successful outcome.

(3) Credential checks are conducted immediately upon selection of the candidate(s) of choice and completed no later than 15 days following the candidate's first day of employment.

d. Acceptable methodologies. Departments may use the following methodologies to carry out a credential check.

(1) For verification of license or certification:

(a) Verification through contacting the granting institution, or

(b) Verification through visual inspection of original certification or license.

(2) For verification of academic degree:

(a) Verification through the National Student Clearinghouse's electronic database, Degree Verify.(2) Verification via this method must be attempted before contacting the granting institution.

(b) If Degree Verify cannot verify a candidate's degree for any reason, including the granting institution is not included in Degree Verify's database, the hiring department may contact the granting institution directly. For faculty hires, if the contact is made by telephone, a dated, signed memo of the contact should be prepared by the person making the inquiry (countersigned by the DEO if he or she was not the inquirer), stating the name of the office and the name and title of the person who provided the verification.

(c) If Degree Verify cannot verify and a granting institution is not willing to release the information, then visual inspection of the original diploma or certified copy of a transcript may be used.

(3) Additional verification methods for faculty hires:

(a) A letter from the granting institution's graduate college, professional college, registrar, or other institutional office certifying that the candidate has received the degree or completed all of the requirements for the degree.

(b) A letter of reference on the granting institution's letterhead from the applicant's major adviser or department chair which includes language that clearly indicates that the candidate has received the degree or completed all of the requirements for the degree.

Note: Verification of professional credentials for faculty health care providers by one University of Iowa unit need not be redone by another (e.g., if M.D. degrees have been verified by the UIHC, a college may use their verification).

Colleges may set more stringent requirements, for example, disallowing verification by phone or requiring that a letter of reference from the major adviser is acceptable only if it states that the degree has been granted.

e. Documentation and record keeping.

(1) Departments list credentials on the Human Resources transaction (appointment or transfer) and identify whether a credential check has been completed. If the check is complete, the list also indicates which credentials were verified as relevant to the hiring selection or the setting of salary.

(2) Human Resources Information Systems (HRIS) departmental reports indicate incomplete credential checks. Colleges, divisions, units and departments are responsible for reviewing credential checks reports on a biweekly basis.

(3) All supporting documentation is kept at the departmental level in the interview file, and in the event the candidate is hired, in the personnel file.

f. Falsification of credentials.

(1) Departments who believe a candidate has misrepresented a credential discuss the discrepancy with the candidate to provide a reasonable opportunity for the individual to provide clarifying information.

(2) If upon further review, it is the hiring department's judgment that a material misrepresentation has occurred, such that the candidate should no longer be considered for employment, or if already employed should be terminated, the department informs their Human Resources senior leadership representative (or dean, in the case of faculty) immediately. This person consults with University Human Resources (or the Office of the Executive Vice President and Provost in the case of faculty) and/or General Counsel before taking negative action.

(3) The disqualified candidate/employee is informed in writing of such action.

(4) If a disqualified candidate/employee seeks future employment at The University of Iowa, University Human Resources (or the Office of the Executive Vice President and Provost in the case of faculty) may inform the new hiring department. It is the responsibility of the hiring department to take into consideration this information in evaluating the candidate/employee.

g. Credentials acquired post-hire or corrections to existing information.

(1) If employees request a change in the HRIS credentials listing at any time post-hire, they notify the department, which then must verify the change per the methodologies identified above.

(2) When changing faculty credential information, a copy of the verification document should also be provided to the Associate Provost for Faculty, 111 Jessup Hall.

FOOTNOTES

1. Includes driver's license when required for completion of duties. Verification can be completed through Risk Management. [\[back\]](#)

2. Degree Verify is an electronic service sponsored by the National Student Clearinghouse that provides verification of higher education degrees. The Clearinghouse is a non-profit corporation, established in 1993, with an original mission to assist schools in their obligations to report student enrollment status. It has expanded its mission to degree verification. Verification can be completed at their website 24 hours per day/7 days per week. Typically, the response is immediate. However, if a degree pre-dates a participating school's electronic records, the response will typically take up to 24 hours. [\[back\]](#)

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9.3 CRIMINAL BACKGROUND CHECK AT POINT OF HIRE.

(12/1/05; 3/08)

a. Purpose of policy. To protect the University, its faculty, staff, and students, and members of the public who have dealings with the University from suffering physical, emotional, and financial harm while also protecting the privacy of individuals who apply to University positions. The policy is designed to enable the University to decline to hire any individual with a criminal conviction for a crime whose nature is judged to be sufficiently closely related to the position for which that person has applied such that hiring the person would be judged an unacceptable risk. Furthermore, the policy is designed to comply with federal and state regulations regarding certain types of positions.

The policy limits the application of background checks to those positions that entail particular risk. Aside from positions covered by state and federal regulations or by accreditation requirements (e.g., Joint Commission on Accreditation of Healthcare Organizations), positions requiring background checks will be comparatively unusual such that a clear and present justification can be made for the background check. In that spirit, the policy establishes procedures by which the decisions about whether or not to conduct a criminal background check will be made.

b. Focus of check. All merit, professional and scientific, faculty, and student staff positions, temporary or regular, that have been designated security sensitive by the appropriate dean or vice president are checked at the time of hiring.

c. Criteria and process for determining whether a position is security sensitive. There are two steps in determining whether a position should be designated as security sensitive:

(1) At a minimum, the domains listed below should be considered for their relevance to the position; other domains also may be relevant.

(2) If a domain is considered relevant to a particular position, then a determination must be made regarding whether the access, contact, or responsibility is of such a level that the University or persons in the University community would be at sufficient risk that a mandatory criminal background check on selected candidates for the position is warranted. For example, a position might involve cash/check handling and/or processing responsibilities that were of such low dollar value as not to constitute a significant risk requiring a background check.

d. Domains to be considered:

(1) access to secured or sensitive areas including, but not limited to, those containing cash or financial receipts;

(2) access to select agents (biological agents or toxins) and/or controlled substances;

(3) patient and/or child and/or dependent adult population contact, not including University students who are under the age of 18;

(4) cash/check handling and/or processing responsibilities;

(5) financial management and/or payroll processing responsibilities;

(6) security responsibilities;

(7) performance of duties related to critical infrastructure services or significant health or safety responsibilities;

(8) access to information technology: "root" or "administrator" access level to enterprise systems; "administrator" access level to institutional databases; unsupervised physical access to critical infrastructure services or systems such as telephone switch equipment, networking routers and switches, and data centers;

(9) supervisory duties related to the above.

e. Scope of check. The Senior Human Resources (HR) Leadership Representative in each college or division shall use the designated University vendor to verify social security number and conduct a criminal background check to include all counties and states of residence for the past seven (7) years. As appropriate in individual instances, an alternate designated by the vice president or dean or, in the case of faculty, the Associate Provost for Faculty, may conduct the check. Individual departments, in consultation with the Senior HR Leadership Representative, may have more comprehensive background check guidelines. Background checks for access to select agents will be conducted by the Department of Justice.

f. Designation, notice, and timing of check.

(1) At the time of a vacancy, positions shall be evaluated by the hiring department in consultation with the Senior HR Leadership Representative, and a written recommendation shall be made to the appropriate dean or vice president providing specific justification for the determination that the duties and responsibilities are such that the position should be designated security sensitive. The dean or vice president shall determine whether or not the position is security sensitive and, if so, then the position shall be so indicated on the requisition. For faculty positions, such determination shall be made also in consultation with the Office of the Executive Vice President and Provost.

(2) Candidates shall be informed at an appropriate point in the process that employment at The University of Iowa in this security-sensitive position is contingent on a declaration of conviction history and a successful criminal background check. The department shall secure from each candidate a signed release for the University to conduct a criminal background check on the candidate(s) of choice. Refusal to sign the release may constitute grounds for elimination from the candidate pool. The release form can be downloaded at www.uiowa.edu/hr/administration/background_checks.html. Departments should inform candidates that the declaration form will be requested of, and background check will be conducted on, only the candidate(s) of choice.

(3) When a department has selected (a) candidate(s) to whom to make an offer, the department shall ask the candidate(s) to provide their conviction history to the Senior HR Leadership Representative (a stamped and addressed envelope should be provided for this purpose), and remind them that a background check will now be conducted. Alternatively, for faculty, the form may be sent to the Associate Provost for Faculty. The declaration of conviction history form can be downloaded at www.uiowa.edu/hr/administration/background_checks.html.

(4) The Senior HR Leadership Representative shall conduct (a) criminal background check(s) through the designated University vendor upon selection of the candidate(s) of choice and shall complete a standard check no later than 15 days following the candidate's first day of employment. A more comprehensive check may require a longer period of time. In the case of faculty, the Associate Provost for Faculty may conduct the check.

(5) If the offer letter is given to the candidate of choice prior to completion of the background check, the offer letter shall reiterate that a criminal background check is being conducted and that University of Iowa employment in this security-sensitive position is contingent on its successful outcome.

g. Documentation and record keeping.

(1) Departments shall identify on the human resources transaction (appointment or transfer) whether the criminal background check is required and, if so, whether it has been completed.

(2) Human Resources Information System departmental reports will indicate incomplete criminal background checks. Senior HR Leadership Representatives are responsible for reviewing these criminal background check reports on a bi-weekly basis and acting appropriately on incomplete checks.

(3) The declaration form and materials acquired through a criminal background check shall be retained by the University only for those candidates who are hired or those who are not hired based on information acquired via the form or the background check.

(4) The Offices of the General Counsel, Hospital Human Resources, and, in the case of Carver College of Medicine faculty, the collegiate dean's office, shall maintain all acquired and supporting documentation in a confidential and secure location. Such records shall be retained for seven years.

(5) All acquired and supporting documentation is confidential information, and individuals

requesting access must provide compelling justification. The General Counsel, President, Hospital HR, or designee(s) shall determine whether a request for access to acquired and supporting documentation shall be granted.

(6) University Human Resources and the Office of the Executive Vice President and Provost will conduct an annual audit on positions checked and scope of checks to ensure reasonable consistency between colleges and divisions. The Office of Equal Opportunity and Diversity will periodically conduct a review of the process in order to assess potential disparate impact for members of protected groups.

h. Existence of a criminal record.

(1) When the background check reflects a criminal conviction, the Senior HR Leadership Representative, in consultation with University HR or, in the case of faculty, the Office of the Executive Vice President and Provost, shall evaluate the conviction in the context of all other available information, including the declared conviction history, to determine whether it is relevant to the specific job responsibilities of the position and whether hiring the person may constitute an unacceptable risk. Such information in possession of the University for purposes of evaluating employment is not considered a public record and shall be treated as a confidential personnel matter.

(2) If a preliminary judgment is made that the conviction has sufficient nexus to the position and that the hire may present an unacceptable risk such that further consideration is warranted, this information shall be discussed with the candidate to give the candidate a reasonable opportunity to provide clarifying information. Typically, the candidate will be contacted by the Senior HR Leadership Representative, together with a representative of University HR, Hospital HR, the Office of the General Counsel, or the Office of the Executive Vice President and Provost.

(3) After the candidate has provided clarifying information (or has not done so after having had a reasonable opportunity to do so), the Senior HR Leadership Representative shall present the evaluation of the information to the dean or vice president. The dean or vice president shall make a recommendation to University Human Resources (or the Office of the Executive Vice President and Provost, in the case of faculty) regarding whether the conviction is sufficiently closely related to the position and whether hiring the person may constitute an acceptable risk such that denial of employment is warranted. University Human Resources or, in the case of faculty, the Office of the Executive Vice President and Provost shall make the final decision on this issue in consultation with the college or division, as appropriate.

(4) If the final decision is that the conviction has significant nexus to the position and that the hire may present an unacceptable risk such that the candidate will no longer be considered for employment, or if already employed should be terminated, the Senior HR Leadership Representative or the dean/vice president shall provide written notification to the candidate/employee immediately.

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9.4 FILLING OPEN MERIT POSITIONS.

To employ Merit System staff, departments should notify Human Resources by means of the Personnel Requisition.

(See also www.uiowa.edu/hr/employment/mfillfaq.html.)

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9.5 RECRUITMENT AMONG COMMITTEE ON INSTITUTIONAL COOPERATION INSTITUTIONS.

(President 1/7/63; amended 2/98)

The presidents of the twelve institutions which are members of the CIC (Chicago, Illinois, Indiana, Iowa, Michigan, Michigan State, Minnesota, Northwestern, Ohio State, Penn State, Purdue, and Wisconsin) have fixed

May 1 of each year as the date after which offers for faculty cannot be made by one CIC institution to the faculty of another CIC institution without the latter's consent.

The resolution reads as follows: "Inquiries about an individual's interest in and conversations concerning a new full-time, academic appointment are in order at any time of the year, but after May 1, an offer for an appointment at the assistant professor level or above, to take effect in the next academic year, will not be made unless the administrative head (usually the dean or his designated substitute) of the offering college, school, or institute, etc., has determined that the date at which the appointment is to take effect is agreeable to the administrative head of the college, school or institute, etc., which the individual will be leaving if he accepts the new appointment."

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9.6 AFFIRMATIVE ACTION EMPLOYMENT GUIDELINES.

(Provost 3/6/72; 9/93; 9/97; 9/02; 3/04; 5/04; 11/04)

The guidelines below are followed in the filling of all open positions:

- a. Records of efforts made to locate qualified women and minority group members (e.g., individuals contacted, published notices, and copies of letters) are kept by office and departmental administrative personnel for review.
- b. Notices.
 - (1) Notices of available positions are published in local, regional, and national publications where appropriate.
 - (2) Notices may not specify any preference, limitation, or specification based on sex unless sex is a bona fide occupational qualification for the available position.
 - (3) A statement that The University of Iowa is an Equal Opportunity and Affirmative Action Employer is included in each notice.
 - (4) A professional and scientific or administrative position is registered with Human Resources, after which it is advertised for ten working days. Departments are notified of the earliest date on which the position may be filled.
 - (5) A Merit System position is registered with Human Resources after which it is advertised for a minimum of five working days.
 - (6) Registration for Professional and Scientific staff is accomplished by forwarding the appropriate personnel requisition through regular channels to the Vice President for Human Resources.
 - (7) Faculty and professional and scientific positions that are 50 percent or more time and extend for one year or more require a search which must comply with the affirmative action procedures at the University. Please consult the Office of Equal Opportunity and Diversity's Recruitment Manual for Faculty and Professional and Scientific Searches or contact the Office of Equal Opportunity and Diversity for more information about search requirements and procedures.
- c. Application and appointment forms do not require different information for men and women.
- d. Information requested during interviews is the same for both male and female candidates.
- e. Salaries are determined on the basis of merit only. Such factors as marital status, number of dependents, spouse's income or other sources of income are not considered in setting salaries.
- f. Employment of relatives. See [III-8](#) Conflict of Interest in Employment (Nepotism).
- g. Affirmative Action and Tenure. See [III-10](#) Tenure and Non-Tenure Appointments.

h. Employment of individuals with disabilities.

(1) Applicable federal and state law prohibits discrimination against qualified individuals with disabilities in employment practices such as job application procedures, hiring, promotion, discharge, compensation, training, benefits, and other conditions of employment. See also [II-7 Disability Protection Policy](#). For more information about accommodations and about when an essential job functions analysis is required, please contact the Office of Faculty and Staff Disability Services.

(2) For information about job application and employment of individuals with disabilities, see www.uiowa.edu/hr/fsds/index.html.

(3) For inquiries about and complaints of discrimination, see www.uiowa.edu/~oaa.

i. Temporary appointments.

(1) A temporary appointment is considered a short-term appointment to meet an emergency, such as when a position is vacated unexpectedly, or to meet temporary needs of the University. Temporary appointments may be made for one year or less to a faculty or professional and scientific position that is 50 percent (1040 hours) or more time without the requirement of an affirmative action search. Affirmative action searches are not required for faculty or professional and scientific positions that are less than 50 percent time (1040 hours), regardless of the length of appointment. Temporary appointments of less than 50 percent (1040 hours) will not be subject to the one-year appointment limitation.

(2) If during the term of the 50 percent (1040 hours) or greater temporary appointment the department anticipates the position extending beyond one year, then an affirmative action search must be completed as soon as possible and no later than within one year of the start of the initial temporary appointment. An affirmative action search also must be completed in the event that a temporary appointment of less than 50 percent (1040 hours) is increased to 50 percent (1040 hours) or more time and is expected to extend beyond the initial one-year temporary appointment. Exceptions include appointment in classifications designated on an annual basis by Compensation and Classification as experiencing a labor shortage.

(3) Limited extensions of temporary appointments of 50 percent (1040 hours) or more time beyond one year are permitted in extenuating circumstances with the prior approval of the Office of Equal Opportunity and Diversity.

(4) Temporary appointments held by retirees are subject to the standards outlined above, with the exception of those classifications designated on an annual basis by Compensation and Classification to be experiencing a labor shortage.

(5) The Office of Equal Opportunity and Diversity establishes search procedures for affirmative action searches. Contact the Office of Equal Opportunity and Diversity for more information about search procedures.

See also [II-1](#), [II-7](#), and [II-8](#).

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9.7 MOVING EXPENSES.

(Amended 3/05)

Department heads or designees may authorize payment of moving expenses for new faculty and staff members from departmental funds if they are available and have been prioritized for such use by the dean or vice president. Eligibility, limitations, and procedural requirements are as follows:

a. Eligibility.

(1) Minimum rank of assistant professor, or comparable ranking staff.

(2) Persons expected to be employed on a continuing basis.

Requests for eligibility exceptions should be directed to the Business Manager prior to committing to an allowance.

b. Limitations.

(1) The University allows payment of certain packing, unpacking, and insurance costs from the former residence to the new local residence.

(2) Payment is limited to charges for moving household goods. The University does not allow payment of charges for moving pets, vehicles, boats, or firewood. Inquiries regarding questionable items should be directed to the University Business Manager prior to arranging the move.

(3) Storage charges are not reimbursable.

(4) Charges to General Fund accounts are limited to \$3,500. Charges in excess of \$3,500 require approval of a dean or vice president and a departmental account. Reimbursement for the use of rental trucks is permissible.

(5) This policy does not apply to the moving of laboratory and/or office equipment. Contact the University Purchasing Department for these procedures.

c. Procedure.

(1) The department head or designee notifies the University Business Manager by submitting the Moving Authorization Form. This notification includes name, address, social security number, telephone number, rank, date of appointment, allowance, and the departmental account(s) to be charged.

(2) The Business Manager informs the eligible person of the University's moving policy and assists in coordinating the move. A copy of the letter is sent to the department head.

(3) The University contracts with the local office of a national moving firm for moving services. Information on this moving company is provided to the incoming faculty/staff so they may contact the company(ies) to obtain estimates and initiate their move.

(4) The Business Manager issues a letter of authorization to the moving company informing them of the faculty/staff allowance.

(5) The moving company bills the University directly for the amount authorized and collects the balance upon delivery from faculty/staff. Incoming faculty and staff may utilize other moving companies; however, charges above the contract mover price are not reimbursable.

(6) Departments wishing to utilize Foundation account funds should provide written authorization along with the account to the Business Manager.

(7) The Business Manager will arrange for payment of moving expenses in accordance with the above procedures.

Departments may print the Moving Authorization Form (see www.uiowa.edu/~fusbm/authorization.pdf), complete, and send to the Business Manager's office to authorize payment of moving expenses.

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9.8 DIVERSITY IN EMPLOYMENT GUIDELINES.

(4/05)

The guidelines below are followed in the filling of all positions for executive/administrative/managerial staff (at the level of pay grade 12 or higher in the professional and scientific classification system) and for faculty appointments with significant administrative responsibilities:

As a requisite job qualification, a statement must be included in the position announcement that candidates and/or applicants be able to demonstrate job-related experience with and/or commitment to diversity in the work/academic environment.

Examples of language that may be used in advertisements to satisfy this requirement are listed on the Office of Equal Opportunity and Diversity's web site at www.uiowa.edu/~eod/searches/manual/advertising/diversity.html.

For further information, contact the Office of Equal Opportunity and Diversity, 202 Jessup Hall, or see www.uiowa.edu/~eod.

(See also III-9.6 Affirmative Action Employment Guidelines.)

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PART III. HUMAN RESOURCES

DIVISION I EMPLOYMENT, GENERAL

(Revised to conform to State Board of Regents Merit System effective 1/1/72; amended 9/93; 10/94)

CHAPTER 9: HIRING AND APPOINTMENTS - AFFIRMATIVE ACTIONS EMPLOYMENT GUIDELINES - REVIEW

- [9.1 Appointments, General](#)
- [9.2 Credential Check at Point of Hire](#)
- [9.3 Criminal Background Check at Point of Hire](#)
- [9.4 Filling Open Merit Positions](#)
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THE AMERICANS WITH DISABILITIES ACT (ADA)

(Adapted from the U.S. Equal Employment Opportunity Commission and the U.S. Department of Justice Civil Rights Division.)

1. Who qualifies as a disabled individual under the ADA?

The ADA defines an individual with a disability as a person who:

- a. has a physical or mental impairment that substantially limits one or more major life activities;
- b. has a record of such an impairment; or
- c. is regarded as having such an impairment.

Major life activities include caring for oneself, performing manual tasks, walking, seeing, hearing, speaking, breathing, learning, and working.

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2. What practices and activities are covered by the employment nondiscrimination requirements of the ADA?

The ADA prohibits discrimination in all employment practices including job application procedures, hiring, firing, promotion, compensation, training, and other terms, conditions, and privileges of employment. It applies to recruitment, advertising, tenure, layoff, leave, fringe benefits, and all other employment-related activities.

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3. Does an employer have to give preference to a qualified applicant with a disability over other

applicants?

No. An employer is free to select the most qualified applicant available and to make decisions based on reasons unrelated to disability.

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4. What is "reasonable accommodation"?

Reasonable accommodation is any modification or adjustment that will enable a qualified applicant or employee with a disability to participate in the application process or to perform essential job functions. Reasonable accommodation also includes adjustments to assure that a qualified individual with a disability has rights and privileges in employment equal to those of employees without disabilities.

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5. When is an accommodation unreasonable?

An employer is not required to implement any accommodation that would impose an undue hardship. An undue hardship is an action or accommodation that would require significant difficulty or expense in relation to the size of the employer. If it is found that a particular accommodation would impose an undue hardship, the employer must consider whether there are alternative accommodations that would not impose such hardship.

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6. What about health and safety standards?

The ADA permits employers to establish qualification standards that exclude individuals who pose a direct threat -- i.e., a significant risk of substantial harm -- to the health or safety of the individual or of others, if that risk cannot be eliminated or reduced below the level of a "direct threat" by reasonable accommodation. The employer must establish through objective, medically supportable methods that there is significant risk that substantial harm could occur in the workplace.

The ADA recognizes the need to balance the interests of people with disabilities with the legitimate interests of employers in maintaining a safe workplace. That goal is realized by requiring employers to make individualized judgments based on reliable medical or other objective evidence rather than on generalizations, ignorance, fear, patronizing attitudes, or stereotypes.

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7. What about performance standards?

In the performance of essential job functions, with or without reasonable accommodations, an employer can hold employees with disabilities to the same standards of production/performance as other similarly situated employees without disabilities.

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8. What impact does the ADA have on interviewing practices?

The ADA prohibits employers from asking a job applicant any questions that would cause the applicant to disclose a disability or medical condition. Interview questions must focus on the applicant's ability to perform the essential functions of the job. Interviewers may not ask an applicant if he or she has a disability or needs an accommodation to perform the essential functions of the job. If the applicant volunteers that he or she needs an accommodation to perform the essential functions of the job, an interviewer may ask about the type of accommodation needed by the applicant. The interviewer may not, however, ask any follow-up questions about the applicant's disability or medical condition.

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PART III. HUMAN RESOURCES

DIVISION I EMPLOYMENT, GENERAL

(Revised to conform to State Board of Regents Merit System effective 1/1/72; amended 9/93; 10/94)

CHAPTER 10: FACULTY

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10.1 TENURE AND NON-TENURE APPOINTMENTS.

(Amended 9/93; 2/15/95; 2/01; 1/02; 4/05; 5/07; 9/08)

a. Statement on tenure and academic vitality at The University of Iowa (Regents 2/14/74).

(1) Introduction. From the end of World War II until the late 1960s, higher education in the United States experienced rapidly expanding student demand coupled with an even more rapid expansion of the world's knowledge base. Throughout this period, faculties and facilities increased constantly and substantially in an effort to keep pace with the enlarging student bodies. The twenty-year period involved was among the most exciting and vital in the history of higher education. As younger, recently trained faculty members came to campuses all over the country, their energy and enthusiasm contributed greatly to the academic vitality of higher education.

Student demand for higher education has leveled off and is likely to remain level for some years to come. With the leveling off of student demand, the influx of new faculty members has diminished. The challenge facing The University of Iowa -- along with all similar institutions -- is to retain and increase its academic vitality and flexibility in a period of a relatively stable student body and faculty. The challenge is not new to American higher education which previously has had to maintain its vitality in times of stable enrollments and faculty.

(2) Basic Premises. The basic assumptions on which The University of Iowa proposes to function over the next several years are: First, tenure will continue as a cornerstone of the University's relationship with faculty members. Tenure is not only consistent with academic vitality but essential to it. Second, consistent with the University's educational needs and as permitted by its resources,

faculty members in probationary status will be given the opportunity to acquire tenure if their performance merits tenure. No system of tenure quotas is contemplated. Third, the University must provide mechanisms by which a varied group of new faculty members come to the University so that the institution may continuously revitalize itself. Fourth, the University will retain the flexibility to adjust its educational programs to meet the changing needs of students and society, and to take into account advances in the world's knowledge base. In the process of making such adjustments, every effort will be made to plan well in advance and the faculty will play a major role in defining institutional needs in the process of departmental, collegiate, and University decision-making.

Tenure is not a very well-understood concept. If a university is to perform its function effectively, it is essential that faculty members in their teaching and research feel free to express new ideas and divergent viewpoints. In the process of teaching and research, accepted "truths" often must be challenged and questioned. A good university must create an atmosphere which, in a positive way, encourages faculty members to express new ideas and divergent viewpoints and to make inquiries unbounded by present norms. Such an atmosphere currently exists at The University of Iowa; and tenure has contributed substantially to the creation of this atmosphere and to its continuance. Put simply, free inquiry and expression are essential to the maintenance of excellence; tenure is essential to free inquiry and expression; The University of Iowa's consistent goal is excellence; and the tenure system must continue if the University is to recruit and maintain a distinguished faculty. While tenure would be an integral part of the University's relationship with the faculty without regard to the competitive situation, it also is important to note that the outstanding universities throughout the country have tenure systems and that The University of Iowa's competitive position as it attempts to recruit and to retain outstanding faculty members would be damaged beyond repair if tenure were abandoned or seriously weakened.

As a job security system, tenure is not substantially different from the job security aspects of civil service systems for state and federal employees; nor are they very different from job protection provisions in union contracts generally. The probationary period preceding the granting of tenure is, of course, longer than similar periods under civil service systems and union contracts -- five or six years as opposed to six months or one year. Once the probationary period has passed, all of the systems contemplate job security only to the extent that either resources permit or the need for the services continue to exist, or both; and before the employment relationship of such personnel can be terminated for inadequate performance, all of the systems require a showing of adequate cause (inadequate performance) at a hearing. In addition, the tender of ultimate job security is an important mechanism for inducing qualified persons to aspire to careers in the area involved. While the job-security aspects of tenure bear surface relationship to other job-security systems, the primary rationale for tenure is that it is essential to the creation and maintenance of an atmosphere which encourages the free exchange of ideas so necessary to educational vitality.

(3) The tenured faculty. The cornerstone on which excellence has been created at The University of Iowa, both in periods of growth and stability, is its tenured faculty. The tenured faculty at The University of Iowa has never been stagnant. It contributes greatly to the University's vitality. It will continue to do so. As a general proposition, the excellence and vitality of the tenured faculty is motivated from within individual faculty members, and to some extent, from peer pressures. Some institutional mechanisms also have contributed and will continue to contribute to the vitality. Thus, the University, in consultation with faculty members, plans:

- (a) To continue its present faculty compensation policy which rewards excellence;
- (b) To expand its constant evaluation of teaching effectiveness of tenured as well as non-tenured faculty members and its explorations of mechanisms for improving such effectiveness;
- (c) To continue in University-sponsored research a system of campus-wide peer review of research proposals and results to assure consistently high scholarly productivity by faculty members;

- (d) To continue departmental, collegiate, and University-wide reviews and priority planning efforts to assure that resources are made available to new programs and to programs enjoying significant increases in student interest, or, where necessary, programs be modified, consolidated with other programs, or eliminated;
- (e) To continue to review and evaluate the administrative structures within which educational programs function to assure that the educational goals of the University are being met as effectively as possible;
- (f) To encourage the exchange of faculty with other universities on a visiting basis so that new ideas and approaches will be brought to the campus both by the visiting teachers from other institutions and by the Iowa professors upon their return to campus;
- (g) To fill some existing teaching positions on a permanently rotating basis with persons from other institutions or professions for periods ranging from one or two weeks to a semester or a year;
- (h) To encourage the development of team teaching of courses by combining senior and junior faculty members from the same department as well as interdisciplinary team teaching by faculty members from different departments;
- (i) To encourage the expansion of the present program of faculty seminars in which faculty members learn from each other;
- (j) To seek to expand the program of developmental leaves to encourage faculty members who wish assistance in keeping abreast of newly developed and developing knowledge and instructional approaches;
- (k) To develop a system of tenure for part-time faculty members so that a faculty member might hold a tenured position at The University of Iowa for one semester and a position at some other university for the other semester; or hold a tenured position for one semester at the University and some other job -- perhaps in industry -- for the balance of the year, and so that the University might take advantage of the talents of persons who, while completely qualified to join the faculty and remain on it for a long period of time, are unable, for one reason or another, to work full time as a faculty member.

Other than internal pressures for excellence within individual faculty members and, perhaps peer pressure, the merit salary system is the most important mechanism available to the University for assuring the continued academic vitality of tenured faculty members. While the University does not control the total number of dollars available for faculty salary increases, it can and must control the allocation of dollars it has so that excellence may be rewarded. For many years, the University has stressed to the Board of Regents and to the Legislature that its top budgetary priority was salaries and that whatever was made available for faculty salaries would be awarded on a merit basis.

In establishing faculty salaries the University has attempted -- not always successfully -- to be competitive; and when funds have been available for salary increases, the effort consistently has been and will continue to be to reward meritorious performance. Continued teaching and research excellence, and to a lesser extent the quality of other major professional contributions to the University or to society in general, form the basis for salary increases as they do for promotion and tenure. While objective data should be considered in making salary judgments, and while the department's or college's particularized statement of expectations concerning teaching, research and other professional contributions should serve as primary guidelines, it should be understood that the judgments being made relate in large part to the quality of the faculty member's professional performance and such judgment cannot be quantified. A faculty salary system which recognizes merit will function to encourage a continued striving for excellence and one that also recognizes the need to recruit

and retain the best available persons who will help keep the institution vital.

While the catalog of mechanisms available for encouraging continued high level performance by tenured faculty members is not complete, the list set forth does suggest that many patterns are available to encourage such performance. It should be emphasized again that more important to academic vitality than University programs to encourage it are the inner mechanisms within individual faculty members which "compel" a constant striving for excellence. These inner mechanisms have contributed most to making the University the excellent institution it is and with whatever encouragement is possible from the institution, these mechanisms will function to assure a continuation of excellence.

(4) Probationary faculty members. In establishing and maintaining a university of excellence and vitality, the most vital institutional decision points are the initial appointment, the reappointment review, and the time of the tenure decision. At each of these decision points, there must be University-wide review to assure adherence to University-wide standards.

(a) Initial appointment. When making an initial probationary appointment, the condition precedent must be a determination that the person being considered is of a quality that her or his performance is likely to lead to an affirmative tenure decision. Only if the record presented leads to such a conclusion should an initial offer be tendered. And after the initial appointment, probationary faculty should be reviewed annually with the results reported by the appropriate collegiate dean to the Executive Vice President and Provost on the form provided by the latter's office. Initiation of the annual review is the responsibility of the dean and DEO. It is expected that the annual review will be performed in consultation with the individual faculty member.

(b) Reappointment review (President 10/85; amended 2/01; 5/07). Most initial probationary appointments at The University of Iowa are for 1) three years for colleges having a collegiate norm to make a tenure decision of not more than six years, or 2) four years for any college having a collegiate norm to make a tenure decision of more than six years, at the end of which time the candidate can be reappointed following a reappointment review. See paragraph (c) below. With the approval of the DEO, the dean of the college, and the Executive Vice President and Provost shorter initial appointments can be made.

(c) Time in which to make tenure decision. The norm for making the tenure decision shall be the sixth year of probationary service, except for the Colleges of Law, Medicine, and Dentistry. The norm for the College of Law shall be the fifth year. The Colleges of Dentistry and Medicine may establish a norm of no more than eight years for all tenure track faculty members with significant patient care responsibilities. Other faculty in these two colleges will be subject to the six year norm. A new collegiate norm of more than six years must be approved by a majority of the tenured faculty of the respective college, the dean of the respective college, and the Executive Vice President and Provost. The new norm becomes effective upon approval by the Executive Vice President and Provost. Other colleges may request that the Faculty Senate authorize consideration of changes in their own collegiate norms.

(d) Joint or secondary appointment. If a faculty member has a joint appointment in two colleges with different probationary period norms, or has a secondary appointment in a college with a different probationary period norm, the norm for that faculty member will ordinarily be that of the primary department. If the norm of the secondary college is to be used, this must be agreed to by the faculty member, both DEOs, both deans, and the Executive Vice President and Provost; and the length of the probationary period must be stated in writing in either the offer letter or the memorandum of understanding that defines the terms of the joint appointment.

(e) Extensions.

(i) For each minor child newly added to the family of a probationary faculty member (e.g., biological, adopted, stepchild, or by guardianship) during the probationary period or within two years prior to the initial appointment, the probationary period shall be automatically extended by one year. The faculty member may decline any automatic extension for which the faculty member is eligible by written notification to the faculty member's DEO at any time prior to the academic year in which the promotion review was originally scheduled. If the probationary faculty member has more than two children added to the family during the probationary period or within two years prior to the initial appointment, the faculty member may request a one-year extension for each child beyond the automatic two-year extension. The request should be made in writing to the DEO, dean, and Executive Vice President and Provost.

(ii) The probationary period may be extended upon the mutual agreement of the probationary faculty member, the college, and the Executive Vice President and Provost because of a professional or personal impediment, such as the assumption of additional teaching or clinical responsibilities above the normal load at the request of the department or college; the failure of the University to provide resources in a timely manner if the resources are promised in writing; personal health reasons; the assumption of significant ongoing care responsibilities for a spouse, domestic partner, minor or adult child, or parent with a serious health problem; or because of the death of the faculty member's spouse, domestic partner, or minor or adult child. Generally, no extensions under this paragraph (e)(2) shall extend the probationary period two years beyond what the period would have been, taking into account the relevant collegiate norm and any automatic or discretionary extension under paragraph (e)(1) above.

(iii) Requests for discretionary extensions under paragraph (e)(1) or (e)(2) shall be submitted to the DEO and dean, and approved by the Executive Vice President and Provost.

(f) Impact of Extensions on Expectations of Scholarship. No expansion of a faculty member's probationary period as a result of an extension under paragraph (e) above shall result in any increase in the quantity or quality of the probationary faculty member's expected scholarship from what would have been expected had that faculty member been considered for promotion or tenure in the final year of probationary service as defined by the collegiate norms.

(g) Prior related experience. In some cases, prior related experience coupled with excellence in teaching and research will warrant a shorter probationary period to be established at the time the faculty member is hired by the University.

(h) Establishment of norm. The establishment of a norm will permit a thorough evaluation and will give the faculty member sufficient time to establish a strong record of performance. A candidate for reappointment shall be evaluated in accordance with III-10.5b below. (See also [III-29.5f\(2\)](#).)

Annual reviews of the performance of probationary faculty members should be made and a full-scale departmental-collegiate review shall be made during the reappointment review conducted in the third or fourth year of service, depending upon the collegiate norm. See paragraph (4)(b) above. Reappointment reviews should take into account the faculty member's proven teaching effectiveness and research productivity and potential. It also should include an evaluation of departmental, collegiate, and University educational goals and include a determination of the likely role of the faculty member in achieving such goals. Only if an institutional need is found likely to exist for a person with the faculty member's substantive background, and only if the faculty member's teaching effectiveness and research productivity and potential are deemed of such a quality that an affirmative tenure decision is likely to be made, should something other than a terminal appointment be tendered. To assure unified decision making at this point, full central administration review of the departmental-collegiate recommendation is necessary.

(i) The tenure decision (President 10/85; amended 2/01; 4/06; 5/07). In making a tenure decision, teaching, research, and other professional contributions must be considered. Further, the institution's overall educational needs must be taken into account along with the institution's fiscal ability to support the position occupied by the faculty member. Thus, the tenure decision has two elements: 1) an evaluation of the actual performance of the individual involved; and 2) an evaluation of institutional needs -- educational and fiscal. A candidate for tenure shall be evaluated in accordance with III-10.5b below. (See also [III-29.5f\(2\)](#).)

While the individual evaluation relates to teaching, research, and other professional contributions, the University's policy recognizes specifically that the first two elements -- teaching and research -- are the fundamental tasks of a faculty member. Although teaching is a faculty member's primary obligation, teaching and research are inextricably intertwined. Over a period of years, outstanding university teaching is unlikely to be maintained in the absence of strong research efforts by the faculty member. And university research -- as distinguished from similar work off-campus -- normally is stimulated and encouraged by the faculty member's teaching role.

The first step in a tenure decision should be an evaluation of teaching effectiveness. Only after an affirmative judgment as to teaching effectiveness is made should serious consideration be given to an evaluation of research competence. Unless a determination is made that the faculty member involved is an effective teacher -- whether at the departmental or interdisciplinary level -- tenure is not and should not be granted. Only after an affirmative decision as to teaching effectiveness is made should consideration be given to research. And only after both of the basic criteria are satisfied is an affirmative tenure decision possible. The University is committed to the proposition that neither teaching nor research standing alone justifies the granting of tenure. In the absence of research, it is believed -- and strongly believed -- that teaching effectiveness will not be maintained for a lifetime career. Thus, while teaching effectiveness is the condition precedent to a consideration of the quality of research, in the absence of quality research, teaching effectiveness alone will not permit the granting of tenure.

In summary, The University of Iowa is both a teaching and research institution, as all good universities are. Unless both tasks are accomplished, the University's vitality will be sapped and neither function will be performed well. As noted, the two functions cannot be separated. Unless a faculty member is able and willing to permit her or his ideas to be evaluated by peers, the faculty member is not performing fully the function assigned, and effective teaching is unlikely to continue.

Throughout the process of making a tenure decision, all concerned must recognize that an affirmative tenure decision is a prediction of future conduct, which prediction is based primarily on past performance. Unless those making the decision have a record of excellence before them -- a record of excellence in both teaching and research -- the prediction about the future is too uncertain to justify an affirmative decision. Any other premise is inconsistent with the "permanence" associated with tenure. The tenure decision is the most important quality control available to the University. And unless the record presented is one of excellence in both teaching and research, an affirmative prediction about the future is too uncertain to be tolerated. In making a tenure recommendation to the Board of Regents, the University must be taken as saying that its prediction is based on a record of excellence.

The process of making a tenure recommendation to the Board of Regents shall follow University and collegiate "Procedures for Tenure and Promotion Decision Making at The University of Iowa." The process starts with a review of the faculty member's performance by the tenured members of the department involved, the review to be instituted by the DEO. While not all-controlling, an affirmative peer group recommendation is an almost necessary condition to the granting of tenure. Because of the significance of peer group recommendations, each academic unit is expected to develop and distribute to all

departmental faculty members and to all persons under serious consideration for appointment to the faculty a written and particularized statement of expectations to guide departmental deliberations concerning the granting of tenure -- the statement to serve as a guide to the department in its deliberations, and to the faculty member whose tenure status is being considered. The particularized statement must, of course, be consistent with University-wide policy relating to teaching, research, and other professional activities. In addition, all concerned should recognize that a decision relating to quality must be made and that such a decision can be quantified only in part. The nature of the decision is such that it necessarily is subjective to some extent.

Within the University administration, consultation occurs and the record and recommendations are examined carefully to assure that University standards have been met. As at all levels, educational goals, program changes, and fiscal needs must be taken into account and may lead to a decision to deny tenure despite a record of teaching and research accomplishment sufficient to support an affirmative decision on the basis of performance. At the departmental level, departmental educational goals and fiscal needs must be considered; at the collegiate level, collegiate educational goals and fiscal needs must be taken into account; and at the central level, overall University needs play a dominant role. To assure fairness to faculty members who are denied tenure or whose contracts are not renewed because of a shift in educational goals and/or financial resources, every reasonable effort should be made to give advance notice of possible shifts, and to protect the professional reputations of such faculty members. As part of that protection, the affected faculty member shall be given a written statement documenting the reason(s) for the decision. While changing educational goals and/or fiscal resources are a necessary consideration in the making of tenure decisions, such changes must not be asserted unless real, and they must not be used as a ground for denying tenure when, in fact, tenure is being denied for other, perhaps improper, reasons.

The final step, of course, is a University recommendation to the Board of Regents. The process is complex and difficult. Many of the ideas expressed above -- uniform University-wide review of promotions and tenure, the insistence on "hard" data with respect to teaching effectiveness, careful review of research output -- stem from a resolution adopted unanimously by the Faculty Senate in October of 1972 and codified substantially in University regulations. Fairness to all -- the probationary faculty members, the students, the institution, and the State of Iowa -- require the kind of review described above. The University's academic excellence and vitality require such a review.

(5) Tenure track faculty hired on or before the adoption by a college of a collegiate norm of more than six years (or more than five years in the College of Law) may elect to have a tenure decision made in accordance with any new collegiate norm adopted by the college pursuant to this section as amended in 2007. In the absence of an election, the collegiate norm for such tenure track faculty shall be six years (or five years in the College of Law). An election shall be made on or before the end of the third month following the adoption of a collegiate norm of more than six years. The election shall be in writing sent to the DEO, with a copy to the dean and the Executive Vice President and Provost. Any extensions previously granted apply regardless of whether the probationary faculty makes an election under this paragraph.

(6) Affirmative action and tenure. As affirmative action and tenure function at The University of Iowa, they are completely compatible concepts. Both seek to assure the acquisition and retention of those who are most qualified. In the appointment process, affirmative action operates to assure that the most qualified available person is identified and is offered the opportunity to join the faculty; and after initial appointment, it assures that in making tenure and salary decisions, irrelevant considerations such as race and sex play no role.

Prior to the initiation of the affirmative action program, the traditional process of identifying the most qualified person for an available position was somewhat limited in scope and, thus, the pool from which the most qualified person was drawn was relatively narrow. Under the present

affirmative action program, all positions are advertised widely and direct inquiries are made of many more persons than in the past. With the expanded search, the pool from which to draw has been broadened substantially. The goal of the selection process has remained unchanged -- to select the most qualified from among those available. With a broader pool from which to draw, the University can be more confident that the person truly most qualified has been identified. As affirmative action and tenure function at The University of Iowa, not only are the two compatible; they complement each other in assuring a quality faculty.

Only if the University's tenure system becomes frozen -- either by the imposition of quotas on the percentage of persons who may acquire tenure or by restricting access to the tenure rank because substantially all faculty members have tenure -- is tenure incompatible with affirmative action. If either quotas are established or tenuring-in occurs, access and upward mobility become impossible or extremely difficult; and in such a situation, affirmative action is stymied and vitality lost.

Coupling a dedication to affirmative action with awareness of the problem, initial appointment practices that limit somewhat the number of persons appointed to probationary (tenure ladder) positions, and firm quality control in the process of tenure decision-making, the University sees no danger of unduly restricting access to tenured positions to the extent that would subvert its affirmative action program. Any quota system restricting access to tenure by establishing maximum percentages of tenured faculty members can only function to the detriment of the University's vitality and to its affirmative action program. Those who qualify and are needed must be rewarded or initiative will be destroyed. Access to tenured ranks must remain open to those who qualify or women and minority group members without tenure will be deterred from joining The University of Iowa faculty. With an open system -- and we are persuaded that it can remain open -- vitality will remain and affirmative action accomplished.

b. Faculty status. Faculty status is accorded to those members of the University who are charged with the duty of advancing and disseminating knowledge. As a consequence, appointment to, and progression through the academic ranks requires demonstrated competence and potential for continued growth as a scholar and teacher.

c. Termination of tenured faculty.

(1) General rule. Because of the centrality of tenure to the University's mission, the appointment of a tenured member of the faculty may be terminated only for good cause and in accordance with the principles of academic freedom stated in the Statement on Tenure and Academic Vitality at The University of Iowa (paragraph a above), which commits the University to the principle that "free inquiry and expression are essential to the maintenance of excellence; tenure is essential to free inquiry and expression." The procedures governing any termination must conform in all respects to the principles of due process. Thus, unless alternative procedures are specified in this manual, any termination proceedings shall be conducted under [III-29 Faculty Dispute Procedures](#).

(2) The appointment of a tenured faculty member may be terminated for:

(a) Violations of University policies, including but without limitation:

- (i) Sexual Harrassment and Consensual Relationships ([II-4](#) and [II-5.9b\(9\)\(c\)](#));
- (ii) Violence ([II-10](#));
- (iii) Anti-Retaliation ([II-11.4f](#));
- (iv) Drug Free Environment ([II-12.3b\(1\)](#));
- (v) Ethics in Research ([II-27.6b\(22\)\(a\)](#));
- (vi) Professional Ethics and Academic Responsibility ([III-29.7i\(2\)\(e\)](#)); or
- (vii) Regents Rules ([II-29.14b\(6\)](#)).

(b) Demonstrated unacceptable performance of duty pursuant to [III-29.8](#).

(c) Financial exigency that is demonstrable and bona fide, defined as a financial crisis which

exists or is imminent and which, if not corrected, threatens the survival of the University as a whole, but only if the crisis cannot be corrected by less drastic means than termination of tenured faculty.

(d) Programmatic change or discontinuance for academic reasons (when approved by the President of the University and the Board of Regents) which cannot reasonably be accomplished without terminating the tenure of faculty in the particular program. No faculty member may be terminated because of programmatic change or discontinuance unless, following the good faith efforts of the University and the faculty member, the faculty member cannot be transferred to another college or department where the professional services of the faculty member can be used effectively.

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10.2 CRITERIA FOR PROMOTIONS.

(President 10/85; amended 2/01)

The criteria for promotions include teaching, research, and other professional contributions. Since teaching and research are the central functions of the faculty, other professional contributions are considered subsidiary to these fundamental tasks. The length of service, whether long or short, does not constitute, of itself, a qualification for promotion nor the sole justification for the denial of same. It is also the policy of the University that promotions shall not be dependent upon offers of positions from other institutions. A candidate for promotion shall be evaluated in accordance with the provisions of [III-10.5b](#). (See [III-29.5d\(4\)\(b\)](#), second paragraph.)

a. Teaching. The prime requisites for an effective teacher are intellectual competence, integrity, and independence; a willingness to consider suggestions and to cooperate in teaching activities; a spirit of scholarly inquiry which leads to the development and strengthening of course content in the light of developments in the area of interest, as well as to improve methods of presenting material; a vital interest in teaching and working with students and, above all, the ability to stimulate their intellectual interest and enthusiasm. The quality of teaching is admittedly difficult to evaluate. This evaluation is so important, however, that recommendations for promotion should include evidence drawn from such sources as the collective judgment of students, of student counselors and of colleagues who have visited the individual classes or who have been closely associated with the person's teaching as supervisor or in some other capacity, or who have taught the same students in subsequent courses. Academic counseling or advising of students should be recognized as an important component of the teaching process, and due credit should be given to faculty members who exert an unusual effort in this function.

b. Research. In most of the fields represented in the programs of the University, publications in media of quality are expected as evidence of scholarly interest pursued independently of supervision or direction. An original contribution of a creative nature is as significant or as deserving as the publication of a scholarly book or article. Quality of production is considered more important than mere quantity. Significant evidence of scholarly merit may be either in a single work of considerable importance or a series of studies constituting a general program of worthwhile research. The candidate should pursue a definite, continuing program of studies, investigations or creative works.

c. Other professional contributions. From time to time, a faculty member is called upon to render major professional services to the University or to society in general. Such contributions should be evaluated in terms of the effectiveness with which the service is performed, its relation to the general welfare of the University and its effect on the development of the individual.

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10.3 ASSIGNMENT OF ACADEMIC RANK.

Academic ranks of assistant professor, associate professor, and professor should be assigned only to those who are directly engaged in the teaching of courses approved for listing in the University Catalog or engaged in research which involves the teaching of graduate students.

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10.4 QUALIFICATIONS FOR SPECIFIC RANKS.

(Amended 6/99; 10/00; 7/01)

Each academic unit is expected to develop detailed tenure and promotion criteria consistent with the following qualifications. If the pattern and practice in some units deviates markedly from these norms, such units may seek approval of the Executive Vice President and Provost for alternate criteria.

a. Assistant Professor.

- (1) Promise of ability as a teacher.
- (2) Holder of the doctorate or its equivalent.
- (3) Promise of scholarly productivity, supported by publications or the equivalent.
- (4) Term of appointment is typically three years, although it may be for a shorter period of time if recommended by the departmental executive officer and the dean of the college.
- (5) Appointments at the rank of assistant professor shall ordinarily not exceed a total of seven years of service and thus shall be reviewed for tenure no later than during the sixth year of service. Unless otherwise agreed upon, the status of a faculty member who has served both as an instructor and as assistant professor in this University should be reviewed during the sixth year of service in the two ranks combined. A faculty member for whom a denial-of-tenure recommendation has been made by the Executive Vice President and Provost shall be given notification of a terminal year of appointment.

b. Associate Professor.

- (1) Convincing evidence that the candidate is an effective teacher of, as appropriate, undergraduate, graduate, postdoctoral, and professional students.
- (2) Demonstration of artistic or scholarly achievement supported by substantial publications or equivalent artistic creations or performances, of high quality, as appropriate to the discipline(s).
- (3) Departmental, collegiate, and/or University service and, if appropriate, professional service will be expected at an appropriate level.
- (4) The quality and quantity of teaching, scholarly/artistic accomplishment, and service should give unmistakable promise of promotion to full professor.
- (5) A tenure appointment, except that for persons appointed from off the campus the initial appointment may be for a term of three years or less.

c. Professor.

- (1) Consistent record of high-quality teaching at all appropriate instructional levels, including successful guidance of doctoral graduate students to the completion of their degree programs, where applicable.
- (2) Continued artistic or scholarly achievement of high quality, accompanied by unmistakable evidence that the candidate is a nationally and, where applicable, internationally recognized scholar or creative artist in the chosen field.
- (3) The candidate should have a record of significant and effective service to the department, college, and/or the University and, if appropriate, to the profession.
- (4) A tenure appointment, except that for persons appointed from off the campus the initial appointment may be for a term of three years or less.

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10.5 REVIEW AND PROMOTION PROCEDURES.

a. The question of promotion of faculty may be brought up at any time deemed appropriate, but if not considered earlier, it should be brought up for formal consideration between the dean and the departmental executive officer as follows: assistant professors during the final year of the probationary period as defined by the college, and associate professors no later than the seventh year after promotion to that rank. Promotion may take place earlier if the qualifications and promise of the individual concerned warrant such action. Individual faculty members may request review for promotion, tenure, or both, at any time, and shall be afforded such review by the applicable department or nondepartmentalized college. The offer letter to a faculty member whose initial appointment will begin at a time other than the start of the fiscal or academic year or who has previous years of service at another institution should specify when the tenure and promotion review will take place.

b. A candidate for tenure and/or promotion or reappointment shall be evaluated under the relevant, clearly defined standards of the faculty member's academic unit(s) that were 1) in effect at the time of the faculty member's initial appointment or promotion to the rank currently held; 2) any such standards in effect since that time; or 3) any such standards in effect at the time of the evaluation, whichever of these the candidate elects. However, no standards may be applied if they were superseded more years ago than the time specified as normal time at rank (adjusted to account for any extension, family leave, or illness granted to the faculty member). For assistant professors, the normal time in rank is six years, unless the college has established a longer probationary period norm (III-10.1a(4)(c)), and for associate professors seven years (see paragraph a above). The candidate shall make an election under this section no later than the end of the academic year prior to the academic year in which the candidate is considered for tenure and/or promotion or reappointment. Absent such election, the standards for evaluation shall be those standards in effect at the end of the academic year before the academic year in which the candidate is considered for tenure and/or promotion or reappointment.

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10.6 POST-TENURE EFFORT ALLOCATION.

(Board of Regents 5/22/97)

a. In planning, setting priorities, and making decisions, The University of Iowa is guided by its commitment to the core values of learning, integrity, quality, community, and responsibility. With respect to faculty, the core values of learning, quality, and responsibility are extremely important. These three values state:

(1) Learning. The University of Iowa is dedicated to discovering, disseminating, and preserving knowledge and to the development of an educated citizenry. Through teaching, research, scholarship, creative endeavor, clinical practice and public outreach, the University develops ideas, enlarges understanding, and extends its resources to society. Recognizing the need for constant inquiry and continuous reinterpretation of knowledge, the University vigilantly protects free expression of thought, respects difference and diversity, and fosters opportunities for all members of the community to generate and discuss ideas and contribute to the vitality of the educational environment.

(2) Quality. As a center of learning, the University of Iowa measures itself by exacting standards, honors high aspiration and achievement, and expects all persons associated with the University to strive for excellence.

(3) Responsibility. The University of Iowa is obligated to exercise responsible stewardship over the intellectual and material resources entrusted to it. As a public institution, the University aims for accessibility, affordability, and quality, so that a broad array of qualified students from Iowa and elsewhere may obtain an excellent education at reasonable cost. The University recognizes the responsibility of its faculty to determine what students should learn and to shape the body of knowledge that will be passed on to future generations. It is also the University's obligation to engage all members of its community in collective reflection on their responsibilities not only to their disciplines and professions but also to the institution and to society.

In carrying out its obligation to transmit learning in an exacting and responsible manner, faculty at a major research institution are expected to engage in teaching, research, and service. Although these categories parallel our University's threefold mission, in our experience, they do not adequately suggest the complexity of faculty work, its different configurations across the University, and its development throughout any single faculty member's career. Faculty members engage in teaching, research, scholarship, artistic endeavor, clinical practice, and public outreach; they administer departments and colleges; they run teaching and research laboratories; design curricula; write grants; and advise students. Although each faculty member's efforts may not be distributed evenly among the various components of academic work, each has the responsibility to serve the University and its constituents in full measure and according to exacting standards.

The expectations of work for the attainment of tenure are spelled out in various documents relating to pre-tenured faculty. Pre-tenure effort allocations must generate profiles that demonstrate teaching effectiveness, research, and, to a lesser extent, service.

Faculty profiles can be expected to look most alike at the time of the tenure decision. It seems reasonable, and even desirable, however, to expect that after tenure, faculty careers will begin to diversify as individuals develop different strengths and assume different responsibilities. This policy establishes the concept of a "faculty portfolio" that allows for variations in the combination of teaching, research, and service for a limited period of time through which faculty can make their maximum contribution to the University's mission. Because the efforts of all faculty will be marshaled in ways to assure that the talents of all at a given time are used most effectively, use of individualized portfolios and portfolios consistent with unit norms should only have a positive impact on the quality of faculty teaching and research.

The faculty portfolio concept reflects the notion that tenured faculty members may negotiate with their DEOs individualized patterns of work that differ from the expected distribution of efforts for a typical faculty portfolio (herein "unit norms") of their college, department, or unit (hereinafter called unit). These portfolios, however, should be developed with the view that all faculty within a unit will commit their collective strengths to fulfilling the overall mission of their units and the University consistent with appropriate strategic plans. The opportunity for differential allocation of post-tenure effort thus facilitates the attainment of the University's core values of quality, learning and responsibility.

The activities of faculty at institutions with a significant research mission differ markedly from the activities of faculty at institutions with no significant research mission. Immediately below are highlighted some of the prominent features of the activities of the faculty at The University of Iowa under the categories of: 1) Teaching, 2) Research, Scholarship, and Creative Work, and 3) Service, Administration, and Outreach.

(1) Teaching. Faculty members teach a wide variety and types of courses at the University. Teaching of courses includes the preparation of course syllabi, classroom materials, class lectures, and discussion topics, and student assignments such as papers and projects. Faculty also prepare and administer examinations, evaluate student work, train and supervise the work of teaching assistants, continuously read in their field to include up-to-date material and information in their classes, and meet their students outside of class to advise, help, and guide them in their course work. Teaching also includes the mentoring of undergraduate and graduate students in research settings.

Other important teaching efforts include faculty initiatives to improve instruction through the design and revision of the curriculum, the creation of new courses, the revision of existing courses, and supervision of the creative work and research of students.

The unique requirements and features of faculty work in the different types of classes taught can vary. For example, in a large lecture course, considerable effort is spent in preparing lectures, maintaining records of student work, and coordinating teaching with other faculty in other sections of the course. By contrast, in a clinical or professional course, considerable effort is devoted to working with small groups of students in clinical or professional settings, arranging for the settings and the student activities in these settings, and closely guiding the interactive work of the students

in those settings.

(2) Research, scholarship, and creative work. Faculty conduct a wide range of research, scholarship, and creative work to advance the core value of learning, including engaging in hands-on creative work and research, directing and collaborating with graduate students and professional students in joint creative activities and research, directing and supervising undergraduate creative work and research, and supporting this scholarly work through efforts to arrange and sustain adequate physical, financial, and institutional (and inter-institutional) support.

As with teaching, there are many different types of activities necessary to create and sustain vitality in research, scholarship, and creative work by faculty. At the center of this activity, faculty require the time and resources to pursue scholarly or creative work in the laboratory, the library, the studio or office, and/or in the field, to supervise and direct the work of their students, to write proposals to obtain support for their projects, to attend professional meetings and to consult with a variety of groups and individuals to enhance their understanding of problems and challenges.

(3) Service, administration, and outreach. Faculty serve their professional colleagues and organizations, the public, and various off-campus constituencies. They also administer and govern the academic programs and services of the University and assist colleagues and University administrators with a variety of functions and tasks.

With regard to professional service, faculty are often asked to hold offices in professional organizations and help to organize professional meetings. They edit books and professional journals and serve as reviewers for such publications. They serve on federal and regional panels and offer advice to private, corporate and government funding agencies. With regard to public service, faculty may provide health care, legal service, artistic leadership, and educational expertise. Faculty offer educational outreach programs to the business community, community organizations, and governmental bodies. Faculty expend considerable effort to help administer and govern the University. They chair departments, serve on a wide-range of appointed and elected committees, and recommend the allocation of fiscal and human resources necessary to the educational mission of the institution.

The University's commitment to learning and to the above listing of some of the efforts of faculty toward the achievement of that commitment implicitly recognize that teaching, research, and service are inextricably interwoven and that the proportions of time and effort that all faculty within a unit devote to them at any particular time need not be equal.

b. In determining differential allocation of post-tenure effort, the following rules and principles apply:

(1) Each unit is obligated to contribute fully to the accomplishment of the overall mission and values of the University, consistent with the strategic plan of the University and the unit. Just as the proportion of effort among units may vary in carrying out the University's mission, so too may the proportion of effort by individual faculty vary. However, the aggregate efforts of all faculty within a unit must be consistent with the overall strategic plan of the unit.

(2) Over a faculty member's aggregate post-tenure work life, the faculty member is expected to contribute to the University's core value of learning by efforts expended primarily in teaching and research and, to a lesser extent, service. In some units, the common use of the terms "service" or "clinical service" includes efforts that may properly be viewed as teaching or research.

(3) As individual faculty members follow typical post-tenure career patterns, shifts may occur in the proportion of a faculty member's efforts devoted to these three components, capitalizing on the individual faculty strengths at any particular time to fulfill the teaching, research, and service needs of the unit or the University.

(4) Following the adoption of this policy, the faculty of each unit will develop expected norms for a typical faculty portfolio reflecting its judgment as to the appropriate allocation of effort for its

faculty among teaching, research and service. Unit norms must be approved by the dean in which the unit is located and by the Executive Vice President and Provost. Changes in unit norms must be initiated by the faculty of the unit and approved by the dean in which the unit is located and by the Executive Vice President and Provost.

(5) Faculty members within a unit may negotiate with the DEO individualized effort portfolios that differ from the unit norms. Ordinarily, portfolios are effective for a maximum of two years. Renewals are possible. Either the individual faculty member or the DEO may initiate discussions for an individualized portfolio. Agreements concerning individualized faculty portfolios that differ from unit norms shall be formalized in a document to be included in the faculty member's personnel file. Such agreements should reflect a clear understanding of the efforts to be made by the faculty member.

(6) The use of individualized portfolios within a unit must advance the teaching, research or service missions of the unit or the University, must not significantly compromise the unit's teaching, research, and service mission, and should be consistent with the career goals of the faculty. Because of this, no faculty member is entitled to, or can be compelled to have, an individualized portfolio. Furthermore, when considering the advisability of an individualized portfolio, both the DEO and the faculty member should consider how such a portfolio would fit with the goals of the unit, the University, and the faculty member.

(7) The DEO shall discuss all proposed individualized portfolios with the dean or Executive Vice President and Provost, who will approve them before they are implemented during the subsequent academic year. The DEO also shall distribute to the faculty of the unit a list of faculty members who have negotiated individualized portfolios, together with a statement of the area of emphasis for those particular faculty members and a statement of how the unit strategic plan will continue to be realized by the unit faculty taken as a group. All of this shall occur within sufficient time to permit appropriate planning of the unit's teaching, research and service mission.

(8) The use of individualized portfolios within a unit will not compromise the standards required for a tenured faculty member to obtain promotion. Therefore, individualized faculty portfolios that would interfere with a tenured faculty member's opportunity to be promoted in a timely manner are inadvisable.

(9) Regardless of how a faculty member's responsibilities are distributed among teaching, research, and service, the faculty member is expected to perform those responsibilities to a high standard of excellence. For purposes of annual merit pay adjustments and peer review evaluations, all faculty will be evaluated relative to how well they perform their efforts pursuant to their individualized portfolio, or, if none, consistent with unit norms, and without regard to whether those efforts involve teaching, research, or service.

Example #1: In prior years, Faculty A, B, and C each devoted their efforts to teaching, research, and service consistent with unit norms, but with varying degrees of achievement and success. Each of them and their DEO have recognized that their individual strengths are not being utilized to the best in light of their current interests and talents, and that, as a result, the unit has not been able to maximize its commitment to learning as reflected in its strategic plan. Through the use of individualized portfolios, their collective efforts can be reallocated so that each of them expends efforts in a manner that takes into account their different strengths; this effort reallocation will increase the overall productivity of the unit.

Example #2: Faculty members A, B, C, and D are in the same unit. Faculty A and the DEO agree that, for a particular period, Faculty A will have greater classroom teaching obligations than would otherwise be the norm within the unit. Faculty B and the DEO agree that, during some particular period, Faculty B will have greater governance responsibilities that would otherwise be the norm. Faculty C and the DEO agree that, for a particular period, Faculty C will have greater research obligations than would otherwise be the norm. Faculty D's responsibilities remain consistent with unit norms.

The efforts of each of them will be rewarded on the basis of how well each performs such activities, since all of them contribute in their respective ways to the overall mission of the unit. If each individual performs his or her agreed upon activities to the highest level, then the merit pay of each should be determined in the same manner, all other things being equal (e.g., no salary compression issues; no competing offers).

On the other hand, if one of them excels in the performance of his or her agreed upon activities while the other three faculty members' performances of their efforts are deemed very good, the faculty member who excelled should receive a higher merit pay adjustment.

Example #3: Unit X has adopted unit norms that state that in the absence of individualized portfolios, faculty members in the unit shall allocate 50% of their time to teaching, 40% of their time to research, and 10% of their time to service. All but two faculty in the unit have allocated their work efforts according to those norms this year. The work effort of Faculty A and Faculty B, who joined the unit within one year of each other, typically comport with unit norms. This year, however, each of them has an individualized portfolio with Faculty A's time being allocated: 70% to teaching, 20% to research, and 10% to service and Faculty B's time being allocated: 70% to research, 20% to teaching, and 10% to service.

Faculty A has a history of being a good teacher and scholar. Faculty B is recognized to be an exceptional scholar and has consistently been assessed as one of the premier teachers in the unit. In the current year, both A and B continue to perform their work as they have in the past. Under this policy Faculty B should receive a higher merit pay adjustment than Faculty A.

(10) The decision of a DEO and/or any other group authorized to evaluate and reward faculty in a manner that fails to take into account individualized faculty portfolios may be appealed to the dean of the college in which the unit is located or, in nondepartmentalized colleges, to the Office of the Executive Vice President and Provost.

Example #4: Faculty A and the DEO agree that Faculty A will devote the next academic year exclusively to teaching. At the end of the year, the DEO advises A that even though A has performed to a high standard of excellence, the DEO has decided to provide more merit funds to those faculty in the unit who have complied with the unit norms. This decision would be inconsistent with the intent of this policy, which is that A's merits be determined by reference solely to the agreed upon portfolio. Any adverse salary determination would be appealable to the dean or the Office of the Executive Vice President and Provost, as appropriate.

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10.7 PEER REVIEW OF TENURED FULL PROFESSORS.

Each academic unit is charged with developing and implementing a plan for peer review of each tenured full professor in the unit. Such peer review should be done periodically, at least once every five years. The review should address the quality of the faculty member's performance in the areas of teaching, scholarship, and service and should result in recommendations that help to enhance that performance.

The plan is to include: 1) selection of the peer review committee; 2) committee procedures and timelines; 3) materials to be reviewed; 4) distribution and use of the committee's written report; and 5) mechanisms for the faculty member to respond. Policy adopted by the Faculty Senate on April 11, 1989.

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10.8 PART-TIME FACULTY MEMBERS.

(Regents 6/27-28/74)

a. Definitions. As used in these regulations:

(1) "Part-time" means fifty percent or more but less than one hundred percent of full-time.

(2) "Faculty member" means a person holding the rank of assistant professor, associate professor or professor.

b. Mutual obligations. A part-time faculty member on the tenure track is expected to meet the various obligations of a full-time faculty member in proportion to the percentage of the appointment. Administrative units of the University are expected to assign duties and provide support to a part-time faculty member on the same basis as to a full-time faculty member, except prorated in accordance with the percentage of appointment.

c. Requirements and qualifications. Except for the time periods specified in III-10.5, all requirements and qualifications of III-10.1-10.5 apply to part-time faculty members.

d. Time periods. The six- and seven-year periods specified in III-10.5 are applicable to full-time faculty members. For the purposes of III-10.5, the service of part-time faculty members will be calculated by adding together part-time service (fifty percent or more) until the time periods set forth in III-10.5 and elsewhere have been completed. Thus, twelve years of fifty percent service will be deemed the equivalent of six years of full-time service; ten years of sixty percent service will be deemed the equivalent of six years of full-time service; eight years of seventy-five percent service will be the equivalent of six years of full-time service; and six years of seventy-five percent service coupled with three years of fifty percent service will be deemed the equivalent of six years of full-time service.

e. Tenure status. Tenure status shall be awarded to part-time faculty members who are found to meet University standards for granting tenure, with the performance expectations to be identical with those required of full-time faculty members. Faculty service which is less than fifty percent of full-time service will not be credited towards completion of a probationary period leading to a tenure decision.

f. Percentage of full-time service. The percentage of full-time service obligation and right of a part-time faculty member who has earned tenure normally will be at the median percentage of full-time service rendered by the faculty member during the probationary period. Part-time faculty members who currently have tenure shall have a percentage of full-time service obligation and right at the percentage at which the faculty member was serving when tenure was awarded.

g. Adjusting part-time service. The decision to increase permanently to full time the percentage of a part-time faculty member's service is to be made in the same fashion as a new hiring decision and in all cases the person most qualified to fill the available position will be employed. A present part-time faculty member shall be given preference in filling a vacancy in his or her academic unit, however, if equally qualified for the position in comparison with all other applicants. In considering whether to increase a part-time faculty member to full-time status or to employ a new full-time faculty member, the decision will be made wholly on the merits of the candidates under consideration and shall not be influenced by the fact that it may be more inconvenient to move the present part-time faculty member to full time and to hire a new part-time faculty member than to employ a new full-time faculty member, nor to the extent fiscal resources permit, by the fact that the salary of the part-time faculty member when moved to full time may be higher than that of a full-time faculty member hired from off campus. A part-time faculty member and the collegiate dean may agree in writing at any time (a) to decrease permanently the percentage of full-time service to be required of the faculty member, as long as the percentage does not fall below fifty percent; and (b) to decrease or increase temporarily -- for not more than two years -- the percentage of service to be rendered.

h. Reducing full-time appointment. Any agreement that a full-time tenured appointee will thereafter serve on a part-time basis shall specify either (1) that the tenured appointment thereafter will relate solely to service on an agreed part-time basis; or (2) that the appointee will return to full-time service on a specified date. Such an agreement shall be in writing and is subject to modification only by a written agreement between the faculty member and the collegiate dean. In no event shall the percentage of tenure status be reduced to less than fifty percent.

i. Rights and Responsibilities. Part-time faculty members shall be entitled to all University, collegiate and

departmental rights, and have all responsibilities of full-time faculty members.

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10.9 CLINICAL TRACK POLICY.

(Regents enacted 2/15/95; amended 7/00; 1/02; 4/05)

Preamble. Consistent with the University's need to retain the flexibility to adjust its programs to meet the changing needs of students and society, non-tenure track clinical faculty may be appointed and promoted as provided below. This policy sets parameters within which individual colleges can, but are not required to, develop policies and procedures that permit the hiring of clinical faculty. Operationally it is similar to the tenure policy, in that collegiate policy would amplify University policy and would be approved by the Executive Vice President and Provost.

a. Definitions. Clinical faculty hold service positions through which they contribute to the service, teaching, and/or outreach missions of the University, and hold faculty rank at instructor, assistant professor, associate professor, or professor. Clinical faculty are not eligible for tenure. They participate in the faculty governance process as described below and as defined by individual colleges and the Faculty Senate.

b. Role of clinical faculty. All clinical faculty must devote a significant portion of their time to providing or overseeing the delivery of professional services to individual patients or clients. In addition, teaching students, residents, or fellows of the University at the undergraduate, graduate, professional, or postgraduate level is an essential job function for all faculty (whether tenured, tenure track, or clinical). Thus, clinical faculty are expected to integrate the delivery of their professional services with their teaching. While the use of clinical faculty is most easily conceived in the context of health sciences and law where faculty are involved in the delivery of professional services to patients and clients, there are other disciplines in other colleges where the use of clinical faculty for similar purposes may be entirely appropriate. The services provided by clinical faculty outside of the health science colleges should be the professional equivalent of services provided to patients. The use of clinical faculty largely to perform administrative functions with little or no teaching obligations is inconsistent with this policy. Similarly, it is inappropriate to use clinical track faculty largely to engage in research, scholarship, or artistic creation.

c. Types of appointments. As used herein, "clinical faculty" can hold one of two types of appointment within the University:

(1) Salaried appointments. Clinical faculty may hold salaried positions as employees of The University of Iowa. These faculty participate in faculty governance as defined by the college and Faculty Senate, receive usual faculty benefits, and undergo periodic reviews of their performance. Each college adopting a clinical track policy shall fix the percentage of its total salaried faculty that may hold clinical track appointments without limitation. However, any proposal made at any time to increase the percentage of clinical track appointments (computed in FTEs) within a college (including an initial proposal to create a clinical track) must obtain both the approval of a majority of the tenured/tenure track faculty within the college and the approval of a majority of the clinical track faculty within the college by a referendum supervised by the Associate Provost for Faculty. Any such proposal must also be approved by the Executive Vice President and Provost.

(2) Nonsalaried appointments. Other clinical faculty may hold nonsalaried positions with the University, but they are not considered employees of the University. These clinical faculty contribute in a material way to the University's missions, although their obligations are more limited in scope than salaried faculty. They do not participate in faculty governance and do not receive salary or benefits outside of nominal remunerations. However, recognizing their contributions with a "clinical faculty" designation denotes the importance of their teaching and service functions. There is no limit on the number of such nonsalaried clinical faculty who can be appointed within individual colleges.

d. Terms of appointments.

(1) Salaried appointments. Salaried clinical faculty are searched for and appointed through recruitment processes also used to search for tenure track faculty. (See [III-9 Appointments.](#))

Initial appointments for salaried clinical faculty are one to three years in duration. After three years, or prior to that if a promotion is contemplated, a full-scale, departmental-collegiate review will be made. This review should take into account the faculty member's demonstrated effectiveness in fulfilling teaching and service missions. It should also include an evaluation of the departmental, collegiate, and University educational and service goals and the likely role of the faculty member in the future in achieving those goals. To assure unified decision-making at this point, full central administration review of the departmental-collegiate recommendation is necessary.

After a positive review, salaried clinical faculty will receive terms of appointment dependent on the rank. Instructors will receive two-year appointments; assistant professors, associate professors, and professors will receive three- to seven-year appointments. Faculty will be reviewed on a schedule commensurate with their appointments according to written standards of competence and performance defined by their unit.

(2) Nonsalaried appointments. Nonsalaried clinical faculty are appointed pursuant to procedures adopted by individual colleges and approved by the Office of the Executive Vice President and Provost.

e. Qualifications for specific ranks. The ranks of clinical faculty shall be assigned as defined below, and in accordance with collegiate policies.

(1) Instructor.

(a) Promise of ability in service, to include but not be limited to clinical service.

(b) Promise of ability to contribute to teaching.

(2) Assistant Professor.

(a) Evidence of ability in service, to include but not be limited to clinical service.

(b) Evidence of ability to contribute to teaching.

(3) Associate Professor.

(a) Acknowledged record of service and teaching success.

(b) Evidence of progress toward a record of professional productivity beyond clinical service, as defined by the college.

(4) Professor.

(a) Acknowledged record of service and teaching success.

(b) An established record of professional productivity beyond clinical service, as defined by the college.

(c) Unmistakable evidence of recognition by peers, as defined by the college.

(5) Demonstration of artistic or scholarly achievement shall not be a requirement for reappointment or promotion of clinical track faculty.

f. Titles. All titles of clinical faculty shall contain the term "clinical" as a modifier. Exact titles must be stipulated in college procedures and approved by the Office of the Executive Vice President and Provost.

g. Promotion.

(1) Salaried clinical faculty. The question of promotion of clinical faculty may be brought up during

any regular promotions cycle. Promotion of salaried clinical faculty will follow University and collegiate "Procedures for Clinical-Track Promotion Decision Making at The University of Iowa." All recommendations for promotion of salaried clinical faculty are submitted to the Board of Regents for approval.

(2) Nonsalaried clinical faculty. Procedures and criteria for the promotion of nonsalaried clinical faculty shall be adopted by individual colleges and approved by the Office of the Executive Vice President and Provost. The provisions of III-10.5 and those regarding salaried clinical faculty described herein do not apply.

h. Termination and non-renewal.

(1) Salaried clinical faculty.

(a) Termination of salaried clinical faculty during the term of the appointment must be for failure to meet written standards of competence and performance established by the unit and the University.

(b) A decision not to renew an appointment of a salaried clinical faculty member may be for failure to meet written standards of competence and performance established by the unit and the University, or for changed economic circumstances or program needs such that the position itself is terminated. Non-renewal for changed economic circumstances or program needs may only occur at the conclusion of an appointment, and must carry appropriate notice.

(c) Notice of non-renewal of appointment, or of intention not to recommend reappointment after a stated period has elapsed, is given in writing in accordance with the following standards:

(i) Not later than March 1 of the first year of service, if the appointment expires at the end of that year; or if a one-year appointment terminates during an academic year, at least three months in advance of its termination.

(ii) Not later than December 15 of the second year of service, if the appointment expires at the end of that year; or the appointment terminates during an academic year, at least six months in advance of its termination.

(iii) At least twelve months before the expiration of an appointment after two or more years of service in the institution.

(d) A decision for termination or non-renewal of salaried clinical faculty is subject to the provisions of the Faculty Dispute Procedures. (See [III-29](#).)

(2) Nonsalaried clinical faculty. Grounds and procedures for the termination or non-renewal of nonsalaried clinical faculty shall be adopted by individual colleges and approved by the Office of the Executive Vice President and Provost. Decisions to terminate or not renew nonsalaried clinical faculty appointments will be reviewed by the dean of the college in which the faculty member was appointed. However, because nonsalaried clinical faculty are not considered employees of the University, such decisions are not subject to the provisions of the Faculty Dispute Procedures.

i. Collegiate policies and guidelines.

(1) Every college that plans to offer salaried, non-tenured clinical faculty appointments must develop its own written policy statement with respect to such appointments, subject to approval by its own faculty and by the Executive Vice President and Provost.

(2) The resulting policy statement will provide detailed guidelines for every relevant item in this section on "Clinical Faculty." In the development of a policy statement, the following elements should be addressed:

- (a) Participation in collegiate faculty governance. Policies for the participation of clinical faculty in collegiate faculty governance, including in the hiring of tenure and clinical track faculty, will be developed by each college using its usual governance procedures, provided, however, that no such governance policy shall permit clinical track faculty to vote on the reappointment, tenure, or promotion of any tenured or tenure track faculty member.
- (b) Procedures for appointment, reappointment, and promotion.
- (c) Criteria for appointment, reappointment, and promotion.
- (d) Participation in peer review for appointment, reappointment, and promotion of other faculty.
- (e) Teaching. If the college defines "teaching" as training or instruction given to individuals or small groups while service is delivered, then that limited definition will apply to the evaluation of teaching for appointment, reappointment, and promotion purposes.
- (f) Professional productivity beyond clinical service.

j. This policy shall be reviewed not later than five years following its implementation.

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10.10 RESEARCH TRACK POLICY.

(Regents enacted 6/12/08)

Preamble. Consistent with the University's need to retain the flexibility to adjust its programs to meet the changing needs of the modern research university, non-tenured research-track faculty may be appointed and promoted as provided below. This policy sets parameters within which individual colleges can develop policies and procedures that permit the hiring of research-track faculty. Operationally, collegiate policy would amplify this policy.

- a. Definitions. Research-track faculty hold positions through which they contribute primarily to the research mission of the University and hold faculty rank at assistant professor, associate professor, or professor. Research-track faculty are not eligible for tenure. Research-track faculty members can participate in internal college governance by the approval of the tenured/tenure-track faculty but cannot vote on the hiring of tenured/tenure-track or clinical-track faculty. In addition, research-track faculty cannot participate in the University of Iowa Faculty Senate and are not to be appointed to any committees of the Senate or to University charter committees as a faculty representative. They can qualify for awards and can compete for internal research grants in the same manner as research scientists who are professional and scientific staff.
- b. Role of research-track faculty. Research-track faculty will devote almost all of their time to performing externally supported research and are expected to submit or assist in the submission of research grants. Teaching is an essential function of all faculty, but in the case of the research-track faculty it would occur predominantly in the form of service on doctoral committees with the approval of the Graduate College. Research-track faculty cannot be chairs of doctoral defense committees because this is the role of the tenured/tenure-track faculty. Research-track faculty cannot be assigned to teach courses, but they could be assigned, as needed, to provide auxiliary lectures on areas of knowledge relevant to their research or to engage in other teaching as may be required by the terms of their research grant or contract. Research-track faculty cannot be assigned to perform administrative functions with little or no research obligations as that assignment would be inconsistent with this policy.
- c. Collegiate policies and changes; size of research faculty.

- (1) Every college that plans to offer salaried, non-tenured research-track faculty appointments must develop its own written policy statement with respect to such appointments consistent with all the terms of this policy. Any policy must address each of the following:

- (a) Participation of research-track faculty in collegiate faculty governance, including the appointment, reappointment, promotion, and peer review of other research faculty. Research-track faculty may not participate in any personnel decisions relating to the appointment, reappointment, promotion, and peer review of tenured/tenure-track or clinical-track faculty.
- (b) Procedures for appointment, reappointment, and promotion of research-track faculty.
- (c) Criteria for appointment, reappointment, and promotion for research-track faculty.
- (d) Research-track faculty members may apply for open positions in the tenure track, but they may be appointed to the tenure track only one time during their career at The University of Iowa. Colleges may further define their own policies related to track switching.

(2) Each college adopting a research-track policy shall fix the size of its total salaried faculty that may hold research-track appointments. The limit on the number of research faculty in any college shall be the greater of eight faculty members or ten percent (10%) of the tenured/tenure-track faculty (computed in FTEs) of that college.

(3) Support for research-track faculty, including all start-up costs, shall be funded exclusively by grants, contracts, clinical income, and private donations, and not with general education funds.

(4) The initial policy to create a research track in a college and any proposal made at any time to change that policy within a college must obtain both the approval of a majority of the tenured/tenure-track faculty within the college and the approval of a majority of the research-track faculty within the college by a vote supervised by the Associate Provost for Faculty. Any proposal to adopt or to change a college's research track policy must be approved by the University of Iowa Faculty Senate, the Executive Vice President and Provost, and the President. Any collegiate policy must be wholly consistent with this policy.

d. Terms of Appointments. Research-track faculty are sought and appointed through recruitment processes used to appoint tenure-track faculty.

Initial appointments for research-track faculty are one to three years in duration. After three years or prior to that if a promotion is contemplated, a full-scale, departmental-collegiate review will be made. This review should take into account the research-track faculty member's effectiveness in fulfilling the research mission and the ability of the research-track faculty member to obtain and sustain extramural salary support. It also should include an evaluation of the departmental, collegiate, and University research goals and the likely role of the research-track faculty member in the future in achieving those goals. To assure adherence to standard procedures, a full central administration review of the departmental-collegiate recommendation is necessary.

After approval of the departmental-collegiate review, research-track faculty will receive terms of appointment consistent with established procedures for non-tenure track University employees; however, appointments cannot be for a period longer than current external support for that faculty member.

Research-track faculty will be reviewed on a schedule commensurate with their appointments, according to written standards of competence and performance defined by their college and departments. Reappointments are to be made only if the research faculty member has a demonstrated record of successfully obtaining external support to fund the research-track faculty member's research.

e. Qualifications for specific ranks. The ranks of research-track faculty shall be assigned as defined below, and in accordance with collegiate policies.

(1) Assistant professor.

(a) Terminal degree (or its equivalent) appropriate to the field.

(b) Evidence of productive scholarship.

(c) Evidence of ability to fulfill relevant responsibilities in the research enterprise.

(2) Associate professor.

(a) Terminal degree (or its equivalent) appropriate to the field.

(b) Record of productive scholarship, including evidence of sustained extramural research funding and salary support.

(c) Fulfillment of important responsibilities in the research enterprise.

(3) Professor.

(a) Terminal degree (or its equivalent) appropriate to the field.

(b) Record of research excellence, including an established record of continued sustained research funding.

(c) Unmistakable evidence of national or international recognition by peers.

f. Titles. All titles of research-track faculty shall contain the term "research" as a modifier. Exact titles must be stipulated in college procedures and approved by the Executive Vice President and Provost.

g. Promotion. The question of promotion of research-track faculty may be brought up during any regular promotions cycle. Promotion of research-track faculty will follow University and collegiate "Procedures for Research-Track Promotion Decision Making at The University of Iowa." All recommendations for promotion of research faculty are submitted to the Board of Regents for approval.

h. Termination and non-renewal.

(1) Termination of research-track faculty during the term of the appointment must be for failure to meet written standards of competence and performance established by the unit and the University. Each college's written standards must include a description of the role of salary support in the decision to renew or terminate appointments. Limited bridge funding may be available from the department or college from funds other than general education funds but is not guaranteed.

(2) A decision not to renew an appointment of a research-track faculty member may be for failure to meet written standards of competence and performance established by the unit and the University, or for changed economic circumstances or program needs such that the position itself is terminated. Non-renewal for changed economic circumstances or program needs may only occur at the conclusion of an appointment and must carry appropriate notice.

(3) Notice of non-renewal of appointment, or of intention not to recommend reappointment after a stated period has elapsed, is given in writing in accordance with the following standards:

(a) Not later than March 1 of the first year of service, if the appointment expires at the end of that year; or, if a one-year appointment terminates during an academic year, at least three months in advance of its termination.

(b) Not later than December 15 of the second year of service, if the appointment expires at the end of that year; or, if the appointment terminates during an academic year, at least six months in advance of its termination.

(c) At least twelve months before the expiration of an appointment after two or more years of service in the institution.

(4) A decision for termination or non-renewal of research-track faculty is subject to the provisions of [III-29 Faculty Dispute Procedures](#).

i. This policy shall be reviewed not later than five years following its implementation by a committee of the Faculty Senate appointed by the President of the Faculty Senate after consultation with the Executive Vice President and Provost. The review shall be completed within one academic year. Immediately following such review, the University of Iowa Faculty Senate shall vote on whether to renew this policy. Subject to paragraph h above (relating to termination and non-renewal), if the policy is not renewed, the research track shall be abolished.

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10.11 EXCEPTIONS TO EMPLOYMENT REGULATIONS.

Contracts of employment made by the University with the members of its instructional staff are subject to the following exceptions and general regulations:

a. The employment of members of the Departments of Aerospace Military Studies and Military Science, and coaches of the University athletic teams in the Departments of Intercollegiate Athletics, whose tenures are fixed by the United States Air Force or Army, or by the Board in Control of Athletics respectively, are not governed by these regulations.

b. Deans, directors, chairpersons, or heads of departments have such academic rank as may be given them. The duties and titles of administrative officers are separate from their academic ranks. The dismissal or resignation of officers from an administrative position does not impair their rights in their academic rank.

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PART III. HUMAN RESOURCES

DIVISION I EMPLOYMENT, GENERAL

(Revised to conform to State Board of Regents Merit System effective 1/1/72; amended 9/93; 10/94)

CHAPTER 11: RETIREMENT

(Amended 9/93; 7/02; 6/05; 4/09)

[11.1 General](#)

[11.2 \(Reserved for future use\)](#)

[11.3 Phased Retirement Program](#)

[11.4 University Funded Retirement Plan](#)

[11.5 Tax Shelter Provision](#)

[11.6 Supplemental Retirement Annuities](#)

[11.7 Emeritus Status for Retirees](#)

11.1 GENERAL.

The mention of specific ages in the statement of [retirement policies](#) in the succeeding paragraphs of this section does not preclude raising the question of capacity to perform required work during the course of any person's employment with the University. In addition, the mention of specific retirement ages does not deprive the University of the right to terminate employment at any time for good and sufficient reason.

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11.2 (RESERVED FOR FUTURE USE.)

11.3 PHASED RETIREMENT PROGRAM.

(Regents 12/16/81; amended 6/17/82, 6/20/84, 3/11/87, and 6/17/92; 4/09)

University faculty, professional and scientific, and merit system staff members holding permanent appointments of 50-percent time or greater are eligible to participate in the University's phased retirement program. Initiation of a Phased Retirement Agreement can only occur if all parties are mutually satisfied with the arrangements. Approval of the appropriate dean and the Office of the Executive Vice President and Provost is necessary for faculty. Approval of the appropriate dean, vice president, or Director of University Hospital and Clinics, as well as the Senior Vice President for Finance and Operations or designee, is necessary for professional and scientific and merit system staff. There is no right to enter the phased retirement program without the approval of all parties designated above. The phased retirement program is made available by the Board of Regents and can be modified or eliminated at any time. If this program is eliminated or modified, the terms of the program at the point of which an agreement is entered into will prevail, and those who have entered into an agreement with the University will be permitted to complete the terms of that agreement. An individual or department wishing information on the phased retirement program may obtain it by contacting the University Benefits Office, the Office of the Executive Vice President and Provost, or the Office of the Senior Vice President for Finance and Operations.

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11.4 UNIVERSITY FUNDED RETIREMENT PLAN.

(Regents, amended 6/24/71)

All permanent University staff members who receive an annual budget salary of \$7,800 or more may elect to participate in the Funded Retirement Plan ([TIAA-CREF](#)) in lieu of the [Iowa Public Employees Retirement System \(IPERS\)](#). For details of these plans, see page 5 of the [Benefit Overview](#) or contact the University Benefits Office, 120-40 University Services Building.

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11.5 TAX SHELTER PROVISION.

See [III-17.18\(7\)](#).

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11.6 SUPPLEMENTAL RETIREMENT ANNUITIES.

(Amended 4/09)

Each staff member has an opportunity to participate in the Voluntary Retirement Savings Program in addition to the University's retirement program. Information concerning this programs is available through the University Benefits Office [web site](#), and any questions should be directed to that office.

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11.7 EMERITUS STATUS FOR RETIREES.

(Regents 12/10/71; amended 7/01; 6/05)

The status and title of Emeritus are not entitlements; rather they are conferred upon certain faculty and staff members, described below, who retire after having served the University under honorable circumstances for a significant period of time, or, in other cases, may be conferred by central administration or the Board of Regents, State of Iowa.

a. Definitions.

- (1) "Retire" means to terminate service from the University and be eligible to immediately receive retirement benefits under any approved University retirement plan.
- (2) "Regular faculty" means tenured faculty or salaried clinical track faculty of the rank of professor, associate professor, or assistant professor.
- (3) "Research scientists" means assistant, associate, and full research scientists.
- (4) "Research engineers" means assistant, associate, and full research engineers.
- (5) "Library professional staff" means those holding the job titles Librarian I, Librarian II, Librarian III, Librarian IV, Associate Director of University Libraries, and University Librarian.
- (6) "Honorable circumstances" means that the faculty or staff member was not terminated for cause.
- (7) "Significant period of time" normally shall be construed as 10 or more years of continuous service.

b. Automatic conferral of emeritus faculty status. The following shall be accorded emeritus faculty status automatically when they retire from the University under honorable circumstances, including permanent disability sick leave, after serving the University for a significant period of time: 1) regular faculty, and 2) central administrative officers, deans, and directors, provided they also hold regular faculty status.

c. Automatic conferral of emeritus staff status. The following shall be accorded emeritus staff status automatically when they retire from the University under honorable circumstances, including permanent disability sick leave, after serving the University for a significant period of time: 1) research scientists, 2) research engineers, and 3) library professional staff.

d. Permissive conferral of emeritus status.

(1) Presidents. Presidents who do not qualify for emeritus status automatically under paragraph b may receive emeritus faculty status, as appropriate, by action of the Board of Regents.

(2) Upon the recommendation of the dean(s) of the college(s) in which the faculty member served and with the approval of the Executive Vice President and Provost, the following may be accorded emeritus faculty status:

(a) Regular faculty who retire or terminate their service to the University before having served a significant period of time;

(b) Non-regular faculty (e.g., adjunct faculty) of the rank of professor, associate professor, or assistant professor who terminate their service to the University under honorable circumstances after serving a significant period of time.

(3) The Executive Vice President and Provost may grant emeritus faculty status to central administrative officers, deans, and directors who otherwise would be eligible for emeritus status under paragraph b, except that they retire or terminate their service to the University either before having served a significant period of time.

(4) The Senior Vice President for Finance and Operations, in consultation with the Executive Vice President and Provost, may grant emeritus staff status to those who otherwise would be eligible for emeritus status under paragraph c, except that they retire or terminate their service to the University before having served a significant period of time.

(5) In all cases recommended under paragraphs d(2), d(3), or d(4), the relevant administrator shall confer with appropriate faculty (e.g., Faculty Council, Emeritus Faculty Council) or staff (e.g., Staff Council) bodies and shall accord great weight to the opinions of those faculty or staff bodies before determining emeritus status.

e. Titles. The title conferred upon achievement of emeritus status shall be the last held before retirement followed by Emeritus. For example, an Associate Professor would become Associate Professor Emeritus, an Adjunct Professor would become Adjunct Professor Emeritus, a Dean would become Dean Emeritus, an Assistant Research Scientist would become an Assistant Research Scientist Emeritus, and a University Librarian would become University Librarian Emeritus. However, central administrative officers, deans, and directors, provided they also hold faculty status, may select either the administrative or faculty rank title followed by Emeritus, regardless of whether they retire directly from the administrative position or return to the faculty before retirement. Women who retire to emeritus status may notify the University that they wish to use Emerita officially and may use that title informally whether or not they notify the University.

f. Process. Appointments to emeritus status (and deletions due to deaths) shall be included in the Register of Personnel Changes and shall be reported through appropriate channels for personnel changes to the Human Resources Office.

g. Limitations. Failure of a University administrator to recommend or approve a faculty or staff member for emeritus status when conferral of such status is permissive is not subject to review under any of the University's grievance procedures.

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PART III. HUMAN RESOURCES

DIVISION I EMPLOYMENT, GENERAL

(Revised to conform to State Board of Regents Merit System effective 1/1/72; amended 9/93; 10/94)

CHAPTER 12: TERMINATION OF APPOINTMENT

(Amended 9/93; 3/01; 3/02; 3/06)

- [12.1 General](#)
- [12.2 Non-Renewal of Probationary Academic Appointments](#)
- [12.3 Merit System Staff](#)
- [12.4 Graduate Assistant Dismissal Procedure](#)

12.1 GENERAL.

(Amended 3/01; 3/02)

Departments report resignations, dismissals, and all absences without pay no later than the effective date thereof. Failure to furnish such reports promptly results in overpayments of salary which must be recovered. Departmental executive officers should be aware that under the law they are personally responsible for all nonrecoverable overpayments which occur because of failure to make the necessary reports promptly.

Any termination of service is reported on forms designed for that purpose which can be obtained through the University Human Resources Web Transaction System. (Terminations are not to be reported by telephone.) It is not sufficient to rely upon the inclusion of a resignation date in the original statement of employment or the failure to include a name in a new budget as adequate notification of termination of employment. All departments are to use the Termination of Employment form in the case of every individual who severs connections with the University so that the staff member's records and other University records are complete.

The Termination of Employment form is to indicate the last day of service. For staff and faculty with an accrued vacation balance at termination, the accrued vacation balance will be paid as a lump sum at the current hourly rate of pay and is not to be used to extend the last day of service.

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12.2 NON-RENEWAL OF PROBATIONARY ACADEMIC APPOINTMENTS.

Notice of non-renewal of a probationary appointment of a faculty member, or of intention not to recommend reappointment after a stated period of a probationary appointment has expired, is given in writing in accordance with the following standards:

- a. Not later than March 1 of the first academic year of service, if the appointment expires at the end of that year; or, if a one-year appointment terminates during an academic year, at least three months in advance of its termination.
- b. Not later than December 15 of the second academic year of service if the appointment expires at the end of that year; or, if an initial two-year appointment terminates during an academic year, at least six months in advance of its termination.

c. At least twelve months before the expiration of an appointment after two or more years in the institution.

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12.3 MERIT SYSTEM STAFF.

(Amended 3/02)

Resignations are reported on a form provided for that purpose through the University Human Resources Web Transaction System. It is important that the last day of work be indicated.

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12.4 GRADUATE ASSISTANT DISMISSAL.

(Regents 11/13-14/69; amended 3/8/06)

a. Preamble. The following procedure is adopted to provide guidance regarding the potential dismissal of graduate assistants during the term of their employment. This procedure is not applicable to decisions regarding reappointment or to changes of assignment within an appointment.

This procedure recognizes the statutory power of the Board of Regents, State of Iowa, to employ and discharge employees of the University (IC 262.9(2)). Graduate student employees may also be covered by a collective bargaining agreement, the terms of which take precedence over the terms of this policy unless the collective bargaining agreement is silent, the individual appointment is exempt from the bargaining unit, or the cause for dismissal arises from the individual's relationship with the University as a student.

Graduate students holding graduate assistant appointments also must remain students in good standing with their academic program. Evaluation of academic performance and procedures for dismissal from student status in a graduate program for academic reasons are described in the [Manual of Rules and Regulations of the Graduate College](#). Procedures for dismissal from student status due to violations of the University's [Code of Student Life](#) are described in "[Policies and Regulations Affecting Students](#)."

b. Definitions. As used in this policy:

- (1) Graduate student -- a person enrolled in the University as a graduate and/or professional degree candidate.
- (2) Graduate assistant -- a graduate student employed as a teaching or research assistant.
- (3) Immediate supervisor -- the person directly charged with directing or supervising the employment activities of a graduate assistant, and/or a departmental or collegiate administrator charged with the general supervision of the relevant graduate assistant.
- (4) Appointing DEO -- the departmental executive officer or director of the department in which the graduate assistant is employed.
- (5) Academic dean -- the dean of the college in which the graduate assistant is registered as a student.
- (6) Appointing dean/vice president -- the dean of the college or vice president of the division in which the graduate assistant is employed.

c. Grounds for dismissal of graduate assistant appointees. Graduate assistants serve as temporary employees of the University and may be subject to dismissal during the term of their employment as outlined below:

- (1) Enrollment in a graduate or professional program is a requirement to hold a graduate assistantship. Graduate assistants may be dismissed during the term of their employment for failure to register for classes or otherwise maintain enrollment in a graduate or professional program. Exceptions to this requirement may be made:

(a) if a leave of absence from the academic program has been approved by the Graduate College or professional program, or

(b) for summer assistantships without registration for summer classes, if the graduate assistant has pre-registered for the fall prior to the end of the spring semester.

(2) Graduate assistants may be dismissed during the term of their appointment for failure to maintain satisfactory academic progress in a degree or professional program, which may be evidenced by the failure to maintain a minimum grade point average or other requirements of the academic program.

(3) Graduate assistants may be dismissed during the term of their appointment as the result of sanctions arising from violations of the *Code of Student Life*.

(4) Graduate assistants may be dismissed during the term of their appointment due to an unanticipated loss of funding following a notice of 30 calendar days.

(5) Graduate assistants may be dismissed during the term of their appointment for proper cause related to job performance. Proper cause exists when the graduate assistant has failed to meet a duty, obligation, or stated expectation of performance established by his or her immediate supervisor, or the graduate assistant has violated a University, collegiate, or departmental policy. Graduate assistants may be subject to immediate dismissal for serious or repeated actions creating proper cause. Lesser offenses may result initially in progressive disciplinary action, but also may lead to dismissal for proper cause.

(6) Graduate assistants may be dismissed from their appointment for failure to return to duty following an approved leave from their assistantship.

d. Procedures.

(1) Before any decision is made to dismiss a graduate assistant from his or her appointment, the appointing DEO or his or her designee shall meet with the graduate assistant and inform him or her in writing of the grounds for potential dismissal. The graduate assistant will be given an opportunity to respond in person or in writing. If the potential for dismissal arises from the graduate assistant's lack of satisfactory job performance, the graduate assistant may have a witness observer be present at any meeting held to discuss the basis for potential dismissal. Graduate assistants may be placed on paid suspension pending a final determination regarding the graduate assistant's employment.

(2) The appointing dean/vice president or his or her designee shall review the facts and circumstances, including the department's recommendation and the graduate assistant's response, using any necessary and appropriate fact-finding methods, and shall make a determination regarding dismissal or other disciplinary action. The appointing dean/vice president or designee shall write a letter of determination to the graduate assistant with a copy to the employing department. Copies of all dismissal or disciplinary actions also shall be provided to the Dean of the Graduate College and the academic dean, if not in the Graduate College.

(3) Graduate assistants may appeal dismissals during the term of their employment under the terms of this policy using the following procedure. (Alleged violations of the application and interpretation of the collective bargaining agreement are reserved for the contract grievance procedure for those graduate assistant employees covered by a collective bargaining agreement.)

(a) The graduate assistant must initiate the appeal within 15 working days of the date of dismissal by the appointing dean/vice president.

(b) The appeal shall commence by the graduate assistant presenting the appeal in writing to the appointing dean/vice president. The graduate assistant also may request a meeting to discuss the basis of the appeal. The appointing dean/vice president or his or her designee shall

respond in writing within five (5) working days of receipt of the written appeal or the meeting, whichever is later. Copies of the response shall be sent to the employing department and to the Dean of the Graduate College and the academic dean, if not in the Graduate College.

(c) The graduate assistant shall have the right to be accompanied by a representative throughout the appeal proceedings.

(d) If the appointing dean/vice president's response fails to satisfy the graduate assistant, the graduate assistant may file a written appeal with supporting documentation with the Office of the Executive Vice President and Provost within five (5) working days of receipt of the appointing dean/vice president's response. Upon receipt of this written appeal, the Provost or his or her designee (hereafter 'Provost') shall request that the appointing dean/vice president promptly submit a copy of the dismissal letter and all supporting documentation used in the dismissal decision and subsequent appeal.

(e) Within five (5) working days of the receipt of the written appeal and all relevant materials from both parties, or as soon thereafter as feasible, the Provost shall call a meeting of the graduate assistant and the appointing dean/vice president or his or her designee, to review the process and reasonableness of the dismissal. At this meeting, the parties may present arguments and/or written evidence in support of their position. The final administrative determination shall be made by the Provost. The final determination shall be communicated in writing within five (5) working days of the meeting to the graduate assistant, the appointing DEO, the appointing dean/vice president, the Dean of the Graduate College, and the academic dean, if not in the Graduate College.

(See also [II-29](#) Hearing Regulations for Alleged Violations of Regents Rules.)

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PART III. HUMAN RESOURCES

DIVISION II STANDARDS AND ETHICS

Faculty or staff members with questions regarding the interpretation and application of a policy may seek advice from the Office of the Executive Vice President and Provost or the office of the vice president designated in the Table of Contents as responsible for the policy. The offices of the Senior Vice President for Finance and Operations and of the General Counsel are also available to assist in interpreting and applying policies to specific situations.

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PART III. HUMAN RESOURCES

DIVISION II STANDARDS AND ETHICS

CHAPTER 13: ORAL COMMUNICATION COMPETENCE OF INSTRUCTIONAL STAFF

(Regents 1/29/91; amended 9/93)

13.1 POLICY IMPLEMENTATION PLAN

For the purpose of implementing the Regents' policy on oral communication competence each department or program must prepare a plan incorporating the following elements.

a. New Appointments.

- (1) Assessment of relevant communication skills as part of the documentation in support of filling any faculty or teaching assistant position.
- (2) Confirmation that all prospective faculty and teaching assistants exhibit communication skills adequate to any duties to which they are assigned.

b. Periodic Assessment and Evaluation.

- (1) Provision for evaluation of all faculty members and teaching assistants by the end of any semester in which they have sufficient direct contact with students to render such evaluation meaningful. This procedure must include, at a minimum, a mechanism for written student evaluation.
- (2) Provision for a preliminary assessment, within the first eight weeks of the assignment of teaching duties, of all faculty members and teaching assistants who have not previously taught at the University.
- (3) Provision for the assessment of communication skills as part of all peer reviews of teaching effectiveness of faculty. In particular, adequate communication skills will continue to be among the criteria for promotion and tenure of teaching faculty.
- (4) Provision for informing students of departmental, collegiate, and University protocols concerning student complaints.
- (5) A procedure for dealing with problems revealed by the evaluations described above.

This plan will be filed with the appropriate dean or administrative officer as well as with the Executive Vice President and Provost. It will be the responsibility of the departmental executive officer or program officer to implement this policy and to ensure that adequate standards of oral communication competence are maintained in the unit.

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PART III. HUMAN RESOURCES

DIVISION II STANDARDS AND ETHICS

CHAPTER 14: TEACHING PROFICIENCY STANDARDS FOR TEACHING ASSISTANTS

(Regents 1/29/91)

[14.1 Purpose](#)

[14.2 Implementation](#)

14.1 PURPOSE.

For the purpose of implementing the Regents' policy on teaching proficiency standards for teaching assistants (Board of Regents document "Regents Policy on Teaching Proficiency Standards for Teaching Assistants," 1-29-91), each department or program will prepare a plan incorporating the following elements:

- a. A procedure for selecting and training all teaching assistants.
- b. A procedure for evaluating all teaching assistants for teaching proficiency by the end of each academic period in which they are employed in a teaching capacity. This procedure should allow for systematic evaluation by students and by faculty advisors. For teaching assistants who have not previously taught at the University, a preliminary assessment should also occur within the first eight weeks of the first semester in which they are assigned teaching duties.
- c. A procedure for providing additional instructional assistance for teaching assistants when warranted. This procedure should provide for the possibility of assistance in the areas of teaching methods, evaluation of student performance, oral and written communication, and subject matter.
- d. A procedure for addressing concerns raised by students regarding the teaching proficiency of their teaching assistants.

This plan will be filed with the appropriate dean or administrative officer as well as with the Executive Vice President and Provost. The Office of the Executive Vice President and Provost will provide each teaching assistant with a handbook on teaching.

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14.2 IMPLEMENTATION.

It will be the responsibility of the Departmental Executive Officer or Program Director to implement this policy and to ensure that adequate standards of performance by teaching assistants are maintained in the unit and, in particular, to ensure that the unit is in full compliance with the regulations involving certification of teaching assistants whose first language is not English as described in "English Proficiency Certification of Graduate Teaching Assistants Whose First Language is Not English" (2-2-88).

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PART III. HUMAN RESOURCES

DIVISION II STANDARDS AND ETHICS

CHAPTER 15: PROFESSIONAL ETHICS AND ACADEMIC RESPONSIBILITY

(President 5/73; Board of Regents amendment 1/19/94; 5/07; 10/09)

[15.1 General](#)

[15.2 Responsibilities to Students](#)

[15.3 Responsibilities to Scholarship](#)

[15.4 Responsibilities to Faculty and Staff Colleagues](#)

[15.5 Responsibilities to the Institution](#)

[15.6 Responsibilities to the Community](#)

15.1 GENERAL.

The basic functions of the University are the advancement and dissemination of knowledge, the development of critical intelligence, and the education of citizens and professional workers for the society of which the University is a part.

The indispensable condition for the successful discharge of these functions is an atmosphere of intellectual freedom. Unless he or she is free to pursue the quest for knowledge and understanding, wherever it may lead, and to report and discuss the findings, whatever they may be, the University faculty member cannot properly perform his or her work. As a participant in an enterprise that depends upon freedom for its health and integrity, the faculty member has a special interest in promoting conditions of free inquiry and furthering public understanding of academic freedom.

Freedom entails responsibilities. It is incumbent upon the faculty member to accept the responsibilities which are concomitant with the freedom he or she needs.

Those responsibilities are: 1) to students, 2) to scholarship, 3) to colleagues, 4) to the University, and 5) to the larger community which the University serves. To make these responsibilities operational, it is necessary that ethical and professional standards be adopted to guide faculty members in their conduct and that effective mechanisms be established to monitor and enforce compliance with these standards.

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15.2 RESPONSIBILITIES TO STUDENTS.

(Board of Regents amendment 1/19/94; Faculty Senate 12/95; amended 5/07)

As a teacher, the faculty member has the responsibility for creating in his or her classroom or laboratory a climate that encourages the student's endeavors to learn. The faculty member should exemplify high scholarly standards and respect and foster the student's right to choose and pursue his or her own educational goals.

- a. The faculty member must make clear the objectives of the course or program, establish requirements, set standards of achievement, and evaluate the student's performance.

- b. The faculty member has the responsibility to meet classes as scheduled and, when circumstances prevent this, to arrange equivalent alternate instruction.
- c. The faculty member has the responsibility to teach courses in a manner that is consistent with the course description and credit published in the catalogue and with the announced objectives of the course. He or she must not intentionally interject into classes material or personal views that have no pedagogical relationship to the subject matter of the course.
- d. In order to facilitate student learning, faculty members should present the appropriate context for course content. While challenge is essential to good teaching, challenge is ordinarily most effective when students are adequately prepared to deal with course materials. On controversial issues within the scope of the course a reasonable range of opinion should be presented. When the faculty member presents his or her own views on such issues, they should always be identified as such. Wherever values, judgments, or speculative opinions constitute part of the subject matter, they should be identified as such and should not be offered as fact.
- e. The faculty member owes to the student and the University a fair and impartial evaluation of the student's work. Such evaluation should be consistent with recognized standards and must not be influenced by irrelevancies such as religion, race, sex, or political views, or be based on the student's agreement with the teacher's opinion pertaining to matters of controversy within the discipline.
- f. Every student is entitled to the same intellectual freedom which the faculty member enjoys. The faculty member must respect that freedom. Restraints must not be imposed upon the student's search for or consideration of diverse or contrary opinion. More positively, the faculty member has an obligation to protect the student's freedom to learn, especially when that freedom is threatened by repressive or disruptive action. The classroom must remain a place where free and open discussion of all content and issues relevant to a course can take place. While students remain responsible for learning class material and completion of course requirements, faculty should respect reasonable decisions by students, based on their exercise of their own intellectual freedom, not to attend part or all of a particular class session.
- g. The faculty member has obligations as an intellectual guide and counselor to students. He or she has a responsibility to be available to students for private conferences. In advising students, every reasonable effort should be made to see that information given to them is accurate. The progress of students in achieving their academic goals should not be thwarted or retarded unreasonably because a faculty member has neglected his or her obligation as advisor and counselor.
- h. Faculty members are expected to hold regularly scheduled office hours and otherwise be reasonably available for appointments with students. Faculty members teaching online courses or those not located on campus may use electronic communications in lieu of office hours.
- i. The faculty member should conduct himself or herself at all times so as to demonstrate respect for the student. He or she should always respect the confidence deriving from the faculty-student relationship.
- j. The faculty member must avoid exploitation of students for personal advantage. For example, in writings and oral presentations, due acknowledgment of their contributions to the work should be made.
- k. In order that students can make knowledgeable choices about whether to take a particular course, it is the faculty member's responsibility to provide, on the first day of class, a course syllabus, in either electronic or paper format, containing the following information:
- (1) the instructor's name, office, office hours, and contact information (a valid uiowa.edu email address and a telephone number, if available). If the instructor is a teaching assistant, the syllabus should also include the course supervisor's name, office, office hours, and contact information;
 - (2) goals and objectives of the course;
 - (3) course content and schedule of topics;

- (4) list of readings and/or other anticipated course materials;
- (5) expectations for attendance, assignments, and examinations;
- (6) dates and times of any examinations scheduled outside of class time;
- (7) grading procedures including whether plus/minus grading will be used;
- (8) statement on the availability of accommodations for students with disabilities;
- (9) resources for obtaining additional help, such as tutors or teaching assistants;
- (10) any changes in information about the course from that which appears in official University notices, such as the *General Catalog* or *ISIS*; and
- (11) a statement describing what forms of electronic communications, if any, will be employed for student contact and the expectations for typical response times. Reference should be made to University policy, which specifies that students are responsible for all official correspondence sent to their standard University of Iowa e-mail address (@uiowa.edu). (Privacy considerations, such as federal law, may apply when using an address other than the standard University e-mail address. The University provides guidance for acceptable etiquette when utilizing electronic communication technologies.)

1. At the beginning of each course, students should be informed of departmental and collegiate complaint procedures and services of the Office of the University Ombudsperson. Complaints should be initiated at the faculty or departmental level. If a complaint cannot be resolved at the departmental and/or collegiate level, students may file a formal complaint utilizing the procedure specified in [II-29.7](#).

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15.3 RESPONSIBILITIES TO SCHOLARSHIP.

The faculty member's responsibilities to scholarship derive from the University's commitment to truth and the advancement of knowledge. Furthermore, society has a vital stake in maintaining the University as an institution where knowledge can be sought and communicated regardless of its popularity, its political implications, or even its immediate usefulness. The faculty member has an ethical responsibility both to make full appropriate use of that freedom in his or her teaching and research and to guard it from abuse. More specifically:

- a. A faculty member is committed to a lifetime of study. Although no one can know everything, even about a limited subject, he or she must constantly strive to keep abreast of progress in his or her field, to develop and improve his or her scholarly and teaching skills, and to devote part of his or her energies to the extension of knowledge in his or her area of competence.
- b. The faculty member has the responsibility of being unfailingly honest in research and teaching. He or she must refrain from deliberate distortion or misrepresentation, and must take regular precautions against the common causes of error.
- c. In order to maintain or increase effectiveness as a scholar, a faculty member may find it advantageous to assume certain obligations outside the University, such as consulting for government or industry, or holding office in scholarly or professional societies. Such activities are appropriate in so far as they contribute to his or her development as a scholar in his or her field, or at the very least, do not interfere with that development. On the other hand, acceptance of such obligations primarily for financial gain, especially when such activities may be incompatible with the faculty member's primary dedication as a scholar, cannot be condoned.

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15.4 RESPONSIBILITIES TO FACULTY AND STAFF COLLEAGUES.

(Amended 10/09)

Note: Effective October 2009, this policy has been revised. For individual changes, see the [redlined version](#).

The faculty member has obligations that derive from common membership in the community of academics. The faculty member respects and defends the free inquiry of others and avoids interference with their work. The faculty member refrains from personal vilification; threatening, intimidating, or abusive language; or conduct that creates a hostile work environment. The faculty member acknowledges contributions of others to the faculty member's work. When asked to evaluate the professional performance of another, the faculty member strives to be objective. In the exchange of criticisms and ideas, the faculty member should show due respect for the rights of others to express differing opinions. However, vigorous debate and criticism are not to be viewed as a lack of respect.

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15.5 RESPONSIBILITIES TO THE INSTITUTION.

The faculty member's primary responsibility to his or her institution is to seek to realize his or her maximum potential as an effective scholar and teacher. In addition, the faculty member has a responsibility to participate in the day-to-day operation of the University. Among the faculty member's general responsibilities to the University, the following may be particularly noted:

- a. When a faculty member acts or speaks as a private person, he or she should make clear that his or her actions and utterances are entirely his or her own and not those of the University.
- b. The faculty member must never attempt to exploit his or her standing within the University for private or personal gain. The faculty member may, on appropriate occasions, cite his or her connection with the University, but only for purposes of personal identification. The faculty member must not permit the impression to prevail that the University in any way sponsors any of his or her activities.
- c. University facilities, equipment, supplies, and other properties must never be used for personal or private business.
- d. A faculty member has the duty to ensure that the regulations of the University are designed to achieve the University's goals as well as being in accord with the principles of academic freedom. Recognizing the importance of order within the institution, the faculty member observes the regulations of the University, but in no way abdicates his or her right to attempt to reform those regulations by any appropriate orderly means.
- e. Effective faculty participation in the governance of the University promotes academic freedom and the goals of the institution. Each faculty member should take part in his or her institution's decision-making processes to the best of his or her ability and should accept a fair share of the faculty's responsibility for its day-to-day operation.
- f. During periods of disturbance or high tension on campus, a faculty member should take reasonable steps to prevent acts of violence and to reduce tension.
- g. Subject to the requirements of this statement and other institutional regulations, a faculty member determines the amount and character of the work and other outside activities he or she pursues with due regard to his or her paramount responsibilities within the University and primary loyalties to it.

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15.6 RESPONSIBILITIES TO THE COMMUNITY.

As a member of the community, the faculty member has the rights and obligations of any citizen. These include the right to organize and join political or other associations, convene and conduct public meetings and publicize his or her opinion on political and social issues. However, in exercising these rights, the faculty member must make it clear that he or she does not speak for the University, but simply as an individual. The faculty member does not use the classroom to solicit support for personal views and opinions.

Because academic freedom has traditionally included the faculty member's full freedom as a citizen, most faculty members face no insoluble conflicts between the claims of politics, social action, and conscience, on the

one hand, and the claims and expectations of their students, colleagues, and institutions on the other. If such conflicts become acute, and the faculty member's attention to his or her obligations as a citizen and moral agent precludes the fulfillment of substantial academic obligations, the responsibility of that choice cannot be escaped, but the faculty member should either request a leave of absence or resign his or her academic position.

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PART III. HUMAN RESOURCES

DIVISION II STANDARDS AND ETHICS

CHAPTER 16: ETHICS AND RESPONSIBILITIES FOR UNIVERSITY OF IOWA STAFF

(3/1/02; amended 1/05; 9/05; 3/08)

- [16.1 Preamble](#)
- [16.2 Policy](#)
- [16.3 Definitions](#)
- [16.4 Ethics and Responsibilities](#)

16.1 PREAMBLE.

Staff members of the University are integral members of the campus community, as they work to support the University's threefold mission of teaching, research, and service. They provide services necessary for a high quality educational experience to undergraduate, graduate, and professional program students. They provide services to and participate in the various research endeavors conducted at the University. Staff members also provide a myriad of direct services to students, families, the greater University community, and the State of Iowa.

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16.2 POLICY.

(Amended 1/05)

- a. Staff members will adhere to ethical standards of professional conduct and act in a manner consistent with the University's mission and core values for excellence, learning, community, diversity, integrity, respect, and responsibility.
- b. The accountabilities reflected in this policy statement are essential to the full achievement of the University's mission and goals. The policy is a product of the University's accountability to the citizens of the state, as public employees of the State of Iowa. The adherence to these ethical standards should be reflected both in the work product of each staff member, and in staff member's interactions with students, colleagues, customers, and clients of their work. It is the obligation of each University of Iowa staff member to make a good faith effort to understand these standards and to conduct themselves accordingly.

In addition, University staff members are expected to comply with all board of Regents, State of Iowa, policies, including the [Regents Code of Business and Fiduciary Conduct](#). Employing units of the University also may establish more specific expectations in addition to these standards or elaborate on these standards in greater detail, such as the Code of Ethical Conduct specific to University of Iowa Hospitals and Clinics. Such expectations will be clearly communicated to affected staff.

c. Violations of this policy may result in disciplinary action. Supervisors will investigate and appropriately address perceived violations of the Policy on Ethics and Responsibilities with individual staff members under their authority. Reports of alleged violations of the policy initiated by other members of the University community may be initiated through the Administrative Review procedures ([III-28.2](#)), unless specifically reserved to a particular procedure defined in University policy.

d. Alleged violations of University policies should be investigated and addressed promptly, following appropriate procedures for performance management and/or discipline. Disciplinary sanctions may include written letters of discipline, paid or unpaid disciplinary suspensions, and/or termination of employment as warranted by the individual circumstances. Unpaid suspensions may be applied to salaried staff exempt from the Fair Labor Standards Act for violation of written policies governing workplace conduct rules or for violations of state or federal laws. Disciplinary sanctions should be taken only as necessary to ensure the standards of conduct and performance are maintained.

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16.3 DEFINITIONS.

a. "Members of the University community" means faculty, staff, and students; and any individuals using University of Iowa resources or facilities, or receiving funds administered by the University; including University affiliates, and volunteers and representatives who may speak or act as agents for the University, or any other individuals staff members may interact with in the course of their employment.

b. "Staff members" as referenced in this policy includes the Professional and Scientific and Merit system employees of the University, as well as formally appointed administrators in their capacity in making non-academic decisions (Executive Vice President and Provost, vice presidents, deans, directors and departmental executive officers).

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16.4 ETHICS AND RESPONSIBILITIES.

(Amended 3/08)

a. Professional conduct. Staff members will conscientiously and professionally fulfill their assigned responsibilities relative to faculty, students, colleagues, customers, and clients. They will meet reasonable standards of work quality and quantity, as established by their supervisor. They will act with honesty and integrity in all matters related to their employment. When fulfilling workplace responsibilities in supervision of other staff, supervisors will demonstrate professional conduct through both instruction and example. All staff will support intellectual freedom among all members of the University. For example:

- (1) Staff will report to work free of influence of alcohol and drugs that may impair their performance and able to perform their work in a safe manner.
- (2) Staff will refrain from unauthorized use of work effort or resources for non-University business.
- (3) Staff will maintain regular attendance and provide an acceptable quantity and quality of work.
- (4) Where appropriate, staff will promote and protect diversity of opinion in the workplace, in support of intellectual freedom.
- (5) Supervisors will be responsible to encourage the intellectual and professional growth of staff members for whom they have supervisory responsibility.

b. Fairness. Staff will be fair and treat equitably all members of the University community. For example:

- (1) Staff will adhere to and promote the University Policy on Human Rights ([II-3](#)).

(2) Staff will disclose and manage any real or reasonably perceived conflicts of interest (see [II-18](#) and [III-8](#)), so as not to interfere with objective judgment.

(3) Supervisors will be held accountable for fairness related to those staff members for whom they have supervisory responsibility, and will carry out their supervisory responsibilities consistent with the standards outlined in this policy.

(4) The equitable treatment of staff will be based upon consideration of the relevant facts and circumstances to the individual situations, which may lead to differences in treatment based upon these factors.

c. Civility. Staff will treat members of the University community with dignity and respect. Staff must not engage in, nor permit incivility in or affecting the workplace or classroom. For example:

(1) Staff will respect the diversity of individuals in the workplace and respect the differences among them.

(2) Staff will not use threatening, intimidating, or abusive language, or otherwise engage in conduct that creates a hostile environment that interferes with work of the unit.

(3) Staff will comply with the University Policy on Violence ([II-10](#)).

(4) Supervisors will establish and maintain standards for collaborative interaction among peers and employees that is characterized by respect, honesty, and service, and will constructively manage conflict as it occurs.

d. Compliance. Supervisory staff will see that those who report to them are informed about, understand, and comply with laws, regulations, policies, or procedures. Staff will understand and comply with federal, state, and local laws and regulations related to their duties. Staff are responsible for adherence to University policies and procedures. For example:

(1) Staff will comply with health and safety regulations and policies, including those governing the reporting of workplace injuries or illnesses, and use of hazardous materials in the workplace.

(2) Staff will comply with University policies governing the use and protection of University resources.

(3) Staff will comply with procedures to assure the ethical treatment of humans and animals in research.

(4) Staff will report any unsafe workplace conditions or practices to appropriate University authorities.

(5) Senior managers are responsible for the compliance to the [Regents Code of Business and Fiduciary Conduct](#) for themselves and also those for whom they are responsible.

e. Information and data management. Staff will act with honesty and integrity with respect to information and data management, and will respect the rights and dignity of all University members by keeping confidential information secure, including patient records, student records, library circulation records, and employee personnel, grievance, and medical files. For example:

(1) Staff will refrain from any breach of confidentiality, falsification, fabrication, destruction, inappropriate and/or unacknowledged appropriation, or other misuse of data, and shall report any violations of such to appropriate administrative authority.

(2) Supervisors are responsible to establish appropriate safeguards for the information and data under their authority, and to assure their staff members have the ability and expectation to comply with appropriate expectations for the protection and appropriate use of this information.

(3) All staff will adhere to the University policy on the Acceptable Use of Information Technology Resources (II-19).

f. Stewardship. Staff will exercise fairness, integrity, and respect in the use of University resources, and will be responsible and accountable for the appropriate use of University equipment, facilities, and all other University assets. For example:

- (1) Staff will safeguard University time and property from inappropriate use, appropriation, or abuse.
- (2) Staff will not accept money for research or gifts on behalf of the University or as part of their University activities except as prescribed by University policy (see II-35).
- (3) Staff will assure that all funds provided for research must be spent in ways consistent with the funding documents and in compliance with the guidelines on allowable costs.
- (4) Staff in charge of budgets will monitor records of expenditures for compliance with University policies and procedures and will allow these records to be viewed by appropriate parties.
- (5) Supervisors are responsible for the staff assigned to them, and will correct, through education, coaching or discipline, any violations of University policy or lack of satisfactory performance.

g. Relevant policies. In order to fully comply with this statement on professional ethics and responsibilities, it is essential that staff understand and comply with all University of Iowa regulations relevant to their employment. In particular, staff members need to understand the expectations contained in the following University of Iowa policies and statements listed below:

Non-discrimination Statement: www.uiowa.edu/~our/opmanual/ii/06.htm

Disability Protection Policy and Accessibility Statement: www.uiowa.edu/~our/opmanual/ii/07.htm

Sexual Harassment and Consensual Relationships: www.uiowa.edu/~our/opmanual/ii/04.htm

Statement on Diversity: www.uiowa.edu/~our/opmanual/ii/08.htm

Human Rights Policy: www.uiowa.edu/~our/opmanual/ii/03.htm

Drug Free Environment: www.uiowa.edu/~our/opmanual/ii/12.htm

Policy on Violence: www.uiowa.edu/~our/opmanual/ii/10.htm

Anti-Harassment: www.uiowa.edu/~our/opmanual/ii/14.htm

Regents Code of Business and Fiduciary Conduct:
www2.state.ia.us/regents/Policies/Chapter%207/chapter7.02.htm

In addition, other relevant policies may include the following, depending upon the staff member's position and responsibilities:

University Work Rules for Merit Staff: www.uiowa.edu/~hrpersvc/relations/workrules.html

Stewardship of Personnel Files: www.uiowa.edu/~our/opmanual/iii/07.htm

Acceptable Use of Information Technology Resources: www.uiowa.edu/~our/opmanual/ii/19.htm

Anti-Retaliation: www.uiowa.edu/~our/opmanual/ii/11.htm

Conflicts of Commitment and Interest: www.uiowa.edu/~our/opmanual/ii/18.htm

Conflict of Interest in Employment: www.uiowa.edu/~our/opmanual/iii/08.htm

Self-Identification through Use of the University Name: www.uiowa.edu/~our/opmanual/ii/33.htm

Iowa Gift Law: www.uiowa.edu/~our/opmanual/ii/35.htm

Where it would be difficult for staff to access, read, and/or understand these policies, it is the responsibility of the immediate supervisor to facilitate the communication of each of these policies or statements to the individual staff member. University staff will comply with the terms of relevant University policies as part of their employment obligation.

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PART III. HUMAN RESOURCES

DIVISION III COMPENSATION AND BENEFITS

CHAPTER 17: COMPENSATION

(Amended 9/93; 3/02; 5/04; 10/04; 8/05; 12/05; 1/06; 4/06; 7/06; 1/07; 3/07; 7/07; 7/08; 6/10)

- [17.1 Payroll Dates](#)
- [17.2 Hours, Overtime, Call Back, and Standby \(On Call\) Status](#)
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- [17.17 Supplemental Activities And Extra Compensation](#)
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- [17.19 Professional and Scientific \(P&S\) Salary Program](#)

(See also [III-17.17 Supplemental Activities and Extra Compensation](#).)

17.1 PAYROLL DATES

(Finance Committee 11/21/45; 9/24/60; amended 3/02; 10/04; 4/06)

The payroll period for all staff members budgeted on a monthly or annual basis shall be from the first to the last day of the month inclusive. Salary checks are distributed on the first workday of the following month. Days not included as workdays are Saturday and Sunday, plus any day recognized as a federal holiday.

With the exception of the academic year pay plan as described in III-17.6, there are no salary checks issued in advance of the scheduled period of service.

Persons employed on an hourly basis are paid on a biweekly payroll. Hours to be paid are reported via the [Self-Service Center](#), due in the Payroll Department by 8:00 a.m. on the Tuesday following the close of the biweekly pay period. Departments that submit this information electronically transmit the data to Payroll according to a predetermined schedule. Checks are issued on the following Tuesday. If Tuesday is a recognized federal holiday, checks will be issued on the first workday following Tuesday.

Please check the following web link to determine if a day is recognized as a federal holiday:
www.opm.gov/fedhol/index.asp.

All recommendations for placing an individual on the payroll, including hourly vouchers, special vouchers and any adjustment in the regular payroll, must be in the Payroll Department by the close of business on the fifth working day before the end of the month. Inasmuch as recommendations for appointments or changes in status may require considerable time for processing before they can be reported to [Information Management--Finance & Operations \(IMFO\)](#), such recommendations must necessarily be originated by the departmental executive officer well in advance of the deadline.

In case of the death of a regular staff member, the payment of final salary includes one full month following the date of death, in addition to salary for accumulated vacation. For faculty appointed on an academic year basis this payment upon death is one ninth of their academic pay regardless of pay basis selected.

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17.2 HOURS, OVERTIME, CALL BACK, AND STANDBY (ON CALL) STATUS.

(Amended 3/02; 10/04; 4/06)

The following policies apply to staff members subject to the Fair Labor Standards Act (FLSA). This includes all merit staff, as well as non-exempt professional and scientific staff. Faculty and exempt professional and scientific staff members are excluded. Those covered by an existing collective bargaining agreement should refer to their specific contract provisions.

a. Hours. The basic work schedule for FLSA-covered staff members is a forty-hour workweek. For the majority of staff members, this involves work from 8:00 a.m. to 12:00 noon and 1:00 to 5:00 p.m. Monday through Friday. However, because of the demands of the University's varied operations, many staff members work other time schedules as set by their departments. FLSA-covered staff are paid for the hours they work. Exceptions for extra hours or undertime must be recorded on the employee payroll record to be paid accordingly. If the total hours worked in a workweek exceed forty, the individual will be eligible for overtime.

b. Overtime.

(1) Merit staff members who are eligible will receive overtime compensation for hours in excess of forty in any workweek. The basic workweek is defined as 168 consecutive hours running from the first shift beginning on or after 12:00 a.m. Sunday through the first shift beginning before 12:00 midnight the following Saturday. *For the purposes of determining hours worked, any time for which a staff member is paid (including holiday, vacation, and sick pay) is considered time worked.* Adjustments for overtime and undertime are made on the basis of Monthly Leave and Pay Adjustment Records or electronic data files submitted by the departments. The Monthly Leave and Pay Adjustment Record must include the staff member and supervisor signature as approval of the submitted hours. If signatures are not provided on the time records submitted to University Payroll, documentation containing the appropriate signatures must be maintained by the employing department.

Compensation for overtime hours, as defined above, can be in the form of cash (at 1 1/2 times the staff member's base rate of pay) or compensatory time off sometime before the close of the current fiscal year in which it was earned. Such compensatory time is earned at the rate of 1 1/2 times the actual overtime hours. Accumulated and unused compensatory time at the end of the fiscal year must be paid in cash and cannot be carried over into a new fiscal year.

The appropriate departmental authority is charged with the final responsibility for deciding the method of compensating the staff member. The staff member's wishes regarding his or her preference for taking time off will be considered in light of departmental scheduling and staffing needs. The final decision on when time is to be taken rests with the appropriate departmental authority.

(2) Professional and scientific staff members who are non-exempt from FLSA and eligible will receive overtime compensation for hours worked in excess of forty in any workweek. The basic workweek is defined as 168 consecutive hours running from the first shift beginning on or after 12:00 a.m. Sunday through the first shift beginning before 12:00 midnight the following Saturday. *Only hours worked are used for the calculation of overtime.* Adjustments for overtime and undertime are made on the basis of Monthly Leave and Pay Adjustment Records or electronic data files submitted by the departments. The Monthly Leave and Pay Adjustment Record must include the staff member and supervisor signature as approval of the submitted hours. If signatures are not provided on the time record submitted to University Payroll, documentation containing the appropriate signatures must be maintained by the employing department.

Compensation for overtime hours, as defined above, can be in the form of cash (at 1 1/2 times the staff member's base rate of pay) or compensatory time off sometime before the close of the current fiscal year in which it was earned. Such compensatory time is earned at the rate of 1 1/2 times the actual overtime hours. Accumulated and unused compensatory time at the end of the fiscal year must be paid in cash and cannot be carried over into a new fiscal year.

The appropriate departmental authority is charged with the final responsibility for deciding the method of compensating the staff member. The staff member's wishes regarding his or her preference for cash or taking time off will be considered in light of departmental budgetary, scheduling, and staffing needs. The appropriate departmental authority will schedule or designate the use of accrued compensatory time.

c. Call Back. A full-time merit staff member who is called back to work after regularly scheduled hours receives a minimum of three hours pay for such work. This provision does not apply in cases where the additional work time is immediately preceding or immediately following regularly scheduled work.

Full-time merit system staff members of one University department may not be hired by other University departments except on a temporary basis to render special services in cases of emergency, and only with approval of the Office of the Vice President for Human Resources. In such cases, the following will be applicable:

(1) The base hourly rate for overtime pay is the merit staff member's 12-month budget salary divided by the number of hours in the current fiscal year. Any hours worked in excess of forty in one week is subject to the premium pay provisions of this policy.

(2) A Special Compensation Form is to be completed and approved by the executive officer of the department for which the extra work is performed.

d. Standby (On Call). Merit staff members eligible for standby (on call) compensation under this policy shall be those Merit System staff members who are scheduled for standby duty by their department head (or designee) and, as a consequence, are required to restrict their whereabouts and activities in order to be available for immediate consultation or return to work.

(1) "Required to restrict their whereabouts" means being within immediate radio pager or telephone contact, and, if requested, returning to the department and ready to work within thirty minutes.

(2) Merit staff members scheduled in a standby status and who fail to respond to initial radio pager/telephone contact, or violate the thirty-minute return-to-work limitation, will be subject to prevailing discipline policy.

(3) If a merit staff member scheduled to be on standby wishes to remove himself/herself from such standby status due to illness or other extenuating circumstances, the staff member shall first notify and obtain the expressed approval of his or her supervisor.

(4) Standby pay commences with the beginning of the scheduled standby period and terminates with the staff member's completion of the scheduled standby period. Merit staff members while in standby status are paid at the hourly rate of ten percent of their base hourly rate of pay. Standby

merit staff members who are required to return to the department by their supervisor will be paid their regular rate of pay for time actually worked, or three hours, whichever is greater. Overtime compensation and shift differential shall be paid, where applicable.

(5) Time spent in standby status and travel time to and from work shall not be considered as time worked for purpose of computing overtime.

The following procedures are the responsibility of the department head or designee:

- (a) Departmental standby compliance procedures and scheduling system shall be documented and subject to joint review and approval of the appropriate administrative staff member and the Office of the Vice President for Human Resources to ascertain compliance with this standby policy.
- (b) Prospective and new merit staff members will be notified of the potential requirement to accept standby at the time of employment.
- (c) Standby status is initiated only with formal approval of the department head or designee.
- (d) The merit staff member will be notified of standby status through regular work schedule notification.
- (e) The department will maintain a record of each merit staff member's standby status as it occurs and record each incidence of actual return and departure from assigned place of work. Such record shall be validated with signatures of standby employee and supervisor.
- (f) Total standby hours and actual standby pay to be received during each pay period will be calculated and recorded on appropriate Monthly Leave and Pay Adjustment Records.
- (g) Appropriate Monthly Leave and Pay Adjustment Records or electronic data files will be forwarded to Payroll on the respective payroll cutoff dates. A copy will be retained for departmental files. The Monthly Leave and Pay Adjustment Record must include the staff member and supervisor signature as approval of hours submitted. If signatures are not provided on the time record submitted to University Payroll, documentation containing the appropriate signatures must be maintained by the employing department.
- (h) Departments are responsible for reconciling/reviewing all time records by department. This includes reviewing and keeping a record for those employees who report no usage for any reporting period.

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17.3 DIRECT DEPOSIT OF PAYROLL CHECKS.

(Amended 9/98; 5/00; 3/02; 9/02; 1/07; 7/08)

All employees hired on or after July 1, 2006, are required to be paid by [direct deposit](#). All student and non-student employees may have their monthly/biweekly pay deposited into an account at any financial institution participating in the National Automated Clearing House Association (NACHA) deposit program. If direct deposit is not requested by employees hired prior to July 1, 2006, the net pay will be issued via a payroll check and sent to the employee's work address. It is the responsibility of each employee to notify the Payroll Office of direct deposit and/or address changes.

Employees may access their earnings statements via the Web Self Service Application available on the Human Resources home page.

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17.4 CASHING PAYROLL CHECKS.

The University Business Office does not cash staff members' payroll checks or personal checks unless such checks are used in payments of amounts due the University.

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17.5 SALARY ADVANCES.

(President 10/7/60, 6/3/76; 2/92; 9/98; 5/00)

The Payroll Office is not authorized to give salary or wage advances. However, if an employee is not paid or not paid correctly due to an error or lack of timely payment authorization, the employee can request to have a check prepared and issued. This can be done in one of two ways:

- a. Salary advance check. This check is an approximation of the net take-home pay based on a percentage of the gross due; no deductions are computed. The gross amount due is added to the next appropriate monthly or biweekly payroll. The employee can typically be issued an advance check from the Payroll Office the same day it is requested.
- b. Offcycle check. This check is the actual gross amount less appropriate taxes and deductions that the employee is due; these offcycle checks typically are issued 48 hours after they have been requested from the Payroll Office.

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17.6 COMPUTATION OF SALARY FOR ACADEMIC-YEAR FACULTY.

(Regents 4/13/43; amended 8/99; 3/02)

Faculty members appointed on an academic-year basis are paid on a twelve-payment basis. The twelve payments will be paid in twelve equal installments beginning with a payment on August 1 and ending with a payment on the following July 1 of each fiscal year.

Newly appointed academic-year faculty members will not be paid on August 1 the first year. Instead, they will receive a payment on September 1 for two-twelfths of their salary, with the ten remaining installments paid monthly ending on July 1.

Partial academic year payments are calculated using the total number of academic-year working days as the denominator with the numerator being the actual number of academic days worked. This fraction is applied to the academic rate of pay to determine the earnings.

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17.7 COMPENSATION OF TEACHING AND RESEARCH ASSISTANTS.

All student teaching and research assistants and fellowships appointed on an academic year basis will be paid on the ten payment basis.

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17.8 SUMMER AND WINTER SESSION SALARIES.

(Finance Committee 1/24/63; amended 9/98; 9/01; 10/04; 1/06)

17.8(1) Summer Session Salaries.

Regular faculty members appointed on an academic year basis, who also serve on the summer session staff, receive salaries for the entire summer session which are based on their salary schedules for the year immediately preceding. The rate for teaching one course is one-ninth the previous year's salary for a three-semester-hour course.

Payments for the six- and eight-week summer sessions are made in two equal installments on July 1 and August 1. Payments to faculty members for other periods of service during the summer are made in accordance with the provisions of III-17.1.

17.8(2) Winter Session Salaries.

Regular faculty members appointed on an academic year basis, who also serve on the winter session staff, receive salaries for the winter session which are based on their salary schedules for the current year. The rate for teaching one course is one-ninth the current year's salary for a three-semester-hour course.

Payments for the winter session are made on February 1.

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17.9 DEFINITION OF THE ACADEMIC YEAR.

(President 8/15/72; 2/92)

The [academic year](#) commences three working days before the beginning of classes in the fall semester and ends on the spring commencement day of the College calendar. Academic year appointees are expected to be available throughout this period when classes are in session or when other scheduled events require their presence on campus. They are also expected to render appropriate services such as advising students, training teaching assistants, preparing class materials, evaluating student performance and submitting grades, and preparing reports for the academic year.

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17.10 COMPUTATION OF SALARY IN THE EVENT OF ABSENCE.

(President 8/15/72)

a. Academic Year Appointments. Unless otherwise indicated in the appointment record, faculty and staff members appointed on an academic year basis, who serve only part of the academic year, receive compensation equivalent to their academic year salary multiplied by a fraction, the numerator of which is the actual days served, and the denominator of which is the number of service days in the academic year. For the purpose of this computation, service days shall not include Saturdays, Sundays, or days on which the University is officially closed. In computing compensation for a portion of an academic year, the minimum number of service days shall begin three working days before the beginning of classes in the fall semester and end on the spring commencement day of the college calendar.

As indicated in III-17.9, this does not imply that professional services may not be expected of faculty and staff members for classes or other scheduled events at any time during the academic year.

b. Academic Semester Appointments. In the computation of compensation for appointments for one semester, the minimum number of service days per semester shall begin three working days before the beginning of classes in the fall semester and end on the spring commencement day of the college calendar. Compensation for less than one semester shall be computed on the basis of the percentage of service days rendered to the total number of service days in that academic semester.

c. Appointees on a Monthly or Twelve-Month Basis. When staff members appointed on a twelve-month basis or on a month-to-month basis are absent without pay for a part of the month in which they are employed, the compensation for the actual days worked in the month shall be computed by multiplying their monthly salary rate by a fraction, the numerator of which is the actual days worked by the staff member in that month, and the denominator of which is the total working days in that month. In computing compensation, working days will include holidays celebrated on weekdays, Monday through Friday, and will exclude Saturdays and Sundays.

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17.11 COMPENSATION FOR JURY SERVICE.

When in obedience to the subpoena or direction by proper authority, a staff member appears as a witness or serves as a member of a jury in any public or private litigation, that staff member is entitled to his or her [regular compensation](#) provided that any pay received for such service, other than reimbursement for travel or personal expenses, is surrendered to the University. For failure to observe this requirement, the Business Office may deduct from the payroll check of such a person the amount collected for jury service.

(See also IAC [681]3.146(19A).)

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17.12 COMPENSATION FOR MILITARY LEAVE OF ABSENCE.

(Amended 7/07)

All staff members of the University, other than staff employed temporarily for six months or less, who are members of the National Guard, organized reserves, or any component part of the military, naval, air forces, or nurse corps of this state or nation or who are inducted into the military service of this state or of the United

States, shall when ordered by proper authority to active state or federal service, be entitled to a leave of absence from the University for the period of such active state or federal service, without loss of status or efficiency rating, and without loss of pay during the first thirty calendar days in a calendar year. This provision shall also apply to a leave of absence by a member of the national disaster medical system of the United States when activated for federal service with the system.

Compensation for such leave will be paid only after Human Resources is presented a statement signed by the staff member's commanding officer indicating that the staff member has been ordered to active duty and that the staff member has in fact reported for active duty.

(IC 29A.28, Atty. Gen. #74-2-10; see also IAC [681]3.144(19A).)

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17.13 EXTRA COMPENSATION FOR PARTICIPANTS IN UNIVERSITY-SPONSORED SHORT COURSES AND CONFERENCES.

(Board of Deans 7/11/56; 2/93; 11/04)

The basic policy with regard to extra compensation for faculty members who participate in University sponsored conferences or short courses (on-campus or off-campus) authorizes each college or other educational unit to establish its own regulations for such extra compensation within the following general framework of rules:

- a. That each college or other educational unit may establish a central conference account or individual conference accounts;
- b. That a contingency fund may be built up from conferences to cover the possible deficits which may occur for particular courses or conferences;
- c. That each college or other educational unit have the authority to use the proceeds from its courses or conferences to defray the cost of such special functions (such as the entertainment of college guests) as it may wish to undertake;
- d. That faculty members receive extra compensation only if they give short courses or lectures (over and beyond the arranged teaching, research, and service load) which require a good deal of extra work. Requests for payment of extra compensation for conference participation shall be submitted on the standard form, Compensation of Faculty for Conference Participation. The forms are available at the Center for Conferences and shall be submitted to the Dean of Continuing Education through the Center for Conferences. The compensation for this "overload" will ordinarily not exceed the amount appropriate for one full working day a week, in terms of the faculty member's budgeted salary. A dean may, however, petition the Executive Vice President and Provost to approve an exception to this standard. A request for such an exception should be in writing and should set forth a justification for making the exception.
- e. That proposed budgets for University-sponsored conferences (on-campus or off-campus) shall be submitted by the dean of the college or other appropriate administrative officers of the conference-sponsoring unit, for approval by the Dean of Continuing Education. Conference budget forms shall be used for this purpose. The forms are available at the Center for Conferences. A copy of the approved budget shall be returned to the sponsoring unit for file.

In the event a conference or short course is sponsored by one college or other educational unit, and faculty members from another college or educational unit are asked to participate, it is understood that the director of the conference will communicate with the dean and other administrative officers concerned before making formal arrangements for extra compensation with the faculty member whose participation is desired.

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17.14 PENALTIES FOR DELINQUENT REPORTING OF FINAL GRADES.

(Board of Deans and President 1/49; 3/72; 12/05)

- a. The deadline for submitting final grades is 72 hours (excluding weekends and University holidays) after the end of final examination week (fall and spring semesters) or after the last day of the session (summer and winter sessions). For courses that end "off-cycle," final grade submission is subject to deadlines established by the University Registrar in compliance with University policy.
- b. At the end of each academic period, the University Registrar shall prepare a list of faculty members who failed to submit one or more final grades by the established deadline.
- c. A copy of the list of faculty members delinquent in reporting of grades shall be forwarded by the Registrar to the appropriate collegiate dean and to the Payroll Unit of Human Resources.
- d. A faculty member whose final grades are delinquent shall be notified of their delinquency by the dean, and the issue of the next paycheck shall be delayed ten days. If the delinquent final grades have not been reported after ten days, no paycheck will be issued until the delinquent grades are reported.
- e. The Registrar shall retain a session-by-session record of faculty members whose grades are delinquent. In case of repetition in successive sessions, the initial penalty for the faculty member will be increased to fifteen days, and the Provost will be notified.
- f. In the case of a faculty member whose University employment is terminated, the entire last paycheck may be withheld until the faculty member has submitted all final grades.

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17.15 STAFF REMUNERATION FOR MATERIALS: GRATUITIES.

- a. University staff are not remunerated in any form, either directly or indirectly, including any commission, percentage, discount, or rebate for any materials sold to the University unless it has been determined by the Senior Vice President for Finance and Operations that the staff member is the sole possible supplier of item needed. This policy applies to supply of materials by members of staff member's immediate household, other than members in established businesses. Requesting departments are to prepare specifications for materials and delivery as broadly as possible in order to allow nonexclusive purchases.
- b. University staff may not accept any gift, bonus, tip, commission, or gratuity connected with, relating to, or growing out of any business transaction with the University.
- c. For policy on services, see III-17.16.

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17.16 EXTRA COMPENSATION FOR UNIVERSITY FACULTY AND STAFF.

(President 6/19/73; 1/21/75; 2/93; 7/1/99)

- a. The following procedural guideline covers all compensation to faculty and staff who are not subject to the overtime pay provisions of the Fair Labor Standards Act (see [III-1.2b](#)) in excess of base salary as set forth in the President's salary letter from sources within the University or from other state funds:
 - (1) When another state agency proposes to pay excess compensation to a faculty or staff member of the University, initial application shall be made to the head of the faculty or staff member's major functional unit for approval.
 - (2) When a faculty or staff member within one or more major functional units is seeking extra compensation from a source within another major functional unit, initial application shall be made to the heads of all such units and approval obtained.
 - (3) When a faculty or staff member within a major functional unit is seeking extra compensation from a source within the unit, initial application shall be made to the head of such unit and approval obtained.

(4) All requests for extra compensation are to be made in writing in advance of the work to be accomplished. Requests not specifically covered by other policies listed in III-17.16d are to be accompanied by a concise statement of justification as described in III-17.16e and forwarded for approval or disapproval to the appropriate unit head(s) identified above in subparagraphs (1), (2), or (3). Payments for extra compensation may be made upon completion of the work and upon approval by such unit head(s), unless subject to III-17.16a(5).

(5) Requests for extra compensation that exceed certain amounts established by the Executive Vice President and Provost and the Vice President for Human Resources shall be approved in advance by the appropriate department, dean, or vice president, and Executive Vice President and Provost or Vice President for Human Resources.

- (a) P&S: \$3,000 single payment, \$5,000 cumulative fiscal year;
- (b) Faculty: \$3,000 single payment, \$8,000 cumulative fiscal year.

b. The guidelines of III-17.16a apply to all situations regardless of whether the work for which extra compensation is being claimed is accomplished during regular working hours, off-duty hours, leave without pay, or vacation periods.

c. The major functional units are set forth in the University organizational chart (see [Appendix A-1](#)). For purposes of this regulation the deans of each college and for the Division of Continuing Education rather than the Executive Vice President and Provost shall be considered the head of their respective units.

The Office of the President issues approvals for the Executive Vice President and Provost and vice presidents.

d. Due consideration shall be given to the effect of the following sections in arriving at the decision on extra compensation:

- (1) III-17.8 Summer Session Salaries,
- (2) III-17.13 Extra Compensation for Participants in University-Sponsored Short Courses and Conferences,
- (3) III-17.17 Supplemental Activities and Extra Compensation,
- (4) III-17.17(4) Employment on Grants and Contracts Administered by the University--Nine or Twelve Month Project,
- (5) III-17.17(5) Extension Activities, and
- (6) [V-11.15](#) Purchases from University Faculty or Staff--services of staff as outside contractors (see also III-17.15 Staff Remuneration for Materials: Gratuities).

e. The statement of justification referred to in paragraph III-17.16a(4) should enable the appropriate unit head to determine why extra compensation is proper for exceptional service beyond the faculty or staff member's primary duty and regular compensation. It shall also include:

(1) Faculty and staff must provide assurance that the work to be performed will not interfere with performance of regular responsibilities. In the case of staff, the work to be performed will take place outside the employee's regular work hours. In the case of faculty, there is no reduced expectation regarding their contributions to the teaching, scholarship, and service mission of the University. Absent such assurance, the time spent should be charged to leave without pay or to vacation in the case of faculty and staff who earn vacation. The request for approval of extra compensation must indicate which arrangement is being made.

(2) The unit head authorizing the request must certify that a procedure exists to insure that the faculty or staff member deciding upon the need for the activity for which extra compensation is to

be paid will not receive any such compensation.

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17.17 SUPPLEMENTAL ACTIVITIES AND EXTRA COMPENSATION.

(Amended 9/93; 9/95; 1/09)

17.17(1) Use of University Supplies.

Other than using library materials, and, in the case of faculty, assigned office space, faculty and staff members shall not use University supplies, materials, equipment, or services for extramural activities, other than activities such as those listed in [II-18.4b](#) of the Conflict of Interest Policy, without first obtaining approval and arranging for the payment of the total cost for such use. Such prior approval is not necessary, however, when the supplies, materials, equipment, and services are generally available to University faculty or staff members upon the payment of an established fee and the fee is paid.

No faculty or staff member shall use University stationery or letterhead in connection with professional extramural activities other than activities such as those listed in [II-18.4b](#). (See also [II-33 Use of University Name.](#))

17.17(2) Usurpation of University Opportunities.

Situations may arise in which a faculty or staff member has the option to engage in professional extramural activities either (1) as an independent consultant or through a business organization in which the faculty or staff member has an ownership interest, or, alternatively (2) through the University. In such situations, the faculty or staff member has an obligation to give the University an opportunity to decide whether it wishes to have the activity carried on under University auspices, and only if the University rejects the opportunity, is the faculty or staff member free to undertake the activity by other means. For faculty members and other staff members within a college, a written waiver of University interest shall be obtained from the dean of the college. For other staff members, a written waiver of such interest shall be obtained from the director of the unit in which the staff member serves.

17.17(3) Royalties from Course Materials.

Faculty members should not profit financially from recommending or requiring the purchase of course materials by their students. Faculty members who would otherwise receive royalties or other remuneration from the purchase of books or materials which they recommend or require in courses they teach should either refund the money to the students or make other arrangements to avoid profiting from their students' use of the materials (such as transferring it to the University or one of its units, or to The University of Iowa Foundation).

17.17(4) Employment on Grants and Contracts Administered by the University.

a. Nine or Twelve-Month Project. The federal government and the University do not allow grant funds to be used to reimburse faculty members of the grantee institution for consulting or other time in addition to a regular full-time institutional salary covering the same general period of employment. Special exceptions may be made when the work to be performed is in addition to the individual's normal full-time duties and the additional compensation payment is commensurate with institutional policy.

The University practice in this regard is as follows:

- (1) A faculty member may be relieved of some usual duties by the dean of the college so that the member may undertake sponsored research or engage in a sponsored training program. In such cases, the individual's regular salary may be divided proportionately between the general fund and the special account established by the University for the research or training project.
- (2) In general, grant or contract funds are not to be used to augment the individual's salary if employment with the University is on a full-time basis. It is understood, however, that occasionally a situation may arise in which extra compensation for a limited time may be justified. Payment from grant or contract funds in addition to regular salary will be authorized only under the following conditions:

- (a) When the faculty member is assigned to work overseas and when the payment of an

"overseas differential" is specifically authorized by the grant or contract.

(b) When the faculty member serves on a strictly limited basis as consultant on a research or training project for which another faculty member in another college, or within the College of Liberal Arts in another department, has principal responsibility, the work involves a separate or remote operation, and the work is in addition to the consultant's regular departmental load. In such instances the project director who arranges the consulting fee must obtain written approval through the proposed consultant's departmental executive and dean, and the Executive Vice President and Provost. Such a request for approval should include the following evidence:

- (i) That the services to be provided are essential and cannot be provided by persons receiving salary support under the grant, or otherwise compensated for their services;
- (ii) That the charge is appropriate considering the qualifications and normal charges of the consultant, and the nature of the services to be provided.

(c) When an overload is indicated for a training institute or workshop, and it is impossible to release the faculty member from any portion of usual duties. The "overload" will not be permitted for a longer period than one semester and the amount of "overload" permitted will not be greater than an average of one day per week. The compensation for this "overload" will in no case exceed the amount appropriate for one full working day a week, in terms of the faculty member's budgeted salary.

(3) A faculty member assigned full time to a grant or contract is in every case a full-time faculty member and is thus subject to the same restrictions on accepting supplemental employment as a faculty member employed full time on the General Fund budget of the University.

b. Summer Employment.

(1) A faculty member holding an appointment for the academic year may be employed by the University outside the academic year on a part-time or a full-time basis in summer session teaching, in sponsored research or training programs, or in other activities.

(2) Compensation for summer employment in any of these activities is based on the academic year rate of pay established for the faculty member for the academic year within the past fiscal year during which the service is rendered. University funds are not obligated to subsidize summer salaries if the grant award is less than the University's established rate for the previous nine months.

(3) A faculty member holding a full-time appointment for any portion of the summer is, during the period of appointment, a full-time staff member in the same sense as during the academic year and must abide by the same restrictions on accepting additional employment.

c. Relatives on Grants and Contracts. See [III-8 Conflict of Interest in Employment \(Nepotism\)](#).

d. Retired Faculty. Retired faculty (see [III-11](#)) may, with the permission of their departmental executive officer, dean, and the Vice President for Research, participate in or apply for externally supported sponsored research projects. The sponsor pays the full costs of such projects, and permission to continue will be subject to annual review by the persons identified above who are involved in the administrative channels of the application process.

e. Other Personnel. Staff members on grants and contracts must be paid within the same pay scale as that of other comparable University staff members. Should salary levels requested in proposals be less than needed at time of award, or at the time of a new University budget year, the project director should either find the needed additional funds from within existing budget, request supplementary funding from the sponsor, or reduce the employment period or percentage of time devoted to the project.

f. Those Eligible to Apply for Research Grants. University policies permit faculty, qualified Professional

and Scientific staff, and postdoctoral fellows to apply for external funds to support research to be performed at The University of Iowa. The following clarifications of that policy relate to research conducted by persons who are not members of the faculty:

- (1) As in the case of all research conducted by faculty, research done by persons who are not members of the faculty must be conducted within an established unit of the University. The unit executive must be willing to certify that the proposed research fits within the goals of the unit or the sub-unit conducting such research.
- (2) The unit executive must make it clear to the proposer that there is no guarantee of University salary support beyond the termination of the proposed grant or contract.
- (3) The same departmental, collegiate, and central review with regard to such matters as space, effort commitment, use of human subjects, University cost-sharing as that given to faculty proposals, will take place prior to any proposal leaving the University.
- (4) Those not employed by the University or those with adjunct or visiting faculty status are not eligible to be listed as proposed project directors on University grants or contracts, except under unusual circumstances and with the approval of the Vice President for Research.

17.17(5) Extension Activities.

To a limited extent, a full-time faculty member may be permitted to teach extension courses or to engage in other work for the Division of Continuing Education in addition to regular duties and to receive additional compensation for such services. All such arrangements must be recommended by the departmental executive officer and approved by the collegiate dean and the Dean of the Division of Continuing Education. The faculty member will be permitted to accept such assignments only if they do not interfere with the performance of regular responsibilities. (See also III-17.13.)

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17.18 WITHHOLDING FROM PAYROLL CHECKS.

(Regents 3/9/72; amended 9/93; 7/08)

General Guidelines. Payroll withholding programs are permitted according to the following guidelines:

- a. Withholdings authorized by federal or state laws.
- b. Withholdings in connection with staff member retirement and insurance plans approved by the State Board of Regents.
- c. Withholdings authorized by individual staff member for institution-wide contributive programs of direct benefit to the institution.
- d. Withholdings authorized by individual staff members for United States Savings Bonds.
- e. Withholdings for amounts due the institution from and authorized by its staff members or for amounts clearly established to be due from its staff members.
- f. Withholdings for amounts authorized by individual staff members for dues for the convenience of organizations which relate to employment conditions such as union organizations or University-wide professional organizations. Payroll withholding programs in this category shall not be initiated without one hundred participants unless justification exists for less than one hundred participants; payroll programs in this category may be discontinued if the number of participants falls below twenty-five. Each payroll withholding program in this category is to be submitted to the State Board of Regents for approval. Any payroll withholding program may be discontinued by the State Board of Regents if a request for a new withholding program has higher priority and cannot be accommodated within existing withholding procedures.
- g. Withholdings for amounts authorized by individual staff members for contribution to qualifying

charitable organizations. In order to qualify for payroll withholding privileges, an organization must: 1) be eligible to receive contributions which may be deducted on the contributor's Iowa individual income tax return and, 2) have one hundred (100) or more participants within the University.

Any staff member wishing to terminate this deduction shall be required to give thirty days' notice in writing to the University Payroll Office.

Each Regents institution will require the staff member of eligible organization to submit written authorization for payroll withholding for each withholding program.

The Business Officers are required to maintain such records as necessary for audit purposes.

17.18(1) Federal Income Tax Withholding.

(Amended 7/08)

a. General Policy. As required by the Internal Revenue Code, the Payroll Office deducts and withholds federal income tax from salaries and wages of University staff. Deductions are made in accordance with rules established by the Internal Revenue Service.

Amounts in excess of those stipulated by the Internal Revenue Service may be withheld at the request of a University staff member. Amounts deducted and withheld are remitted to the Director of Internal Revenue.

b. Federal Withholding Receipts. The Payroll Office is required to issue each year to all staff members a withholding receipt (Federal Form W-2) showing the total amount of salary or wages paid and the amount of federal income tax withheld. A copy of this receipt is sent to the Director of Internal Revenue. This receipt includes all payroll checks distributed during the calendar year under report. Therefore, the regular payroll checks available on January 2 are reported as applying to the calendar year beginning with January rather than to the period for which the salary or wage is being paid. W-2 forms normally are available to staff members in January of each year.

17.18(2) State Income Tax Withholding.

As required by the *Code of the State of Iowa*, the Payroll Office deducts and withholds state income tax from salaries and wages of University staff members. Deductions are made on a monthly payroll basis in accordance with rules established by the State Revenue Department.

17.18(3) U.S. Savings Bonds Withholding.

(Op. Atty. Gen. 11/22/71; amended 3/07)

Employees will use the [UI Employee Self Service site](#) to initiate payroll deductions for TreasuryDirect. Deductions will begin upon receipt of the employee's TreasuryDirect account number and monthly deduction amount. This amount will be transmitted to the employee's TreasuryDirect account (www.treasurydirect.gov) on a monthly basis. Deductions may be canceled at any time by using the Employee Self Service site.

17.18(4) Credit Union Withholding.

(Amended 9/02)

The University of Iowa Community Credit Union provides the University monthly with an electronic file of authorized deductions to be withheld from the payroll. Deductions are initiated and canceled through the Credit Union office and may be for either savings or loans. The staff member may cancel deductions at any time by contacting the Credit Union.

(IC 533.32)

17.18(5) United Fund Withholding.

See [V-9 Fund Solicitation Policy](#).

17.18(6) (Reserved for future use)

17.18(7) Tax Shelter Provision.

(Regents 10/12/63)

Staff members defer federal and state income taxes on contributions to TIAA and CREF or an approved substitute annuity or supplemental annuity. An individual eligible for TIAA-CREF takes a salary reduction in an amount equal to the staff member's contribution to the retirement fund. That amount, plus the University's contribution is paid by the University in the staff member's name into the retirement fund; an income tax on the total annual contribution is postponed until the time benefits from the plan are received. Internal Revenue Service regulations have maximum contribution limits under this program. Contact the University Benefits Office for further information.

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17.19 PROFESSIONAL AND SCIENTIFIC (P&S) SALARY PROGRAM.

(10/94; amended 3/99; 7/1/99; 5/04; 8/05; 7/06; 6/10)

Note: Effective June 2010, this policy has been revised. For individual changes, see the [redlined version](#).

The following guidelines should be considered in determining appropriate salary levels for professional and scientific staff:

- a. New staff members should be budgeted at a level between the minimum and first quartile. Higher salaries should not generally be budgeted unless the person's qualifications are significantly greater than the stated qualifications of the classification. Prior approval must be received from the Vice President for Human Resources before such a salary may be offered.
- b. The [professional and scientific salary program](#) provides for the flexibility to budget salary increases based on job performance. The only restriction is that staff members may not be budgeted for a salary that will put them over the maximum salary in the pay grade to which their classification is assigned.
- c. Pay grade minimums and maximums are reviewed each year in relation to available funds to reflect the inflationary pressures on salary levels. If a staff member's salary is at the maximum of a pay grade, he or she will only be eligible for salary increases that correspond to the general increase in the salary structure.
- d. A promotion or reclassification to a new classification in a higher pay grade should generally be accompanied by an increase in salary.
- e. Approval of salary level and job classification must be received from the Vice President for Human Resources before a new position may be budgeted and filled.
- f. Reclassification of a position into a new classification or pay grade must also receive prior approval from the Vice President for Human Resources.
- g. Salary adjustments should normally be recommended to take effect only at the beginning of the fiscal year.
- h. Regardless of source of funds, unless there is substantial documentation for a lesser increase, such as internal equity, P&S incumbents in positions that are reclassified will receive a salary increase of:
 - (1) One pay grade -- \$2,500 or 5% of a staff member's base salary, whichever is greater;
 - (2) Two pay grades -- \$3,000 or 6% of a staff member's base salary, whichever is greater;
 - (3) Three or more pay grades -- \$3,500 or 7% of a staff member's base salary, whichever is greater.

If an employee is appointed at less than 100 percent time, the flat dollar reclassification salary increase will be prorated based upon the current percent of time appointment.

If either the flat dollar amount or the percentage increase results in a salary below the first quartile, the unit also has the option of recommending a salary up to the first quartile. Such a recommendation will be accompanied by an equity analysis related to other individuals in the unit in the same classification.

i. Payments beyond the base salary may be provided to those at the pay grade maximum and who have performed extra meritoriously based on the following provisions:

- (1) Extra-meritorious increases will not be part of the base salary and will only apply to the year for which they are granted.
- (2) Extra-meritorious pay will not be paid through the regular payroll system and therefore will not be part of the basis on which fringe benefits are calculated.
- (3) P&S staff members may not be paid a base salary which exceeds the maximum of the pay grade to which the staff member's position is assigned. The base salary plus the extra-meritorious increase may exceed the maximum.
- (4) An extra-meritorious increase cannot exceed ten percent of the base salary for the preceding year.
- (5) The request for approval to pay an extra-meritorious increase must be accompanied by documentation of outstanding performance or special contribution and forwarded through normal administrative channels to the Vice President for Human Resources.

(See also [II-18 Conflict of Interest.](#))

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Page last updated June 2010 by [Office of the Senior Vice President for Finance and Operations](#)

PART III. HUMAN RESOURCES

DIVISION III COMPENSATION AND BENEFITS

CHAPTER 18: INSURANCE

(Amended 9/93; 10/94; 10/95; 9/97; 7/99; 10/01; 7/02; 10/04; 2/07)

- [18.1 Eligibility](#)
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18.1 ELIGIBILITY.

(Amended 7/02; 10/04; 2/07)

- a. Life Insurance. Mandatory for full-time permanent staff members and part-time permanent staff members working at least 50 percent time. Excludes students, interns, externs, fellows, residents, and temporary or visiting staff members. (Amended President 7/1/74; 1/1/86.)
- b. Disability Insurance. Mandatory for full-time permanent staff members and part-time permanent staff members working at least 50 percent time. Excludes students, interns, externs, fellows, residents and temporary or visiting staff members. (Amended President 7/1/73; 1/1/86.)
- c. [Health and Dental Insurance](#) (Voluntary). Available to full- and part-time permanent staff members working at least 50 percent time, with the exception of students, interns, externs, and residents.
- d. Retirement Programs. All University staff members with the exception of students or appointments of less than six months must participate in one of the following retirement programs:
 - (1) Iowa Public Employees Retirement System. Available to either full- or part-time, permanent or temporary staff members, with the exception of students and staff members hired on a temporary basis for less than six months.
 - (2) University Funded Retirement Program (TIAA and CREF or an approved substitute annuity). Available to permanent staff members who earn at least \$7,800 annually. Excludes students, interns, externs, fellows, residents and temporary and visiting staff members. (Entry level amendment Regents 6/14/71; student spouse amendment President 2/1/71)
- e. Retirement Compensation Limit. The Internal Revenue Service sets the amount of compensation retirement contributions can be based on. The current limit is \$300,000. If an individual's salary exceeds

\$300,000, only the first \$300,000 will be used for retirement calculations. Neither individual nor University contributions will be permitted on compensation in excess of \$300,000. This compensation limit has been set by the Revenue Reconciliation Act of 1993 and the University reserves the right to adjust the maximum compensation figure based upon any future legislation or changes to the maximum as prescribed by law. For any individual hired after January 1, 1996, the maximum salary cannot exceed \$225,000.

f. Social Security. Mandatory for all full- and part-time permanent and temporary staff members, excluding students and certain non-resident aliens.

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18.2 LIFE INSURANCE.

(Amended 7/02)

Coverage begins as of the first day of the month following the employee's appointment. Faculty, professional and scientific staff members have a choice of coverage in the amount of 1, 2, 2.5, or 3 times their salary, while merit staff covered by the bargaining agreement have coverage in the amount of 2.5 times their salary.

The employee may name anyone as beneficiary or beneficiaries, and may change the beneficiary at any time by the completion of the proper form which is available at the University Benefits Office. (See also www.uiowa.edu/hr/benefits/life/index.html.)

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18.3 LONG TERM DISABILITY INSURANCE.

The effective date of the [Long Term Disability Insurance](#) coverage for faculty and professional and scientific staff is January 1 of the year following one year of continuous employment. For Merit staff coverage begins the first of the month following one year of continuous employment. A staff member who is not actively working at that time becomes eligible on the date of return to work.

a. Benefits.

(1) Qualifications. Enrolled staff members may qualify for benefits if:

(a) they become totally disabled by reason of disease or bodily injury and such disability during the first 24 months prevents them from performing any and every duty of their own occupation, and during any continuation of such disability beyond 24 months from engaging in any work or occupation for which they are reasonably fitted by education, training or experience; and,

(b) such disability existed for at least 90 working days; and,

(c) they become disabled while their disability insurance is in effect.

(2) Additional requirements and specifications.

(a) Proof of disability must be submitted periodically. The University or insurance company, or both, may require a medical examination by a doctor of its choice.

(b) A staff member who qualifies will receive a monthly income commencing on the 91st working day or commencing on the day following exhaustion of all accrued sick leave, whichever is greater. The 90-day waiting period will not start anew for employees who, in an effort to return to work, return for ten days or less but cannot continue.

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18.4 MEDICAL AND DENTAL PROGRAMS.

(Amended 10/04)

The University offers to faculty and staff members a selection of medical and dental programs. Membership is open to eligible faculty and Professional and Scientific staff members on the first day of the month following their first day of employment. Merit staff are eligible for medical and dental insurances on the first of the month following 30 days of employment.

Medical and dental benefits are explained in detail in booklets furnished by the University Benefits Office or at www.uiowa.edu/hr/benefits/index.html.

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18.5 RETIREMENT PROGRAMS.

See [III-11.3](#); see also www.uiowa.edu/hr/benefits/retirement/index.html.

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18.6 (RESERVED FOR FUTURE USE.)

18.7 UNEMPLOYMENT COMPENSATION.

All University staff members, with the exception of certain students, are eligible for unemployment compensation. The cost of the program is paid entirely by the University. The local State Workforce Development Office takes applications for compensation and will explain an employee's rights and obligations. Departments having questions concerning the program may call the University's Employee and Labor Relations Office.

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PART III. HUMAN RESOURCES

DIVISION III COMPENSATION AND BENEFITS

CHAPTER 19: FLEXIBLE SPENDING ACCOUNTS

(10/94; Amended 7/99; 7/02; 10/04; 2/07)

- [19.1 General](#)
- [19.2 Covered Expenses](#)
- [19.3 Changes to Flexible Spending Accounts](#)
- [19.4 Reimbursement Requests and Methods](#)
- [19.5 Reimbursement Receipts](#)
- [19.6 Reimbursement Accounts](#)
- [19.7 IRS Reporting](#)
- [19.8 Restrictions](#)

19.1 GENERAL.

Eligible faculty and staff may participate in either one or both of the University's [Flexible Spending Account Programs](#) for dependent care or health/dental care. From each paycheck received, the University deducts the amount the employee designates on his or her Flexible Benefits Enrollment Agreement. Funds deposited into an employee's spending account are tax exempt up to the current maximum level set by the Internal Revenue Service.

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19.2 COVERED EXPENSES.

Expenses which will be paid for dependent care must be connected with the custodial care of children who are under the age of 13 years and are claimed as an exemption on the employee's federal income tax return, or other eligible dependents such as a disabled spouse or dependent parent, provided that the care is required so that an eligible employee or spouse can work or attend school on a full-time basis. Expenses must be for the following types of dependent care provided during working hours:

- a. Nursery schools
- b. Licensed day care centers
- c. Private babysitters
- d. Institutions that provide custodial care for dependent adults

This account cannot be used to pay the employee's spouse, the employee's child who is under the age of 19, or any person whom the employee claims as a dependent on an income tax return.

Expenses which will be paid for health/dental care or any expenses connected with the health/dental care of the

employee and/or any eligible dependent as defined by the Internal Revenue Service (IRS) must be for services or items that the employee will not be reimbursed for from any health/dental insurance program, whether with The University of Iowa, and/or any other employer or individual policy. Expenses that qualify are items such as:

- (1) Deductibles and copayments
- (2) Dental expenses
- (3) Vision expenses
- (4) Hearing expenses
- (5) Physical examinations
- (6) Psychiatric fees
- (7) Chiropractic expenses
- (8) Smoking cessation programs prescribed by a physician
- (9) Alcoholism or drug treatment
- (10) Prescription drugs

(See also www.uiowa.edu/hr/benefits/spendacct/covered_fsa.html.)

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19.3 CHANGES TO FLEXIBLE SPENDING ACCOUNTS.

[Changes to one's spending accounts](#) may be made during the year if there is a significant change in family status. A change in family status can only be the result of marriage, divorce, death of a spouse, death of a dependent, and birth or adoption of a child. In addition, an approved leave of absence or the termination or gaining of employment of one's spouse are events which qualify for changes. Changes due to one of the above listed events must be communicated to the University Benefits Office within 30 days following the date of the event.

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19.4 REIMBURSEMENT REQUESTS AND METHODS.

(Amended 7/02)

Reimbursement request forms are available to employees who elect flexible spending accounts. [Reimbursement claims](#) may be made any time during the year, but no later than April 30 of the following year. The claim processing deadline is Thursday of each week, for which payment will be made by the end of the following week.

Choices for reimbursement methods include having payment mailed to one's home or deposited directly into one's checking or savings account.

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19.5 REIMBURSEMENT RECEIPTS.

a. Dependent/child care. Employees must attach to the reimbursement request form receipts to justify expenses. For dependent care expenses, receipt can be a formal receipt or a handwritten document stating that the provider is in receipt of the employee's payment. Canceled checks cannot be accepted as a receipt. All receipts will be retained by the University Benefits Office and will not be returned.

b. Health care. All medical/dental expenses must be processed through one's insurance carrier, normally Blue Cross and Blue Shield of Iowa, before consideration can be given to one's claim under the flexible spending account reimbursement procedure. The only exception to this will be items that are known to not be covered by a particular health insurance program. Participants in the vision or hearing aid insurance program must process a claim with Blue Cross/Blue Shield before reimbursement can occur.

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19.6 REIMBURSEMENT ACCOUNTS.

The University Benefits Office maintains records of participants' payroll reductions and [requests for reimbursement](#). If one's reimbursement request exceeds the amount of money in one's account, the University Benefits Office maintains that request and continues to pay off of that request in the future. Claims do not have to be resubmitted.

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19.7 IRS REPORTING.

The University Benefits Office retains all receipts. The University of Iowa reports to the Internal Revenue Service the amount of money the employee sets aside for dependent care. Program users must list on their year-end tax return the name, address, social security or tax identification number, and amounts paid to child care providers.

(See also www.uiowa.edu/hr/benefits/spendacct/irs.html.) [\[top\]](#)

19.8 RESTRICTIONS.

(Amended 10/04)

Expenses reimbursed in a spending account must be incurred in the year of the spending account. Expenses incurred during one calendar year but paid the following calendar year will not be eligible for reimbursement. Employees have until April 30 of the following calendar year to be reimbursed for such expenses, but the expenses must have occurred and been paid for during the prior calendar year. Any money remaining in a particular calendar year account on December 31 for which the employee cannot produce expenses will be forfeited to the University.

If an employee terminates employment during the calendar year and he or she is participating in this program, all dependent care funds remaining must be spent by December 31 and claimed by April 30. Any funds left in one's account after the last day of employment will be forfeited to the University. If the employee is participating in the health/dental program, all funds remaining must be spent by December 31 for claims incurred while employed, and claimed by April 30. Any funds not spent by that date will be forfeited to the University.

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PART III. HUMAN RESOURCES

DIVISION III COMPENSATION AND BENEFITS

CHAPTER 20: UNIVERSITY HOSPITALS DISCOUNT POLICY

(Regents 1/9-10/64; amended President 4/1/72, 12/20/76, and 10/1/84; 9/97)

20.1 INPATIENT AND OUTPATIENT SERVICE FURNISHED TO HOSPITAL TRAINEES.

A 100-percent discount will be applied on the balance of total hospital charges for medically necessary services, after application of insurance benefits, for medical, dental, and administrative residents and fellows, including their immediate family, in educational programs sponsored by University Hospitals who are not eligible for University group health insurance programs.

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PART III. HUMAN RESOURCES

DIVISION IV TIME OFF AND SCHEDULING

CHAPTER 21: LEAVES OF ABSENCE

(Amended 9/93; 1/06; 12/07)

- [21.1 General](#)
- [21.2 Leaves of Absence Without Compensation](#)
- [21.3 Leaves of Absence With Compensation](#)
- [21.4 Off-Campus Assignments](#)

21.1 GENERAL.

a. The term "leave of absence" applies, in most cases, to leaves of absence without pay. Rules covering such leaves are given in III-21.2. Staff covered by collective bargaining agreements may have benefits different from those described in this section. Reference should be made to the current agreement for those staff members for precise details.

The University is without the authority to pay any person except for services rendered. Most leaves of absence are for the convenience of the employee leaving or because of inability to perform the duties of office; however, applicable employee sick or vacation benefits may apply. Leaves are intended to be used for a specific time period of some duration.

Requests for leaves of absence, with or without pay, should, when feasible, be authorized by the supervisor or designated department administrator and Human Resources (HR) Unit Representative in advance of the intended leave. Documentation supporting a leave may be required of the employee. Employee benefits are discontinued during a full month of leave without pay, except when on FMLA leave in which the University continues its portion of the major medical insurance for the employee or unless arrangements are completed in advance with the University Benefits Office.

b. Exception. This policy III-21 does not supersede, affect, or apply to [III-22.7 Family Medical Leave Act Leave](#).

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21.2 LEAVES OF ABSENCE WITHOUT COMPENSATION.

(Amended 12/07)

A leave of absence without compensation may be granted to staff members in the best interests of the University. An unpaid leave of absence is granted for a specific purpose of some duration and for a specific time period. Leaves are granted only when it is possible to operate effectively in the absence of the staff member requesting the leave. Leave periods are granted in continuous increments of time for up to one year. A leave extension not to exceed an additional year may be approved using the same procedure as the initial leave. An

employee's return to pay status requires a return to work duties. Departments initiate and authorize leaves as a change-of-status transaction in Workflow.

Note: Special attention should be paid to the continuation of any insurance programs an employee may wish to continue in force during a leave of absence without pay. Assistance with the continuation of insurance programs may be obtained from the University Benefits Office and must be initiated prior to the beginning of a leave of absence.

a. Merit system staff. A request for leave should be submitted, prior to the absence, to the supervisor or department-designated administrator and HR Unit Representative. Conditions for leave approval are found in Regents Merit System Rule 3.149(19A), Leave of Absence Without Pay. The Regents merit rules require that an unpaid leave of absence greater than 30 days will cause an adjustment to the date of the next "merit increase" for the employee, except in the case of an unpaid leave for military service. Required Merit Resident Director authorization is obtained in Workflow.

b. Professional and scientific staff. A request for leave should be submitted prior to the absence to the supervisor or department-designated administrator and HR Unit Representative.

c. Faculty. A faculty member must request a leave of absence in writing of the departmental executive officer. The departmental officer makes a written request to the dean for approval. If the leave is for other than personal reasons, the dean makes a written request to the Office of the Executive Vice President and Provost. Once the leave is approved, a Leave of Absence Form is initiated by the department and routed with the supporting request and approval documentation in Workflow.

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21.3 LEAVES OF ABSENCE WITH COMPENSATION.

(Amended 12/07)

The University has statutory authority to grant leaves with full or partial compensation to faculty and staff members to undertake approved programs of study, research, or other professional activity which will contribute to the improvement of the institution. Such leaves are granted with the requirement that the recipient return to the University thereafter or compensate the University for the benefit received (IC 262.9(13)). A Request for Leave of Absence is completed and approved prior to the granting of a leave of absence with compensation.

Faculty Developmental Assignments (Career Development Awards, Faculty Scholar Awards, and Global Scholar Awards) are granted through an Office of the Executive Vice President and Provost application process. Following final approval, the department should process a Leave of Absence Form. Compensated leaves other than these programs must be requested in writing by the faculty member of the departmental executive officer. The departmental officer makes a written request to the dean for approval. The dean makes a written request to the Office of the Executive Vice President and Provost. Once the leave is approved, a Leave of Absence Form is initiated by the department and routed with the supporting request and approval documentation in Workflow.

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21.4 OFF-CAMPUS ASSIGNMENTS.

(Amended 1/02)

There are certain circumstances in which a member of the faculty will be absent on business which is not personal but which is educational in character and is carried on specifically for the benefit of the University. An absence under such circumstances is called "off-campus assignment." Written approval of off-campus assignments, whether or not there is to be reimbursement by the University for travel expense, must be obtained from the dean or departmental executive officer. If the assignment is for a period longer than three weeks, written approval must be obtained from the Office of the Executive Vice President and Provost. Deans and departmental executive officers obtain approval from the Office of the Executive Vice President and Provost (see [III-22](#)). Any circumstances involving borderline situations between leave of absence and off-campus assignment should be cleared with the Executive Vice President and Provost.

See also [III-22.7](#).

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PART III. HUMAN RESOURCES

DIVISION IV TIME OFF AND SCHEDULING

CHAPTER 22: PAID ABSENCES

(Amended 9/93; 8/95; 2/99; 3/99; 5/99; 8/00; 11/00; 12/01; 7/02; 9/02; 5/03; 10/04; 1/06; 3/06; 5/06; 5/07; 6/07; 9/07; 1/09)

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22.1 DEFINITIONS.

(Amended 5/99; 1/06; 9/07)

Staff covered by collective bargaining agreements may have benefits different from those described in this section. Reference should be made to the current agreement for those staff members for precise details. For purposes of this section, the following definitions apply.

a. "Sick leave" is defined as credits used by an eligible employee to continue compensation during an absence due to a personal medically related disability, family caregiving, funeral, service as a pall bearer, on-the job injury (to the extent provided for in [III-33](#)) or adoption as defined in this section. Sick leave credits cannot be used towards any other type of absence.

b. "Immediate family" is defined as and limited to the employee's spouse/domestic partner (same and opposite gender), children, grandchildren, foster children, stepchildren, legal wards, parents, grandparents, foster parents, stepparents, brothers, foster brothers, stepbrothers, sons-in-law, brothers-in-law, sisters, foster sisters, stepsisters, daughters-in-law, sisters-in-law, aunts, uncles, nieces, nephews, first cousins, corresponding relatives of the employee's spouse/domestic partner, and other persons who are members of the employee's household.

c. "Medically related disability" is defined as the personal medical disability of an employee to the extent authorized by the *Iowa Code*. Medically related disability includes the time during which an employee is unable to work because of a medically related disability caused or contributed to by a pregnancy-related condition.

d. "Family caregiving leave" is defined as an absence to provide care of and necessary attention to ill or injured members of the employee's immediate family.

e. "Funeral leave" is defined as a leave of absence due to the occurrence of death in the employee's immediate family. (See III-22.4 for attending funerals of those not a member of the employee's immediate family.)

f. "Service as a pall bearer" is defined as serving as a pall bearer at the funeral of a person not a member of the employee's immediate family.

g. "Adoption leave" is defined as leave taken by a newly adoptive parent for the purpose of adjusting to and caring for the newly adopted child(ren).

h. "On-the-job-injury." See [III-33 Accidents](#); [III-18 Insurance](#).

i. "Bone marrow and organ donor" is defined as leave necessary for an employee to donate bone marrow or an organ.

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22.2 GENERAL POLICY ON ABSENCES.

(Amended 12/01)

a. Basic to any employer-employee relationship is an obligation on the part of staff members to report to work on schedule regularly. Occasionally, however, absences or tardiness are unavoidable. When this occurs, it is the responsibility of the employee 1) to notify the supervisor of the absence as soon as the employee knows it will not be possible to be at work on schedule, and 2) to return to work as soon as it is reasonably possible. Employees may not be paid for time not spent at work, except as provided for by policy specifically noted in III-22.

b. In extenuating circumstances (such as a car breakdown or emergency illness in the family) a supervisor may elect to work out an arrangement with an employee who has missed time despite making every reasonable effort to get to work. Such an arrangement is to make up the time missed within the work week in which the absence occurred. Normal procedure is to work out such an arrangement whenever feasible. This does not apply in the case of an employee who could have arrived at work with reasonable effort but who did not make such effort. Charging absences to vacation time is ordinarily not satisfactory.

c. University employees will be expected to make every reasonable effort to report to work as scheduled, even in severe weather conditions. When provided advanced warning, employees are expected to anticipate difficulties and delays in transportation. Upon evaluation of their individual circumstances, employees are expected to make reasonable judgments to avoid serious risks when traveling to and from work. Employees are encouraged to actively communicate with their supervisor or other proper authority regarding their timeliness and attendance during extreme weather conditions, in order to assure proper staffing. When delayed, employees may be expected to report to work as soon as they become available, unless otherwise excused by their supervisor, in order to meet operational needs. Supervisory staff are expected to utilize their discretion reasonably and humanely in relation to this policy.

Absences due to severe weather conditions may be addressed in the following manner, as applicable:

(1) Employees may be authorized to perform work at home or an alternate location, to the extent such is available, practical, and feasible, and provided appropriate accountability.

(2) Employees may be authorized to make up the time absent through an alternate work schedule within the same work week.

(3) Employees may utilize accrued compensatory time (merit) or accrued annual leave (vacation), if available, to remain in pay status, or be placed on leave without pay.

(See also [II-22 Extreme Weather Protocol](#).)

d. Employees covered by collective bargaining agreements may have benefits different from those described in this section. Those employees should refer to the current agreement for precise details.

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22.3 SICK LEAVE POLICY: LEAVE FOR MEDICALLY RELATED DISABILITY, FAMILY CAREGIVING, FUNERALS, SERVICE AS A PALL BEARER, ADOPTION, AND ON-THE-JOB-INJURY.

(President 1/31/77; amended 2/99; 5/03; 10/04; 1/06; 3/06 [Regents approved 9/14/05]; 5/06; 6/07)

a. **General policy.** An absence due to a medically related disability, family caregiving, funeral, service as a pall bearer, adoption, and/or on-the-job-injury is a sick leave absence and is to be charged against an employee's accrued sick leave credits unless other rules apply. Sick leave credits can only be used for sick leave absences, except as provided in subparagraph i below.

b. **Accrual.** Merit system staff not covered by a collective bargaining agreement should consult III-24.3 for applicable policies.

(1) Sick leave credits accrue at the rate of 12 hours per month of service for a full-time employee. A part-time employee will accrue the fractional proportion of the full-time entitlement. Persons holding an academic year appointment are considered to be employed 9/12 of a calendar year; those holding summer session appointments are considered to be employed for this purpose for 2/12 of a calendar year.

(2) Sick leave credits do accrue during a period of absence for which an employee is paid sick leave and may be used during that particular period of illness.

(3) Sick leave credits do not accrue during any absence without pay.

(4) Holidays falling during a period of absence defined as sick leave are paid as holidays and are not charged to the employee's sick leave accumulation.

c. **Sick leave.** Merit system staff not covered by a collective bargaining agreement should consult [III-24.3](#) for applicable policies.

(1) Each full- or part-time, regular, and continuous employee is entitled as indicated in paragraph (2) below to a leave of absence due to a medically related disability, family caregiving, funeral, service as a pall bearer, adoption and/or on-the-job-injury at the normal rate of pay. Employees hired on a temporary, on-call, provisional, project, or emergency basis, as well as students hired through the Office of Student Financial Aid and students hired in positions reserved specifically for student employees are not entitled to sick leave.

(2) **Restrictions on sick leave absences.** A department will, when satisfied by evidence presented, grant the following amount of paid time off to be charged against and not to exceed the employee's accrued sick leave for:

(a) **Medically related disability:** A leave for a medically related disability to the extent that the employee has accrued sick leave credits to cover the period. The time during which an employee is unable to work because of a medically related disability caused or contributed to by a pregnancy-related condition is treated as a medically related disability. Biological mothers are entitled to leave for any period of pregnancy-related temporary disability, to be charged against accrued sick leave. Based on current medical practice, a leave of no more than six weeks would not require documentation of disability. If an employee's accumulated sick leave is insufficient to cover the period of pregnancy-related disability, the employee will, at the employee's request, be granted a leave of absence to be charged to vacation time, compensatory time, or a leave of absence without pay. Any request for absence beyond the period of disability is considered as vacation or a leave of absence without pay. See also III-22.8 Parental Leave.

(b) Family caregiving leave is available so that a faculty or staff member may provide care of and necessary attention to an ill or injured family member. Family caregiving leave was established to assist the faculty or staff member with his or her family-related responsibilities.

The maximum usage per year of family caregiving leave includes the current calendar year allowance of up to five days of sick leave (40 hours of sick leave based on full-time employment, pro-rated for part-time), as well as any unused allowance from the previous calendar year, up to 80 hours in total (pro-rated for part-time) for the care of and necessary attention to ill or injured members of the employee's immediate family. Carryover of the unused allowance from the previous year applies to employees covered by a collective bargaining agreement only if the benefit has been negotiated and is contained in the agreement.

Accrued sick leave is to be used for family caregiving leave. Appropriate verification of the status of the ill or injured person may be requested.

In the event that the faculty or staff member does not have accrued sick leave, family caregiving leave is not available. However, the department or unit is encouraged to permit the faculty or staff member to use vacation or leave without pay to respond to family-related responsibilities.

(c) Funeral leave: A maximum of three days of sick leave (24 hours of sick leave based on full-time employment, pro-rated for part-time) for each occurrence of death in the employee's immediate family. (See III-22.4 for funerals for the employee's immediate family).

(d) Service as a pall bearer: A maximum of one day of sick leave (8 hours of sick leave based on full-time employment, pro-rated for part-time) for each service as a pallbearer at the funeral of a person not a member of the employee's immediate family.

(e) Adoption: A maximum of five days of sick leave (40 hours of sick leave based on full-time employment, pro-rated for part-time) by a newly adoptive parent. Departments should work with prospective adoptive parents seeking to adopt through an adoption agency with specific requirements for parental leave, to the extent the adoption leave is not sufficient to undertake an adoption. See also III-22.8 Parental Leave.

(f) On-the-job injury: See Section [III-33 Accidents](#); [III-18 Insurance](#).

(3) Sick leave may be granted only on presentation of satisfactory evidence by the employee. No other absence may be charged against sick leave. The employing department may set the standards for satisfactory evidence which may include a doctor's statement. Where there is reason to believe the employee is abusing the sick leave privilege or may not be physically able to return to work, the department may also require a doctor's statement.

d. Use of sick leave credits.

(1) Sick leave credits are used at the rate of one hour for each hour of absence.

(2) Sick leave may be used by a faculty member during the academic year or the summer session because of a medically related disability which occurs before a semester or a summer session begins to the extent that sick leave credits are available, and provided that a definite commitment of employment during that period has been consummated before the onset of the disability. For the payment of sick leave benefits, faculty members are considered to be "on duty" five days per week, eight hours a day, even though their classes may be scheduled on more or fewer than five days per week.

(3) Medical and dental appointments which cannot be arranged for off duty hours may be charged against sick leave. Generally, an absence for routine medical and dental care should not exceed two hours.

(4) If a staff member becomes ill during the five working days immediately before a scheduled vacation, the staff member may arrange with the department to postpone the vacation to a mutually satisfactory date. Except for instances in which the staff member is under the care of a physician, sick leave does not apply to an illness incurred during vacations or a paid holiday. If a staff member is under the care of a physician while on his or her paid vacation, the employee may use sick leave for those days upon presentation of satisfactory documentation of such care.

(5) Upon the exhaustion of sick leave, the staff member is eligible to use any accrued vacation credits.

e. Recording and reporting absences.

(1) Each department must report and keep a record of any employee's absence due to a medically related disability, family caregiving, funeral, service as a pall bearer, adoption, or on-the-job injury. The employee has the responsibility of reporting and recording on the absence or departmental report form the reason for the absence and categorizing it properly. If the absence is due to an injury incurred while on duty, the procedure in [III-34](#) is followed. Consult [III-22.4](#) for leave to attend funerals of those other than the employee's immediate family.

(2) Each department is responsible for terminating the pay of any staff member who has exhausted available sick leave and vacation credits. Such notification is made through the online transaction system and administrative channels as necessary to reach Payroll by the last day for which the staff member is paid sick leave or vacation benefits.

f. Payment of sick leave.

(1) Payment of sick leave is made on regular payroll dates.

(2) If an employee becomes entitled to benefits under Workers' Compensation while still eligible for sick leave payments, the staff member's regular salary will continue to be paid, reduced by Workers' Compensation benefits. Credit for Workers' Compensation benefits will be used to purchase additional days of sick leave for the employee and the total amount of sick leave credit so realized will be exhausted on the staff member's behalf. The University Benefits office will compute the number of days of additional sick leave due to the employee and notify the department involved.

g. Extended total disability.

(1) An employee meeting all requirements for the University long term disability insurance program at the time of the onset of a disability and who continues to be disabled through the greater of 90 working days or the exhaustion of accumulated sick leave is eligible to receive benefits under the insurance plan. The insurer determines whether any insurance benefits are paid and establishes the beginning date of the total disability for that purpose.

(2) The University Benefits Office should be contacted at such time as it is suspected that an employee may be off work 90 or more working days to initiate the completion of the necessary application forms for Long Term Disability benefits. Section [III-18.3](#) contains specific information concerning the Long Term Disability program.

h. Return to work.

(1) When an employee is on a medical leave of absence, the University considers itself obligated to hold the employee's position open for as long as the employee has sick leave and vacation credits. The employee may return to this position immediately upon ability to perform the essential functions of the position. The University may fill the position on a permanent basis after the employee has exhausted sick leave and vacation except in the case of an employee with academic tenure, or an employee who is on a leave of absence pursuant to Workers' Compensation, the

Americans with Disabilities Act (ADA), or the Family Medical Leave Act (FMLA). In addition, the employee may have the right to return to comparable employment pursuant to the FMLA, ADA, or Workers' Compensation.

(2) Once an employee seeks to return to work, the employee may receive University assistance in returning to his or her position or in seeking a vacant position within the University for which he or she is qualified.

(3) Where illness or incapacity continues but does not render the employee unable to work, the University will attempt to identify reasonable accommodation to the employee's limitations provided the employee is qualified to perform the work.

i. Sick Leave Transferred to Vacation.

(1) An eligible employee may elect, by the tenth of the month following any calendar month in which there has been no time loss chargeable to sick leave, to exchange the monthly sick leave accrual (12 hours) for four (4) hours of vacation time. Employees may also make arrangements to automatically convert sick leave to vacation in every month possible. Once an election to transfer sick leave to vacation has been selected and processed through a monthly payroll cycle, the election is irrevocable.

(2) Eligibility is limited to regular employees who have accumulated a minimum of 240 hours of sick leave. Academic year faculty members are ineligible for this program.

(3) Any sick leave transferred to vacation will be allowed to accumulate up to two times the annual entitlement. If the use of sick leave reduces an employee's sick leave account below 240 hours, the account must be built up to 240 hours before eligibility conversion is restored.

(See IAC [681]3.143; [681]148; see also III-22.8 Parental Leave. Merit system staff should consult [III-24.3](#) for applicable policies.)

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22.4 FUNERAL LEAVE.

(Amended 2/01; 10/04)

Funeral leave can be used for funeral attendance, travel related to the death, or bereavement time. Funeral leave shall normally be used during the seven-calendar day period immediately following the death.

Funeral leave involving the employee's family consists of two parts:

a) A maximum of three days (24 hours based on full-time employment, pro-rated for part-time) for each occurrence of death in the employee's immediate family⁽¹⁾ may be charged to accrued sick leave. If accrued sick leave is not available, the employee may take the days as vacation or as leave without pay.

b) Two additional days (16 hours based on full-time employment, pro-rated for part-time) for each occurrence of death involving the employee's spouse/domestic partner, parents, children, and the corresponding relatives of the employee's spouse/domestic partner and other persons who have acted consistently in the role of parent or child may be charged to vacation if they are contiguous with the initial three days described in (a). If accrued vacation is not available, the employee may take the days as leave without pay.

It is the employee's responsibility to inform his or her supervisor at the earliest possible time about the number of days required for funeral leave.

Recognizing the wide variety of family configurations that exist, the University strongly encourages departments and units to be flexible in granting additional time off beyond the funeral benefit described above to be supportive of employees who are experiencing a significant personal loss.

Leaves for funerals of those other than the members of an employee's immediate family may be taken with the

approval of the employing department. If make-up time cannot be arranged in accordance with University policy, the employing department may agree to charge the lost time to vacation or treat the lost time as leave without pay.

For use of [sick leave](#) for serving as a pall bearer at a funeral for a person other than a member of the employee's immediate family, see III-22.3.

FOOTNOTE

1. "Immediate Family" is defined as and limited to the employee's spouse/domestic partner, children, grandchildren, foster children, stepchildren, legal wards, parents, grandparents, foster parents, stepparents, brothers, foster brothers, stepbrothers, sons-in-law, brothers-in-law, sisters, foster sisters, stepsisters, daughters-in-law, sisters-in-law, aunts, uncles, nieces, nephews, first cousins, corresponding relatives of the employee's spouse/domestic partner, and other persons who are members of the employee's household (see III-22.1b).

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22.5 APPROVAL AND REPORTING OF PAID ABSENCES.

(Amended 1/06)

Absences in connection with authorized leaves must be approved in advance by the supervisor or designated department administrator and/or HR Unit Representative. Absences due to illness must be reported in accordance with the procedures set forth under the University's sick leave policy. All other absences, with or without pay, must be reported immediately to the supervisor or designated department administrator and/or HR Unit Representative and approval sought where necessary as determined by the department. Each department is responsible for keeping a record of all absences.

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22.6 VOTING.

Any person entitled to vote in a public election is entitled to time off from work with pay on any public election day for a period not to exceed three hours in length. Application for time off for voting should be made to the staff member's supervisor prior to election day. The time to be taken off may be designated by the supervisor. Time off for voting may be granted only if the staff member's working hours do not allow a three-hour period outside of working hours during which the polls are open.

(IC 49.109; Op. Atty. Gen. 10/31/50; IAC [681]3.147(19A).)

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22.7 FAMILY AND MEDICAL LEAVE ACT.

(Office of the Vice President for Finance and University Services 8/93; 8/95; 5/99; 9/02; 1/09)

Note: Due to changes in federal regulations effective January 16, 2009, this policy is under revision. See www.uiowa.edu/hr/fsds/medleave/fmla/index.html or contact Faculty and Staff Disability Services, 121-20 University Services Building.

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22.8 PARENTAL LEAVE POLICY.

(Amended 5/99; 8/00; 1/06; 5/07)

a. Purpose. To permit parents who have care giving responsibilities to have time off to spend with a child newly added to the family and, to the extent permitted by state law, to be paid during such leave. To adapt an employee's work schedule and/or duties to help reduce conflict with parental obligations.

b. Entitlement to Leave.

(1) Twelve-month faculty, professional and Scientific staff, and non-organized merit system staff.

(a) Biological mothers are entitled to leave for any period of pregnancy-related temporary disability, to be charged against accrued sick leave. Based on current medical practice, a leave of six weeks or less would not require the employee to provide disability

documentation. If an employee's accumulated sick leave is insufficient to cover the six-week period of disability, the leave balance will be charged, at the employee's request, to vacation time, compensatory time, or a leave of absence without pay. Any request for non-medically necessary absence beyond the six-week period of disability is considered as a leave of absence without pay or as vacation.

(b) A newly adoptive parent, including a domestic partner, is entitled to one week (5 days) of paid adoption leave to be charged against accrued sick leave. Departments are encouraged to arrange for additional leave as necessary. Departments should work with prospective adoptive parents seeking to adopt through an adoption agency with specific requirements for parental leave, to the extent the adoption leave is not sufficient to undertake an adoption. Time not charged to accrued sick leave may be charged to accrued vacation or taken as leave without pay.

(2) Nine-month faculty.

(a) Biological mothers are entitled to leave for any period of pregnancy-related temporary disability, to be charged against accrued sick leave. Based on current medical practice, a leave of six weeks or less would not require the employee to provide disability documentation. If an employee's accumulated sick leave is insufficient to cover the six-week period of disability, the leave balance will be charged, at the employee's request, to vacation time, compensatory time, or a leave of absence without pay. Any request for non-medically necessary absence beyond the six-week period of disability is considered as a leave of absence without pay or as vacation.

(b) A newly adoptive parent is entitled to one week (5 days) of paid adoption leave, to be charged against accrued sick leave. Departments should work with prospective adoptive parents seeking to adopt through an adoption agency with specific requirements for parental leave, to the extent the adoption leave is not sufficient to undertake an adoption.

c. Adaptation to employment duties and/or schedule -- twelve-month faculty, nine-month faculty, professional and scientific staff, and non-organized merit system staff.

(1) For each minor child newly added to the family of a probationary faculty member (e.g., biological, adopted, step-child, or by guardianship) during the probationary period or within two years prior to the initial appointment, the faculty member shall be eligible for extension of the probationary period as provided in [III-10.1a\(4\)\(e\)\(1\)](#).

(2) Departments shall work with faculty and staff to modify schedules and duties, such as travel, to assist new parents.

d. Family Caregiving Leave. See III-22.3.

(See also [III-24 Flexible Scheduling](#).)

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22.9 CATASTROPHIC LEAVE DONATIONS.

(President 9/93; amended 9/97; 7/02; 1/06)

The University offers to faculty and staff members the ability to receive and donate accrued vacation leave due to a personal or family catastrophic illness or injury which results in a medical condition for which a physician has certified that the condition is likely to result in a loss of thirty (30) or more work days. All faculty and staff who accrue vacation are eligible to participate. An individual must have exhausted all paid leave and not be receiving long-term disability in order to be qualified to receive donations. The total donations received by an employee shall not exceed the amount necessary to cover the long-term disability waiting period. If the donations are needed due to a family member illness or injury, donations cannot exceed one (1) year. Leave must be donated in increments of one (1) hour or more.

(See also III-22.8 Parental Leave; [III-26.7 Courses for Maintaining Professional Licensing Requirements](#); III-22

22.10 RELIGIOUS DIVERSITY AND THE UNIVERSITY CALENDAR.

(3/99; 11/00)

Religious history, religious diversity, and spiritual values have formed a part of The University of Iowa's curricular and extracurricular programs since the founding of the University. In order to advance religious diversity on campus, the University makes reasonable accommodations for students, staff, and faculty whose religious holy days coincide with their work schedules and classroom assignments. As a public institution, the University neither promotes any particular form of religion nor discriminates against students, staff, or faculty on the basis of their religious viewpoints.

University holidays are not religious holy days, although a religious holy day may coincide with a University holiday. The University is prepared to make reasonable accommodations in its work assignments, test schedules, and classroom attendance expectations in a manner which is consistent with the University Policy on Human Rights (see II-3) and does not unfairly burden employees and students.

a. Students. With regard to classroom attendance, students who notify the faculty (including teaching assistants) of a religious holy day conflict in a timely manner shall be excused from class or other scheduled academic activity to observe a religious holy day of their faith. Where attendance is mandatory, students compelled by their religious convictions to refrain from attending class on specific days must notify their instructors during the first few days of the semester or session, and no later than the third week or one week before the absence if a conflict occurs before that time.

Students who notify their instructors of a religious holy day conflict in a timely manner shall be permitted a reasonable amount of time to make up the material or activities covered in their absence, including tests. Students who receive an exemption on religious grounds cannot be penalized for failing to attend class on the days exempted. The instructor may, however, appropriately respond if the student fails to satisfactorily complete any alternative assignment or examination.

In those cases where a request for an excused absence based upon a religious holy day conflict is denied by the instructor, a student may pursue a grievance under "Student Complaints Concerning Faculty Actions" (see page 2 of *Policies and Regulations Affecting Students*). Where a timely request is made but denied by the instructor, the grievance process shall be expedited as much as reasonably possible to ensure that a student pursuing a religious holy day accommodation is not unduly disadvantaged by the passage of time.

Students with attendance conflicts may be required to notify an instructor in writing. An instructor who requires written notice must inform the class of this expectation in the class syllabus. An instructor may deny a student's request for an excused absence on the ground that the request was not made within a reasonable time period, that is, no later than the third week of class or one week before the absence if a conflict occurs before that time.

b. Faculty. Faculty members have "the responsibility to meet classes as scheduled and, when circumstances prevent this, to arrange equivalent alternate instruction" (see III-15.2 [Responsibilities to Students](#)). Faculty members who wish to observe religious holy days must fulfill the above-mentioned policy and satisfy any other responsibilities regarding off-campus time, including proper notice, in accordance with their standard departmental procedures.

When scheduling tests, instructors are encouraged to take cognizance of religious holy days which fall on University class days. In addition, faculty should include in their syllabi information regarding the policies for handling conflicts between classroom activities (attendance, tests, etc.) and religious holy days. Such policies must be consistent with University policies (see paragraph a above).

c. Staff. Staff members may request accommodation for religious observances through their immediate supervisor. Accommodation may be in the form of scheduled leave or an alternate work schedule. Approved absences will be recorded as vacation. In cases when vacation is not available or an alternative work schedule is not possible, a leave of absence without pay may be permitted. Departments will attempt

to accommodate such requests, balancing the request to accommodate with the particular needs of the work unit.

In order to best meet staff needs in an area, appropriate advance notice is required.

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22.11 SICK LEAVE PAYOUT AT TIME OF RETIREMENT.

(10/04)

Faculty and staff who retire at age 55 and older and have unused sick leave hours are eligible to receive a cash payment not to exceed \$2,000 based upon their current rate of base pay and the amount of unused accumulated hours (*Iowa Code 70.23*). Any amount beyond this figure is forfeited. This payout is incorporated into the Fringe Benefit Pool charge.

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22.12 BONE MARROW AND ORGAN DONATION.

(9/07)

- a. Employees who are absent in order to serve as bone marrow or organ donors will be provided paid leave, not charged against sick or vacation accruals, for up to five (5) work days for a bone marrow donation or up to thirty (30) days for an organ donation.
- b. "Organ" in this context includes lung, liver, pancreas, kidney, intestine, or other organ that requires the continuous circulation of blood to remain useful for purposes of transplantation.
- c. Donation verification is to be provided by the physician or hospital involved in the donation.
- d. Such leave will not cause loss of pay, benefits, accruals, or overtime accumulation.

(See IC 70A.39.)

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Page last updated August 2009 by [Office of the Senior Vice President for Finance and Operations](#)

PART III. HUMAN RESOURCES

DIVISION IV TIME OFF AND SCHEDULING

CHAPTER 23: HOLIDAYS AND VACATIONS

(1/01; amended 10/04; 8/05; 12/05)

- [23.1 Holidays](#)
- [23.2 Vacations](#)

23.1 HOLIDAYS.

(Amended 9/93; Regents amended 6/14/95, effective 1/1/95; amended 8/05)

a. General. Staff members with permanent and continuous appointments, on a full- or part-time basis, are entitled to holiday pay in proportion to their fraction of service. Staff members hired on a temporary, on call, provisional, project, or emergency basis, as well as students hired through the Office of Student Financial Aid and students hired in positions reserved specifically for student employees, are not entitled to holiday pay.

Staff covered by collective bargaining agreements may have benefits different from those described in this section. Reference should be made to the current agreement for those staff members for precise details.

b. Paid Holidays.

(Board of Regents, 7/28/77)

- (1) Members of the University staff are eligible for 11 paid holidays a year -- two personal holidays that accrue and are taken as vacation, New Year's Day, Martin Luther King Day, Memorial Day, Independence Day, Labor Day, Thanksgiving Day, the Friday following Thanksgiving, Christmas Day, and an additional day near Christmas designated in the official University calendar.
- (2) Once personal holidays are added to the staff member's accrued vacation, they are taken in accordance with the policies governing vacation.
- (3) When New Year's Day, Independence Day, or Christmas Day fall on Saturday, the Friday preceding is declared the holiday. When any of the three holidays falls on Sunday, the Monday following is declared the holiday.
- (4) Holiday pay is granted to all permanent and continuous staff members provided they work their last regularly scheduled workday prior to, and also their first regularly scheduled workday following a holiday, unless failure to work on either or both days is excused because of: 1) scheduled vacation days, or 2) scheduled compensatory time off, or 3) personal illness or injury, or 4) other extraordinary circumstances beyond the control of the staff members which cannot be

corrected in time for them to meet their employment obligations.

(5) When a holiday falls during the period of a leave of absence without pay, the staff member is not entitled to equivalent time off nor pay for the holiday.

(6) If a University holiday falls on a staff member's regular day off, where the individual is covered by the Fair Labor Standards Act, he or she will be given another day off within the next pay period if at all possible or will be paid for the holiday if the compensatory time cannot be scheduled. Whenever possible and feasible, department heads and supervisors should decide whether a staff member will be paid for a holiday or given time off at a later date in accordance with the wishes of the staff member.

(7) A Merit System staff member required to work on a holiday will be compensated at the rate of time and one half for all hours actually worked as well as receive compensatory time for hours worked up to a maximum of eight hours.

c. Reporting. Reports on personal holidays are a part of the Employees Sick Leave and Vacation Report or departmental form conveying the information.

(See also IAC [681]3.142(19A).)

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23.2 VACATIONS.

(Iowa Code, Chapter 70A.1; President 7/1/79; 9/93; Regents amended 6/14/94, effective 1/1/95; amended 10/04)

Vacation is granted at the discretion of the department heads; however, every reasonable effort should be made to schedule sufficient vacation so as to prevent any loss of accrued vacation. Vacation may be accrued to an amount not to exceed twice the staff member's annual entitlement. No staff member may be granted vacation in excess of the amount accrued.

a. General.

(Amended 8/1/99; amended 3/01; 3/02; 10/04)

(Staff members covered by collective bargaining agreements may have benefits different from those described here; refer to the appropriate current agreement for exact entitlements and procedures.) Staff members and eligible faculty on permanent continuous appointments, as well as Merit System staff hired on project appointments of more than four months duration, are entitled to vacation with pay. Those on appointments which are less than full time are entitled to vacation with pay in proportion to their percent of time. Staff members hired on a temporary, on call, or emergency basis are not entitled to vacation pay while on these types of appointments. Students hired through the Office of Student Financial Aid and students hired in positions reserved specifically for students are not eligible for vacation pay. Faculty on academic-year appointments are not eligible for vacation pay.

(1) Accrual. [Vacation and personal holiday](#) accruals are computed for all service in pay status and are based on a monthly period of service. Accruals for periods of less than a full month in pay status, e.g., cases in which an eligible faculty or staff member is hired during the month, are based on the number of full days in pay status (see III-24.2 and 24.3 for fractional computations). Vacation and personal holiday entitlements may accrue to an amount not to exceed twice the eligible faculty or staff member's annual entitlement. This amount may only be exceeded by the amount of vacation converted from sick leave (see [III-22.3](#)) and is limited to the number of hours which can be converted in a two-year period.

(2) Usage. Vacation and personal holidays are used at the rate of one hour for each hour of paid absence. When a paid University holiday occurs within a period of vacation, no charge is made against accruals for that day. Vacations make a recognized contribution to faculty and staff effectiveness and departments are to schedule vacations on a regular basis consistent with operational needs of the department.

(3) Compensation. A faculty or staff member may not continue to work during a period of paid vacation and thereby be entitled to additional compensation for work performed. For staff and faculty with an accrued vacation balance at termination, the accrued vacation balance will be paid as a lump sum at the current hourly rate of pay and is not to be used to extend the last day of service.

(4) Requests. A request for approval of specific vacation dates is prepared on an Absence Report form or a specified departmental form. Application procedures such as how far in advance requests must be made, length of vacation which may be requested, etc., are as designated by appropriate departmental policies and procedures.

(5) Reports. Vacation usage is reported to the University vacation and sick leave accounting system using the various forms provided by University Payroll. A cumulative report of usage and accruals (Staff Leave and Pay Adjustment Report) is available online for departmental use. The report is available in the University of Iowa Self-Service Center in HR Applications under Reports.

(6) Banked Vacation. Excess vacation hours are transferred to a "banked status" when a change in status, e.g., transfer from a full-time position to a part-time position, causes an eligible faculty or staff member to have more accrued vacation than would be allowed by their new status.

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b. Faculty and Professional and Scientific Staff.

(President 8/22/74; Regents 6/14/94 changes effective 1/1/95)

In general, this policy applies to faculty and staff members who are exempt from overtime premium pay. Faculty and Professional and Scientific staff members on a twelve-month appointment accrue [vacation and personal holidays](#) at the following rates:

	Annual Rates	Monthly Rates
Vacation	22 days or 176 hours	14.67 hours
Personal Holidays	2 days or 16 hours	1.33 hours
Total	24 days or 192 hours	16 hours

One day of service rates are calculated by taking the appropriate monthly accrual rate and dividing it by the number of working days in the month.

Note: All rates shown are for full-time faculty and staff. Part-time faculty and staff accrue in proportion to their percent of time. Faculty and staff on academic-year appointments are not eligible for vacation or personal holiday pay.

Where less than a full month in pay status is involved, e.g., cases in which an eligible faculty or staff member is hired during the month, accruals for that month are computed using the one-day-of-service rate multiplied by the days in pay status. Vacation credits do not accrue for less than one day in pay status.

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c. Merit System Staff. (Staff members covered by collective bargaining agreements may have benefits different from those described here; refer to the appropriate current agreement for exact entitlements and procedures.)

(1) Length of Service. In determining length of service for the various rates of accrual, credit will be given for all service with the University, as well as service with other state agencies provided all periods of service are considered continuous. To be considered continuous there cannot be more than thirty calendar days between the last day worked in one position and the first day worked in

the next position. The only exception to this requirement is for those staff hired on or before November 22, 1977 and who were granted credit for prior periods of service at time of hire. These staff will maintain such credit as long as all service subsequent to November 22, 1977 remains continuous. It is the responsibility of the staff member to furnish Human Resources and the employing department with an official statement of service from the prior state agency.

(2) **Vacation and Personal Holiday** Accrual (IC 70A.1). Merit System staff members shall accrue 10 days vacation per year during the first through fourth year of employment, 15 days per year during the fifth through eleventh year, 20 days per year during the twelfth through nineteenth year, 22 days per year during the twentieth through twenty-fourth year and 25 days per year for the twenty-fifth and all subsequent years. Personal holidays accrue at the rate of two per year regardless of years of service.

Vacation Schedule (not including personal holidays):

Years of Service	Annual Rates	Monthly Rates
1- 4	10 days or 80 hours	6.67 hours
5-11	15 days or 120 hours	10.00 hour
12-19	20 days or 160 hrs.	13.33 hours
20-24	22 days or 176 hours	14.67 hours
25+	25 days or 200 hours	16.67 hours

One-day-of-service rates are calculated by taking the appropriate monthly accrual rate and dividing it by the number of working days in the month.

Personal holidays are added to the above vacation schedule as follows:

Annual Rate	Monthly Rate	One-Day-of-Service Rate
2 days or 16 hours	1.33 hour	.062 hour

One-day-of-service rates are calculated by taking the appropriate monthly accrual rate and dividing it by the number of working days in the month.

Note: Vacation and personal holiday rates shown above are for full-time Merit System staff. Part-time staff accrue in proportion to their percent of time.

Where less than a full month in pay status is involved, e.g., cases in which a staff member is hired during the month, accruals for that month are computed using the one-day-of-service rate multiplied by the days in pay status. Vacation credits do not accrue for less than one day in pay status.

(See also IAC [681]3.85(19A) and 3.141(19A).)

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PART III. HUMAN RESOURCES

DIVISION IV TIME OFF AND SCHEDULING

CHAPTER 24: FLEXIBLE WORK ARRANGEMENTS

(8/00; 3/02; 6/05; 8/08)

- [24.1 General](#)
- [24.2 Flextime](#)
- [24.3 Compressed Work Week](#)
- [24.4 Telecommuting](#)
- [24.5 Reduced Hours/Part-Time](#)
- [24.6 Job Sharing](#)
- [24.7 Protocols for Establishing Flexible Work Arrangements](#)
- [24.8 Protocols for Ongoing Flexible Work Arrangements](#)

24.1 GENERAL.

a. The University supports the general concept of flexible work arrangements. Flexible work arrangements apply to both Merit and Professional and Scientific (P&S) staff. Staff members covered by collective bargaining agreements may have benefits different from those described here; refer to the appropriate current agreement for exact entitlements and procedures.

A flexible work arrangement allows the application of an innovative approach to achieve a highly productive, harmonious work environment that is responsive to the changing professional and personal needs of today's workforce. Flexible work arrangements refer to flextime, compressed work week, telecommuting, reduced work week/part-time, and job sharing.

Formal flexible work arrangements as described below do not replace incidental temporary adjustments of an employee's schedule that, on occasion, arise in the workplace. Neither this policy nor any formalized flexible work arrangement can supersede or contradict the terms and conditions of any union contracts and/or the appropriate administration and use of vacation and sick leave credits as defined by University of Iowa policy.

b. Flexible work arrangements can produce a variety of benefits for both the employee and department. Typical benefits may include:

- (1) uninterrupted time for creative, repetitive, or highly detailed work;
- (2) reduced stress;
- (3) improved balance between work and personal commitments;
- (4) expanded coverage;
- (5) more efficient use of space and equipment;
- (6) a better fit between individual work schedules and work styles; and

(7) overall greater productivity, higher morale, improved retention, and more effective recruitment.

c. Flexible work arrangements are not appropriate for all positions or in all campus settings. The University is an organization with diverse work environments, many of which require specific staffing patterns to function effectively. Additionally, health and safety considerations may preclude a specific flexible work arrangement.

A flexible work arrangement is not a right of employment. It is established at the discretion of the employing unit and may be subject to change at the discretion of the unit.

If established, a flexible work arrangement does not serve as a precedent for a future arrangement within a department. The success of a flexible work arrangement lies in it being mutually beneficial for the unit and the employee established on a case-by-case basis. The University recognizes many valid reasons why an employee may request a flexible work arrangement, including, but not limited to: professional development, community activities, family responsibilities, individual work habits and style, health and well-being. The decision to grant a flexible work arrangement request should be based on employee performance and operational interests.

(See www.uiowa.edu/hr/famserv/flex/index.html#types.)

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24.2 FLEXTIME.

Flexitime refers to practices such as:

- a. individualized start and end times that remain constant each work day;
- b. individualized start and end times that vary daily, however, the same number of hours are worked every day;
- c. individualized start and end times with varied daily hours but consistency in the total number of hours worked every week;
- d. mandatory core-time with individualized start and end times with varied daily hours but consistency in the total number of hours worked every week; or
- e. extended meal times offset by additional hours at the beginning and/or end of the day or shift.

Flexitime does not reduce the number of hours or total effort worked in a given week by an employee.

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24.3 COMPRESSED WORK WEEK.

Compressed work week refers to practices such as:

- a. a full work week that is condensed into fewer than five days; or
- b. two full-time work weeks compressed into nine or nine and one-half days.(1)

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24.4 TELECOMMUTING.

Telecommuting refers to the practice of fulfilling a portion of the employee's work/job responsibilities at an alternative work site at a minimum of eight hours weekly on a regular basis.

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24.5 REDUCED HOURS/PART-TIME.

Reduced hours/part-time refers to the practice of decreasing the number of regular hours worked to less than a full-time position. Reducing hours worked may affect salary, benefit levels, and accrual rates of vacation, sick, and holiday leave.

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24.6 JOB SHARING.

Job sharing refers to the practice in which two staff members share the responsibility of one full-time position. Job responsibilities/tasks and hours may be split evenly or unevenly between the two individuals. Reducing hours worked may affect salary, benefit levels, and accrual rates of vacation, sick, and holiday leave.

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24.7 PROTOCOLS FOR ESTABLISHING FLEXIBLE WORK ARRANGEMENTS.

- a. An employee follows his or her department's or unit's guidelines to request a flexible work arrangement.
- b. The arrangement supports the department's or unit's goals, including cost effectiveness, excellent customer service, high productivity, and equitable work distribution among colleagues, which may include cross training.
- c. Appropriate performance standards and measures, means of supervision, communication, and systems for accountability must be feasible and practical.
- d. Appropriate materials, resources, systems, supervision, etc., must be available during non-traditional hours.
- e. The employee's past performance indicates that the arrangement will be successful.
- f. Arrangements are in writing and signed by the employee, the employee's supervisor, and other relevant administrators as appropriate.
- g. Arrangements are time specific, that is, have a specific date for review and reconsideration. The initial review may follow a short-term pilot period.
- h. The denial of a flexible work arrangement request is based upon employee performance and/or the operational needs of the unit, and the rationale is communicated to the employee in writing. Such a denial of a request cannot be grieved.

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24.8 PROTOCOLS FOR ONGOING FLEXIBLE WORK ARRANGEMENTS.

- a. Flexible work arrangements are evaluated and modified as appropriate on a regular schedule.
- b. Arrangements that are either modified and/or renewed continue to have a specific review date and be appropriately documented.
- c. Flexible work arrangements can be discontinued by either party with a four-week notice unless an immediate and unanticipated operational need supports the suspension of the flexible work arrangement by the employer.
- d. The dissolution of a flexible work arrangement by a supervisor is based upon employee performance and/or the operational needs of the unit, and the rationale is communicated to the employee in writing. Such an action cannot be grieved under University policy.

FOOTNOTE

1. Consistent with the Fair Labor Standards Act, non-exempt staff receive time and a half for work over 40 hours in a week. Hence the flexible work arrangement cannot alter a non-exempt schedule in a manner that causes overtime to occur. Although it is permissible, with the supervisor's approval, for a non-exempt staff to alter when the 40 hours are worked during the work week, staff cannot "bank" overtime hours worked in one work week for use as time off in a future work week. [\[back\]](#)

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PART III. HUMAN RESOURCES

DIVISION IV TIME OFF AND SCHEDULING

CHAPTER 25: ATTENDANCE AT COUNCIL OR COMMITTEE MEETINGS BY STAFF MEMBERS

(President, 11/20/73; amended 9/93)

[25.1](#)

[25.2](#)

[25.3](#)

25.1

Staff who are members of councils or general committees of the University in accordance with I-2.8(8)a are deemed to be in line of duty when attending regular meetings or special meetings called by the chairperson to consider an agenda.

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25.2

When staff members are invited by the President or designee through the chairperson of a council or committee or otherwise, to attend meetings of the Board of Regents, State of Iowa, other University councils, committees, commissions, task forces, or student government, such attendance is deemed to be in line of duty.

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25.3

Staff members are requested to notify departmental executive officers at the earliest possible time of meetings referred to in III-25.1 and III-25.2 in order that departmental schedules may be arranged to accommodate such service to the University with minimum disruption.

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DIVISION V PROFESSIONAL DEVELOPMENT

CHAPTER 26: EDUCATIONAL OPPORTUNITIES

(President, 1/10/77; amended 9/93; 10/94; 9/97; 11/02; 6/05; 1/07)

[26.1 General](#)

[26.2 Non -Credit Work-Related Training Programs Such as Conferences, Short Courses, or Workshops for Staff Other Than Faculty](#)

[26.3 Attendance at Non-Credit Conferences, Short Courses, and Workshops That Are Not Work Related](#)

[26.4 Internship Training Program](#)

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[26.6 Tuition and Fees of Staff Registered for No Academic Credit \(Audit\)](#)

[26.7 Courses for Maintaining Professional Licensing Requirements](#)

[26.8 Other Awards for Staff](#)

26.1 GENERAL.

It is a policy of the University to encourage and assist staff members to update their work skills and to assist them in the achievement of their career aspirations. To that end, staff members are encouraged to participate in training programs, conferences, short courses, and workshops held on or off campus that relate to the service rendered to the University by the participant. University staff are encouraged to register for academic courses, with or without credit, that are work-related and advance the organizational efforts of the University. To this end, supervisors are asked to broadly design "work-related" course work to include the attainment of undergraduate degrees through the Tuition Assistance Program. Such staff members may also participate in programs such as conferences, short courses, or workshops that do not relate specifically to their work assignments but which will contribute to their overall educational development.

In all cases, a prime requirement for participation in University-sanctioned educational and training programs is that the participation will not interfere with the staff member's ability to carry out regular duties. It is also necessary that departmental executive officers approve participation in educational and training programs in addition to flex work time arrangements.

Orientation sessions are offered to new hires at The University of Iowa. Learning and Development sponsors the New Faculty and Staff Orientation and extends invitations to those employees who:

- a. Have regular status.
- b. Work at least 20 hours per week.
- c. Are not paid on the following MFK accounts: Hospital, Student Health, University Hospital School, and Child Health Specialty Clinics.

For more information on New Faculty and Staff Orientation, see

UIHC Hospital Human Resources sponsors an orientation session for faculty and staff who work at UI Health Care and who are paid from those accounts mentioned in paragraph c above.

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26.2 NON-CREDIT WORK-RELATED TRAINING PROGRAMS SUCH AS CONFERENCES, SHORT COURSES, OR WORKSHOPS FOR STAFF OTHER THAN FACULTY.

(Amended 8/99)

Each month, Learning and Development will publish in *fyi* a list of training programs on a variety of topics including workplace effectiveness (policy, procedures, and UI systems training); leadership and management; health, safety, and wellness; and personal development (career development, retirement planning, campus tours, etc.). Additionally, subscriptions are available for on-line access to computer-based training ranging from soft skills to software applications. Information of upcoming offerings is also available through Learning and Development's newsletter, listserv, or web site at www.uiowa.edu/~fusstfdv.

Participation is governed by the following guidelines:

- a. Approved training programs are available to staff throughout the University, but enrollment in any given training program is limited because of the work needs of the college, department, or unit. If demand for a specific training program is high, every consideration will be given to repeating the program.
- b. Training programs may be offered on or off campus, and the University may contract with outside agencies to provide additional training as well. The fee to participants or their departments, if any, will be indicated when the programs are announced.
- c. Staff who participate in work-related programs are considered to be in a work status during such participation and are not required to make up time. Obtaining departmental approval to attend Learning and Development courses may be required by individual units at their discretion.

It is strongly recommended that individual colleges, departments, and/or units develop an educational plan for the benefit of their employees' continuous learning and to meet the needs of a changing work environment. These plans may include outcome measures that are tied to the performance of the individual as well as the strategic initiatives of the department or unit.

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26.3 ATTENDANCE AT NON-CREDIT CONFERENCES, SHORT COURSES, AND WORKSHOPS THAT ARE NOT WORK RELATED.

University staff may participate in non-credit programs such as conferences, short courses, or workshops, which are not work related if such participation will contribute to their overall educational and professional development. Such programs may be offered on or off campus. The following guidelines apply:

- a. Participation in the program does not interfere with the performance of regular duties.
- b. If programs occur during regular work hours, a supervisor's approval may be needed.

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26.4 INTERNSHIP TRAINING PROGRAM.

Internship Program. Staff members interested in learning new skills may self-elect to apply for the Internship Program. The program enables participants to gain insight and experience in areas that interest them but which may differ from their work responsibilities. Staff members are encouraged to pursue avenues that will result in their professional growth.

The expectation is that the skills gained in this program will be beneficial to the University and to the employee. Department administrators must also consider the knowledge and skills gained from the experience to be an

asset to the department as well as to the employee. All professional and scientific and merit University of Iowa staff members who meet the following qualifications may apply for an internship placement within a cooperating department or unit:

- a. Applicant must be a current University of Iowa employee who is employed 50-percent time or greater.
- b. Applicant must be employed by the University for two years.
- c. Applicant must be successful in his or her current University position.

For more information, see www.uiowa.edu/~fusstfdv/internship.htm. For an application, see www.uiowa.edu/%7Eeforms/hr/internapp.pdf.
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26.5 COURSES FOR ACADEMIC CREDIT.

Human Resources and University of Iowa Staff Council sponsor the Tuition Assistance Program.

Tuition Assistance Program. All eligible staff may receive University support for course work that the employing member's department certifies will contribute to the staff or faculty member's professional development in his or her current position. This course work can be completed at either The University of Iowa or other accredited universities or colleges. University employees who meet the eligibility requirements and are working on undergraduate degrees will be considered to meet the work-related eligibility requirement. For eligibility requirements and information on how to access the online application form located in the Human Resources Self-Service Center, visit www.uiowa.edu/~fusstfdv/stgtap.htm.
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26.6 TUITION AND FEES OF STAFF REGISTERED FOR NO ACADEMIC CREDIT (AUDIT).

(Amended 1/07)

All faculty and staff are eligible to audit (i.e., register for zero semester hours) one University of Iowa course per semester without being assessed tuition and mandatory fees for that course, subject to the following:

- a. The applicant is auditing the course to enhance professional development in his or her current position.
- b. The applicant must receive permission to audit the course from the instructor.
- c. The applicant must receive permission from his or her departmental executive officer. Faculty also must receive permission from the college dean.

The application form is available at www.registrar.uiowa.edu/forms/staffapp.pdf.
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26.7 COURSES FOR MAINTAINING PROFESSIONAL LICENSING REQUIREMENTS.

A staff or faculty member who holds a professional license and must participate in training and/or educational programs to maintain such license may participate in accordance with the requirements of local, state, and/or federal law. A licensee may participate during regular working hours without using paid leave when the employing department requests the employee to participate in the educational or training program for University employment related purposes.

Faculty or staff must use paid leave to attend educational programs for professional licensing requirements when the above conditions are not met. Participation in any educational or training program for licensing purposes must be in accordance with the general requirements of this section.
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26.8 OTHER AWARDS FOR STAFF.

- a. Professional Development Award. Staff may be eligible to receive free admission to a fee-required Learning and Development-sponsored offering through the Professional Development Award drawing. Permanent staff members who work at least 50-percent time or more receive application forms outlining

the award parameters two times a year through campus mail.

b. Mary Jo Small Fellowship. Financial assistance is also available through the Mary Jo Small Fellowship, an award that University of Iowa staff may use to help defray costs of course work, regional, national, or international meetings or workshops, training opportunities on and off-campus, and/or work-release time to prepare publications. Specific award guidelines (listed on the application form available through Learning and Development's web site or office) include:

- (1) All professional and scientific and merit staff members who hold a regular appointment of 50 percent or greater and have been employed for two or more years at the University are eligible for the Mary Jo Small Staff Fellowship.
- (2) Selection for the awards will be based upon documentation of recognized contributions that support the University's mission and goals.

See also the Learning and Development web site at www.uiowa.edu/~fusstfdv. For an application, see www.uiowa.edu/%7Eeforms/hr/mjsapp.pdf.
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PART III. HUMAN RESOURCES

DIVISION V PROFESSIONAL DEVELOPMENT

CHAPTER 27: UNIVERSITY OF IOWA TUITION ASSISTANCE PROGRAM

(Amended 6/05; 4/07; 5/07)

- [27.1 Purpose](#)
- [27.2 Eligibility](#)
- [27.3 Program](#)
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- [27.7 Process](#)

27.1 PURPOSE.

To support faculty, professional and scientific staff, and merit staff in their efforts to complete course work which contributes to their efforts as University employees.

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27.2 ELIGIBILITY.

Faculty and staff who are not eligible for tuition assistance through the Hospital Human Resources Tuition Program are appointed in a "regular appointment" for 50 percent or more, and have one continuous year of service by the application deadline.

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27.3 PROGRAM.

Professional and scientific staff, merit staff, and faculty whose performance is satisfactory may receive University support for course work, either at The University of Iowa or at other accredited universities or colleges, which the employing member's department certifies is work related. Support is based on budgetary capacity of the departmental or University funding source and usually is limited to tuition for one credit course up to four hours per semester awarded at The University of Iowa's liberal arts undergraduate or graduate rate amounts as outlined in each year's tuition rate schedule.

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27.4 FUNDING.

Funding for course work described in III-27.3 above will be provided from either a departmental funding source or a central University fund established to assist departments who are unable to provide full support for the course work described in III-27.3.

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27.5 PRIORITY.

(5/07)

Applicants requesting funds for tuition assistance will be prioritized as follows:

- a. First priority: Regent insitutions;
- b. Second priority: Institutions of higher education with a partnership agreement with Regent institutions;
- c. Third priority: External accredited institutions.

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27.6 CONDITIONS.

- a. Faculty and staff must remain available for regularly scheduled work hours. Any accommodations or modifications related to work hours for class require approval of the employing unit.
- b. Faculty and staff must be continuously employed during the duration of the course in order to be eligible for tuition remission.

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27.7 PROCESS.

Permission to participate in the program should be requested of the departmental supervisor. Departments which are unable to provide funding for the program may direct the eligible applicant to the [Human Resources self-service web site](#) to complete an online application.

For eligibility requirements and more information, see www.uiowa.edu/~fusstfdv/awards/tuitionassist.htm.
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PART III. HUMAN RESOURCES

DIVISION VI CONFLICT MANAGEMENT

CHAPTER 28: CONFLICT MANAGEMENT RESOURCES FOR UNIVERSITY STAFF

(Amended 9/93; 3/1/02; 11/04)

- [28.1 Policy on Conflict Management Resources for Staff](#)
- [28.2 Administrative Review](#)
- [28.3 Exempt Merit System Members Grievance Procedures](#)
- [28.4 Grievance Procedures for Professional and Scientific Personnel](#)

28.1 POLICY ON CONFLICT MANAGEMENT RESOURCES.

In order to maintain and promote a fair and productive work environment for all University staff, the University encourages the active resolution of workplace conflicts. Staff members and supervisors are encouraged to maintain and utilize open communications to promote and maintain a civil and humane workplace. The University also provides a variety of mechanisms to facilitate the management and constructive resolution of conflict situations involving staff when workplace conflicts occur.

The University encourages the resolution of conflict at the earliest opportunity, or the lowest step in whatever dispute resolution process is used. Both formal procedures and informal conflict resolution mechanisms are provided. Staff are encouraged to use informal resolution whenever appropriate. When staff use multiple forums to raise non-grievable issues (as defined by the applicable grievance procedures), the University may, upon consultation with the staff member, designate one to be the primary forum appropriate for final resolution of the situation.

Together, the resources listed are intended to provide fair, thoughtful, and effective means to manage and/or resolve conflict situations, and thereby promote the work of the University. Working independently or collaboratively, these mechanisms constitute the system of conflict management for University staff (note references to University policies):

- a. Human Resource Offices -- provide information and interventions through Human Resource representatives at the department, college/division, or central administration level. For example, unit Human Resource representatives may provide assistance in a wide range of employment and related issues. The central Office of Faculty and Staff Services (Employee Assistance Program) is also available to counsel individuals on work stress and conflict issues.
- b. Administrative Review -- provides a mechanism for the review of employment-related actions or inactions at both departmental and collegiate/division levels, with participation and input from University Human Resource offices. Administrative review may be used for issues not subject to a formal grievance process, including but not limited to disputes over the application of University policy, ethics complaints, salary administration, and/or probationary dismissals. Administrative review may also be used as a less

formal alternative for issues covered by one of the grievance processes. (See III-28.3 Exempt Merit System Member Grievance Procedure and III-28.4 Grievance Procedures for Professional and Scientific Personnel.)

c. University Ombudsperson -- provides an informal, confidential, neutral, and independent dispute resolution resource. The mission of the Ombudsperson is to ensure that all members of the University community receive fair and equitable treatment within the University system. (See [VI-2 Office of the University Ombudsperson](#).)

d. University Mediation Service -- provides an informal resolution mechanism for the parties to voluntarily resolve disputes involving relationships between members of the University community through the use of a neutral mediator facilitating the resolution process.

e. Office of Equal Opportunity and Diversity (EOD) -- provides both formal and informal processes to address complaints of discrimination, including, but not limited to, racial discrimination, sexual harassment, discrimination based upon disabilities, consensual relationships, and/or other violations of the University Policy on Human Rights (II-3). EOD also receives complaints under the University Policy on Violence (II-10). (See also [Part II. Community Policies, Chapters 3-10](#).)

f. Human Rights Committee -- provides a formal process to investigate complaints alleging violation of the University Policy on Human Rights (II-3).

g. Classification Appeal -- provides a formal appeal process for the denial of an individual reclassification request. (Professional and Scientific staff, see [III-3.4](#); Merit staff, see *Iowa Administrative Code*, Regents 681, Merit Rule 3.127 (19A).)

h. Grievance Procedures -- provide formal grievance processes for the review and resolution of certain employment issues. Following a series of steps, third-party arbitration may be used to resolve the issue. Issues subject to grievance may include violations of University policy, collective bargaining agreements or Merit rules, and disciplinary action. (Please refer to the relevant grievance procedures: Merit staff: III-28.1; Professional and Scientific staff: III-28.4; Contract-covered staff should refer to their respective collective bargaining agreements: AFSCME for Blue Collar, Security, Technical and Clerical Merit staff, SEIU for professional health care staff, and UE/COGS for Graduate Assistants.)

In addition, the University's Staff Council provides peer-support counselors to assist non-organized professional and scientific and non-organized merit staff members, by providing information and referral services to staff seeking assistance with conflict situations. Employees covered by a collective bargaining agreement can receive assistance from their union representative or steward in the application of the contract grievance procedure.

Together the resources outlined above constitute the University Conflict Management System for staff. In support of an integrated approach to conflict management, these resources may work collaboratively to resolve conflict situations. The University, however, reserves the right, upon consultation with the staff member, to designate one to be the primary forum appropriate for resolution of non-grievable issues, as defined by the applicable grievance procedures. These resources and procedures are available to all University staff, except where governed by or reserved as exclusive to a collective bargaining agreement, Merit System rule, or overriding University or Board of Regents, State of Iowa, policy. For more information, please refer to the specific policies or offices cited above.

If you are a person with a disability who requires an accommodation in order to utilize these resources, please contact Faculty and Staff Disability Services, 121 University Services Building, in advance.

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28.2 ADMINISTRATIVE REVIEW.

(3/1/02)

a. Definition. The Administrative Review provides to all University staff a forum for review of and response to concerns/conflicts related to conditions of employment, except for those reserved for an alternate forum or procedure. Examples of where Administrative Review may be applicable include:

reporting ethics policy violations, dismissal during a probationary period, denial of career status, salary administration, or other forms of action or inaction related to University policy application and/or interpretation by a supervisor. Examples of issues reserved for alternate forums or procedures would include sexual harassment and research misconduct.

b. Procedure.

(1) When a staff member identifies a concern or conflict, they initiate administrative review by requesting a face-to-face conference to discuss the issues with either the immediate supervisor or unit Human Resource representative. The staff member must identify the request for a conference as their request to initiate administrative review under this procedure. In order to preserve any rights to a formal grievance process, absent extenuating circumstances, the individual must have initiated the administrative review within 15 calendar days of the discovery of the event giving rise to the conflict, but not later than one year from the occurrence of the event that gave rise to the conflict. At the initial conference, the participants will agree upon a time frame for a response from the immediate supervisor or unit Human Resource representative regarding the identified concern/conflict. The supervisor or unit Human Resource representative will consult with other departmental administrative staff, as appropriate and available, and respond to the employee.

(2) If the conflict is not resolved at the unit level, the staff member may proceed to the college/division level. The individual will need to fill out an [Administrative Review \(AR\) form](#) within 10 days following the response to paragraph (1) above to proceed to the next level. The staff member will complete the top portion of the Administrative Review form and share with the collegiate/division administrator or Human Resource representative.

(3) Review and discussions at the college/division level will involve the Dean/VP/Director or designee and may include input from University Human Resources to resolve the concern/conflict. If a face-to-face conference is determined by the collegiate area to be helpful in the resolution of the issue due to the nature of the review, this will be scheduled. The participants will agree upon a time frame for a response not to exceed 30 calendar days.

(4) Upon completion of the review the collegiate/division administrator or Human Resource representative will complete the Administrative Review form and send a copy with the decision/rationale and/or resolution to University Human Resources, to Employee and Labor Relations, and to the employee. The collegiate level review/response is considered a final position and end to the administrative review process.

(5) In the event that the issue is considered covered under the grievance process, the individual can request to proceed to Step 3 of the Professional and Scientific Grievance Procedure within seven calendar days of the response at the collegiate/division level. However, absent extenuating circumstances, the individual must have initiated the administrative review within 15 calendar days of the discovery of the event giving rise to the conflict, but not later than one year from the occurrence of the event that gave rise to the conflict.

(6) The UI staff member utilizing the Administrative Review process will be provided a reasonable amount of release time from work duties without a loss of pay to attend meetings under the Administrative Review procedure. Release time must be scheduled with the approval of the appropriate supervisor and shall not interfere with the employee's work responsibilities.

(7) A UI staff person can bring another employee as a witness observer or support person to meetings as scheduled under this procedure. If a staff member, and if such meetings occur during his or her normal duty hours, the witness observer or support person will be provided a reasonable amount of release time from work duties without loss of pay. Release time for this purpose must be scheduled with the approval of the appropriate supervisor and shall not interfere with the employee's work responsibilities. Legal counsel is not appropriate for this process.

(8) The confidentiality of individual specific employment information will be maintained at all

times.

Individuals with disabilities are encouraged to participate in all University of Iowa-sponsored programs. If you are a person with a disability who requires an accommodation in order to participate in this process, please contact your department Human Resources representative in advance.

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28.3 EXEMPT MERIT SYSTEM MEMBER GRIEVANCE PROCEDURES.

Note: The University follows the Grievance Procedures established by the Board of Regents as set forth in IAC 681-12.9 (19A), 681-12.10 (19A); 681-12.11 (19A); [681]3.127 (19A); [681]3.128 (19A). The following is a reproduction of those sections.

For supervisory exempt and confidential merit positions. For positions covered by a collective bargaining agreement consult the current contract.

a. Merit system employee grievances. For purposes of grievance procedure only, "employee" means a merit system employee who has completed the six-month probationary period and is presently employed, or has been dismissed within the previous one-year period.

Disputes or complaints by permanent employees regarding the interpretation or application of institutional rules governing terms of employment or working conditions (other than general wage levels) or the provisions of the merit system rules, or other than disputes whose resolution is provided for in the *Iowa Administrative Code* [681]3.127(19A) and [681]3.128(19A), will be resolved in accordance with this procedure, which has been approved by the merit system director in accordance with [681]3.129(1). Employees in an initial probationary period will be allowed access to the grievance procedure with the right to appeal orally at Step 1 and in writing at Steps 2 and 3. The University may permit an oral presentation at Steps 2 and 3 if deemed necessary.

b. Grievance procedure.

(1) An employee who has a grievance and wishes to use the grievance procedure must initiate Step 1 within 21 calendar days from the date of the discovery of the grievance. No grievance may be filed later than one year from the occurrence of the event which gave rise to the grievance.

(2) An aggrieved employee has the right to be accompanied by no more than two representatives throughout the grievance procedure. The names of such representatives will be noted on written grievances and each subsequent request for review.

(3) An aggrieved employee is allowed reasonable time off from regular University duties without loss of pay to investigate and process a grievance. The immediate supervisor of the employee makes suitable arrangements.

(4) The aggrieved employee may also request released time from work without loss of pay for such representative or representatives to investigate a grievance at any time following the oral presentation in Step 1 of the grievance procedure, except that the aggrieved employee and representative are allowed up to one hour off from regular University duties without loss of pay to confer before any grievance hearing held under these procedures.

Any request for time off for a grievant's representative is made in writing to the representative's supervisor, with an informational copy to the director of personnel, and should contain an indication of the reason released time is necessary. The representative's supervisor shall provide a reasonable bona fide amount of released time for the investigation, such time being scheduled as soon as reasonably possible and preferably within the same work day, consistent with the normal functioning of the employee's department.

Furthermore, it is a violation of institutional policy to restrain, interfere, coerce, or discriminate against an employee acting as a grievant's representative in accordance with this procedure. On the other hand, an employee acting as a grievant's representative shall not use time provided for

grievance investigation for other matters and will conduct the investigation with dispatch.

The grievance procedure consists of the following four steps:

Step 1. An aggrieved employee states in writing that a grievance is being presented and then presents the grievance orally, stating the pertinent circumstances of the complaint or dispute and the actions requested, to the employee's immediate supervisor. The supervisor responds in writing to the grievance within seven calendar days. In such writing, the supervisor states the supervisor's understanding of the grievance, the response to the grievance, and justification for the response. If a satisfactory settlement is not reached, the employee has seven calendar days to request Step 2.

Step 2. If the employee requests Step 2, a written grievance is forwarded by the aggrieved employee to the administrative head of the unit or department within seven calendar days. The administrative head of the unit or department or designee has ten calendar days to reply in writing. If a satisfactory settlement is not reached, the employee has seven calendar days to request Step 3.

Step 3. If the employee decides to request Step 3, the written grievance is forwarded by the aggrieved employee to the head of major functional or administrative unit of the university with a copy sent to the director of personnel. A meeting shall be held within ten calendar days after the grievance has been submitted to the head of a major functional or administrative unit. The University may be represented by the director of personnel, or designee, the head of a major functional or administrative unit or designee, and the administrative personnel involved in Steps 1 and 2. The aggrieved employee has the right to be accompanied by representatives. The head of the administrative unit should respond in writing within seven calendar days to proceed to Step 4.

Step 4. If the employee is not satisfied with the decision rendered under Step 3, a hearing before an arbitrator may be requested within seven calendar days after receiving the Step 3 decision. Such a request will be in writing and include all of the information included in the initial grievance and subsequent appeals, all of the decision related thereto, and any other pertinent information the employee wishes to submit.

The appeal will be signed and dated by the employee and will be directed to the Merit System Director, Board of Regents, State of Iowa, 11260 Aurora Avenue, Urbandale, Iowa, 50322-7905, who will arrange for a hearing before an arbitrator. The arbitrator will be expected to render a decision within 30 calendar days following the conclusion of the hearing.

A written grievance will contain a brief description of the complaint or dispute and the pertinent circumstances and dates of occurrence. It will specify the university or merit system rule which has allegedly been violated and will state the corrective action desired by the employee.

Presentations, reviews, investigations and hearings held under this procedure may be conducted during working hours, and employees who participate in such meetings will not suffer loss of pay as a result thereof.

If an employee does not appeal a decision rendered at any step of this procedure within the time prescribed by these rules, the decision becomes final. If a University representative does not reply to an employee's grievance or appeal within the prescribed time, the employee may proceed to the next step. With the consent of both parties, any of the time limits prescribed in these rules may be extended.

c. Appeals. The Board of Regents will approve the use of a single arbitrator in hearing an appeal. The selection of the arbitrator shall be made from a panel of arbitrators as referred from the Federal Mediation and Conciliation Service.

The arbitrator will hear a dispute appealed to the last step of the grievance procedure and render a decision thereon subject only to review by the courts.

The arbitrator establishes procedures for the conduct of the hearing in a fair and informal manner that

affords each party reasonable and ample opportunity for case presentation and to rebut the presentation of the other. The arbitrator will be expected to render a decision to the involved parties and to the Board of Regents within the prescribed time.

(See also IAC [681]12.9(262); [681]12.10(262); [681]12.11(262).)

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28.4 GRIEVANCE PROCEDURES FOR PROFESSIONAL AND SCIENTIFIC PERSONNEL.

(Regents amended 6/19/91; amended 7/1/99; amended 3/1/02)

a. Purpose. This procedure has been established to provide a formal process to resolve qualifying disputes without retaliation against the staff member or members. If a staff member prefers to use an alternative dispute resolution mechanism, please refer to III-28.1 Policy on Conflict Management Resources.

b. Definitions. As used in this policy:

(1) "Administrator" means the person or persons designated by the President to perform the functions assigned by this policy to the administrator. (At the present time, the duties of the administrator are assigned to the Vice President for Human Resources, or his or her designee.)

(2) "Hearing officer" means the person selected as provided in paragraph i of this policy.

(3) "Reviewing officer" means the Senior Vice President for Finance and Operations, except that in cases in which the grievant holds a position in the Division of Finance and Operations, the reviewing officer will be the Executive Vice President and Provost.

(4) "Covered staff member" means a non-organized employee with career status holding an appointment in a professional and scientific classification. A listing of Professional and Scientific classifications is available on the web at: <http://hris.uiowa.edu/classcomp/profsci>.

(5) "Grievance" is defined as an allegation or complaint involving a perceived harm or injury and consistent with the scope of the policy outlined below.

c. Scope of policy. Except as provided in subparagraph c(4) below, this policy establishes procedures which a covered staff member, as defined in paragraph b above, must follow in seeking resolution of a grievance concerning the staff member which:

(1) involves improper discrimination prohibited by the Constitution, statute, or University policy (such as the University Policy on Human Rights); however, issues of discrimination reserved for the jurisdiction of the Iowa Civil Rights Commission may only be processed through Step 3 of this procedure;

(2) involves the wrongful interpretation or application of established University, collegiate, and departmental policies governing terms and condition of employment;

(3) results in disciplinary action, including discipline, demotion, or dismissal; or

(4) for a staff member in term status, results in termination before the end of the staff member's term of appointment, when the action is based on unsatisfactory performance or on University-related misconduct.

(5) Other matters involving covered staff members beyond those specified in paragraphs (1), (2), and (3), or (4) above for term staff, or matters involving staff members not covered by this procedure (probationary, temporary, and other term-status issues) are not subject to this procedure, but can be addressed through Administrative Review provided in III-28.2. University policies on human rights and on sexual harassment and consensual relationships also provide alternate complaint procedures available to all staff.

(6) Disputes regarding whether an issue qualifies under the scope of this policy as defined above will be subject to administrative review beginning with the Office of the Vice President for Human Resources, and concluding with the Reviewing Officer as defined in this procedure, as final and binding.

d. Rights of staff members.

(1) No retaliatory action shall be taken against a staff member because he or she utilized these regulations or was a witness in a proceeding.

(2) A covered staff member who utilizes this procedure will be released without loss of pay for a reasonable amount of time, if needed during working hours, to attend the meetings provided under sections (f) and (g) of this procedure. In addition, the staff member may be released without loss of pay, not to exceed a total of eight hours, in preparing for the hearing provided under section (g) of this procedure. Release time for this purpose must be scheduled with the approval of the appropriate supervisor and shall not interfere with the individual employee's work responsibilities. Denial of reasonable time to prepare for a grievance is grievable under paragraph c(2) of this policy.

(3) The staff member may be accompanied at any step of this procedure by a witness observer or support person. If a staff member, this person will be released from duty without loss of pay to attend the meeting during scheduled work hours. Such release time shall be scheduled with their supervisor so as not to interfere with their normal work responsibilities.

(4) The staff member may be accompanied by legal counsel of his or her choosing in lieu of a witness observer or support person in all proceedings provided for in this procedure after Step One.

(5) A letter of discipline issued more than one (1) year before the occurrence giving rise to the grievance is not available for use as evidence against the staff member in the grievance procedure unless that staff member has been subject to further disciplinary action subsequent to receipt of the letter or unless the discipline reflects a repeated pattern of behavior.

(6) As provided by state law, a staff member may have access to his or her personnel file.

e. Time periods.

(1) Calendar days will be used in computing any period of time prescribed or allowed by this policy, and the day of the act or event from which the designated period of time begins to run shall not be included in the computation. For example, the day a grievant receives a response from an administrator will not be counted as part of the time period. The last day of the period so computed shall be included, unless University administrative offices are not open on that day, in which event the period runs until the end of the next day on which University administrative offices are open.

(2) A staff member must initiate a request for administrative review (see III-28.2) or file a grievance under this policy within 15 days of the staff member's discovery of the action or non-action giving rise to the grievance. After that time, any request must reflect extenuating circumstances, but in any event, the grievance must be filed no later than 12 months from the date of the action or non-action of which the staff member complains. Questions of timeliness will be addressed as those relative to the scope of the policy, as outlined in paragraph c(6) of this procedure.

(3) At any time during the grievance process, the parties may agree in writing to mediate the dispute, through the University Mediation Service or other mutually agreeable resource. Such agreement shall suspend the deadlines for processing outlined in paragraph f of this procedure for a period of 30 days, or other mutually agreed-upon period of time, in order to pursue a mediated settlement of the dispute. In the event the mediation is unsuccessful, the formal procedures will resume at the point at which they were suspended for mediation.

(4) If the grievant fails to act within the time period specified in this policy, the grievance shall be deemed to have been satisfied by the administrative response and the grievance may not be raised

again.

(5) If the University fails to act within the time periods specified in this policy, the grievance shall be deemed denied and the grievant may pursue the grievance at the next step of these procedures. The time limit governing the grievant's next step shall run from the latest time the omitted action should have been taken.

(6) Time limits may be waived in writing by mutual consent of the parties.

f. Pre-hearing procedures.

(1) Step One. A grievance must begin with a submission of a written request for a conference (electronic or hard copy) sent by the grieving staff member to the person to whom the staff member is immediately responsible. The request will describe the matter about which the grievant seeks a remedy consistent with the scope of the policy (c). Within 10 days of receipt of the written request, the immediate supervisor will confer with the grievant, and the parties will seek to find a mutually satisfactory remedy to the grievance. If such a remedy is not found, the immediate supervisor will, within seven days thereafter, give a written response to the grievant.

(2) Step Two. If the response at Step One fails to resolve the matter, the grievant, within seven days of the Step One response, may begin Step Two by filing a written grievance (electronic or hard copy) with the executive officer (e.g., head, chair, or director) of the department in which the grievant is employed. Step Two is waived if the person to whom the grievant is immediately responsible is also the executive officer of the department in which the grievant is employed. The written grievance will state with reasonable particularity:

- (a) the events concerning which the grievant feels aggrieved;
- (b) the date or dates on which the events complained of occurred;
- (c) the remedy requested; and
- (d) include a copy of the response from Step One.

Within 10 days of receiving the written grievance, the executive officer of the University department in which the staff member is employed will respond in writing to the grievant, stating with reasonable particularity his or her understanding of the facts. The written response also will state whether or not the requested remedy will be granted.

(3) Step Three. If the issue is not resolved at step 2 the grievant, within seven days of the receipt of that response, will file a request for review (electronic or hard copy) with the head of the major administrative unit in which the grievant is employed, e.g., with the dean, vice president, or director (or designee), as appropriate. The request for review will be accompanied by a copy of all materials required to be submitted in Step Two plus the written response from Step Two, if any. The head of the major administrative unit, or designee, will confer with the grievant within seven days of the filing of the request for review. At this time, both the grievant and the University will present all arguments and facts reasonably known at the time relevant to the grievance. Following the conference, the person reviewing the grievance shall have 10 days in which to respond in writing to the grievant.

g. Request for hearing. If the issue is not resolved through the response from the head of the administrative unit, or designee, and the grievant wishes an advisory arbitration hearing, he or she may request one by filing, within 10 days of the receipt of such response, a request for hearing with the administrator (electronic or hard copy). The request will be accompanied by copies of all documents developed while the grievant proceeded from Step One through Step Three. Upon receipt of the request, the administrator will take the necessary steps to convene a hearing.

h. Arbitrator. The administrator and the grievant will select the arbitrator. They may choose an arbitrator from within the University or from outside. If they do not agree on an arbitrator within 10 days of the request for a hearing, the administrator will seek a list of at least five persons who are skilled in the

resolution of disputes dealing with professional staff in institutions of higher education from an appropriate dispute resolution service (e.g., American Arbitration Association, or Federal Mediation and Conciliation Service). The parties will then select the arbitrator by alternately striking a single name until one name remains. The parties will decide who strikes first by flipping a coin. The grievant's department will pay the arbitrator's fee.

i. Hearing. The arbitrator will conduct the arbitration hearing to assure that the grievant is accorded a full and fair hearing and all due process to which the grievant is entitled, according to the standards usually followed in arbitrations sanctioned by the American Arbitration Association.

(1) Scheduling the hearing. Within 14 days of the appointment of the hearing officer or as soon as reasonably practicable, the administrator shall notify the parties in writing of the time, date, and place of the hearing.

(2) Issue at hearing. The issue(s) at the hearing will be restricted to the issue(s) presented by the parties at Step Three. No later than one week prior to the hearing, the representatives for the grievant and the University shall meet to review to exchange all evidence relevant to the grievance that is available at that time through the exercise of reasonable diligence, and a list of potential witnesses. If not presented at the pre-hearing exchange, no additional argument or evidence shall be presented at hearing, unless the presenting party can prove that such information was not reasonably known prior to the hearing through the exercise of reasonable diligence.

(3) Record to be kept. Any party wishing a stenographic record shall make arrangements directly with a stenographer and shall notify the other parties of such arrangements in advance of the hearing. The requesting party or parties shall pay the cost of such record. If such stenographic record is agreed by the parties to be, or in appropriate cases determined by the arbitrator to be, the official record of the proceeding, it must be made available to the arbitrator and to the other party for inspection, at a time and place determined by the arbitrator. If no stenographic record is kept, a tape recording shall be made of the hearing, if requested by either of the parties, except that on order of the hearing officer, procedural matters may be discussed off the record. After the hearing has been completed, the tapes and all documents shall be turned over by the hearing officer to the administrator, who shall keep them. The tapes and documents will be available only to both parties and the reviewing officer. After all appeals related to the grievance have been completed, the administrator shall retain the record and documents in the University Human Resources Office for an appropriate period of time, generally not less than five (5) years. The material will continue its status as personnel information in a confidential record and will be available only to the parties.

(4) Burden of proof.

(a) In cases in which a staff member has appealed a disciplinary action under c(3) or termination under c(4), the University shall have the burden of proving by a preponderance of the evidence that it had just cause to take the action. The University will present evidence first.

(b) In all other claims, the grievant shall have the burden of proving that the action or non-action complained of is improper under one or more of the grounds established in paragraphs c(1) or (2) of this policy. The grievant will present evidence first.

(5) Hearing officer's written report. The hearing officer's written report shall be submitted to the reviewing officer as soon as reasonably possible, but not later than 30 days after the presentation of closing arguments. The report shall be confidential unless the parties mutually agree otherwise. The report shall include findings of fact, conclusions drawn from such findings, and the recommended action, if any. The reviewing officer shall distribute the report to the parties.

j. Reviewing officer's review (See also [III-31](#)).

(1) Review. The hearing officer's report and recommendations and the record made in the case will

be forwarded to the reviewing officer for review. There will be no oral argument before the reviewing officer, but either party may submit a brief in support of the party's position. Such briefs will be submitted to the reviewing officer and the other party within five days of the case being referred to the reviewing officer. The other party shall have five days to submit a response brief. If a response brief is submitted, the party who first submitted a brief will have five days to submit a rebuttal brief.

(2) Decision. After reviewing the report, recommendations, briefs (if any), and the record if deemed necessary, the reviewing officer will determine what administrative action, if any, shall be taken. In making a decision, the reviewing officer will give great weight to the recommendations made by the hearing officer and will not reverse the hearing officer's decision unless 1) the decision was unsupported by substantial evidence in the record made before the administrative hearing officer when that record is viewed as a whole; 2) the decision as a whole was unreasonable, arbitrary, capricious, or characterized by an abuse of discretion or clearly unwarranted exercise of discretion; or 3) the procedures were not properly followed. The reviewing officer's written decision will constitute final institutional action, subject only to a decision by the Board of Regents to grant the staff member's request for review. (See [III-31](#).)

(3) Within 30 days following the reviewing officer's decision, the grievant may contact the reviewing officer if the decision has not been fully implemented or if retaliation has taken place. Subsequent retaliation may be treated as a separate grievance.

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Page last updated March 2010 by [Office of the Senior Vice President for Finance and Operations](#)

PART III. HUMAN RESOURCES

DIVISION VI CONFLICT MANAGEMENT

CHAPTER 29, Sections 1-5: FACULTY DISPUTE PROCEDURES

(Amended 4/21/93; further amended, and approved by Regents 5/21-22/97)

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[29.2 Definitions](#)

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Or go to III-29.6-29.9:

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[29.8 Unacceptable Performance of Duty Warranting Termination](#)

[29.9 Clinical Faculty Member Termination or Denial of Promotion or Reappointment](#)

29.1 GENERAL.

The Faculty Dispute Procedures amended by the Faculty Senate and the President of the University were approved as amended by the Board of Regents on April 21, 1993. The Task Force that drafted these Procedures at the request of the Faculty Senate and the University President also prepared two related documents that are on file with the President of the Faculty Senate, the Presiding Officer of the Faculty Judicial Commission, and the General Counsel of the University: 1) a version of the newly adopted Procedures showing, by means of contrasting type, additions to and deletions from the previous version of the Faculty Dispute Procedures; 2) a version of the newly adopted Procedures containing comments of the Task Force explaining the nature and purpose of many of the proposed changes to the previous version of the Faculty Dispute Procedures.

The Faculty Dispute Procedures were further amended by a Task Force appointed by the University President and approved by the Iowa State Board of Regents on May 22, 1997. The Task Force that amended the procedures at the request of the University President also prepared two related documents that are on file with the President of the Faculty Senate, the Presiding Officer of the Faculty Judicial Commission, and the General Counsel of the University: 1) a version of the newly adopted Procedures showing, by means of contrasting type, additions to and deletions from the previous version of the Faculty Dispute Procedures; 2) a version of the newly adopted Procedures containing comments of the Task Force explaining the nature and purpose of many of the proposed changes to the previous version of the Faculty Dispute Procedures.

These Faculty Dispute Procedures shall govern the following cases:

- (1) all cases under III-29.5, III-29.6, and III-29.9 in which the Request for an Investigation is dated after the approval of these Faculty Dispute Procedures;

(2) all cases under III-29.7 in which the Notice of Charges is dated after the approval of these Faculty Dispute Procedures;

(3) all cases under III-29.8 in which the Formal Notice by the Academic Officer is dated after the approval of these Faculty Dispute Procedures; and

(4) any other case that is pending at the time of approval of these Faculty Dispute Procedures, where the faculty member or clinical faculty member in such case elects to complete the case under these Faculty Dispute Procedures.

a. Kinds of Disputes. Sections III-29-29.9 describe the institutions, regulations, and procedures for the resolution within the University of certain kinds of problems and disputes involving a member of the faculty or a clinical faculty member. These situations are of the following five kinds:

(1) Denial of Tenure, Promotion, or Reappointment: in which a faculty member other than a clinical faculty member may challenge a decision by the University to deny tenure, promotion, or reappointment to the faculty member;

(2) Grievance: in which a faculty member or a clinical faculty member may challenge the legitimacy of some administrative action or non-action (other than denial of tenure, promotion, or reappointment) that affects the faculty member;

(3) Ethics: in which the University may charge a faculty member or a clinical faculty member with a violation of the University Statement on Professional Ethics and Academic Responsibility; and

(4) Unfitness: in which the University may seek the dismissal of a faculty member or a clinical faculty member during the faculty member's term of appointment on the ground of unfitness.

(5) Clinical Faculty Member Termination or Denial of Promotion or Reappointment: in which a clinical faculty member may challenge a decision by the University to terminate or to deny promotion to the clinical faculty member.

b. Framework of Relevant Provisions. The involvement of the faculty in the resolution of these kinds of problems and disputes comes through the Faculty Judicial Commission. Accordingly, after the definitions, the composition and procedures of the Commission are described first, followed by the general and specific provisions for dealing with the five kinds of situations. The sections of these procedures are as follows:

[29.2 Definitions](#)

[29.3 The Faculty Judicial Commission](#)

[29.4 General Provisions](#)

[29.5 Denial of Tenure, Promotion, or Reappointment](#)

[29.6 Grievance](#)

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[29.9 Clinical Faculty Member Termination or Denial of Promotion or Reappointment](#)

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29.2 DEFINITIONS.

The following definitions are applicable to III-29-29.9:

a. "Academic Officer" means the chief academic officer of The University of Iowa under the President or any person designated to act on behalf of the Academic Officer for the purposes of these regulations.

b. "Clinical Faculty Member" means a clinical faculty member under [III-10.9a](#) of the University's Clinical Track Policy, holding a salaried appointment as described in [III-10.9c](#).

c. "Collegiate dean" means the chief academic officer of the college of the faculty member's principal appointment or any person designated to act on behalf of the collegiate dean for the purposes of these regulations.

d. "Ethics Statement" means the University Statement on Professional Ethics and Academic Responsibility. (See [III-15-15.6.](#))

e. "Faculty member" means, unless the context shows differently, the member of the faculty who is challenging the University in a Denial of Tenure, Promotion, or Reappointment case or a Grievance case; or who is being charged by the University in an Ethics case or an Unfitness case. In general, a faculty member is one who holds an academic appointment with the title of instructor, assistant professor, associate professor, or professor; but anyone else, of whatever title, who is defined as a faculty member by the Faculty Senate with the concurrence of the President of the University is a faculty member for the purpose of these regulations. Except as noted under III-29.9, this definition shall include a clinical faculty member as defined under [III-10.9a.](#)

f. "Investigating Officer" means a University employee, preferably with faculty experience, whose title shall be "Investigating Officer under the Faculty Dispute Procedures" and whose responsibilities include the investigatory functions and hearing management functions specified in III-29.5; III-29.6; III-29.7; III-29.8; and III-29.9 of these regulations. The Investigating Officer will be nominated by the President and approved by two thirds of the members present at a Faculty Council meeting and a Faculty Senate meeting or by two thirds of members voting in a Special Ballot of the Faculty Senate under its procedures. If at any time these regulations are in effect when the position of Investigating Officer is not filled, the responsibilities of that office shall be performed by a faculty panel.

g. "Party" means either the faculty member or the University in connection with the proceedings under any of the five kinds of disputes covered by these regulations, and it includes the legal counsel or other persons authorized to act and acting on behalf of a party.

h. "President" means the chief executive officer of the University of Iowa. The President shall make whatever decisions these regulations call for the President to make unless the President is absent or incapacitated, in which case a person designated by the President to act on behalf of the President in such circumstances shall make the decisions.

i. "Tenure Rights" means those rights and privileges arising from tenure conferred on the grieving faculty member prior to the inception of the dispute underlying the grievance in which those rights are at issue.

j. "These regulations" means the Faculty Dispute Procedures (III-29-29.9).

k. "University Representative" means the individual designated by the Academic Officer as the person responsible to receive and to give notices and information on behalf of the University under III-29.5, except where that responsibility is otherwise specified in these regulations; once the Academic Officer has designated the University Representative, that designation may be changed at any time by written notification from the Academic Officer to the Presiding Officer.

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29.3 THE FACULTY JUDICIAL COMMISSION.

a. Composition and appointment of Commission members.

(1) The Faculty Judicial Commission shall consist of thirty members: one Presiding Officer, five mediators, and twenty-four regular panelists, three of whom shall be clinical faculty members. The Faculty Senate shall appoint the members of the Commission, and shall designate which five members shall be mediators. Preference in the designation of mediators shall be given to those with experience, training, or interest in training in alternate dispute resolution. The President of the Faculty Senate shall designate one of the members not appointed as a mediator to be the Presiding Officer of the Commission. Any faculty member who is eligible for election to the Faculty Senate is eligible for appointment to the Commission.

(2) The term of appointment shall be for three years beginning on August 1 and ending on July 31. If a panelist, mediator, or Presiding Officer is unable to finish a term, the Faculty Senate shall appoint a replacement for the remainder of the term. The Faculty Senate may appoint additional, special panelists if there is too much work for the regular panelists. No one who has served six consecutive years as a panelist in any combination of regular, interim, or special appointments may be reappointed as a panelist until a year has elapsed, but the term of any panelist will be extended in order that the panelist may finish a case. No one may serve more than two consecutive terms as a mediator, but the term of any mediator will be extended in order that the mediator may finish a case. No one may serve more than two consecutive terms as Presiding Officer.

(3) A member of the Faculty Judicial Commission may be removed from that office by a majority vote of the Faculty Council following a recommendation by the Presiding Officer. The Presiding Officer may be removed from that office by a majority vote of the Faculty Council following a recommendation from the Faculty Senate President.

b. Functions of Presiding Officer, panelists, and mediators.

(1) It shall be the responsibility of the Presiding Officer to:

- (a) assign panelists to cases arising under these regulations;
- (b) to receive and forward communications as required by these regulations;
- (c) maintain a file of all cases that are brought to the Commission;
- (d) make periodic reports of the work of the Commission to the Faculty Council; and
- (e) to consult with and provide non-binding advice to the Investigating Officer and panelists concerning the meaning of the Faculty Dispute Procedures and procedural questions affecting the handling of a case.

(2) A faculty judicial panel serves as a hearing panel, as required, in the following situations:

- (a) in a Denial of Tenure, Promotion, or Reappointment case, under III-29.5;
- (b) in a Grievance case, under III-29.6;
- (c) in an Ethics case, under III-29.7;
- (d) in an Unfitness case, under III-29.8; or
- (e) in a clinical faculty member Termination or Denial of Promotion or Reappointment case, under III-29.9.

(3) A mediator serves, as required, either in an Ethics case under III-29.7 or in an Unfitness case under III-29.8.

c. Assignment of panelists to case.

(1) On or about August 1 of each year, the Presiding Officer shall prepare a written list of the panelists for the next twelve months. This list shall be a public document and available to the parties in any case under these regulations. When a case arises requiring the assignment of a panel, the Presiding Officer shall not assign:

- (a) any panelist who the Presiding Officer determines has had prior relations with either party that might make it difficult or appear to make it difficult for the panelist to be impartial;
- (b) any panelist against whose service either party shows cause to the satisfaction of the

Presiding Officer;

(c) any panelist to whose assignment either the University or the faculty member makes a peremptory challenge, and either party may make up to two such objections without being required to show cause;

(d) any panelist whose faculty appointment is without tenure if the case concerns denial of tenure;

(e) any panelist whose rank is below the rank to which promotion is at issue in the case;

(f) any panelist who holds a clinical faculty member appointment in a case brought under III-29.5;

(g) any panelist who will not be able to serve continuously until the panel can make its final report;

(h) any panelist who has served on a panel during the preceding twelve months, unless it is determined that no other panelist is available for service on the new panel. In no case shall a panelist currently serving on a panel be appointed to serve on a second panel unless all other eligible members are also currently serving on a panel.

(2) In making assignments to a panel, after removing the names of panelists ineligible to serve by reason of the considerations specified in III-29.3c(1)(d)-(h), the Presiding Officer shall provide each party with a list of panelists eligible for assignment to the case. The Presiding Officer shall then delete from this list the names of any panelists about whom, in the Presiding Officer's judgment, one of the parties has raised a serious question of cause or a possible lack of impartiality under III-29.3c(1)a or b; and the Presiding Officer shall delete from this list the names of any panelists with respect to whom either party has made a peremptory challenge under III-29.3c(1)c. The Presiding Officer shall then assign three panelists from the remaining list by lot or in any other random manner, except that, in making these assignments:

(a) the Presiding Officer shall not assign more than one panelist from any single college;

(b) the Presiding Officer shall assign at least one panelist holding the rank of Professor to any panel in a case involving denial of tenure or promotion under III-29.5; and

(c) the Presiding Officer shall assign at least one panelist holding a clinical faculty member appointment in a case brought under III-29.9.

(3) After the composition of the panel has been determined, the Presiding Officer shall appoint one of the panelists to chair the panel.

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29.4 GENERAL PROVISIONS.

a. Right to Counsel. In all proceedings governed by the Faculty Dispute Procedures, a faculty member may, at the faculty member's discretion, be represented by legal counsel.

b. Other Rights of the Faculty Member.

(1) Faculty Member Status. The status of a faculty member involved in a case under these regulations shall not be altered detrimentally until the proceedings are completed except insofar as the President may exercise emergency powers under the Regents' Rules or be required by a court order to do so. The status of a faculty member shall include the faculty member's tenure, rank, salary and benefits, collegiate affiliation, and where applicable, departmental affiliation. With respect to other terms and conditions of a faculty member's employment that are or may be at issue in a grievance under these procedures, the faculty member may seek from the appointed Judicial

Panel an expedited determination that such conditions shall not be altered until the proceedings are completed, provided that the faculty member demonstrates to the Judicial Panel's satisfaction that altering such conditions would cause the faculty member immediate and serious injury, loss or damage. The faculty member may seek such an expedited determination in a written statement submitted to the Presiding Officer, with a copy to the Academic Officer and the Investigating Officer. The Presiding Officer shall direct the request to the Judicial Panel. The Judicial Panel, in its discretion, may seek further information from the parties and/or assistance from the Investigating Officer. In ruling on the request for an expedited determination the Judicial Panel shall make a prompt decision and shall communicate its decision in writing to the Presiding Officer. The Presiding Officer shall provide a copy of the Judicial Panel's decision to the faculty member, the departmental executive officer, the collegiate dean, the Academic Officer, the University Representative, and the Investigating Officer.

(2) Extension of Employment. If the result of an investigation pursuant to III-29.5 or III-29.9 is to confirm an original decision by the University to terminate the faculty member's appointment (either because the panel has not found in favor of the faculty member or because the President has made a final decision not to accept the recommendations of the panel based on a finding in favor of the faculty member), the faculty member shall be entitled to one full semester's further employment by the University after the faculty member has been officially informed of the outcome of the investigation. A request for review by the Board of Regents, however, shall not affect this extension of time. This provision for further employment shall apply even if it extends the faculty member's appointment beyond the one year of additional employment to which the faculty member is entitled after having been officially informed by the collegiate dean of the original decision by the University to terminate the faculty member's appointment.

(3) Regents' Review. The University Representative, after receiving notice of a panel's or the President's adverse decision, shall promptly inform the faculty member of the right to request a review by the Board of Regents of the decisions that are made and the actions that are taken under these regulations, and the University Representative shall enclose a copy of these regulations with that notice and shall inform the faculty member of the form of requesting the review and the person or office to whom the request must be made. A faculty member who wishes to request a review of a case by the Board of Regents must make the request within the time period provided under the *Regents Policy Manual* (which, as of May 18, 1995, provides seven days from the date of receipt of notice of the latter of the President's decision or the Judicial Panel's report unfavorable to the faculty member for such a request).

c. Communications. Any communications that are required by these regulations may be sent by ordinary U.S. Mail, by certified U.S. Mail, or by messenger. A communication to a faculty member as required by these regulations shall be sent to both the faculty member's home and University address as these are listed in official University records unless the faculty member advises either the Presiding Officer or the Investigating Officer of his or her preference, after which time communication to a faculty member should be made in accordance with that preference. If the circumstances require it, a communication should be made also by publication in an appropriate newspaper.

d. Computation of Time Periods. In computing a period of time that is prescribed or allowed by these regulations, the day from which the designated period of time begins shall not be included. The last day of the period so computed shall be included unless general University offices are not open on that day in which case the period goes until the end of the next day on which they are open. A communication to or from a faculty member by mail is considered complete upon mailing. "Business days" are those days on which general University offices are open.

e. Costs. A faculty member who files a case under these regulations must pay the cost of his or her own counsel, the expenses of any witnesses called by the faculty member, and reasonable charges for copies of documents that are made for the faculty member. Except as otherwise noted in these procedures, other costs of the investigation will be borne by the University. The panel also may recommend that some or all of the costs borne by one party, except for the costs of legal counsel, should be reimbursed by the other.

f. Informal Discussions. In any informal discussion that is required or permitted under these regulations, all of the parties are expected to make a genuine effort to resolve the matter before them. In any such informal discussion, the faculty member may be accompanied by another faculty member of his or her choice, and either party may request the services of the Office of the University Ombudsperson. Anyone who attends an informal discussion shall treat it with confidentiality.

g. Mediation. In any mediation that is required or permitted under these regulations, it is the task of the mediator to assist the parties in reaching a mutually acceptable solution to the problem: 1) by presenting a view of the situation of one who is not otherwise involved in it; 2) by attempting to create an atmosphere in which successful negotiation may take place; and 3) by suggesting possible solutions to the problem. It is not the function of the mediator to decide any substantive matter. The mediator should attempt to collect all the relevant facts of the case by holding informal discussions with the parties and, if it is necessary, by receiving and considering written materials. The mediator shall determine what meetings are necessary and who should attend the meetings. The mediator shall treat all matters related to a case with confidentiality.

h. Reports by a Faculty Judicial Panel. The findings and recommendations of a panel shall take the form of a written report to be prepared as soon as possible following the relevant proceedings. The report shall be written in a manner that preserves the confidentiality of documents or testimony concerning confidential matters taken in closed hearing (see III-29.5e(1); III-29.7g(2); III-29.8f(2); and III-29.9e(1)) to the maximum extent possible consistent with a clear and full explanation of the panel's findings and recommendations. The Presiding Officer may release the report to the public only if the faculty member or the President has already made public the essentials of the report or the report follows an open hearing on the case. Otherwise, the report shall be treated with confidentiality by everyone who receives or obtains a copy of it except by the faculty member as the faculty member may choose.

i. Reports by the Academic Officer. On or before June 1 and December 1 of each year, the Academic Officer shall report to the Presiding Officer the results of the steps taken during the preceding six months to implement whatever final decisions were made under these regulations or, if an implementation is not complete, the current status of the matter.

j. Amendments of These Regulations. Proposals to amend these regulations may be initiated by the Faculty Senate, by the President, or by the Board of Regents. The Board agrees that it shall make no changes in these regulations without first consulting the Faculty Senate, the Faculty Council, and the President.

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29.5 DENIAL OF TENURE, PROMOTION, OR REAPPOINTMENT.

(Amended 2/01)

a. Introduction.

(1) Scope. The procedures described in this section constitute the exclusive remedy within the University for a faculty member, other than a clinical faculty member, who wishes to challenge a decision by the University to deny tenure, promotion, or reappointment to the faculty member. A challenge to the University's termination or denial of promotion or reappointment of a clinical faculty member may not be brought under this section III-29.5, but may be brought under [III-29.9](#). The University's policies regarding tenure are set forth in [III-10](#) and the sections following it. The University's policies regarding job security for clinical faculty members are set forth in [III-10.9](#). (Nothing in these regulations restricts the right of the University to make non-tenured appointments for fixed terms with no implication of probationary status. Such appointments, if made, may be called "visiting appointments," or they may be given any other appropriate title.)

(2) Grounds for a Challenge to a Decision to Deny Tenure, Promotion, or Reappointment. A challenge by a faculty member to a decision by the University to deny tenure, promotion, or reappointment to the faculty member may be made only on one or more of the grounds which are identified and defined as follows:

- (a) Violation of a University Obligation: that the decision was made in violation of a written promise of tenure, promotion, or reappointment to the faculty member by an authorized administrator of the University;
- (b) Clearly Adequate Record of Achievement: that the decision is unjustified in view of the faculty member's clearly adequate record of achievement under governing standards of the department or other academic unit in question;
- (c) Improper Reason: That the decision was based in part or in whole on the faculty member's race, creed, color, national origin, age, sex, disability, sexual orientation, gender identity, or any other classification that deprives a person of consideration as an individual, including but not limited to associational preference; or that the decision was based in part or in whole on a reason that violates the faculty member's academic freedom;
- (d) Improper Procedure: that the decision was made without reasonable consultation with the faculty colleagues of the faculty member as required by the University, college, or department, or in a way that violates some other established University, college, or department procedures; or
- (e) Unfair Impediment: that the decision was the result of a failure of the faculty member to meet the requirements for tenure, promotion, or reappointment due to an unfair impediment for which the University or one of its officers is responsible.

(3) Stages in These Procedures. The stages in the procedures in a faculty member's challenge to a decision by the University to deny tenure, promotion, or reappointment to the faculty member are:

- (a) Informal Discussions
- (b) Request for a Written Statement of Reasons
- (c) Investigation, Hearing, and Faculty Judicial Panel Recommendation
- (d) President's Decision

b. Informal Discussions. A faculty member who wishes to challenge a decision by the University to deny tenure, promotion, or reappointment to the faculty member may begin the challenge by attempting to settle the matter informally through discussions with the departmental executive officer, the collegiate dean, and the Academic Officer. In any such informal discussion, the faculty member may be accompanied by legal counsel and/or another faculty member of his or her choice. As a part of the informal discussion stage, either party may request the services of the Office of the University Ombudsperson.

c. Request for a Written Statement of Reasons. Upon learning of the decision of the University to deny tenure, promotion, or reappointment to the faculty member, the collegiate dean shall promptly, in writing, officially inform the faculty member of the decision and of the faculty member's right to challenge that decision under these regulations and shall include a copy of these regulations as part of that official information.

A faculty member who wishes to pursue a challenge to a decision by the University to deny tenure, promotion, or reappointment to the faculty member beyond the stage of informal discussions, whether or not such informal discussions have taken place or are continuing, must, within thirty business days of having been informed officially of the decision by the collegiate dean, request of the Academic Officer a written statement of the reasons for the decision. The Academic Officer shall inform the faculty member in writing and in reasonable detail of the reason or reasons for the decision by the University, and this written statement of reasons shall be provided, ordinarily, within twenty business days of receiving the faculty member's request.

d. The Nature of the Investigation.

(1) Request for an Investigation. If the written statement of reasons does not settle the matter to the faculty member's satisfaction and the faculty member wishes to pursue the challenge, the faculty member may request an investigation. This request must be made within twenty business days after the faculty member receives the written statement of reasons. The request shall be directed to the Presiding Officer of the Faculty Judicial Commission, who shall forward copies of the request to the faculty member's departmental executive officer, the collegiate dean, and the Academic Officer. The faculty member must attach to the request a copy of the collegiate dean's official notice, a copy of the faculty member's request for a statement of reasons, and a copy of the Academic Officer's statement of reasons. The faculty member also must specify the ground or grounds for the challenge with as much specificity as possible on the basis of evidence or information available to the faculty member when the request is submitted.

(2) Appointment of the Panel. After the Presiding Officer receives the Request for an Investigation, the Presiding Officer shall appoint a faculty judicial panel to review and decide the case. The Presiding Officer also shall promptly notify the Investigating Officer to begin the investigation into the merits of the case.

(3) Stay of Proceedings. The Presiding Officer shall have the power to suspend the deadlines specified under this Section or to stay any proceeding under this Section when requested to do so in writing by either or both parties or the Ombudsperson and when, in the judgment of the Presiding Officer, the resulting delay would significantly advance the possibility of achieving an agreed-upon settlement by the parties.

(4) Submission of Preliminary Statements. The Investigating Officer shall begin the investigation by requesting each party to provide, within ten business days of the request, a Preliminary Statement which shall include the following:

(a) a statement of the issues of fact or judgment, segregated according to the applicable Ground for Challenge, that identify any point or points of disagreement between the University and the faculty member;

(b) a list of the relevant non-testimonial evidence which each party seeks from the opposing party or from others not party to the dispute;

(c) copies of any relevant non-testimonial evidence in the party's possession, custody, or control; and

(d) the identity and location of witnesses each party plans to call.

(5) Obtaining the Evidence.

(a) Based on the information received under Paragraph (4) above, the Investigating Officer shall obtain the relevant non-testimonial evidence requested by the parties in their Preliminary Statements. The Investigating Officer is empowered to request and to receive the cooperation of the Academic Officer, the collegiate dean, the departmental executive officer, the grieving faculty member, other faculty members, and other University employees and to request and to receive from such persons all non-testimonial evidence of possible relevance to the case, including personnel records concerning teaching, scholarship, or professional service of other faculty members. Faculty members, staff, students, and officials of the University have a duty to deliver promptly any such documents, including personnel files that are requested by the Investigating Officer and otherwise to cooperate with the investigation.

(b) If the parties dispute the relevance of any document or part of a document, then the Investigating Officer shall discuss with the parties the possible resolution of the dispute and try to reach an agreement. If no agreement can be reached, then the document or part thereof in question shall be provided to the panel pursuant to the procedures under paragraph (11) below, together with each party's brief statement regarding its relevance.

(6) Distribution of Materials to the Parties. The Investigating Officer shall provide each party with a copy of the opposing party's Preliminary Statement submitted under paragraph (4) above. The Investigating Officer also shall provide the parties with a copy of all the relevant non-testimonial evidence that the Investigating Officer has obtained under paragraph (5) above.

(7) Confidentiality. During the investigation, all non-testimonial evidence obtained for a case shall be presumed to be confidential with respect to all persons who do not need to have access to the evidence in performing their duties or exercising their rights under these regulations. Prior to the beginning of a hearing or the termination of the panel's responsibilities, whichever occurs first, each party shall be afforded an opportunity to designate evidence or portions of evidence that should continue to be regarded as confidential, and this evidence shall be so marked. Neither party may disseminate or allow to be disseminated any evidence presumed or marked as confidential under this paragraph while a case is pending or after the case has been completed. Documents that were written with an explicit or implied expectation that they were confidential or would not be revealed to the faculty member shall be made available to the parties only after the name of the author or authors of the document is excised and only, to the maximum extent possible consistent with providing the substance of the contents of the document to the parties, after identifying aspects or portions of the documents have been excised.

(8) Final Statements and Rebuttal.

(a) The parties shall submit to the Investigating Officer and to the opposing party and counsel their respective Final Statements in writing according to the schedule set forth below. In their Final Statements, the parties shall set forth their respective positions on the opposing party's Preliminary Statement and on the evidence provided by the Investigating Officer.

(b) The faculty member shall submit his or her Final Statement first, within fifteen business days following his or her receipt of the non-testimonial evidence. Within fifteen business days following the University's receipt of the faculty member's Final Statement, the University shall submit its Final Statement, which may respond to the arguments raised in the faculty member's Final Statement.

(c) The faculty member may submit a written Rebuttal to the University's Final Statement, provided that the faculty member does so within ten business days following the faculty member's receipt of the University's Final Statement. If submitted, the Rebuttal shall be limited to the arguments raised in the University's Final Statement.

(d) The parties may not submit any additional pre-existing evidence with their Final Statements or Rebuttal, although they may attach exhibits such as charts, tables, graphs or summaries created for purposes of these proceedings. No witness statements or affidavits may be submitted with these Final Statements or Rebuttal.

(9) Assistance to the Parties. Throughout the investigation, the Investigating Officer may meet with the parties together or separately and may assist them in complying with the requirements of paragraph (5) above, as seems appropriate to the Investigating Officer. The Investigating Officer may extend deadlines for submissions by the parties (under paragraphs (4) and (8) above) when doing so, in the Investigating Officer's judgment, will expedite the case and/or improve the quality of the material presented to the panel.

(10) Report to the Panel. The Investigating Officer shall report to the panel in writing, with copies to the parties and counsel, any failure, delay or other obstruction by a party in any part of these procedures and shall indicate to the panel whether the failure, delay or obstruction appears to be justifiable. Taking into account the Investigating Officer's report concerning the failure, delay or obstruction, the panel may draw negative inferences and take appropriate action on the basis of a failure of a party to provide relevant documents or other materials or information. Excessive delays or other obstruction to providing documents or other materials or information may be treated by the panel as a failure to provide the document. The parties shall not submit any response to the report to

the Panel.

(11) Distribution of Materials to the Panel. The Investigating Officer shall provide each member of the Judicial Panel with:

- (a) a copy of the Preliminary Statements submitted under paragraph (4) above;
- (b) a copy of the Final Statements and Rebuttal, if any, submitted under paragraph (8) above;
- (c) a copy of any item of the relevant non-testimonial evidence the Investigating Officer has obtained under paragraph (5) above which either party has referenced in its Final Statement or Rebuttal submitted under paragraph (8) above; and
- (d) access to a complete copy of all the relevant non-testimonial evidence the Investigating Officer has obtained under paragraph (5) above.

(12) Conference Regarding a Hearing. After Final Statements and the Rebuttal, if any, have been submitted, the parties and their attorneys shall meet with the Investigating Officer to discuss:

- (a) the desirability of a hearing before the judicial panel at which oral testimony will be taken from witnesses on one or more of the grounds, and the factual issues to be addressed by such testimony; and
- (b) the desirability of oral argument by counsel or the parties to the judicial panel regarding the issues presented under one or more of the grounds and the time constraints reasonably to be imposed on such argument.

The judicial panel shall hold a hearing and/or entertain oral argument if the panel or either party desires it. The Investigating Officer, shall impose any limitations on the time for argument to the panel. The Investigating Officer shall advise the parties of the Judicial Panel's limitations on the factual issues to be considered in the hearing.

(13) Communication between the Panel and the Parties. A copy of all communication regarding the matter in dispute by the Judicial Panel or any of its members to either party shall be given to the opposing party, all counsel and the Investigating Officer. All communication regarding the matter in dispute by either party or counsel, to the Judicial Panel or to any of its members, shall be directed through the Investigating Officer, except at any hearing held in the case. This rule shall apply even if such communication is responsive to a prior communication from the Judicial Panel or any of its members.

e. The Nature of the Hearing.

(1) Open Hearing. The hearing shall be open unless:

- (a) both parties request that it be closed, in which case it shall be closed; or
- (b) it is necessary to close the hearing temporarily to preserve the confidentiality of documents or other matters or to protect witnesses who fear reprisals.

The decision to close the hearing for any of the reasons specified in this paragraph shall be made by the Investigating Officer in consultation with the panel. A closed hearing shall be closed to all except the panel, the parties and their counsel, the Investigating Officer, the testifying witness and the recorder of the proceedings.

(2) Recording. The hearing shall be recorded by videotape. The Investigating Officer shall ensure that the recording process maintains the confidentiality of the evidence, and that the resulting videotape is maintained in a secure manner, protecting its confidentiality. The record of the hearing may, at the discretion of the panel, exclude the discussion of procedural matters. Either party or the

panel may request that the proceedings also be recorded by a stenographic reporter. The party requesting such additional recording shall bear its cost; if the panel requests it, then the Investigating Officer shall bear its cost. If either party requests a transcript, that party shall bear its cost. If the panel requests a transcript, the office of the Investigating Officer shall bear its cost.

(3) Confidentiality. In any hearing or portion of hearing that is closed, all testimony shall be presumed to be confidential with respect to all persons who do not need to have access to that information in performing their duties.

(4) Sequestration of Witnesses. At the request of either party, witnesses shall be sequestered from the hearing prior to their testimony, unless the panel, in the interests of justice, objects to such sequestration.

(5) Rights of the Parties. Subject to the Investigating Officer's power to control the hearing, described in paragraph (6) below, the faculty member may be accompanied by another faculty member of his or her choice, subject to paragraph (4) above, regarding sequestration of witnesses. In addition, each party shall have the following rights:

- (a) to decide which witnesses to call to testify on behalf of that party;
- (b) to present evidence through the testimony of a party's own witnesses;
- (c) to present any other relevant evidence;
- (d) to cross-examine any witness called by the other party;
- (e) to make an opening statement before and a closing statement after the presentation of evidence;
- (f) to submit a written argument at the conclusion of the presentation of evidence; and
- (g) to be consulted and to present oral and/or written argument for the purpose of influencing any decision made by the Investigating Officer in the exercise of the Investigating Officer's power to control the hearing.

(6) Investigating Officer. The Investigating Officer shall have the power to control the hearing, in consultation with the panel, including but not limited to the power:

- (a) to ask questions of any witness;
- (b) to limit the presentation of evidence on grounds of irrelevancy or redundancy when necessary to avoid an excessively long hearing, but the investigating officer shall not exclude evidence on the basis of formal rules of evidence that would govern a judicial proceeding;
- (c) to limit the length of opening and closing statements;
- (d) to limit the length of any written arguments submitted;
- (e) to limit the time after the conclusion of the presentation of evidence for submission of written arguments to the panel;
- (f) to set the date, time, and place for conducting the hearing, including the beginning, ending, adjournments, and any reopenings, in the interest of achieving an expeditious proceeding and accommodating the convenience of the parties; and
- (g) to take such action as seems appropriate to preserve the confidentiality of marked documents or other confidential matters to the maximum extent possible consistent with a full opportunity of each party to present and hear relevant evidence.

(7) The Panel. The panel shall have the power to ask questions of any witness.

f. Burdens of Proof and Standards of Judgment. The Judicial Panel shall make findings of fact and shall draw conclusions based on those findings, consistent with the burdens of proof and standards of judgment applicable to each Ground for Challenge, as set forth below.

(1) Violation of a University Obligation.

(a) In order to gain a favorable recommendation from the panel on this ground, the faculty member must show, by clear and convincing evidence, that, on the basis of a written promise to the faculty member by departmental executive officer, collegiate dean, or other authorized administrator of the University, the faculty member was justified in believing that tenure, promotion, or reappointment would be granted on the basis of the faculty member's acknowledged accomplishments and that the faculty member relied detrimentally on the promise. In order to rely on a written promise the faculty member must either present in evidence the written document or documents upon which the claim of a violation of a University obligation is based or else justify the failure to do so. If the faculty member shows only, or the panel otherwise finds, that the promise was conditional on adequate performance or some other requirement whose satisfaction is independently at issue, the panel shall not find in favor of the faculty member on this ground.

(b) If the panel finds in favor of the faculty member on this ground, it shall recommend that the faculty member be granted tenure, promotion, or reappointment as appropriate.

(2) Clearly Adequate Record of Achievement.

(a) In order to gain a favorable recommendation from the panel on this ground, the faculty member must show, by clear and convincing evidence, that the faculty member's record of achievement justifies tenure, promotion, or reappointment as the case may be. Thus, the panel shall sustain the challenged decision unless the panel is of a firm and definite conviction based on the faculty member's record that denying the faculty member such tenure, promotion, or reappointment was unjustified.

(b) The panel shall judge the merits of a claim of a Clearly Adequate Record of Achievement in the case of a tenure, promotion, or reappointment decision in accordance with the provisions of [III-10.5b](#). In the absence of written standards, the panel shall deem the standards to be those that prevailed in comparable decisions concerning other faculty members. The panel may also consider comparable decisions concerning other faculty members in interpreting and applying written standards.

(c) The panel shall give great weight to the assessment of any person or persons knowledgeable in the faculty's member's teaching area, field of research or comparable activity, or area of professional service, to the extent such person's knowledge is relevant to evaluating the judgments underlying the decision being reviewed.

(d) In arriving at its finding on this ground, the panel shall consider the faculty member's record as a whole, but no reasons other than those cited in the University's Written Statement of Reasons to the faculty member shall be considered in dispute, all other matters being presumed to have been resolved conclusively in favor of the faculty member.

(e) If the panel finds in favor of the faculty member on this ground, it shall recommend that the faculty member be granted tenure, promotion, or reappointment as appropriate.

(3) Improper Reason.

(a) In order to gain a favorable recommendation from the panel on this ground, the faculty member must show, by a preponderance of the evidence, that the decision to deny tenure, promotion, or reappointment as the case may be to the faculty member was substantially

affected by an improper reason as defined in III-29.5a(2)(c).

(b) If the panel finds in favor of the faculty member on this ground, it shall recommend that a reconsideration of the original decision to deny the faculty member tenure, promotion, or reappointment be undertaken, starting at the lowest level at which an evaluation or recommendation or written report could have been affected by consideration of an improper reason; that the reconsideration be based upon the faculty member's record as updated to the time of the reconsideration; and that an extension of the faculty member's probationary appointment be granted as necessary to make such reconsideration possible.

(4) Improper Procedure.

(a) In order to gain a favorable recommendation from the panel on this ground, the faculty member initially must show, by a preponderance of the evidence, that in the actions leading to the decision by the University (to deny tenure, promotion, or reappointment as the case may be to the faculty member), there occurred a failure to engage in reasonable faculty consultation or a significant violation of an established University procedure. The panel must find in favor of a faculty member who meets this initial burden, unless the University shows, by a preponderance of the evidence, that the failure to engage in reasonable faculty consultation or the significant procedural violation could not have affected the decision.

(b) If the panel finds in favor of the faculty member on this ground, it shall recommend that a reconsideration of the original decision to deny the faculty member tenure, promotion, or reappointment be undertaken, starting at the lowest level at which an evaluation or recommendation or written report could have been affected by the use of improper procedures; that the reconsideration be based upon the faculty member's record as updated to the time of the reconsideration; and that an extension of the faculty member's probationary appointment be granted as necessary to make possible such reconsideration. Such an extension of time, however, shall not subject the faculty member on reconsideration to heightened standards regarding quantity of scholarship.

(5) Unfair Impediment.

(a) In order to gain a favorable recommendation from the panel on this ground, the faculty member must show, by a preponderance of the evidence, that an unfair impediment, for which the University or one of its officers was responsible, substantially affected the faculty member's failure to meet established standards.

(b) If the panel finds in favor of the faculty member on this ground, it shall recommend that a new consideration whether to grant the faculty member tenure, promotion, or reappointment be undertaken, starting at the beginning of the evaluation process on the basis of the record then achieved by the faculty member; and that an extension of the faculty member's probationary appointment be granted as necessary to remove the effect of the impediment and to make possible such reconsideration.

g. Report of the Panel.

(1) The panel shall make its recommendations in a written report which shall be prepared and sent to the Presiding Officer as soon as possible after the conclusion of the investigation and hearing. If the panel has found in favor of the faculty member on any ground, it may make, in addition to its major recommendation concerning the faculty member's tenure, promotion, or reappointment, recommendations for other actions, except for the payment of counsel fees, that it judges to be required by the equities of the case.

(2) The report shall contain findings of fact and conclusions drawn from those findings as well as the panel's recommendation, if any. The report shall include findings of fact and conclusions drawn from those findings that resolve each and every ground raised by the faculty member, even if the

conclusion reached on one ground is sufficient to support the Panel's recommendation. The report shall specifically include the following:

- (a) an express statement of each ground raised by the faculty member, including the identity and definition of each ground specified in III-29.5a(2);
- (b) an express statement of the burden of proof governing each ground raised by the faculty member as specified in III-29.5f;
- (c) an opinion explaining the reasons for the panel's conclusions and recommendations, if any, based on the findings of fact and the burden of proof and standard of judgment applicable to each ground raised by the faculty member;
- (d) in a case based in whole or part on the Clearly Adequate Record of Achievement ground, a description of any assessment by knowledgeable persons contained in the record and an explanation of the weight given to any such assessment by the panel.

(3) The report shall be written in a manner that satisfies the requirement of protecting confidentiality to the maximum extent possible as provided in III-29.4 and III-29.5d(5). In preparing its report, the panel in its discretion may seek the assistance of the Investigating Officer.

(4) If the panel has not found in favor of the faculty member on any ground, the Presiding Officer shall send copies of the report only to the faculty member, the departmental executive officer, the collegiate dean, the Academic Officer, the University Representative, and the Investigating Officer. The case is then closed, subject only to a decision by the Board of Regents to grant the faculty member a request for review.

(5) If the panel has found in favor of the faculty member on any ground, the Presiding Officer shall send copies of the report to the persons named in paragraph (4) above, and shall also send a copy of the report to the President.

h. The President's Decision. If the panel has found in favor of the faculty member on any ground, the President of the University shall decide whether or not the University will accept the recommendations of the panel. The President may seek advice of counsel concerning the decision, but the Office of General Counsel shall not provide that advice if it had previously advised the University Representative concerning the matter.

(1) Basis for President's Decision. The President's decision shall be based on all documents, testimony, and other matters presented to the panel. The President shall not hold a hearing, but may meet with the panel. Furthermore, either party may submit a brief to the President within ten business days of receiving notice that the Presiding Officer has transmitted the panel's report to the President. In making the decision, the President shall give great weight to the findings and recommendations of the panel. Like the panel, the President shall be bound by the burdens of proof and standards of judgment stated in paragraph f above. It shall not be considered an acceptance by the President of the panel's recommendations for the President to order a reconsideration of the original decision to deny the faculty member tenure, promotion, or reappointment as the case may be unless the panel has specifically recommended that action.

(2) President Accepts All Recommendations in Favor of Faculty Member. If the President accepts all of the panel's findings and recommendations in favor of the faculty member, the President shall direct that the panel's recommendations be implemented. The President shall so inform the Presiding Officer in writing, and shall send a copy thereof to the panel members. The Presiding Officer shall send copies of the President's final decision to the faculty member, the departmental executive officer, the collegiate dean, the Academic Officer, the University Representative, each of the members of the panel, and the Investigating Officer. The case will then be closed.

(3) President Does Not Accept the Panel's Recommendation. If the President does not accept one or more of the recommendations of the panel, the President shall inform the panel members in writing

of the reasons for not accepting the panel's recommendation and shall send a copy thereof to the faculty member, the University Representative, the Presiding Officer and the Investigating Officer. Within five days of receiving the President's decision, either party may submit a brief to the Investigating Officer for the panel's consideration. The Investigating Officer shall send copies of any brief so submitted to the opposing party, each member of the judicial panel and the Presiding Officer. The panel then shall reconsider its recommendations and shall report the result of its reconsideration to the President in a supplementary written report. The panel shall send copies of its report to the parties, the Presiding Officer and the Investigating Officer. The panel shall respond within ten business days of the date on which the panel's chair receives the President's letter or the parties' briefs, whichever is later. Within five days of receiving the panel's report, either party may submit a brief to the President, with copies to the opposing party, the Presiding Officer and the Investigating Officer. The President then shall make a final decision on the matter. In making this final decision, the President shall give great weight to the views of the panel.

(a) After Panel Reconsideration, President Decides Against Faculty Member. If, after panel reconsideration, the President decides against the faculty member on all grounds, the President shall inform the panel members in writing of the final decision and of any additional reasons supporting the decision and shall send a copy thereof to the Presiding Officer. The Presiding Officer shall send copies of the President's final decision and reasons to the faculty member, the departmental executive officer, the collegiate dean, the Academic Officer, the University Representative, each of the members of the panel, and the Investigating Officer. The case will then be closed, subject only to a decision by the Board of Regents to grant the faculty member a request for review.

(b) After Panel Reconsideration, President Accepts At Least One, But Not All, Recommendations in Favor of Faculty Member. If, after panel reconsideration, the President accepts at least one, but not all, of the panel's recommendations in favor of the faculty member, the President shall direct that those recommendations that the President accepts be implemented. The President shall inform the panel members in writing of those recommendations that the President accepts, and of those that the President does not accept, and of any additional reasons supporting the decision. The President shall send a copy of the decision to the Presiding Officer. The Presiding Officer shall send copies of the President's final decision to the faculty member, the departmental executive officer, the collegiate dean, the Academic Officer, the University Representative, and the Investigating Officer. The case will then be closed, subject only to a decision by the Board of Regents to grant the faculty member a request for review with regard to those recommendations not accepted by the President.

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PART III. HUMAN RESOURCES

DIVISION VI CONFLICT MANAGEMENT

CHAPTER 29, Sections 6-9: FACULTY DISPUTE PROCEDURES

(Amended 4/21/93; further amended, and approved by Regents 5/21-22/97)

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[29.5 Denial of Tenure, Promotion, or Reappointment](#)

29.6 GRIEVANCE.

a. Introduction.

(1) Scope. The procedures described in this section constitute the exclusive remedy within the University for a faculty member who wishes to challenge the legitimacy of some University administrative action or non-action that affects the faculty member, except for a complaint about:

- (a) a decision to deny the faculty member tenure, promotion, or reappointment (which falls under [III-29.5](#)), or a decision to terminate a clinical faculty member, or to deny promotion or reappointment to a clinical faculty member (which falls under [III-29.9](#));
- (b) any action insofar as it was taken under the Regents Rules;
- (c) any action or non-action insofar as it is subject to the Iowa Tort Claims Act; or
- (d) any action or non-action on any ground other than one or more of the grounds stated in paragraph (2) below.

(2) Grounds for a Challenge to the Legitimacy of some Administrative Action or Non-Action. A challenge by a faculty member to the legitimacy of some University administrative action or non-action that affects the faculty member may be made through these procedures only on one or more of the following grounds:

- (a) Violation of a University Obligation: that the action or non-action is in violation of a written promise to the faculty member by an authorized administrator of the University,
- (b) Unfair Impediment: that the action or non-action significantly impairs the ability of the faculty member to do what is expected of a faculty member, and that the action or non-action is not related to a reasonable institutional need or to the faculty member's performance as a faculty member,
- (c) Improper Reason: that the action or non-action is based in part or in whole on the faculty member's race, creed, color, national origin, age, sex, disability, sexual orientation, gender identity, or any other classification that deprives a person of consideration as an individual, including but not limited to associational preference.
- (d) Violation of Academic Freedom or Tenure Rights: that the action or non-action is in violation of the faculty member's academic freedom or tenure rights.

(3) Stages in these Procedures. The stages in the procedures in a faculty member's challenge to the legitimacy of some administrative action or non-action that affects the faculty member are:

- (a) Informal Discussions
- (b) Exchange of Letters and Further Discussion
- (c) Investigation, Hearing, and Faculty Judicial Panel Recommendation
- (d) President's Decision

b. Informal Discussions. A faculty member who wishes to challenge the legitimacy of some administrative action or non-action is expected to make every reasonable effort to settle the matter through informal discussions with the departmental executive officer, the collegiate dean, the Academic Officer, or anyone else connected with the matter. In any such informal discussion, the faculty member may be accompanied by legal counsel and/or another faculty member of his or her choice. As a part of the informal discussion stage, either party may request the services of the Office of the University Ombudsperson.

c. Exchange of Letters and Further Discussion. If the matter is not settled to the faculty member's satisfaction by informal discussions, the faculty member may proceed only by submitting to the administrator who is chiefly responsible for the action or non-action about which the faculty member is complaining a written request for a written statement of the reasons for the action or non-action. In the request, the faculty member must state in some detail the nature of the complaint and the remedy that is sought. Within twenty business days of receiving this request, the administrator shall inform the faculty member in writing and in reasonable detail of the reason or reasons for the action or non-action. If this exchange of letters does not settle the matter to the faculty member's satisfaction, a meeting between the faculty member and the administrator shall take place in a further attempt to settle the matter. At this meeting, the faculty member may be accompanied by another faculty member of his or her choice.

d. The Nature of the Investigation.

(1) Request for an Investigation. If the exchange of letters and further discussion do not settle the matter to the faculty member's satisfaction and the faculty member wishes to pursue the challenge, the faculty member may request an investigation by a faculty judicial panel. The request shall be directed to the Presiding Officer of the Faculty Judicial Commission, who shall forward copies of the request to the faculty member's departmental executive officer, the collegiate dean, the Academic Officer, and the administrator with whom the exchange of letters took place. In the request, the faculty member must specify the ground or grounds for the challenge with as much specificity as possible on the basis of evidence or information available to the faculty member when the request is submitted and describe the remedy that is sought. The request for an investigation must be sent within twelve months of the faculty member's receipt of the administrator's reasons for

action or non-action.

(2) Claim Within Scope of Procedures. Upon receiving the request for an investigation, the Presiding Officer shall review it to confirm that it falls within the scope of this section. Notwithstanding the preceding sentence, the judicial panel shall have sole authority to determine whether the faculty member's request for investigation states a frivolous claim or falls outside the Grounds for Challenge, as provided in paragraph (3) below.

(a) If the Presiding Officer determines that the request does fall within the scope of this Section, then the Presiding Officer shall appoint a faculty judicial panel to review and decide the case.

(b) If the request does not fall within the scope of this section, then the Presiding Officer shall notify the faculty member and the Academic Officer, and the President of the University shall decide whether or not the claim falls within the scope of this Section. The Presiding Officer shall provide the President with a copy of the faculty member's request for an investigation and the Presiding Officer's decision that the request does not fall within the scope of this Section. In making the final determination, the President may, at his or her discretion, request oral or written statements from the parties. The President shall notify the Presiding Officer of his or her decision. If the President determines that the request for investigation falls within the scope of this Section, then the Presiding Officer shall appoint a faculty judicial panel to review and decide the case. If the President determines that the request for investigation does not fall within the scope of this Section, then the Presiding Officer shall notify the faculty member and the Academic Officer. In any case, the Presiding Officer shall forward copies of the President's decision to the faculty member and the Academic Officer.

(3) Claim Within Grounds. Once a panel has been appointed, the Presiding Officer shall direct the panel to review the request for investigation and to decide, as soon as possible, whether, regardless of its validity, it states a frivolous claim or falls outside the Grounds for Challenge stated under paragraph (a)(2). To make this determination, the panel may, in its discretion, request oral or written statements from the parties. If the panel decides that the request for investigation states a frivolous claim or falls outside the Grounds for Challenge, the panel shall end its investigation and make its report. If the panel decides that the request for investigation does not state a frivolous claim and does fall within the Grounds of these procedures, it shall notify the Presiding Officer, who shall direct the Investigating Officer to begin the investigation.

(4) Stay of Proceedings. The Presiding Officer shall have the power to suspend the deadlines specified under this Section or to stay any proceeding under this Section when requested to do so in writing by either or both parties or the Ombudsperson and when, in the judgment of the Presiding Officer, the resulting delay would significantly advance the possibility of achieving an agreed-upon settlement by the parties.

(5) Submission of Preliminary Statements. The Investigating Officer shall begin the investigation by requesting each party to provide, within ten business days of the request, a Preliminary Statement which shall include the following:

(a) a statement of the issues of fact or judgment, segregated according to the applicable Ground for Challenge, that identify any point or points of disagreement between the University and the faculty member;

(b) a list of the relevant non-testimonial evidence which each party seeks from the opposing party or from others not party to the dispute;

(c) copies of any relevant non-testimonial evidence in the party's possession, custody or control; and

(d) the identity and location of witnesses each party plans to call.

(6) Obtaining the Evidence.

(a) Based on the information received under paragraph (5) above, the Investigating Officer shall obtain the relevant non-testimonial evidence requested by the parties in their Preliminary Statements. The Investigating Officer is empowered to request and to receive the cooperation of the Academic Officer, the collegiate dean, the departmental executive officer, the grieving faculty member, other faculty members, and other University employees and to request and to receive from such persons all non-testimonial evidence of possible relevance to the case, including personnel records concerning teaching, scholarship, or professional service of other faculty members. Faculty members, staff, students and officials of the University have a duty to deliver promptly any such documents, including personnel files that are requested by the Investigating Officer and otherwise to cooperate with the investigation.

(b) If the parties dispute the relevance of any document or part of a document, then the Investigating Officer shall discuss with the parties the possible resolution of the dispute and try to reach an agreement. If no agreement can be reached, then the document or part thereof in question shall be provided to the panel pursuant to the procedures under paragraph III-29.6d(12), together with each party's brief statement regarding its relevance.

(7) Distribution of Materials to the Parties. The Investigating Officer shall provide each party with a copy of the opposing party's Preliminary Statement submitted under paragraph (5) above. The Investigating Officer also shall provide the parties with a copy of all the relevant non-testimonial evidence that the Investigating Officer has obtained under paragraph (6) above.

(8) Confidentiality. During the investigation, all non-testimonial evidence obtained for a case shall be presumed to be confidential with respect to all persons who do not need to have access to the evidence in performing their duties or exercising their rights under these regulations. Prior to the beginning of a hearing or the termination of the panel's responsibilities, whichever occurs first, each party shall be afforded an opportunity to designate evidence or portions of evidence that should continue to be regarded as confidential, and this evidence shall be so marked. Neither party may disseminate or allow to be disseminated any evidence presumed or marked as confidential under this paragraph while a case is pending or after the case has been completed. Documents that were written with an explicit or implied expectation that they were confidential or would not be revealed to the faculty member shall be made available to the parties only after the name of the author or authors of the document is excised and only, to the maximum extent possible consistent with providing the substance of the contents of the document to the parties, after identifying aspects or portions of the documents have been excised.

(9) Final Statements and Rebuttal.

(a) The parties shall submit to the Investigating Officer and to the opposing party and counsel their respective Final Statements in writing according to the schedule set forth below. In their Final Statements, the parties shall set forth their respective positions on the opposing party's Preliminary Statement and on the evidence provided by the Investigating Officer.

(b) The faculty member shall submit his or her Final Statement first, within fifteen business days following his or her receipt of the non-testimonial evidence. Within fifteen business days following the University's receipt of the faculty member's Final Statement, the University shall submit its Final Statement, which may respond to the arguments raised in the faculty member's Final Statement.

(c) The faculty member may submit a written Rebuttal to the University's Final Statement, provided that the faculty member does so within ten business days following the faculty member's receipt of the University's Final Statement. If submitted, the Rebuttal shall be limited to the arguments raised in the University's Final Statement.

(d) The parties may not submit any additional pre-existing evidence with their Final

Statements or Rebuttal, although they may attach exhibits such as charts, tables, graphs or summaries created for purposes of these proceedings. No witness statements or affidavits may be submitted with these Final Statements or Rebuttal. When addressing the need for a hearing, the parties may characterize the testimony they anticipate would be presented at such a hearing. Such characterizations in the parties' Final Statements and Rebuttal, however, are argument on the issue of the need for a hearing, and the panel shall not consider them as evidence on the merits of the case.

(10) Assistance to the Parties. Throughout the investigation, the Investigating Officer may meet with the parties together or separately and may assist them in complying with the requirements of paragraph (6) above, as seems appropriate to the Investigating Officer. The Investigating Officer may extend deadlines for submissions by the parties when doing so, in the Investigating Officer's judgment, will expedite the case and/or improve the quality of the material presented to the panel.

(11) Report to the Panel. The Investigating Officer shall report to the panel in writing, with copies to the parties and counsel, any failure, delay or other obstruction by a party in any part of these procedures and shall indicate to the panel whether the failure, delay or obstruction appears to be justifiable. Taking into account the Investigating Officer's report concerning the failure, delay or obstruction, the panel may draw negative inferences and take appropriate action on the basis of a failure of a party to provide relevant documents or other materials or information. Excessive delays or other obstruction to providing documents or other materials or information may be treated by the panel as a failure to provide the document. The parties shall not submit any response to the report to the panel.

(12) Distribution of Materials to the Panel. The Investigating Officer shall provide each member of the Judicial Panel with:

- (a) a copy of the Preliminary Statements submitted under paragraph (5) above;
- (b) a copy of the Final Statements and Rebuttal, if any, submitted under paragraph (9) above;
- (d) a copy of any item of the relevant non-testimonial evidence the Investigating Officer has obtained under paragraph (6) above which either party has referenced in its Final Statement or Rebuttal submitted under paragraph (9) above; and
- (d) access to a complete copy of all the relevant non-testimonial evidence the Investigating Officer has obtained under paragraph (6) above.

(13) Conference Regarding a Hearing. After Final Statements and the Rebuttal, if any, have been submitted, the parties and their attorneys shall meet with the Investigating Officer to discuss:

- (a) the desirability of a hearing before the judicial panel at which oral testimony will be taken from witnesses on one or more of the grounds, and the factual issues to be addressed by such testimony; and
- (b) the desirability of oral argument by counsel or the parties to the judicial panel regarding the issues presented under one or more of the grounds and the time constraints reasonably to be imposed on such argument.

The judicial panel shall hold a hearing and/or entertain oral argument if the panel or either party desires it. The Investigating Officer shall impose any limitations on the time for argument to the panel. The Investigating Officer shall advise the parties of the Judicial Panel's limitations on the factual issues to be considered in the hearing.

(14) Communication between the Panel and the Parties. A copy of all communication regarding the matter in dispute by the Judicial Panel or any of its members to either party shall be given to the opposing party, all counsel and the Investigating Officer. All communication regarding the matter in dispute by either party or counsel, to the Judicial Panel or to any of its members, shall be directed

through the Investigating Officer, except at any hearing held in the case. This rule shall apply even if such communication is responsive to a prior communication from the Judicial Panel or any of its members.

e. The Nature of the Hearing.

(1) Open Hearing. The hearing shall be open unless:

- (a) both parties request that it be closed, in which case it shall be closed; or
- (b) it is necessary to close the hearing temporarily to preserve the confidentiality of documents or other matters or to protect witnesses who fear reprisals.

The decision to close the hearing for any of the reasons specified in this paragraph shall be made by the Investigating Officer in consultation with the panel. A closed hearing shall be closed to all except the panel, the parties and their counsel, the Investigating Officer, the testifying witness and the recorder of the proceedings.

(2) Recording. The hearing shall be recorded by videotape. The Investigating Officer shall ensure that the recording process maintains the confidentiality of the evidence, and that the resulting videotape is maintained in a secure manner, protecting its confidentiality. The record of the hearing may, at the discretion of the panel, exclude the discussion of procedural matters. Either party or the panel may request that the proceedings also be recorded by a stenographic reporter. The party requesting such additional recording shall bear its cost; if the panel requests it, then the Investigating Officer shall bear its cost. If either party requests a transcript, that party shall bear its cost. If the panel requests a transcript, the office of the Investigating Officer shall bear its cost.

(3) Confidentiality. In any hearing or portion of hearing that is closed, all testimony shall be presumed to be confidential with respect to all persons who do not need to have access to that information in performing their duties.

(4) Sequestration of Witnesses. At the request of either party, witnesses shall be sequestered from the hearing prior to their testimony, unless the panel, in the interests of justice, objects to such sequestration.

(5) Rights of the Parties. Subject to the Investigating Officer's power to control the hearing, described in paragraph (6) below, the faculty member may be accompanied by another faculty member of his or her choice, subject to paragraph (4) above, regarding sequestration of witnesses. In addition, each party shall have the following rights:

- (a) to decide which witnesses to call to testify on behalf of that party;
- (b) to present evidence through the testimony of a party's own witnesses;
- (c) to present any other relevant evidence;
- (d) to cross-examine any witness called by the other party;
- (e) to make an opening statement before and a closing statement after the presentation of evidence;
- (f) to submit a written argument at the conclusion of the presentation of evidence; and
- (g) to be consulted and to present oral and/or written argument for the purpose of influencing any decision made by the Investigating Officer in the exercise of the Investigating Officer's power to control the hearing.

(6) Investigating Officer. The Investigating Officer shall have the power to control the hearing, in

consultation with the panel, including but not limited to the power:

- (a) to ask questions of any witness;
- (b) to limit the presentation of evidence on grounds of irrelevancy or redundancy when necessary to avoid an excessively long hearing, but the investigating officer shall not exclude evidence on the basis of formal rules of evidence that would govern a judicial proceeding;
- (c) to limit the length of opening and closing statements;
- (d) to limit the length of any written arguments submitted;
- (e) to limit the time after the conclusion of the presentation of evidence for submission of written arguments to the panel;
- (f) to set the date, time, and place for conducting the hearing, including the beginning, ending, adjournments, and any reopenings, in the interest of achieving an expeditious proceeding and accommodating the convenience of the parties.
- (g) to take such action as seems appropriate to preserve the confidentiality of marked documents or other confidential matters to the maximum extent possible consistent with a full opportunity of each party to present and hear relevant evidence.

(7) The Panel. The panel shall have the power to ask questions of any witness.

f. Burdens of Proof and Standards of Judgment. The Judicial Panel shall make findings of fact and shall draw conclusions based on those findings, consistent with the burdens of proof and standards of judgment applicable to each Ground for Challenge, as set forth below.

(1) Violation of a University Obligation. In order to gain a favorable recommendation from the panel on this ground, the faculty member must show, by the preponderance of the evidence, that on the basis of a written promise to the faculty member by an authorized administrator of the University, the faculty member was justified in believing that the administrative action or non-action would not occur and that the faculty member relied detrimentally on that promise. The faculty member must either present in evidence the document or documents upon which the claim of a violation of a University obligation is based or else justify the failure to do so.

(2) Unfair Impediment. In order to gain a favorable recommendation from the panel on this ground, the faculty member must show, by the preponderance of the evidence, both 1) that the action or non-action significantly impairs the ability of the faculty member to do what is ordinarily expected of a faculty member, and 2) that the action or non-action is not significantly related either to any reasonable institutional need or to the faculty member's performance as a faculty member.

(3) Improper Reason. In order to gain a favorable recommendation from the panel on this ground, the faculty member must show, by the preponderance of the evidence, both 1) that the occurrence of the administrative action or non-action was substantially affected by an improper reason, and 2) that the action or non-action adversely affects the faculty member. If the faculty member shows only that there exists or existed a condition that might have been involved improperly in the action or non-action, the panel shall not find in favor of the faculty member on this ground.

(4) Violation of Academic Freedom or Tenure Rights. In order to gain a favorable recommendation from the panel on this ground, the faculty member must show, by the preponderance of the evidence, that some administrative action or non-action did violate the faculty member's academic freedom or tenure rights.

g. Report of the Panel.

(1) The panel shall make its recommendations in a written report which shall be prepared and sent

to the Presiding Officer as soon as possible after the conclusion of the investigation and hearing. If the panel has found in favor of the faculty member on any ground, it may make any recommendations that it judges to be required by the equities of the case, except that it may not recommend the paying of counsel fees.

(2) The report shall contain findings of fact and conclusions drawn from those findings as well as the panel's recommendations, if any. The report shall include findings of fact and conclusions drawn from those findings that resolve each and every ground raised by the faculty member, even if the conclusion reached on one ground is sufficient to support the Panel's recommendation. The report shall specifically include the following:

(a) an express statement of each ground raised by the faculty member, including the identity and definition of each ground specified in III-29.6a(2);

(b) an express statement of the burden of proof governing each ground raised by the faculty member as specified in III 29.6f; and

(c) an opinion explaining the reasons for the panel's conclusions and recommendations, if any, based on the findings of fact and the burden of proof and standard of judgment applicable to each ground raised by the faculty member.

(3) The report shall be written in a manner that satisfies the requirement of protecting confidentiality to the maximum extent possible as provided in III-29.4h and III-29.6d(8). In preparing its report, the panel may, in its discretion, seek the assistance of the Investigating Officer.

(4) If the panel has not found in favor of the faculty member on any ground, the Presiding Officer shall send copies of the report only to the faculty member, the departmental executive officer, the collegiate dean, the Academic Officer, the University Representative, and the Investigating Officer. The case is then closed, subject only to a decision by the Board of Regents to grant the faculty member a request for review.

(5) If the panel has found in favor of the faculty member on any ground, the Presiding Officer shall send copies of the report to the persons named in paragraph (4) above, and shall also send a copy of the report to the President.

h. The President's Decision. If the panel has found in favor of the faculty member on any ground, the President of the University shall decide whether or not the University will accept the recommendations of the panel. The President may seek advice of counsel concerning the decision, but the Office of General Counsel shall not provide that advice if it had previously advised the University Representative concerning the matter.

(1) Basis for President's Decision. The President's decision shall be based on all documents, testimony, and other matters presented to the panel. The President shall not hold a hearing, but may meet with the panel. Furthermore, either party may submit a brief to the President within ten business days of receiving notice that the Presiding Officer has transmitted the panel's report to the President. In making the decision, the President shall give great weight to the recommendations of the panel. Like the panel, the President shall be bound by the burdens of proof and standards of judgment stated in paragraph (f) above.

(2) President Accepts All Recommendations in Favor of Faculty Member. If the President accepts all of the panel's recommendations in favor of the faculty member, the President shall direct that the panel's recommendations be implemented. The President shall so inform the Presiding Officer in writing, and shall send a copy thereof to the panel members. The Presiding Officer shall send copies of the President's final decision to the faculty member, the departmental executive officer, the collegiate dean, the Academic Officer, the University Representative, each of the members of the panel, and the Investigating Officer. The case will then be closed.

(3) President Does Not Accept the Panel's Recommendation. If the President does not accept one or

more of the recommendations of the panel, the President shall inform the panel members in writing of the reasons for not accepting the panel's recommendation and shall send a copy thereof to the faculty member, the University Representative, the Presiding Officer and the Investigating Officer. Within five days of receiving the President's decision, either party may submit a brief to the Investigating Officer for the panel's consideration. The Investigating Officer shall send copies of any brief so submitted to the opposing party, each member of the judicial panel and the Presiding Officer. The panel then shall reconsider its recommendations and report the result of its reconsideration to the President in a supplementary written report. The panel shall send copies of its report to the parties, the Presiding Officer and the Investigating Officer. The panel shall respond within ten business days of the date on which the panel's chair receives the President's letter or the parties' briefs, whichever is later. Within five days of receiving the panel's report, either party may submit a brief to the President, with copies to the opposing party, the Presiding Officer and the Investigating Officer. The President then shall make a final decision on the matter. In making this final decision, the President shall give great weight to the views of the panel.

(a) After Panel Reconsideration, President Decides Against Faculty Member. If, after panel reconsideration, the President decides against the faculty member on all grounds, the President shall inform the panel members in writing of the final decision and of any additional reasons supporting the decision and shall send a copy thereof to the Presiding Officer. The Presiding Officer shall send copies of the President's final decision and reasons to the faculty member, the departmental executive officer, the collegiate dean, the Academic Officer, the University Representative, each of the members of the panel, and the Investigating Officer. The case will then be closed, subject only to a decision by the Board of Regents to grant the faculty member a request for review.

(b) After Panel Reconsideration, President Accepts At Least One, But Not All, Recommendations in Favor of Faculty Member. If, after panel reconsideration, the President accepts at least one, but not all, of the panel's recommendations in favor of the faculty member, the President shall direct that those recommendations that the President accepts be implemented. The President shall inform the panel members in writing of those recommendations that the President accepts, and of those that the President does not accept, and of any additional reasons supporting the decision. The President shall send a copy of the decision to the Presiding Officer. The Presiding Officer shall send copies of the President's final decision to the faculty member, the departmental executive officer, the collegiate dean, the Academic Officer, the University Representative, and the Investigating Officer. The case will then be closed, subject only to a decision by the Board of Regents to grant the faculty member a request for review with regard to those recommendations not accepted by the President.

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29.7 ETHICS.

a. Scope. The procedures described in this section constitute the exclusive remedy within the University for resolution of any complaint that a faculty member violated the Professional Ethics and Academic Responsibility Policy stated in [III-15](#).

(1) If any of the following University policies are determined, pursuant to their own procedures, referenced below, to have been violated, then the Academic Officer on behalf of the University shall prepare a Notice of Charges as described under paragraph c below, and shall forward it to the Presiding Officer, and such case shall proceed as described under paragraph c below:

(a) [University Policy on Sexual Harassment and Consensual Relationships II-4](#) (pursuant to II-4.3c); and [University Sexual Harassment Complaint Procedures II-5](#) (a finding of reasonable basis under II-5.10b(5)(a)(1));

(b) [University Policy on Violence II-10](#) (a finding of reasonable basis under II-10.7d);

(c) [The University of Iowa Faculty and Staff Policy on a Drug Free Environment II-12](#) (a finding of violation under [II-12.3b](#)); and

(d) Any other University Policy governing faculty members' ethical misconduct, enacted after these procedures are adopted.

(2) If, pursuant to the University Policy on Ethics in Research, set forth in [II-27.6](#), a determination is made that the investigation findings warrant further action, the following procedures shall apply:

(a) Executive Vice President and Provost/Academic Officer's Proposed Sanction. Any internal University sanction to be imposed shall be imposed initially by the Executive Vice President and Provost/Academic Officer. In doing so, the Executive Vice President and Provost/Academic Officer shall consider the totality of the record made in the initial inquiry conducted by the Research Integrity Officer, together with the standing committee's written report of the findings from its own investigation. The Executive Vice President and Provost/Academic Officer shall accept the findings of the standing committee and shall determine an appropriate sanction to be imposed. The Executive Vice President and Provost/Academic Officer shall notify the faculty member of any sanction so determined.

(b) Faculty Member's Option. The faculty member may accept or reject the proposal of the Executive Vice President and Provost/Academic Officer. If the faculty member accepts the proposal of the Executive Vice President and Provost/Academic Officer, it shall be implemented and the case shall be closed. If the faculty member rejects the proposal of the Executive Vice President and Provost/Academic Officer, then the case shall proceed to a faculty panel solely for its recommendation for any appropriate sanction to be imposed. The faculty panel shall be appointed pursuant to the procedures specified in paragraph f below.

(c) Faculty Panel's Review. The faculty panel shall not hold an evidentiary hearing, and it shall not reconsider the standing committee's finding that further personnel action is warranted. Rather, the faculty panel shall be bound by the findings of the standing committee. The faculty panel shall consider the totality of the record made in the investigation conducted by the Research Integrity Officer, together with the standing committee's written report of its findings from that investigation. The faculty panel may hear argument by the accused faculty member and the Executive Vice President and Provost/Academic Officer and their respective counsel.

(d) Faculty Panel's Report Recommending Sanction. The faculty panel shall present its recommendations regarding any appropriate sanction in a written report in accordance with paragraph i below.

(e) President's Review. The President shall determine what sanction, if any, the University shall impose. In no case shall the President reconsider the findings of the standing committee. The President's decision shall be based on: 1) the record made in the initial inquiry conducted by the Research Integrity Officer; 2) the standing committee's written report of its findings from its own investigation; and 3) the faculty panel's report recommending sanctions. The President shall not hold an evidentiary hearing, but may meet with the faculty panel. Furthermore, either party may submit a brief to the President within ten business days of receiving notice that the Presiding Officer has transmitted the panel's report to the President. In making the decision, the President shall be bound by the findings of the standing committee and shall give great weight to the recommendations of the faculty panel. The President may seek advice of counsel concerning the decision, but the Office of General Counsel shall not provide that advice if any member of that office had previously advised the Academic Officer, the University Representative, the Vice President for Research, or any other person representing the University's interests in that proceeding.

If the President accepts all of the faculty panel's recommendations regarding sanctions, the President shall direct that the panel's recommendations be implemented; notification of the

President's decision shall be made as set forth in paragraph j(2) below; and the case will then be closed. If the President does not accept one or more of the faculty panel's recommendations regarding sanctions, the procedures set forth in paragraph j(3) below shall apply.

b. Initial Steps.

(1) Complaint. A complaint that a faculty member has violated the Professional Ethics and Academic Responsibility Policy may be filed with the Academic Officer by any person, or a complaint may be initiated by the Academic Officer.

(2) Preliminary Actions by the Academic Officer. The Academic Officer shall make a brief investigation as may be appropriate to determine whether there is a reasonable basis for believing that a violation of the Professional Ethics and Academic Responsibility Policy has occurred. This investigation, to be conducted in such a manner as to avoid injury to the faculty member's reputation, ordinarily shall be completed within thirty days following receipt of the complaint.

(a) If, at this time or at any later time, the Academic Officer concludes that a reasonable basis does not exist, the Academic Officer shall so notify the complainant. Despite a finding of no reasonable basis, the Academic Officer may, in his or her discretion, conclude that reconciliatory mediation between the faculty member and the complainant may be helpful. In those cases, the Academic Officer shall so notify the Presiding Officer within ten days after notifying the complainant of the finding of no reasonable basis, and the Presiding Officer, as soon as possible, shall so notify the faculty member and the complainant. Only if both the faculty member and the complainant agree to participate in the recommended reconciliatory mediation shall mediation between them take place. Such mediation shall proceed according to the procedures set forth in III-29.7e. If the Academic Officer does not conclude that reconciliatory mediation would be helpful, or if the faculty member and the complainant do not agree to participate in such mediation, the case will be closed, and no further investigation, mediation or review will be undertaken.

(b) Settlement. At any time before a Notice of Charges is filed, the faculty member and the Academic Officer may enter into a negotiated settlement. Any settlement shall be confidential unless the faculty member, the Academic Officer, and the complainant, if any, agree otherwise.

(c) If the Academic Officer concludes that there is a reasonable basis for believing that a violation of the Professional Ethics and Academic Responsibility Policy has occurred, the Academic Officer, on behalf of the University, shall forward a Notice of Charges to the Presiding Officer.

c. Notice of Charges. The Notice of Charges shall quote the provisions of the Professional Ethics and Academic Responsibility Policy or other University Policy set forth in paragraph a above asserted to have been violated and shall set forth in reasonable detail the circumstances of the alleged violation. Copies of the Notice of Charges shall be sent to the faculty member involved, to the departmental executive officer and collegiate dean, to the Presiding Officer, and to the complainant, if other than the Academic Officer. The Academic Officer shall attach to the Notice of Charges sent to the faculty member a copy of these procedures.

(1) Any complaint resulting in a Notice of Charges shall proceed to mediation as described below. The purpose of such mediation shall be to attempt to settle the matter to the mutual satisfaction of the complainant, the charged faculty member, and the Academic Officer.

(2) Any complaint not resulting in a Notice of Charges may proceed to reconciliatory mediation as described in III-29.7e. If reconciliatory mediation does not take place, the case will be closed, and no further investigation, mediation or review will be undertaken.

d. Mediation After a Finding of Reasonable Basis. This paragraph d applies to all cases where the Academic Officer has made a finding of reasonable basis under III-29.7b(2)(c). The parties in these cases shall be the faculty member and the Academic Officer. The complainant, if any, may participate in the mediation at his/her own discretion, but shall not be required to do so.

(1) Suspension of Proceedings. Proceedings will be suspended for twenty days from the date of the Notice of Charges. During this time, the Presiding Officer shall select a mediator from the list of mediators then serving on the Faculty Judicial Commission.

(2) Selection of Mediator. The Presiding Officer shall remove from the list of mediators then serving on the Faculty Judicial Commission any mediator against whose service the Academic Officer or the faculty member shows cause to the satisfaction of the Presiding Officer. Then the faculty member may indicate the order of preference for mediation by each of the mediators remaining on the Presiding Officer's list. The Presiding Officer shall make necessary arrangements with the mediator for whom the faculty member indicated first preference. If this individual declines to serve as mediator, the Presiding Officer shall contact the person next in the order of the faculty member's stated preference, and so on until a mediator is selected. If none of the mediators can serve, then the mediator shall be selected by agreement of the faculty member and the Academic Officer. If the Presiding Officer determines that no agreement can be reached, then the Presiding Officer shall select randomly three members of the Faculty Judicial Commission who are qualified and available for service, placing them on the list of potential mediators. The faculty member and the Academic Officer each may make one peremptory challenge, after which the Presiding Officer shall appoint as mediator that individual remaining on the list, or, if more than one individual remains on the list, the Presiding Officer shall select the mediator randomly from those remaining.

(3) Preliminary Investigation Results. The results of any preliminary investigation by the Academic Officer shall be available to the mediator.

(4) Time Frame. Mediation shall begin at any time after twenty days after the date of the Notice of Charges. Mediation must be completed or declared unsuccessful by the mediator within thirty days after mediation begins.

(5) Preliminary Matters. The mediator shall meet with the parties at the outset of the mediation to establish the procedures under which the mediation will be conducted. (6) Mediator's Report. At the conclusion of the mediation, the mediator shall submit a written report to the Academic Officer and the Presiding Officer, with copies to the faculty member and the complainant. Such report shall state only whether the matter was settled or not settled, and if settled, the mediator shall attach to the report a copy of the settlement agreement which shall be signed by the parties.

(7) Academic Officer's Consent to Settlement. The Academic Officer shall not participate actively in the mediation except in those cases in which there is no complainant or in which the complainant declines to participate in the mediation. The Academic Officer must consent to any settlement reached through any mediation, except mediation pursuant to III-29.7b(2)(a) above, for the settlement to become effective and to terminate the grievance. Therefore, the mediator may consult with the Academic Officer, at the mediator's discretion, in order to provide the faculty member and complainant an opportunity to evaluate the viability of proposed settlements.

(a) If the Academic Officer accepts the settlement, the Academic Officer shall so indicate in a letter to the faculty member, with a copy to the mediator, the complainant, and the Presiding Officer. The settlement achieved through the mediation will be implemented by the appropriate administrative officers, and the case will then be closed. Such settlement shall remain confidential unless the faculty member, the Academic Officer, and the complainant, if any, agree otherwise.

(b) If the Academic Officer does not accept the mediated settlement, or if the mediator reports that no settlement was achieved, the Academic Officer may, at his or her discretion,

drop the charges or notify the Presiding Officer that a faculty panel will have to be appointed to investigate and decide the case. This notification shall include a summary of actions in the case that occurred since the date of the Notice of Charges.

e. Possible Reconciliatory Mediation After a Finding of No Reasonable Basis. This paragraph e applies to those cases in which: 1) the Academic Officer has concluded, under III-29.7b(2)(a), that reconciliatory mediation may be helpful, although no reasonable basis exists; and 2) both the faculty member and the complainant agree to participate in such mediation. Such mediation should focus on the resolution of issues raised by the complaint in order to allow the parties to restore their relationship and to return to their respective duties. Such mediation is not intended to address the Academic Officer's decision against filing a Notice of Charges and shall not be used to question that decision. The parties in these cases shall be the faculty member and the complainant.

(1) Selection of Mediator. The Presiding Officer, in consultation with the parties, shall identify a suitable mediator from among those mediators then serving on the Faculty Judicial Commission.

(2) Preliminary Investigation Results. The results of any preliminary investigation by the Academic Officer shall be available to the mediator.

(3) Time Frame. Mediation shall begin at any time after twenty days both parties have advised the Presiding Officer of their willingness to participate. Mediation will continue to resolution, or until, in the mediator's discretion, no resolution is likely.

(4) Mediator's Report. At the conclusion of the mediation, the mediator shall submit a written report to the Academic Officer and the Presiding Officer, with copies to the faculty member and the complainant. The report shall state whether a resolution was reached, and if so, the terms of such resolution. If no resolution was reached, the mediator shall explain briefly the mediator's rationale for ending the mediation.

(5) Termination of the Case. Once mediation has ended, the case will be closed, and no further investigation or review will be undertaken.

f. Faculty Panel Appointment. The Presiding Officer shall appoint a faculty judicial panel to review and decide any case not settled after mediation under paragraph d and any case arising under the University Policy on Ethics in Research in which the accused faculty member rejects the sanction proposed by the Executive Vice President and Provost/Academic Officer. Other than in cases arising under the University Policy on Ethics in Research, no faculty panel shall be appointed in any case in which no reasonable basis finding has been made. In its discretion, the faculty judicial panel may seek the assistance of the Investigating Officer in investigating the Notice of Charges prior to holding a hearing.

g. Hearing.

(1) The Investigating Officer shall assist the panel as necessary in obtaining, with notice to the faculty member and the Academic Officer, any non-testimonial evidence the panel may desire before proceeding to hearing. The Investigating Officer also shall assist the panel in making arrangements for the hearing and shall have other duties as described below.

(2) Open Hearing. The hearing shall be open unless:

(a) both the Academic Officer and the accused faculty member request that it be closed, in which case it shall be closed; or

(b) it is necessary to close the hearing temporarily to preserve the confidentiality of documents or other matters or to protect witnesses who fear reprisals.

The decision to close the hearing for any of the reasons specified in this paragraph shall be made by the Investigating Officer in consultation with the panel.

(3) Recording. The hearing shall be recorded by videotape and may also be recorded by a stenographic reporter, as the panel may decide. The record of the hearing may, at the discretion of the panel, exclude the discussion of procedural matters. The Investigating Officer shall ensure that the recording process maintains the confidentiality of the proceedings, and that the resulting videotape is maintained in a secure manner, protecting its confidentiality. If either party requests a transcript, that party shall bear its cost. If the panel requests a transcript, the Investigating Officer shall bear its cost.

(4) Refusal to Testify. A faculty member against whom a charge has been brought has the right to refuse to testify or even to appear at a hearing on the case. Such a refusal to testify or to appear shall not be taken as indicative of guilt and shall not prejudice the faculty member's case in any way.

(5) Sequestration of Witnesses. Any witness other than the faculty member or the Academic Officer shall be sequestered from the hearing until such witness has completed testifying, unless the panel, in the interests of justice, objects to such sequestration.

(6) Rights of the Parties. Subject to the Investigating Officer's power to control the hearing, described in paragraph (8) below, the accused faculty member may be accompanied by another faculty member of his or her choice, subject to paragraph (5) above, regarding sequestration of witnesses. In addition, the Academic Officer and the accused faculty member shall have the following rights:

- (a) to decide which witnesses to call to testify on behalf of that party;
- (b) to present evidence through the testimony of a party's own witnesses;
- (c) to present any other relevant evidence;
- (d) to cross-examine any witness called by the other party;
- (e) to make an opening statement before and a closing statement after the presentation of evidence;
- (f) to submit a written argument at the conclusion of the presentation of evidence; and
- (g) to be consulted and to present oral and/or written argument for the purpose of influencing any decision made by the Investigating Officer in the exercise of the Investigating Officer's power to control the hearing.

(7) Rights of the Complainant. The judicial panel shall determine whether the complainant may attend the hearing for any purpose other than to testify. The panel's determination shall be based on the interests of justice and shall take into account the advice of the Investigating Officer. The complainant shall have the right to be represented by counsel or by another person of his or her choice in connection with the complainant's testimony as a witness at the hearing. The complainant shall not participate as a party in the hearing.

(8) Investigating Officer. The Investigating Officer shall have the power to control the hearing, in consultation with the panel, including but not limited to the power:

- (a) to ask questions of any witness called by either party;
- (b) to limit the presentation of evidence on grounds of irrelevancy or redundancy when necessary to avoid an excessively long hearing, but the investigating officer shall not exclude evidence on the basis of formal rules of evidence that would govern a judicial proceeding;
- (c) to limit the length of opening and closing statements;
- (d) to limit the length of any written arguments submitted;

(e) to limit the time after the conclusion of the presentation of evidence for submission of written arguments to the panel;

(f) to set the date, time, and place for conducting the hearing, including the beginning, ending, adjournments, and any reopenings, in the interest of achieving an expeditious proceeding and accommodating the convenience of the parties and the panel;

(g) to take such action as seems appropriate to preserve the confidentiality of marked documents or other confidential matters to the maximum extent possible consistent with a full opportunity of each party to present and hear relevant evidence; and

(h) to sequester witnesses, pursuant to paragraph (5) above.

(9) The Panel. The panel shall have the power:

(a) to ask questions of any witness; and

(b) to make the findings and recommendations required to write the report described below.

h. Burden of Proof and Standards of Judgment. In all cases brought under this section, the Academic Officer, on behalf of the University, shall bear the burden of proving, by clear and convincing evidence in the record as a whole, that the faculty member violated the Professional Ethics and Academic Responsibility Policy or other University policy as stated in the Notice of Charges.

i. Report. The panel shall state its findings and make its recommendations in a written report which shall be prepared and sent to the Presiding Officer as soon as possible after the conclusion of the hearing.

(1) The report shall be written in a manner that satisfies the requirement of protecting confidentiality to the maximum extent possible as provided in [III-29.4j](#).

(2) In all cases except those arising under the University Policy on Ethics in Research, set forth in [II-27.6](#), the report shall set forth findings of fact and conclusions drawn from those findings. The report shall specify any sanctions that the panel recommends; such sanctions may consist of any combination of the following:

(a) Letter of warning or censure;

(b) Denial of specific privileges for specified periods;

(c) Adjustments in assigned duties or in compensation;

(d) Suspension for a specified period;

(e) Dismissal from employment;

(f) Performance of additional duties or issuance of apologies; or

(g) Other remedies or sanctions that the panel deems appropriate.

(3) In preparing its report, the panel in its discretion may seek the assistance of the Investigating Officer.

(4) The panel shall send its report and recommendations, if any, to the Presiding Officer. The Presiding Officer then shall send copies of the report to the faculty member, the President, the Academic Officer, the complainant, if any, and the Investigating Officer. In a case arising under [II-27.6](#), the Policy on Ethics in Research, the Presiding Officer also shall send copies of the report to the Vice President for Research.

j. President's Review. The President shall determine what action, if any, the University shall take, based on the panel's findings and recommendations. The President may seek advice of counsel concerning the decision, but the Office of General Counsel shall not provide that advice if it had previously advised the Academic Officer or the University Representative concerning the matter.

(1) Basis for President's Decision. The President's decision shall be based on all documents, testimony, and other matters presented to the panel. The President shall not hold a hearing, but may meet with the panel. Furthermore, either party may submit a brief to the President within ten business days of receiving notice that the Presiding Officer has transmitted the panel's report to the President. In making the decision, the President shall give great weight to the findings and recommendations of the panel. Like the panel, the President shall be bound by the burden of proof and standard of judgment stated in paragraph h above.

(2) President Accepts All Findings and/or Recommendations. If the President accepts all of the panel's findings and/or recommendations for sanctions, the President shall direct that the panel's recommendations be implemented. The President shall so inform the Presiding Officer in writing, and shall send a copy thereof to the panel members. The Presiding Officer shall send copies of the President's final decision to the faculty member, the departmental executive officer, the collegiate dean, the Academic Officer, the University Representative, each of the members of the panel, and the Investigating Officer. The case will then be closed.

(3) President Does Not Accept the Panel's Findings and/or Recommendations. If the President does not accept one or more of the findings and/or recommendations of the panel, the President shall inform the panel members in writing of the reasons for not accepting such finding(s) and/or recommendation(s) and shall send a copy thereof to the faculty member, the Academic Officer, the Presiding Officer and the Investigating Officer. Within five days of receiving the President's decision, the faculty member and the Academic Officer each may submit a brief to the Investigating Officer for the panel's consideration. The Investigating Officer shall send copies of any brief so submitted to the opposing party, each member of the judicial panel and the Presiding Officer. The panel then shall reconsider its findings and recommendations and shall report the result of its reconsideration to the President in a supplementary written report. The panel shall send copies of its report to the parties, the Presiding Officer and the Investigating Officer. The panel shall respond within ten business days of the date on which the panel's chair receives the President's letter or the parties' briefs, whichever is later. Within five days of receiving the panel's report, the faculty member and the Academic Officer each may submit a brief to the President, with copies to the opposing party, the Presiding Officer and the Investigating Officer. The President then shall make a final decision on the matter. In making this final decision, the President shall give great weight to the views of the panel.

(a) After Panel Reconsideration, President Rejects all Findings and/or Recommendations. If, after panel reconsideration, the President rejects all of the panel's findings and/or recommendations for sanctions, the President shall inform the panel members in writing of the final decision and of any additional reasons supporting the decision and shall send a copy thereof to the Presiding Officer. The Presiding Officer shall send copies of the President's final decision and reasons to the faculty member, the departmental executive officer, the collegiate dean, the Academic Officer, the University Representative, each of the members of the panel, and the Investigating Officer. The case will then be closed, subject only to a decision by the Board of Regents to grant the faculty member further review.

(b) After Panel Reconsideration, President Accepts At Least One, But Not All, Findings and/or Recommendations. If, after panel reconsideration, the President accepts at least one, but not all, of the panel's findings and/or recommendations for sanctions, the President shall direct that those recommendations that the President accepts be implemented. The President shall inform the panel members in writing of those findings and/or recommendations that the President accepts, and of those that the President does not accept, and of any additional reasons supporting the decision. The President shall send a copy of the decision to the Presiding Officer. The Presiding Officer shall send copies of the President's final decision to

the faculty member, the departmental executive officer, the collegiate dean, the Academic Officer, the University Representative, and the Investigating Officer. The case will then be closed, subject only to a decision by the Board of Regents to grant the faculty member a request for review with regard to those recommendations not accepted by the President.

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29.8 UNACCEPTABLE PERFORMANCE OF DUTY WARRANTING TERMINATION.

(1/02)

a. Introduction.

(1) Scope. This section establishes procedures to be followed by the University in initiating and conducting proceedings against a faculty member whose performance of duty is alleged to fall for a significant period of time, below the standard of performance required of an individual in the position occupied by the faculty member, to such an extent that the person is unfit to serve on the faculty.

(2) Alternative Conclusions. The procedures set forth in this section are intended only in cases for which dismissal for unacceptable performance of duty is contemplated, although the proceedings under this section may result in a recommendation other than termination. For example, the procedures may result in a change of the faculty member's assigned duties, a reallocation of effort, or other adjustments in the terms and conditions of the faculty member's employment.

(3) Academic Freedom. All proceedings under this section shall respect the principles of academic freedom stated in the Statement on Tenure and Academic Vitality at The University of Iowa ([III-10.1 a\(2\)](#), Regents 2/14/74), which commits the university to the principle that "free inquiry and expression are essential to the maintenance of excellence; tenure is essential to free inquiry and expression."

(4) Responsibility for lodging a complaint of unacceptable performance of duty warranting termination lies with the collegiate dean, according to the procedures set out in this section.

(5) Responsibility for formal notice of a charge of unacceptable performance of duty warranting termination lies with the academic officer, according to the procedures set out in this section.

b. Conditions. A tenured faculty member may be subject to a complaint of unacceptable performance of duty warranting termination only under the following conditions:

(1) When a faculty member's performance of duty is judged to have been, for a significant period of time, below the standard of performance required of an individual in the position occupied by the faculty member, to such an extent that the person is unfit to serve on the faculty, for reasons that may include but are not limited to substantial and manifest neglect of faculty duties, or inability to perform those duties.

(2) When reasonable efforts have been made by University, collegiate, and departmental officers to resolve concerns about unacceptable faculty performance in accordance with the University's policies governing post-tenure performance, including but not limited to yearly evaluations for merit pay, and periodic post-tenure review, and through other remedies short of termination.

c. Complaint.

(1) The collegiate dean shall make a complaint of unacceptable performance of duty warranting termination only after formal consultation with faculty colleagues in the department or academic unit of the faculty member's principal and secondary appointments, according to the following procedures.

(a) The dean shall request an independent report from the departmental consulting group(s), consisting where possible of all faculty with primary appointments in the faculty member's

unit of equal and higher rank and in no case fewer than four (as defined in policies governing tenure and promotion) or an ad hoc committee elected by the relevant consulting group(s) and charged with the function of rendering confidential advice in such situations. When making the request, the dean shall state explicitly the basis for the request with reference to each of the conditions outlined in paragraph b above. At the time the request is made, the dean shall inform the faculty member in writing that a request for a report has been made to the departmental consulting group(s), and shall provide the faculty member a copy of the request.

(b) In the report, each departmental consulting group(s) or elected committee(s) shall make a judgment concerning whether the faculty member's performance of duties warrants termination. Qualified faculty peers (both internal and external) carry primary responsibility for assessing the acceptability of a faculty member's teaching, scholarship, and service.

(c) In colleges with DEOs, the dean also shall request an independent report from the faculty member's DEO.

(d) If the faculty member has a joint appointment within a college, the dean shall request the reports described in this section (III-29.8b(1)(a)-(c)) from each academic unit in the college.

(e) If the faculty member has a joint appointment in more than one college, the dean initiating the investigation will inform the dean(s) of the other appropriate college(s) and have each dean request the reports described in this section (III-29.8b(1)(a)-(c)) from each relevant academic unit in the college(s). When the reports from each unit in the college have been received, the dean(s) will forward them with his/her own letter regarding the faculty member's performance to the dean initiating the investigation.

(f) All evaluations and reports solicited by the dean must include an explanation of the standards used to judge the faculty member's performance and the basis for determining any conclusions or recommendations.

(g) Before the reports prepared by the departmental consulting group(s) and DEO(s) are transmitted to the dean, the DEO(s) of the faculty member's principal and secondary academic unit(s) will provide the faculty member with a complete redacted copy of all reports. The faculty member shall be given a reasonable opportunity (normally up to 30 days) to respond in writing to the reports before they are transmitted to the dean.

(2) The collegiate dean's complaint of unacceptable performance of duty warranting termination shall be based on a thorough evaluation of the written record concerning the faculty member's overall performance.

(a) The evaluation shall consider whether or not the faculty member's performance of duty has been for a significant period of time, below the standard of performance required of an individual in the position occupied by the faculty member to such an extent that the person is unfit to serve on the faculty.

(b) The collegiate dean shall assemble a written record which shall include, but not be limited to, post-tenure reviews and other methods of peer evaluation, the findings and recommendations of the departmental consulting group(s) and the DEO(s), and any responses to those reports by the faculty member.

(c) The faculty member shall have the right to comment on a redacted copy of the entire written record prepared by the dean, and a reasonable amount of time (normally up to 30 days) to respond in writing.

(d) Before the dean notifies the academic officer of a complaint of unacceptable performance of duty warranting termination, the responsible departmental executive officer or the collegiate dean shall fully inform the faculty member of the grounds for the complaint, and may explore with the faculty member possible settlements, which might preclude the

necessity for formal University-level action charging the faculty member with unacceptable performance of duty warranting termination.

(e) The dean may deviate from the findings of the departmental consulting groups on the acceptability of the faculty member's academic performance only to the extent that the dean finds them to be clearly erroneous.

(3) The collegiate dean shall notify the academic officer of a complaint of unacceptable performance of duty warranting termination by setting forth in writing the specific findings of unacceptable performance of duty warranting termination. The dean's notification shall include the entire written record (including all responses from the faculty member), and a review of the efforts that have been made to resolve the matter within the established procedures of the college in question, addressing each of the conditions set out in paragraph b above.

d. Formal Notice by Academic Officer. On receipt of the dean's notification of a complaint of unacceptable performance of duty warranting termination, the academic officer shall:

(1) Determine whether there is a reasonable basis for the complaint that the faculty member's performance of duty has been for a significant period of time, below the standard of performance required of an individual in the position occupied by the faculty member to such an extent that the person is unfit to serve on the faculty.

(2) Ascertain whether good faith efforts have been made by collegiate and departmental officers to resolve concerns in a manner mutually acceptable to all parties.

(3) Decide whether further action is warranted.

(4) Upon a determination that further action is warranted, the academic officer shall:

(a) Send to the presiding officer a copy of the collegiate dean's notification, a statement providing the academic officer's reasons for deciding that further action is warranted, and a request that the presiding officer appoint a mediator from the Faculty Judicial Commission;

(b) File a formal charge of unacceptable performance of duty warranting termination against the faculty member and send it and a copy of the collegiate dean's notification, and a copy of the academic officer's statement, to the faculty member, together with a notice that the matter will proceed to mediation, pursuant to the procedures set forth in III-29.8d.

e. Mediation.

(1) Proceedings will be suspended for twenty days from the date of the academic officer's formal notice. During this time, the presiding officer shall select a mediator from the list of mediators then serving on the Faculty Judicial Commission. The presiding officer shall remove from this list any mediator against whose service the academic officer or the faculty member shows cause to the satisfaction of the presiding officer. Then the faculty member may indicate the order of preference for mediation by each of the mediators remaining on the presiding officer's list. The presiding officer will make necessary arrangements with the mediator for whom the faculty member indicated first preference. If this individual declines to serve as mediator, the presiding officer will contact the person next in the order of the faculty member's stated preference, and so on until a mediator is selected. If none of the mediators can serve, then the mediator shall be selected by agreement of the faculty member and the academic officer. If the presiding officer determines that no agreement can be reached, then the presiding officer shall select randomly three members of the Faculty Judicial Commission who qualify and are available for such service, placing them on the list of potential mediators. The faculty member and the academic officer each may make one peremptory challenge, after which the presiding officer shall appoint as mediator that individual remaining on the list, or, if more than one individual remains on the list, the presiding officer shall select the mediator randomly from those remaining.

(2) Parties. The academic officer and the faculty member shall be the parties to the mediation.

(3) Mediation shall begin at any time after twenty days after the date of the academic officer's formal notice. Mediation must be completed or declared unsuccessful by the mediator within thirty days after mediation begins.

(4) Preliminary Matters. The mediator shall meet with the parties at the outset of the mediation to establish the procedures under which the mediation will be conducted.

(5) At the conclusion of the mediation, the mediator shall submit a report to the academic officer and the presiding officer, with copies to the parties involved. Such report shall state only whether the matter was settled or not settled, and if settled, the mediator shall attach to the report a copy of the settlement agreement which shall be signed by the parties.

(a) The appropriate administrative officers shall implement any settlement achieved through the mediation, and the case will then be closed. Such settlement shall remain confidential unless the faculty member and the academic officer agree otherwise.

(b) If the mediator reports that no settlement was achieved, the academic officer may, at his or her discretion, dismiss the case or notify the presiding officer that a faculty panel will have to be appointed to investigate and decide the case. This notification shall include a summary of actions in the case that occurred since the date of the formal notice.

f. Faculty Judicial Panel Appointment. If a faculty judicial panel is needed to review and decide the case, the presiding officer is responsible for the appointment. In its discretion, the faculty judicial panel may seek the assistance of the investigating officer in investigating the formal notice prior to holding a hearing.

g. Hearing.

(1) The investigating officer shall assist the faculty judicial panel as necessary in obtaining, with notice to the faculty member and the academic officer, any non-testimonial evidence the panel may desire before proceeding to hearing. The investigating officer also shall assist the panel in making arrangements for the hearing and shall have other duties as described below.

(2) Open Hearing. The hearing shall be open unless:

(a) both the academic officer and the accused faculty member request that it be closed, in which case it shall be closed; or

(b) it is necessary to close the hearing temporarily to preserve the confidentiality of documents or other matters or to protect witnesses who fear reprisals.

The decision to close the hearing for any of the reasons specified in this paragraph shall be made by the investigating officer in consultation with the panel.

(3) Recording. The hearing shall be recorded by videotape and may also be recorded by a stenographic reporter, as the panel may decide. The record of the hearing may, at the discretion of the panel, exclude the discussion of procedural matters. The investigating officer shall ensure that the recording process maintains the confidentiality of the proceedings, and that the resulting videotape is maintained in a secure manner, protecting its confidentiality. If either party requests a transcript, that party shall bear its cost. If the panel requests a transcript, the office of the investigating officer shall bear its cost.

(4) Refusal to Testify. A faculty member against whom a charge has been brought has the right to refuse to testify or even to appear at a hearing on the case. No adverse inferences shall be drawn from the faculty member's failure to testify and such failure shall not prejudice the faculty member's case in any way.

(5) Sequestration of Witnesses. Any witness, other than the faculty member or the academic officer, shall be sequestered from the hearing until such witness has completed testifying unless the panel, in the interests of justice, objects to such sequestration.

(6) Rights of the Parties. Subject to the investigating officer's power to control the hearing, described in paragraph (7) below, the accused faculty member may be accompanied by another faculty member of his or her choice, subject to paragraph (5) above, regarding sequestration of witnesses. In addition, the academic officer and the accused faculty member shall have the following rights:

- (a) to decide which witnesses to call to testify on behalf of that party;
- (b) to present evidence through the testimony of a party's own witnesses;
- (c) to present any other relevant evidence;
- (d) to cross-examine any witness called by the other party;
- (e) to make an opening statement before and a closing statement after the presentation of evidence;
- (f) to submit a written argument at the conclusion of the presentation of evidence; and
- (g) to be consulted and to present oral and/or written argument for the purpose of influencing any decision made by the investigating officer in the exercise of the investigating officer's power to control the hearing.

(7) Investigating Officer. The investigating officer shall have the power to control the hearing, in consultation with the panel, including but not limited to the power:

- (a) to ask questions of any witness called by either party;
- (b) to limit the presentation of evidence on grounds of irrelevancy or redundancy when necessary to avoid an excessively long hearing, but the investigating officer shall not exclude evidence on the basis of formal rules of evidence which would govern a judicial proceeding;
- (c) to limit the length of opening and closing statements;
- (d) to limit the length of any written arguments submitted;
- (e) to limit the time after the conclusion of the presentation of evidence for submission of written arguments;
- (f) to set the date, time, and place for conducting the hearing, including the beginning, ending, adjournments, and any reopenings, in the interest of achieving an expeditious proceeding and accommodating the convenience of the parties;
- (g) to take such action as seems appropriate to preserve the confidentiality of marked documents or other confidential matters to the maximum extent possible consistent with a full opportunity of each party to present and hear relevant evidence; and
- (h) to sequester witnesses, pursuant to paragraph (5) above.

(8) The Panel. The panel shall have the power:

- (a) to ask questions of any witness; and
- (b) to make the findings and recommendations and to write the report described below.

h. Burden of Proof and Standards of Judgment. In all cases brought under this section seeking dismissal or termination, the academic officer, on behalf of the University, shall bear the burden of proving, by clear and convincing evidence in the record as a whole, the findings of unacceptable performance of duty warranting termination set forth in the dean's notification, and shall bear the burden of proving, by clear and convincing evidence in the record as a whole, that the determination of unacceptable performance of duty warranting termination involves no violation of the academic freedom of the faculty member, if the faculty member has alleged such a violation.

i. Report. The panel shall state its findings and make its recommendations in a written report which shall be prepared and sent to the presiding officer as soon as possible after the conclusion of the hearing.

(1) The report shall be written in a manner that satisfies the requirement of protecting confidentiality to the maximum extent possible as provided in [III-29.4i](#).

(2) The report shall contain findings of fact and conclusions drawn from those findings. The report shall specify any sanctions that the panel recommends, including termination of appointment, change in the faculty member's assigned duties, or other adjustments in the terms of the faculty member's employment.

(3) In preparing its report, the panel in its discretion may seek the assistance of the investigating officer.

(4) The panel shall send its report and recommendations, if any, to the presiding officer. The presiding officer then shall send copies of the report to the faculty member, the President, the academic officer, and the investigating officer.

j. President's Review. The President shall determine what action, if any, the University shall take, based on the panel's findings and recommendations. The President may seek advice of counsel concerning the decision, but the Office of the General Counsel shall not provide that advice if it had previously advised the academic officer or the University representative concerning the matter.

(1) Basis for President's Decision. The President's decision shall be based on all documents, testimony, and other matters presented to the panel. The President shall not hold a hearing, but may meet with the panel. Furthermore, either party may submit a brief to the President within ten business days of receiving notice that the presiding officer has transmitted the panel's report to the President. In making the decision, the President shall be bound by the burden of proof and standard of judgment stated in paragraph g above.

(2) President Accepts All Findings and/or Recommendations. If the President accepts all of the panel's findings and/or recommendations for sanctions, the President shall direct that the panel's recommendations be implemented. The President shall so inform the presiding officer in writing, and shall send a copy thereof to the panel members. The presiding officer shall send copies of the President's final decision to the faculty member, the departmental executive officer, the collegiate dean, the academic officer, the University Representative, each of the members of the panel, and the investigating officer. The case will then be closed.

(3) President Does Not Accept the Panel's Findings and/or Recommendations. If the President does not accept one or more of the findings and/or recommendations of the panel, the President shall inform the panel members in writing of the reasons for not accepting such finding(s) and/or recommendation(s) and shall send a copy thereof to the faculty member, the academic officer, the presiding officer and the investigating officer. Within five days of receiving the President's decision, the faculty member and the academic officer each may submit a brief to the investigating officer for the panel's consideration. The investigating officer shall send copies of any brief so submitted to the opposing party, each member of the judicial panel and the presiding officer. The panel then shall reconsider its findings and recommendations and shall report the result of its reconsideration to the President in a supplementary written report. The panel shall send copies of its report to the parties, the presiding officer and the investigating officer. The panel shall respond

within ten business days of the date on which the panel's chair receives the President's letter or the parties' briefs, whichever is later. Within five days of receiving the panel's report, the faculty member and the academic officer each may submit a brief to the President, with copies to the opposing party, the presiding officer and the investigating officer. The President then shall make a final decision on the matter. In making this final decision, the President shall give great weight to the views of the panel.

(a) President Rejects all Findings and/or Recommendations. If, after panel reconsideration, the President rejects all of the panel's findings and/or recommendations for sanctions, the President shall inform the panel members in writing of the final decision and of any additional reasons supporting the decision and shall send a copy thereof to the presiding officer. The presiding officer shall send copies of the President's final decision and reasons to the faculty member, the departmental executive officer, the collegiate dean, the academic officer, the University representative, each of the members of the panel, and the investigating officer. The case will then be closed, subject only to further review by the Board of Regents.

(b) After Panel Reconsideration, President Accepts At Least One, But Not All, Findings and/or Recommendations. If, after panel reconsideration, the President accepts at least one, but not all, of the panel's findings and/or recommendations for sanctions, the President shall direct that those recommendations that the President accepts be implemented. The President shall inform the panel members in writing of those findings and/or recommendations that the President accepts, and of those that the President does not accept, and of any additional reasons supporting the decision. The President shall send a copy of the decision to the presiding officer. The presiding officer shall send copies of the President's final decision to the faculty member, the departmental executive officer, the collegiate dean, the academic officer, the University representative, and the investigating officer. The case will then be closed, subject only to a decision by the Board.

k. Appeal to the Board of Regents. Any tenured faculty member terminated for unacceptable performance of duty shall have the right of appeal to the Board of Regents.

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29.9 CLINICAL FACULTY MEMBER TERMINATION OR DENIAL OF PROMOTION OR REAPPOINTMENT.

a. Introduction.

(1) Scope. The procedures described in this section constitute the exclusive remedy within the University for a salaried clinical faculty member who wishes to challenge a decision by the University to terminate or to deny promotion or reappointment to the clinical faculty member. A clinical faculty member may challenge the University's administrative action or non-action by following the procedures set forth in III-29.6. The procedures for determination of unethical conduct by a clinical faculty member are governed by III-29.7. The University's general policy regarding clinical faculty members is stated in [III-10.9](#).

(2) Grounds for a Challenge to a Decision to Deny Initial Reappointment. A challenge by a clinical faculty member to a decision by the University to deny reappointment before the clinical faculty member has received a successful three-year review may be made only on one or more of the grounds which are identified and defined as follows:

(a) Violation of a University Obligation: that the decision was made in violation of a written promise of reappointment to the clinical faculty member by an authorized administrator of the University;

(b) Clearly Adequate Record of Achievement: that the decision is unjustified in view of the clinical faculty member's clearly adequate record of achievement under governing standards of the department or other academic unit in question;

(c) Improper Reason: That the decision was based in part or in whole on the clinical faculty member's age, race, sex, religion, national origin, affectional or associational preference, disability, other characteristic that should be irrelevant to the decision, or for a reason that violates the clinical faculty member's academic freedom;

(d) Improper Procedure: that the decision was made without reasonable consultation with the faculty colleagues of the clinical faculty member as required by the University, college, or department, or in a way that violates some other established University, college, or department procedures;

(e) Unfair Impediment: that the decision was the result of a failure of the clinical faculty member to meet the requirements for reappointment due to an unfair impediment for which the University or one of its officers is responsible.

(3) Grounds for a Challenge to a Decision to Deny Promotion. A challenge by a clinical faculty member to a decision by the University to deny promotion may be made only on one or more of the grounds which are identified as follows:

(a) Violation of a University Obligation: that the decision was made in violation of a written promise of promotion to the clinical faculty member by an authorized administrator of the University;

(b) Clearly Adequate Record of Achievement: that the decision is unjustified in view of the clinical faculty member's clearly adequate record of achievement under governing standards of the department or other academic unit in question;

(c) Improper Reason: That the decision was based in part or in whole on the clinical faculty member's age, race, sex, religion, national origin, affectional or associational preference, disability, other characteristic that should be irrelevant to the decision, or for a reason that violates the clinical faculty member's academic freedom;

(d) Improper Procedure: that the decision was made without reasonable consultation with the faculty colleagues of the clinical faculty member as required by the University, college, or department, or in a way that violates some other established University, college, or department procedures;

(e) Unfair Impediment: that the decision was the result of a failure of the clinical faculty member to meet the requirements for promotion due to an unfair impediment for which the University or one of its officers is responsible.

(4) Ground for a Challenge to a Decision to Terminate or to Deny Subsequent Reappointment. A challenge by a clinical faculty member to a decision by the University to terminate the clinical faculty member during the term of appointment, or to deny reappointment after the clinical faculty member has received at least one successful three-year review, may be made only on the ground of Lack of Justification: that the decision is not consistent with the standards set forth under [III-10.9h\(1\)\(a\) or \(b\)](#).

(5) Stages in These Procedures. The stages in the procedures in a clinical faculty member's challenge to a decision by the University to terminate or to deny promotion or reappointment to the clinical faculty member are:

(a) Informal Discussions

(b) Request for a Written Statement of Reasons

(c) Investigation, hearing, and faculty judicial panel recommendation

(d) President's Decision

b. **Informal Discussions.** A clinical faculty member who wishes to challenge a decision by the University to terminate or to deny promotion or reappointment to the clinical faculty member may begin the challenge by attempting to settle the matter informally through discussions with the departmental executive officer, the collegiate dean, and the Academic Officer. In any such informal discussion, the clinical faculty member may be accompanied by legal counsel and/or another faculty member of his or her choice. As a part of the informal discussion stage, either party may request the services of the Office of the University Ombudsperson.

c. **Request for a Written Statement of Reasons.** Upon learning of the decision of the University to terminate or to deny promotion or reappointment to the clinical faculty member, the collegiate dean shall promptly, in writing, officially inform the clinical faculty member of the decision and of the clinical faculty member's right to challenge that decision under these regulations and shall include a copy of these regulations as part of that official information.

A clinical faculty member who wishes to pursue a challenge to a decision by the University to terminate or to deny promotion or reappointment to the clinical faculty member beyond the stage of informal discussions, whether or not such informal discussions have taken place or are continuing, must, within thirty business days of having been informed officially of the decision by the collegiate dean, request of the Academic Officer a written statement of the reasons for the decision. The Academic Officer shall inform the clinical faculty member in writing and in reasonable detail of the reason or reasons for the decision by the University, and this written statement of reasons shall be provided, ordinarily, within twenty business days of receiving the faculty member's request.

d. **The Nature of the Investigation.**

(1) **Request for an Investigation.** If the written statement of reasons does not settle the matter to the clinical faculty member's satisfaction and the clinical faculty member wishes to pursue the challenge, the clinical faculty member may request an investigation. This request must be made within twenty business days after the clinical faculty member receives the written statement of reasons. The request shall be directed to the Presiding Officer of the Faculty Judicial Commission who shall forward copies of the request to the clinical faculty member's departmental executive officer, and the Academic Officer. In the request, the clinical faculty member must attach a copy of the collegiate dean's official notice, a copy of the clinical faculty member's request for a statement of reasons, and a copy of the Academic Officer's statement of reasons and must specify the ground or grounds for the challenge with as much specificity as possible on the basis of evidence or information available to the clinical faculty member when the request is submitted.

(2) **Appointment of the Panel.** After the Presiding Officer receives the Request for an Investigation, the Presiding Officer shall appoint a faculty judicial panel to review and decide the case. The Presiding Officer also shall promptly notify the Investigating Officer to begin the investigation into the merits of the case.

(3) **Stay of Proceedings.** The Presiding Officer shall have the power to suspend the deadlines specified under this section or to stay any proceeding under this section when requested to do so in writing by either or both parties or the Ombudsperson and when, in the judgment of the Presiding Officer, the resulting delay would significantly advance the possibility of achieving an agreed-upon settlement by the parties.

(4) **Submission of Preliminary Statements.** The Investigating Officer shall begin the investigation by requesting each party to provide, within ten business days of the request, a Preliminary Statement which shall include the following:

(a) a statement of the issues of fact or judgment, segregated according to the applicable Ground for Challenge, that identify any point or points of disagreement between the University and the clinical faculty member;

(b) a list of the relevant non-testimonial evidence which each party seeks from the opposing

party or from others not party to the dispute;

(c) copies of any relevant non-testimonial evidence in the party's possession, custody, or control; and

(d) the identity and location of witnesses each party plans to call.

(5) Obtaining the Evidence.

(a) Based on the information received under paragraph (4) above, the Investigating Officer shall obtain the relevant non-testimonial evidence requested by the parties in their Preliminary Statements. The Investigating Officer is empowered to request and to receive the cooperation of the Academic Officer, the collegiate dean, the departmental executive officer, the grieving clinical faculty member, other faculty members, and other University employees and to request and to receive from such persons all non-testimonial evidence of possible relevance to the case, including personnel records concerning teaching or professional service of other clinical faculty members. Absent a showing of particular relevance, only the personnel records of clinical faculty members, and not those of tenure-track faculty members, shall be used in cases under this Section III-29.9. Faculty members, staff, students, and officials of the University have a duty to deliver promptly any such documents, including personnel files that are requested by the Investigating Officer and otherwise to cooperate with the investigation.

(b) If the parties dispute the relevance of any document or part of a document, then the Investigating Officer shall discuss with the parties the possible resolution of the dispute and try to reach an agreement. If no agreement can be reached, then the document or part thereof in question shall be provided to the panel pursuant to the procedures under III-29.9d(11), together with each party's brief statement regarding its relevance.

(6) Distribution of Materials to the Parties. The Investigating Officer shall provide each party with a copy of the opposing party's Preliminary Statement submitted under paragraph (4) above. The Investigating Officer also shall provide the parties with a copy of all the relevant non-testimonial evidence that the Investigating Officer has obtained under paragraph (5) above.

(7) Confidentiality. During the investigation, all non-testimonial evidence obtained for a case shall be presumed to be confidential with respect to all persons who do not need to have access to the evidence in performing their duties or exercising their rights under these regulations. Prior to the beginning of a hearing or the termination of the panel's responsibilities, whichever occurs first, each party shall be afforded an opportunity to designate evidence or portions of evidence that should continue to be regarded as confidential, and this evidence shall be so marked. Neither party may disseminate or allow to be disseminated any evidence presumed or marked as confidential under this paragraph while a case is pending or after the case has been completed. Documents that were written with an explicit or implied expectation that they were confidential or would not be revealed to the faculty member shall be made available to the parties only after the name of the author or authors of the document is excised and only, to the maximum extent possible consistent with providing the substance of the contents of the document to the parties, after identifying aspects or portions of the documents have been excised.

(8) Final Statements.

(a) The parties shall submit to the Investigating Officer and to the opposing party and counsel their respective Final Statements in writing according to the schedule set forth below. In their Final Statements, the parties shall set forth their respective positions on the opposing party's Preliminary Statement and on the evidence provided by the Investigating Officer.

(b) The clinical faculty member shall submit his or her Final Statement first, within fifteen business days following his or her receipt of the non-testimonial evidence. Within fifteen

business days following the University's receipt of the clinical faculty member's Final Statement, the University shall submit its Final Statement, which may respond to the arguments raised in the clinical faculty member's Final Statement.

(c) The clinical faculty member may submit a written Rebuttal to the University's Final Statement, provided that the clinical faculty member does so within ten business days following the clinical faculty member's receipt of the University's Final Statement. If submitted, the Rebuttal shall be limited to the arguments raised in the University's Final Statement.

(d) The parties may not submit any additional pre-existing evidence with their Final Statements or Rebuttal, although they may attach exhibits such as charts, tables, graphs or summaries created for purposes of these proceedings. No witness statements or affidavits may be submitted with these Final Statements or Rebuttal.

(9) Assistance to the Parties. Throughout the investigation, the Investigating Officer may meet with the parties together or separately and may assist them in complying with the requirements of paragraph (5) above, as the Investigating Officer deems appropriate. The Investigating Officer may extend deadlines for submissions by the parties (under paragraphs (4) and (8) above) when doing so, in the Investigating Officer's judgment, will expedite the case and/or improve the quality of the material presented to the panel.

(10) Report to the Panel. The Investigating Officer shall report to the panel in writing, with copies to the parties and counsel, any failure, delay or other obstruction by a party in any part of these procedures and shall indicate to the panel whether the failure, delay or obstruction appears to be justifiable. Taking into account the Investigating Officer's report concerning the failure, delay or obstruction, the panel may draw negative inferences and take appropriate action on the basis of a failure of a party to provide relevant documents or other materials or information. Excessive delays or other obstruction to providing documents or other materials or information may be treated by the panel as a failure to provide the document. The parties shall not submit any response to the report to the Panel.

(11) Distribution of Materials to the Panel. The Investigating Officer shall provide each member of the Judicial Panel with:

(a) a copy of the Preliminary Statements submitted under paragraph (4) above;

(b) a copy of the Final Statements submitted under paragraph (8) above;

(c) a copy of any item of the relevant non-testimonial evidence the Investigating Officer has obtained under paragraph (5) above which either party has referenced in its Final Statement or Rebuttal submitted under paragraph (8) above; and

(d) access to a complete copy of all the relevant non-testimonial evidence the Investigating Officer has obtained under paragraph (5) above.

(12) Conference Regarding a Hearing. After Final Statements and the Rebuttal, if any, have been submitted, the parties and their attorneys shall meet with the Investigating Officer to discuss:

(a) the desirability of a hearing before the judicial panel at which oral testimony will be taken from witnesses on one or more of the grounds, and the factual issues to be addressed by such testimony; and

(b) the desirability of oral argument by counsel or the parties to the judicial panel regarding the issues presented under one or more of the grounds and the time constraints reasonably to be imposed on such argument.

The judicial panel shall hold a hearing and/or entertain oral argument if the panel or either

party desires it. The Investigating Officer, in consultation with the panel, shall impose any limitations on the factual issues to be considered in a hearing and on the time for argument to the panel.

(13) Communication between the Panel and the Parties. All communication regarding the matter in dispute by the Judicial Panel or any of its members to either party shall copy the opposing party, all counsel and the Investigating Officer. All communication regarding the matter in dispute by either party or counsel, to the Judicial Panel or to any of its members, shall be directed through the Investigating Officer, except at any hearing held in the case. This rule shall apply even if such communication is responsive to a prior communication from the Judicial Panel or any of its members.

e. The Nature of the Hearing.

(1) Open Hearing. The hearing shall be open unless:

(a) both parties request that it be closed, in which case it shall be closed; or

(b) it is necessary to close the hearing temporarily to preserve the confidentiality of documents or other matters or to protect witnesses who fear reprisals.

The decision to close the hearing for any of the reasons specified in this paragraph shall be made by the Investigating Officer in consultation with the panel. A closed hearing shall be closed to all except the panel, the parties and their counsel, the Investigating Officer, the testifying witness and the recorder of the proceedings.

(2) Recording. The hearing shall be recorded by videotape. The Investigating Officer shall ensure that the recording process maintains the confidentiality of the evidence, and that the resulting videotape is maintained in a secure manner, protecting its confidentiality. The record of the hearing may, at the discretion of the panel, exclude the discussion of procedural matters. Either party or the panel may request that the proceedings also be recorded by a stenographic reporter. The party requesting such additional recording shall bear its cost; if the panel requests it, then the Investigating Officer shall bear its cost. If either party requests a transcript, that party shall bear its cost. If the panel requests a transcript, the Investigating Officer shall bear its cost.

(3) Confidentiality. In any hearing or portion of hearing that is closed, all testimony shall be presumed to be confidential with respect to all persons who do not need to have access to that information in performing their duties.

(4) Sequestration of Witnesses. At the request of either party, witnesses shall be sequestered from the hearing prior to their testimony, unless the panel, in the interests of justice, objects to such sequestration.

(5) Rights of the Parties. Subject to the Investigating Officer's power to control the hearing, described in paragraph (6) below, the clinical faculty member may be accompanied by another faculty member of his or her choice, subject to paragraph (4) above, regarding sequestration of witnesses. In addition, the parties shall have the following rights:

(a) to decide which witnesses to call to testify on behalf of that party;

(b) to present evidence through the testimony of a party's own witnesses;

(c) to present any other relevant evidence;

(d) to cross-examine any witness called by the other party;

(e) to make an opening statement before and a closing statement after the presentation of evidence;

(f) to submit a written argument at the conclusion of the presentation of evidence;

(g) to be consulted and to present oral and/or written argument for the purpose of influencing any decision made by the Investigating Officer in the exercise of the Investigating Officer's power to control the hearing.

(6) Investigating Officer. The Investigating Officer shall have the power to control the hearing, in consultation with the panel, including but not limited to the power:

(a) to ask questions of any witness;

(b) to limit the presentation of evidence on grounds of irrelevancy or redundancy when necessary to avoid an excessively long hearing, but the investigating officer shall not exclude evidence on the basis of formal rules of evidence that would govern a judicial proceeding;

(c) to limit the length of opening and closing statements;

(d) to limit the length of any written arguments submitted;

(e) to limit the time after the conclusion of the presentation of evidence for submission of written arguments to the panel;

(f) to set the date, time, and place for conducting the hearing, including the beginning, ending, adjournments, and any reopenings, in the interest of achieving an expeditious proceeding and accommodating the convenience of the parties.

(g) to take such action as seems appropriate to preserve the confidentiality of marked documents or other confidential matters to the maximum extent possible consistent with a full opportunity of each party to present and hear relevant evidence.

(7) The Panel. The panel shall have the power to ask questions of any witness.

f. Burdens of Proof and Standards of Judgment.

(1) Denial of Promotion or Initial Reappointment. In a challenge to the University's denial of reappointment before the clinical faculty member has received a successful three-year review or to the University's denial of promotion, the Judicial Panel shall make findings of fact and shall draw conclusions based on those findings, in accordance with the burdens of proof and standards of judgment applicable to each Ground for Challenge, as set forth below.

(a) Violation of a University Obligation.

(i) In order to gain a favorable recommendation from the panel on this ground, the clinical faculty member must show, by clear and convincing evidence, that, on the basis of a written promise to the clinical faculty member by departmental executive officer, collegiate dean, or other authorized administrator of the University, the clinical faculty member was justified in believing that promotion or reappointment would be granted on the basis of the clinical faculty member's acknowledged accomplishments and that the clinical faculty member relied detrimentally on the promise. In order to rely on a written promise the clinical faculty member must either present in evidence the written document or documents upon which the claim of a violation of a University obligation is based or else justify the failure to do so. If the clinical faculty member shows only, or the panel otherwise finds, that the promise was conditional on adequate performance or some other requirement whose satisfaction is independently at issue, the panel shall not find in favor of the clinical faculty member on this ground.

(ii) If the panel finds in favor of the clinical faculty member on this ground, it shall recommend that the clinical faculty member be granted promotion or reappointment, as

appropriate.

(b) Clearly Adequate Record of Achievement.

(i) In order to gain a favorable recommendation from the panel on this ground, the clinical faculty member must show, by clear and convincing evidence, that the clinical faculty member's record of achievement justifies promotion or reappointment. Thus, the panel shall sustain the challenged decision unless the panel is of a firm and definite conviction based on the clinical faculty member's record that denying the clinical faculty member such promotion or reappointment was unjustified.

(ii) The panel shall judge the merits of a claim of a Clearly Adequate Record of Achievement in the case of a promotion or reappointment decision by the relevant clearly defined written standards of the clinical faculty member's department or other academic unit that were in effect at the time of the clinical faculty member's original appointment or reappointment, unless other standards by which the clinical faculty member would be judged were stated in a written communication made to the clinical faculty member by the departmental executive officer or collegiate dean at that time. If other standards were thus communicated, they shall govern the case. The panel may take into account formulations of standards adopted later only if doing so does no harm to the clinical faculty member's case. The panel may also consider comparable decisions concerning other clinical faculty members in interpreting and applying written standards. In the absence of written standards or written communication, the panel shall deem the standards to be those that prevailed in comparable decisions concerning other clinical faculty members; or, where the clinical faculty member has made a showing of particular relevance, comparable decisions concerning tenure-track faculty members may be used.

(iii) The panel shall give great weight to the assessment of any person or persons knowledgeable in the faculty member's teaching area or comparable activity, or area of professional service, to the extent such person's knowledge is relevant to evaluating the judgments underlying the decision being reviewed.

(iv) In arriving at its finding on this ground, the panel shall consider the clinical faculty member's record as a whole, but no reasons other than those cited in the University's Written Statement of Reasons to the clinical faculty member shall be considered in dispute, all other matters being presumed to have been resolved conclusively in favor of the clinical faculty member.

(v) If the panel finds in favor of the clinical faculty member on this ground, it shall recommend that the clinical faculty member be granted promotion or reappointment, as appropriate.

(c) Improper Reason.

(i) In order to gain a favorable recommendation from the panel on this ground, the clinical faculty member must show, by a preponderance of the evidence, that the decision to deny promotion or reappointment to the clinical faculty member was substantially affected by an improper reason as defined in paragraph (ii) below.

(ii) An Improper Reason is one based in whole or in part on the clinical faculty member's age, race, sex, religion, national origin, affectional or associational preference, disability, or other characteristic that should be irrelevant to the decision, or by a reason that violates the clinical faculty member's academic freedom.

(iii) If the panel finds in favor of the clinical faculty member on this ground, it shall recommend that a reconsideration of the original decision to deny the clinical faculty

member promotion or reappointment be undertaken, starting at the lowest level at which an evaluation or recommendation or written report could have been affected by consideration of an improper reason; that the reconsideration be based upon the clinical faculty member's record as updated to the time of the reconsideration; and that an extension of the clinical faculty member's probationary appointment be granted as appropriate to make such reconsideration possible.

(d) Improper Procedure.

(i) In order to gain a favorable recommendation from the panel on this ground, the clinical faculty member initially must show, by a preponderance of the evidence, that in the actions leading to the decision by the University (to deny promotion or reappointment to the clinical faculty member), there occurred a failure to engage in reasonable faculty consultation or a significant violation of an established University procedure. The panel must find in favor of a clinical faculty member who meets this initial burden, unless the University shows, by a preponderance of the evidence, that the failure to engage in reasonable faculty consultation or the significant procedural violation could not have affected the decision.

(ii) If the panel finds in favor of the clinical faculty member on this ground, it shall recommend that a reconsideration of the original decision to deny the clinical faculty member promotion or reappointment be undertaken, starting at the lowest level at which an evaluation or recommendation or written report could have been affected by the use of improper procedures; that the reconsideration be based upon the clinical faculty member's record as updated to the time of the reconsideration; and that an extension of the clinical faculty member's probationary appointment be granted as appropriate to make possible such reconsideration.

(e) Unfair Impediment.

(i) In order to gain a favorable recommendation from the panel on this ground, the clinical faculty member must show, by a preponderance of the evidence, that an unfair impediment, for which the University or one of its officers was responsible, substantially affected the clinical faculty member's failure to meet established standards.

(ii) If the panel finds in favor of the clinical faculty member on this ground, it shall recommend that a new consideration whether to grant the clinical faculty member promotion or reappointment be undertaken, starting at the beginning of the evaluation process on the basis of the record then achieved by the clinical faculty member; and that an extension of the clinical faculty member's probationary appointment be granted as appropriate to remove the effect of the impediment.

(2) Termination or Denial of Subsequent Reappointment. In a challenge to the University's termination of a clinical faculty member during the term of appointment, or to the University's denial of reappointment after the clinical faculty member has received at least one successful three-year review, the Judicial Panel shall make findings of fact and shall draw conclusions based on those findings, in accordance with the burdens of proof and standards of judgment applicable to each Ground for Challenge, as set forth below.

(a) Lack of Justification.

(i) In order to gain a favorable recommendation from the panel on this ground, the University must show, by the preponderance of the evidence, that its termination of or decision not to reappoint the clinical faculty member was for the clinical faculty member's failure to meet applicable written standards of competence and performance; or that the decision not to reappoint was for changed economic circumstances or

program needs such that the position itself is terminated, and that appropriate notice was given to the clinical faculty member.

(ii) If the panel finds in favor of the clinical faculty member on this ground in the case of termination, it shall recommend that the clinical faculty member be reinstated under the prior appointment. If the panel finds in favor of the clinical faculty member on this ground in the case of denial of reappointment, it shall recommend that the clinical faculty member be reappointed for a term no less than three years. The panel, in its discretion, may recommend reappointment for a longer term, and the panel also may recommend other actions, except for the paying of fees of counsel, that it judges to be required by the equities of the case.

g. Report of the Panel.

(1) The panel shall make its recommendations in a written report which shall be prepared and sent to the Presiding Officer as soon as possible after the conclusion of the investigation and hearing. If the panel has found in favor of the clinical faculty member, it may make, in addition to its major recommendation concerning the clinical faculty member's termination, promotion or reappointment, recommendations for other actions, except for the paying of counsel fees, that it judges to be required by the equities of the case.

(2) The report shall contain findings of fact and conclusions drawn from those findings as well as the panel's recommendation, if any. The report shall include findings of fact and conclusions drawn from those findings that resolve each and every ground raised by the clinical faculty member, even if the conclusion reached on one ground is sufficient to support the Panel's recommendation. The report shall specifically include the following:

(a) an express statement of each ground raised by the clinical faculty member, including the identity and definition of each ground specified in III-29.9a(2) and (3);

(b) an express statement of the burden of proof governing each ground raised by the clinical faculty member as specified in III-29.9f;

(c) an opinion explaining the reasons for the panel's conclusions and recommendations, if any, based on the findings of fact and the burden of proof and standard of judgment applicable to each ground raised by the clinical faculty member;

(d) in a case based in whole or part on the Clearly Adequate Record of Achievement ground, a description of any assessment by knowledgeable persons contained in the record and an explanation of the weight given to any such assessment by the panel.

(3) The report shall be written in a manner that satisfies the requirement of protecting confidentiality to the maximum extent possible as provided in III-29.4j and III-29.9d(5). In preparing its report, the panel in its discretion may seek the assistance of the Investigating Officer.

(4) If the panel has not found in favor of the clinical faculty member on any ground, the Presiding Officer shall send copies of the report only to the clinical faculty member, the departmental executive officer, the collegiate dean, the Academic Officer, the University Representative, and the Investigating Officer. The case will then be closed, subject only to a decision by the Board of Regents to grant the clinical faculty member further review.

(5) If the panel has found in favor of the clinical faculty member on any ground, the Presiding Officer shall send copies of the report to the persons named in paragraph (4) above, and also shall send a copy of the report to the President.

h. The President's Decision. If the panel has found in favor of the clinical faculty member on any ground, the President of the University shall decide whether or not the University will accept the recommendations of the panel. The President may seek advice of counsel concerning the decision, but the

Office of General Counsel shall not provide that advice if it had previously advised the University Representative concerning the matter.

(1) Basis for President's Decision. The President's decision shall be based on all documents, testimony, and other matters presented to the panel. The President shall not hold a hearing, but may meet with the panel. Furthermore, either party may submit a brief to the President within ten business days of receiving notice that the Presiding Officer has transmitted the panel's report to the President. In making the decision, the President shall give great weight to the findings and recommendations of the panel. Like the panel, the President shall be bound by the burdens of proof and standards of judgment stated in paragraph f above. It shall not be considered an acceptance by the President of the panel's recommendations for the President to order a reconsideration of the original decision to deny the clinical faculty member promotion or reappointment as the case may be unless the panel has specifically recommended that action.

(2) President Accepts All Recommendations in Favor of Clinical Faculty Member. If the President accepts all of the panel's findings and recommendations in favor of the clinical faculty member, the President shall direct that the panel's recommendations be implemented. The President shall so inform the Presiding Officer in writing, and shall send a copy thereof to the panel members. The Presiding Officer shall send copies of the President's final decision to the clinical faculty member, the departmental executive officer, the collegiate dean, the Academic Officer, the University Representative, each of the members of the panel, and the Investigating Officer. The case will then be closed.

(3) President Does Not Accept the Panel's Recommendation. If the President does not accept one or more of the recommendations of the panel, the President shall inform the panel members in writing of the reasons for not accepting the panel's recommendation and shall send a copy thereof to the faculty member, the University Representative, the Presiding Officer and the Investigating Officer. Within five days of receiving the President's decision, either party may submit a brief to the Investigating Officer for the panel's consideration. The Investigating Officer shall send copies of any brief so submitted to the opposing party, each member of the judicial panel and the Presiding Officer. The panel then shall reconsider its recommendations and shall report the result of its reconsideration to the President in a supplementary written report. The panel shall send copies of its report to the parties, the Presiding Officer and the Investigating Officer. The panel shall respond within ten business days of the date on which the panel's chair receives the President's letter or the parties' briefs, whichever is later. Within five days of receiving the panel's report, either party may submit a brief to the President, with copies to the opposing party, the Presiding Officer and the Investigating Officer. The President then shall make a final decision on the matter. In making this final decision, the President shall give great weight to the views of the panel.

(a) After Panel Reconsideration, President Decides Against Clinical Faculty Member. If, after panel reconsideration, the President decides against the clinical faculty member on all grounds, the President shall inform the panel members in writing of the final decision and of any additional reasons supporting the decision and shall send a copy thereof to the Presiding Officer. The Presiding Officer shall send copies of the President's final decision and reasons to the clinical faculty member, the departmental executive officer, the collegiate dean, the Academic Officer, the University Representative, each of the members of the panel, and the Investigating Officer. The case will then be closed, subject only to a decision by the Board of Regents to grant the clinical faculty member a request for review.

(b) After Panel Reconsideration, President Accepts At Least One, But Not All, Recommendations in Favor of Clinical Faculty Member. If, after panel reconsideration, the President accepts at least one, but not all, of the panel's recommendations in favor of the clinical faculty member, the President shall direct that those recommendations that the President accepts be implemented. The President shall inform the panel members in writing of those recommendations that the President accepts, and of those that the President does not accept, and of any additional reasons supporting the decision. The President shall send a copy of the decision to the Presiding Officer. The Presiding Officer shall send copies of the

President's final decision to the clinical faculty member, the departmental executive officer, the collegiate dean, the Academic Officer, the University Representative, and the Investigating Officer. The case will then be closed, subject only to a decision by the Board of Regents to grant the clinical faculty member a request for review with regard to those recommendations not accepted by the President.

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PART III. HUMAN RESOURCES

DIVISION VI CONFLICT MANAGEMENT

CHAPTER 30: STUDENT EMPLOYEE GRIEVANCE PROCEDURE

(Regents 6/27-28/74; amended 9/93)

- a. These procedures shall apply to and be considered the right of any University of Iowa non-academic employee who:
 - (1) Is a student currently registered in an undergraduate, graduate, or professional program on campus; and
 - (2) Has no other employee grievance procedure available for use.
- b. A grievance is a difference, complaint or dispute regarding the interpretation or application of established policies and/or procedures governing terms of employment, working conditions, hours of work or compensation. General wage adjustments are excluded from the grievance procedure.
- c. The initiation period for a grievance must be within 21 calendar days of the date of discovery, by the employee, of the grievance, and within one year of the actual incident.
- d. The employee shall have the right to be accompanied by two representatives throughout the proceedings.
- e. The employee shall be allowed a reasonable time, not to exceed four hours, off from duties without loss of pay to investigate a grievance. Such time is to be scheduled with the supervisor's permission. What is a reasonable time shall be determined by mutual consent of the parties involved. If the parties are unable to agree, the time reasonably necessary to investigate the grievance should be determined by the Vice President for Student Services and Dean of Students or designee.
- f. All levels of supervisory personnel involved shall be directed to consider grievances as soon as is reasonably possible.
- g. An extension of the time limits specified in the grievance procedure may be made when mutually agreed upon by the employee and the administrator to whom the grievance is being addressed.
- h. The mechanism for handling grievance proceedings is as follows:
 - (1) Step 1. A grievance proceeding shall be commenced by the employee presenting the grievance orally to her or his immediate supervisor. Such supervisor shall make an immediate response to the grievance.
 - (2) Step 2. If the oral response of the immediate supervisor fails to satisfy the employee, within four

working days of receipt of the immediate supervisor's oral response, the employee shall file a written grievance with the immediate supervisor. If no oral response is made, a similar writing shall be filed with the immediate supervisor within four working days of presenting the oral grievance. In either case, the writing shall set forth with reasonable particularity:

- (a) The events concerning which the employee feels aggrieved;
- (b) The date or dates on which the events occurred;
- (c) The date of the presentation of the oral grievance to the immediate supervisor;
- (d) The date of the immediate supervisor's oral response, if one was made; and
- (e) The employee's understanding of the immediate supervisor's oral response, if one was made.
- (f) Within four working days of receiving the written grievance, the immediate supervisor shall respond to the employee in writing stating with reasonable particularity the supervisor's understanding of the facts and of his or her oral response, if either or both differ from that of the employee. If not resolved:

(3) Step 3. The written grievance shall be sent by the employee within five working days of receipt of the supervisor's response to the department head and an administrator designated by the Vice President for Student Services and Dean of Students. A meeting called by the administrator will then be held, if possible within five working days of receipt of the grievance or as soon thereafter as is feasible among the administrator, the department head or his/her designee, the employee and the employee's representatives, if any. A written response is required within five working days following the meeting. The response must be written by the department head in consultation with the administrator. If not resolved:

(4) Step 4. The written grievance should be forwarded by the employee within five working days of receipt of the department head's response to the Office of the Vice President for Human Resources. Within five working days of the receipt of the written grievance, or as soon thereafter as feasible, a meeting should be called by the Vice President for Human Resources or his or her designee of appropriate parties necessary to review the issues related to the complaint, at which the employing department and the grievant may present arguments and/or witnesses in support of their position. The final administrative determination should be made by the Vice President for Human Resources, or designee, in consultation where appropriate with the Vice President for Student Services and Dean of Students, to be communicated to the parties in writing within three working days of the meeting.

(See also [III-31](#).)

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PART III. HUMAN RESOURCES

DIVISION VI CONFLICT MANAGEMENT

CHAPTER 31: APPEALS BY EMPLOYEES TO BOARD OF REGENTS

(Regents 3/12-13/70; amended 9/93)

- [31.1 Statement of Policy; Definitions](#)
- [31.2 Requests for Review](#)
- [31.3 Appeals from an Adjudicatory Order](#)
- [31.4 Appeals from a Rule-Making Decision](#)
- [31.5 Submission of Written Briefs; Right to be Heard Orally](#)
- [31.6 Board Decision](#)

31.1 STATEMENT OF POLICY; DEFINITIONS.

Any staff member, including but not limited to a faculty member or other teacher, of an institution under the jurisdiction of the Board of Regents, State of Iowa (the "Board"), who feels aggrieved by any final adjudicatory order or rule-making decision made by the institution regarding his or her employment may, after exhausting all remedies within the institution, request the Board to review such final order or decision in accordance with the procedures hereinafter provided.

- a. "Adjudicatory order" means all or any part of a final institutional disposition, whether affirmative, negative or declaratory in form, of any matter of particular applicability to the individual staff member regarding his or her employment.
- b. "Rule-making decision" means all or any part of an institutional statement of general applicability and future effect designed to implement, interpret or prescribe institutional rules, regulations or policy regarding staff or conditions of employment.

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31.2 REQUESTS FOR REVIEW.

Requests for review shall be in writing and shall state the specific reasons therefor. Requests shall be submitted to the chief executive officer of the institution concerned who will forward the request, with his or her comments, to the Executive Secretary of the Board. Requests for review of a final adjudicatory order must be submitted to the chief executive officer of the institution within ten days after the staff member receives notice of the order. Requests for review of a rule-making decision may be submitted at any time after all institutional remedies have been exhausted. Supporting documents may be submitted with the request. The Executive Secretary shall docket the request for consideration by the Board as soon as practicable.

The Board may, in its discretion, grant or deny the request for review; provided, however, that on appeal from an order dismissing a faculty member with tenure, or terminating during its term the appointment of a faculty member without tenure, the Board shall grant the request for review. If the Board grants the request to review the order or decision on the merits, it will then determine whether or not to hold a hearing, as hereinafter

provided, and otherwise specify the procedure to be followed. If the Board denies the request, its decision is final. (The staff member may thereafter seek judicial review as permitted by law.)

The Executive Secretary shall promptly notify the staff member and the chief executive officer of the institution by letter of the Board's decision and of the time and place of any subsequent hearing, if any.

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31.3 APPEALS FROM AN ADJUDICATORY ORDER.

On appeal from an adjudicatory order the Board may, in its discretion, (1) review the order on the basis of the record of the proceedings before the final appeal body of the institution; (2) remand all or any part of the order to the final appeal body of the institution for further proceedings as directed by the Board; or (3) hold an evidentiary hearing of its own on all or any part of the order. The employee may request either an open or closed hearing, but the Board shall, in its discretion and as provided by law in Chapter 21.5, *Iowa Code*, determine whether the hearing shall be open or closed. Technical rules of evidence shall not apply at any hearing, and the Board shall, in its discretion, determine the relevancy and admissibility of all evidence. If the Board decides to review the order on the basis of the record of the proceedings before the final appeal body of the institution, the institution shall within seven days of the Board's decision provide the employee with a written copy of the record of such proceedings (which may be either a verbatim transcript or a narrative summary). The employee may dispute the accuracy of all or any part of the record and, if the matter cannot be resolved to the mutual satisfaction of the employee and the institution, the Board shall determine the procedure for settling the record.

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31.4 APPEALS FROM A RULE-MAKING DECISION.

On appeal from a rule-making decision, the Board may, in its discretion, review the decision on the basis of documents and other evidence submitted by the institution and the employee, or other interested parties, or it may hold a hearing of its own, which hearing shall be open. The Board shall, in its discretion, determine: 1) the scope of inquiry at such hearing; 2) who may testify or present other evidence; and 3) otherwise determine its procedure.

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31.5 SUBMISSION OF WRITTEN BRIEFS; RIGHT TO BE HEARD ORALLY.

On appeal from either an adjudicatory order or rule-making decision, any interested party may submit a written brief, and the Board may request either the employee or the institution concerned or both to submit written briefs. The Board may, in its discretion, decide the appeal on the basis of such written briefs or it may request the parties to present oral argument. Either party may request the opportunity to present oral argument but, except as hereinafter provided, shall not have a right to be heard orally. The employee may be represented at any hearing or argument by legal counsel or other adviser. On appeal from an order dismissing a faculty member with tenure, or terminating during its term the appointment of a faculty member without tenure, the faculty member shall, on request, have a right to be heard orally.

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31.6 BOARD DECISION.

Upon review on the merits, the Board may affirm, modify, remand, or reverse all or any part of the order or decision of the institution and may, based upon either the record or any evidentiary hearing, make independent findings of fact and conclusions on appeal from an adjudicatory order. The Board may, in its discretion, accompany its decision with a written opinion. The decision of the Board on the merits is final. (The employee may thereafter seek judicial review as permitted by law.)

(See also [II-29 Hearing Regulations for Alleged Violations of Regents Rules](#); [VI-2 Office of the University Ombudsperson](#); IAC Ch. 3, Ch. 11, and Ch. 12.)

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PART III. HUMAN RESOURCES

DIVISION VII PERSONAL INJURY AND INJURY PREVENTION

CHAPTER 32: VISITORS IN THE WORKPLACE

(12/02)

[32.1 General](#)

[32.2 Definitions](#)

[32.3 Responsibility for Policy and Procedures](#)

32.1 GENERAL.

University employees should exercise supervision over visitors who enter their workplace to ensure personal safety and minimize disruption of work-related activities.

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32.2 DEFINITIONS.

- a. "Visitor" includes personal visitors, such as family members, as well as students, patients, customers, vendors, or professional colleagues.
- b. "Workplace" refers to all University facilities that may be used as laboratories, studios, classrooms, hospitals and clinics, or offices, as well as any other spaces used in carrying out the University's threefold mission of teaching, research, and service.
- c. "Personal safety hazards" that may exist in University workplaces include both physical and material hazards (chemical, radioactive, and/or biological) related to the functions of the various working environments at the University.

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32.3 RESPONSIBILITY FOR POLICY AND PROCEDURES.

- a. University units are responsible for developing and implementing appropriate and reasonable restrictions on visitor access insofar as it is necessary to:
 - (1) Protect the health and safety of occupants and of visitors to University workplaces.
 - (2) Protect the confidentiality of data and information that may relate to students, patients, employees, and others served by the University community.
 - (3) Minimize activity that might detract from the productivity and effectiveness of University

faculty and staff in the workplace.

(4) Maintain the security of University property and resources.

b. Such restrictions may provide for limitations on access, frequency, and duration of visits and must provide for appropriate supervision of all workplace visitors. Some visitors may require close and ongoing supervision, particularly in areas with known hazards. Unit-based policies may vary in the degree of restriction due to the nature of the local workplace, but will consistently maintain the protections specified above.

For example, visitors should not be brought to areas in which hazardous equipment, materials, or activities are present (e.g., laboratories, studios), except for conducting University business and only when utilizing appropriate safety precautions. Colleagues, prospective students, and students from primary and secondary schools may enter these areas as part of educational programs or for academic, scholarly, artistic, or research purposes; however, they must be fully supervised during their visit. Full supervision of visitors in areas with known hazards requires the undivided attention of the supervisor(s) to the visitor(s), and visits should be limited in frequency and duration.

Visitors brought into areas that do not normally entail hazards beyond those usually encountered in public spaces (e.g., administrative offices, libraries, lecture classrooms) should be supervised at a level that is necessary and sufficient to ensure both the safety of the occupants and visitor(s). Even these visits should be limited insofar as it is necessary to assure that the quality and quantity of work being carried out by all employees and students in the area are not compromised, and that the quality and integrity of all University data, services, and resources are maintained.

Questions or concerns regarding specific visitors and/or the applications of the policy should be directed to the administrative official responsible for the unit.

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PART III. HUMAN RESOURCES

DIVISION VII PERSONAL INJURY AND INJURY PREVENTION

CHAPTER 33: PERSONAL PROTECTIVE EQUIPMENT

(President 3/12/75; amended 9/93; 9/98; 6/01; 7/1/08; 3/10)

Note: Effective March 2010, this policy has been revised. For individual changes, see the [redlined version](#).

[33.1 General Application](#)

[33.2 Environmental Health & Safety Guidance on Personal Protective Equipment Use](#)

[33.3 Duties of Departmental Executives](#)

[33.4 Personal Protective Equipment Specifics](#)

33.1 GENERAL APPLICATION.

- a. University departments purchase and issue, to permanent staff, safety equipment required under the Iowa Occupational Safety and Health Act of 1972. The equipment is ordered by means of special requisition.
- b. Certain personnel, such as part-time temporary, who are required to use personal protective equipment (PPE) are issued toe caps, goggles, and ear protection, and are required to use such PPE as a condition of employment.

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33.2 ENVIRONMENTAL HEALTH & SAFETY GUIDANCE ON PERSONAL PROTECTIVE EQUIPMENT USE.

- a. The Environmental Health & Safety (EHS) director, with advice from EHS staff, provides guidance regarding general policy for the use of PPE.
- b. EHS staff members provide guidance and assistance to central Human Resources and departments on campus by identifying individuals in various work tasks to be protected by safety glasses, safety footwear, body protection apparel, gloves, respirators, etc. EHS staff members also provide guidance to departments that are required to meet the various aspects of the IOSH (Iowa Occupational Safety and Health) Personal Protective Standard.

EHS staff members assist departments in determining which staff require the use of PPE in the performance of their duties.

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33.3 DUTIES OF DEPARTMENTAL EXECUTIVES.

- a. Departments supply PPE to staff members identified as needing protection.
- b. Departments inform staff that the use of PPE, once issued, is required whenever the individual's supervisor so indicates. If the required PPE is not being worn due to damage or inadvertence, the individual will be issued appropriate temporary equipment.
- c. Departments are responsible for the recovery of all items of PPE, except shoes and prescription glasses, from staff members who resign or transfer to a job which does not require such equipment.
- d. Enforcement of rules requiring the wearing of PPE is the responsibility of the department.

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33.4 PERSONAL PROTECTIVE EQUIPMENT SPECIFICS.

(President 3/8/76)

a. Shoes -- Safety shoes, as authorized by the employing department, will be provided as needed to staff members required to wear them. Each department is responsible for determining the style of shoe that is to be worn by its employees. Staff members are responsible for maintaining shoes, including the cost of minor repairs.

In the event the department determines that special shoe protection is necessary or special shoes are required to meet operational demands, said equipment will be furnished by the department at no cost to the staff member. Each department is responsible for procuring safety shoes from outside vendors for staff members required to wear safety shoes. Shoes maybe purchased with a departmental procurement card or purchase order, or the department may reimburse the staff member for shoes purchased directly.

b. Safety Glasses -- One pair of safety glasses is provided at the department's expense to those staff members needing them. If breakage or damage occurs to the glasses and the damage is an on-the-job incident, the department covers the cost of repair. Cost to repair damage to glasses unrelated to employment is the responsibility of the individual. Safety glasses are purchased through UI Optical with an interdepartmental requisition.

Cost of eye examinations for those needing prescription safety glasses is the responsibility of the staff member. Those who have had a recent examination should obtain a copy of the prescription which will be used for providing safety glasses. Those whose most recent prescription is twelve months old or older are encouraged to update the prescription prior to receiving safety glasses.

The department pays for replacement of safety lenses due to prescription change.

c. All other items of safety equipment issued except shoes and prescription glasses are the department's property and are replaced on an as-needed basis. Staff members are responsible for those items. If any items are lost or damaged through individual neglect, the staff member is required to pay the cost of replacement.

d. Staff members interested in obtaining additional pairs of safety shoes, glasses, or other equipment items are permitted to buy them at their expense.

e. Departments inform staff members that the use of PPE, once issued, is required whenever the individual's supervisor so indicates. If the required PPE is not being worn due to damage or inadvertence, the staff member will be issued appropriate temporary equipment.

f. Staff members must use only PPE that is purchased through the University or the employing department, and that is approved by the department for a specific use.

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(See also <https://research.uiowa.edu/ehs/files/documents/occsafety/ppeprogram.pdf>.)

PART III. HUMAN RESOURCES

DIVISION VII PERSONAL INJURY AND INJURY PREVENTION

CHAPTER 34: ACCIDENTS

(Amended 7/95; 9/97; 2/99; 7/02; 7/07)

[34.1 General](#)

[34.2 Procedures](#)

34.1 GENERAL.

The following instructions set forth University procedures for handling cases in accordance with the Iowa Workers' Compensation Law.

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34.2 PROCEDURES.

(Amended 7/02; 7/07)

- a. The injured staff member should report immediately to his or her supervisor; or, in the case of an emergency, go directly to the emergency room at The University of Iowa Hospitals and Clinics. University employees are required to use the UIHC Workers Health Clinic or the UI HealthWorks Clinic in North Liberty for treatment of non-emergency work-related injuries and illnesses. As soon as possible after the injury, the staff member should communicate the information regarding the injury to his or her supervisor, or, if unable to do so, request that hospital authorities relate such information.
- b. An Employer's Work Injury Report (First Report of Injury) should be completed by the employee or by the employee's supervisor on the HR Self Service web site within 24 hours of the illness or injury. It is the obligation of the supervisor or a departmental designee to promptly notify the Benefits Office when the injured employee is missing time from work because of the injury. The Workers' Health Clinic/HealthWorks Clinic will not do this, and Patient Status Reports alone are not sufficient notification. Any change in missed-time status, such as return to restricted work duties or a return to full duties, should be reported to the Benefits Office as well.
- c. Injuries are reported by the University Benefits Office to the Workers Compensation Administrator, who determines whether an injury is compensable. If the injury is compensable:
 - (1) Any necessary hospital and medical services incurred in connection with the injury are provided. Subsequent changes in hospital or medical services may be requested through the University Benefits Office, but must have prior approval of the Workers Compensation Administrator. Increased expenses following such changes are limited to the amounts approved.
 - (2) The injured staff member receives compensation as determined in accordance with the Iowa

Workers' Compensation Act; and upon receipt of information that an occupational injury or illness will result in a staff member being unable to work for three or more days, the University Benefits Office will inform the staff member of the different options available with which to be compensated. At this time, a decision will be made in writing by the staff member and this decision will remain unchanged for the time missed due to this injury or illness.

The different options with which to be compensated are:

- (a) Workers' Compensation Only: The faculty or staff member will receive approximately 2/3 of salary from Workers' Compensation, none of which is taxable; no hours of sick leave/vacation are used; no retirement benefits accrue for these days.
- (b) Workers' Compensation Supplemented with Sick Leave/Vacation: The faculty or staff member will receive approximately 2/3 of salary from Workers' Compensation and 1/3 from the University which is charged to sick leave/vacation usage; only the University portion is subject to taxes. Under this option, the amount of the Workers' Compensation benefits paid to the staff member will be reduced from subsequent pay checks in order to reimburse the University for the salary advanced which has exceeded the current salary rate. In the event the individual is no longer in pay status, it will be necessary for the individual to reimburse the University for any overpayments received.

In no case during the period of disability shall total payments exceed the staff member's current salary rate.

d. The University Benefits Office keeps a record and file on each case reported and furnishes such doctor and hospital reports as may be required.

e. Before returning to work, the staff member shall provide a statement to his or her department from the appropriate medical authority releasing that individual to return to work. In order to prevent an overpayment of benefits, the department must notify the University Benefits Office immediately upon the staff member's return to work.

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(See also [II-22 Extreme Weather Protocol](#); [II-12 Drug Free Environment](#); [II-26 University Employee Health Clinic](#); [II-25 Health Protection Office](#).)

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PART III. HUMAN RESOURCES

DIVISION VIII MISCELLANEOUS

CHAPTER 35: STAFF SUGGESTIONS

[35.1 General](#)

[35.2 Formal Suggestion Procedures](#)

35.1 GENERAL.

The term "suggestions" as used in this section refers to any proposals made by staff members for changes in terms of employment, working conditions, hours of work, compensation, and the like, which, if carried out, would necessitate a change in established University policies, practices, or procedures pertaining to nonacademic staff members. Many suggestions can be presented informally to one's supervisor. Other suggestions need to be handled on a more formal basis.

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35.2 FORMAL SUGGESTION PROCEDURES.

a. Staff members not covered by a collective bargaining agreement shall submit their suggestions in writing to their immediate supervisors. The supervisor shall, within one week, determine and inform the staff member what University officers can properly act upon such a suggestion. If the supervisor fails to supply the individuals with this information within the designated time, the individuals may then present their suggestion in a similar manner to the next ranking supervisor who shall supply them with this information.

b. The staff members shall then submit their suggestion for the proposed change in writing to University officers designated by their supervisor. They may also submit a request to be allowed to appear personally in behalf of their suggestion and, if they desire, be accompanied by a representative of their own choosing in accordance with University policy.

(This policy has been stated as follows: "The University believes that the relationship between itself and its staff members should be a direct one. Any staff member may approach the University as outlined above, without loss of salary. A staff member or group of staff members may be accompanied by a representative. If such a representative is a staff member of the University and on duty, the supervisor with whom the conference is to be held should be requested to make arrangements for release from such duty with pay. Such release shall normally be given, subject to necessary considerations of the regular duties of the representative.")

c. The University officers to whom the staff members have been directed to submit their suggestions for proposed changes shall be responsible for assuring that proper consideration is given to the suggestion

and for obtaining for the staff members a statement as to final disposition. Until the staff members have been given a statement as to final disposition, they shall have the right after reasonable intervals of time to request information from these officers as to what is being done with reference to their suggestions.

d. If, during consideration of the suggestion, it becomes desirable for any reason to transfer the responsibility of consideration to University officers other than those to whom the suggestion was first submitted, the staff members shall be immediately informed of that change and the newly designated officers shall thereupon have the responsibility for assuring proper consideration and keeping the staff members informed as indicated in paragraph (c).

e. If the final disposition of the suggestion does not satisfy the staff members, they shall have the right to ask the University to reconsider it and shall follow the same procedure as outlined above. There shall be no limit to the number of times a suggestion may be proposed for reconsideration.

f. Many changes of the type which will be considered under this section can be approved only by the President of the University and the Board of Regents, State of Iowa, and staff members should understand that considerable periods of time may elapse before action can be taken on a specific proposal. At the same time the University accepts the responsibility of replying to suggestions within a reasonable period of time.

See also the [Organizational Effectiveness web site](#).

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PART III. HUMAN RESOURCES

DIVISION VIII MISCELLANEOUS

CHAPTER 36: USE OF FACULTY/STAFF IDENTIFICATION CARD

(Amended 5/99; 3/02; 10/06)

[36.1 Issued](#)

[36.2 University of Iowa Faculty/Staff ID Card Benefits](#)

[36.3 University of Iowa Faculty/Staff ID Card Revocation](#)

[36.4 University of Iowa Faculty/Staff Spouse/Partner Identification Card](#)

36.1 ISSUED.

(Amended 3/02; 10/06)

a. All faculty and staff appointed to the University budget regardless of length of appointment, fraction of full time, or amount of salary, except for those persons classified as being primarily students at The University of Iowa, are eligible to receive a faculty/staff identification (ID) card from University ID Card Services. Individuals must display a form of official government-issued photo identification such as driver's license, passport, or military ID to obtain a faculty/staff ID card.

(1) The ID card and photo is the property of The University of Iowa and is nontransferable.

(2) The ID card displays a color photo of the faculty or staff member, his or her full name, and the status "faculty/staff." The ID card photos are digitized and electronically stored and secured. The University retains full rights to these photos. The sole purpose of the ID card photos is for creating identification badges or cards. University ID Card Services will not release the photo unless required by law, except for public safety functions.

(3) The employing unit may require a faculty or staff member to return his or her ID card upon the termination of employment at the University.

(4) Retirees may continue to use their faculty/staff ID cards. UIHC retired faculty and staff may obtain a faculty/staff photo ID card from University ID Card Services after turning in their UIHC badge.

b. The University of Iowa Hospitals and Clinics shall issue a hospital-specific identification card to faculty, staff, and students who are assigned primarily to the UIHC, following the guidelines herein. Hospital-specific ID cards must be returned upon termination of employment.

c. Under no circumstances shall a student, faculty member, or staff member be permitted to wear any type of face covering, including, but not limited to, veils, masks, or sunglasses, that covers any part of the face, during the photographing for an ID card. Head coverings are allowed if dictated by generally

acknowledged religious traditions, customs, or beliefs, or for medical reasons and if said coverings do not obscure the face.

d. University ID Card Services is not liable for financial loss or criminal repercussions associated with lost, stolen, damaged, or fraudulently used cards distributed from University ID Card Services.

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36.2 UNIVERSITY OF IOWA FACULTY/STAFF ID CARD BENEFITS.

(Amended 10/06)

The University ID card is the official identification card of The University of Iowa. Uses for the ID card include door access to facilities, residence hall meal plans, purchases at the University Book Store, library services, IMU food service purchases, and other academic and business services across campus.

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36.3 UNIVERSITY OF IOWA FACULTY/STAFF ID CARD REVOCATION.

(10/06)

Misuse of an ID card, including presenting another person's card as one's own, falsification of information to obtain an ID card, alteration of the picture or information printed or encoded on the card, and/or falsification of records that served as the basis for issuance of the ID card, may result in revocation of the ID card and/or disciplinary action, up to and including criminal prosecution, as appropriate under the circumstances and based on the relationship of the card holder to the University.

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36.4 UNIVERSITY OF IOWA FACULTY/STAFF SPOUSE/PARTNER IDENTIFICATION CARD.

(Amended 5/99; 10/06)

Employees may obtain an identification card for their spouse/domestic partner. The faculty/staff spouse/partner ID card for users of recreational facilities and programs will allow the spouse/domestic partner the same reduced rates for services from the Recreation Department as an employee faculty/staff ID. In addition, the spouse/domestic partner may use the ID card to obtain a hard library card for the University's libraries.

Spouse/partner identification cards are issued by the Payroll Department.

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(See also [II-30 Housing](#).)

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PART III. HUMAN RESOURCES

DIVISION VIII MISCELLANEOUS

CHAPTER 37: ACCESS TO MEDICAL AND EXPOSURE RECORDS

(12/06; 7/1/08)

In compliance with Iowa law, which incorporates by reference the Federal Occupational Safety and Health Administration (OSHA), 29 CFR 1910.1020, The University of Iowa is required to provide employees access to their workplace exposure and medical records maintained by the University. Exposure monitoring records are kept primarily by the University Environmental Health & Safety Office and by Safety and Security at University of Iowa Hospitals and Clinics (UIHC). Examples of exposure records include radiation monitoring data for those who work with radioactive materials, noise, or toxic air contaminants. Employee medical records, i.e., those for treatment of workplace injuries or illnesses, are kept at UIHC's Health Information Management Office and Workers Health Clinic and at the University's Employee Health Clinic. Hospital Epidemiology maintains records of exposure to communicable diseases. To access any of the above-mentioned records, University employees may contact Employee and Labor Relations in University Human Resources, 121-20 University Services Building, with the exception of UIHC employees, who may contact Hospital Human Resources, E139 General Hospital.

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PART IV. STUDENTS

CHAPTER 1: GENERAL REGULATIONS APPLYING TO STUDENTS

(Amended 9/93; 10/94; 7/95; 9/98)

[1.1 Student Rules and Regulations](#)

[1.2 Indebtedness](#)

[1.3 Photographs for Publication](#)

1.1 STUDENT RULES AND REGULATIONS.

University of Iowa students are responsible for knowing and abiding by the rules and regulations set forth in the current version of the [Policies and Regulations Affecting Students](#) available from the Office the Vice President for Student Services and Dean of Students. Students should also be aware of the Board of Regents Uniform Rules of Personal Conduct in the *Iowa Administrative Code* [681]9.1(262).

The *Operations Manual* frequently references the [Code of Student Life](#) and the [Judicial Procedure](#), and therefore both have been reproduced below.

a. Code of Student Life.

Note: The *Code of Student Life* is amended from time to time. For the most current versions of the [Code of Student Life](#) and the [Judicial Procedure](#), contact the Office of the Vice President for Student Services and Dean of Students for a copy of [Policies and Regulations Affecting Students](#).

Introduction. Academic institutions exist for the advancement of knowledge, the pursuit of truth, the development of students, and the general well-being of society. Free inquiry and free expression are indispensable to the attainment of these goals. As members of the academic community, students are encouraged to develop a capacity for critical judgment and to engage in a sustained and independent search for truth. Freedom to teach and freedom to learn are inseparable facets of academic freedom. The freedom to learn depends upon appropriate opportunities and conditions in the classroom, on the campus, and in the larger community. Students are expected to exercise their freedom to learn with responsibility and to respect the general conditions conducive to such freedom. Accordingly, the University has developed the following general regulations pertaining to student conduct which provide and safeguard the right of every individual student to exercise fully freedom to learn without undue interference by others.

The *Code of Student Life* is applicable whether or not the University is in session and pertains to all persons registered for a University of Iowa course, all persons admitted to any academic program, and all persons attending a University-sponsored program. In addition, conduct violative of the *Code of Student Life* and engaged in prior to admission or after withdrawal from the University may be taken into account in the admissions decision and may be grounds for filing disciplinary charges after admission or acceptance into a program. For purposes of the conduct regulations and judicial procedures, a student is

any person fitting one or more of these descriptions.

It is the duty and responsibility of all students to acquaint themselves with all provisions of the code and particularly with the rules and regulations pertaining to personal conduct, and every student will be conclusively presumed to have knowledge of all rules and regulations contained in the code from the date of his or her initial registration at the University. The code may be amended at any time by authority of the President of the University. Amendments are effective upon approval of the president and publication in the *Code of Student Life*, provided that if the President deems an amendment of immediate importance, it shall be effective from and after publication in *The Daily Iowan*, which will be conclusively presumed as adequate notice to all students. A full and complete text of the code and other general University rules and regulations of personal conduct currently in effect, including all amendments, shall be on file in the Office of the Vice President for Student Services and Dean of Students at all times and shall be available for inspection by students. The Vice President for Student Services and Dean of Students shall be responsible for making available to students copies of all amendments deemed of immediate importance and for distributing copies of such amendments to all housing units, affected student organizations, and otherwise, as the Vice President for Student Services and Dean of Students deems appropriate, provided that failure to make such distribution shall not affect the effectiveness of such amendments.

General Conduct Regulations. Any student who commits any of the following acts of misconduct shall be subject to disciplinary action by the University. These regulations shall apply only where a student's misconduct has adversely affected some University process or function or some other distinct and clear interest of the University as an academic community. As used in these procedures, "willful" and "intentional" conduct includes conduct which the student knew or reasonably should have known could lead to the results listed below. These regulations shall be construed so as not to abridge any student's constitutional rights of free expression of thought or opinion, free association, peaceable assembly, or the petition of authorities. In interpreting these regulations, administrative hearing officers may take notice of appropriate reference books, such as standard English dictionaries. Hearing officers may also refer to the *Code of Iowa* but are not bound by the strict definitions of criminal law.

(1) Academic misconduct, including the acquisition of honors, awards, certification or professional endorsements, degrees, academic credits, or grades by means of cheating, plagiarism, or falsification, including forgery, with respect to any examination, paper, project, application, recommendation, transcript, or test, or registration document or by any other dishonest means whatsoever, or aiding or abetting another student to do so. Resolution of Section 1 complaints will normally be handled within the college or department concerned, with provision for review (see [*Policies and Regulations Affecting Students*](#), Part C, Academic Misconduct).

(2) Willful misrepresentation of any material fact to any member of the faculty or staff of the University or to any office, department, or committee thereof, or willful misrepresentation to anyone, within or without the University community, of his or her status or academic performance with the University or of the support, sponsorship, or approval by the University of the services or activities of any person, group, or organization.

(3) Willful failure to comply with a proper order or summons of any member of the faculty or other University official, properly identified - by stating his or her name and title if requested by a student - and acting within the scope of his or her authority, or willful failure of a student to identify himself or herself by stating his or her name to such faculty member or official. If a student involved in a University-related dispute with a student, faculty, or staff member negotiates an agreement with a University official, acting within the scope of his or her authority, or agrees to mediate or arbitrate the dispute, and subsequently violates one or more terms of the agreement or outcome, he or she is considered to be in violation of Section 3.

(4) Forgery, alteration, or misuse of any University record, form, document, or of any student identification card.

(5) (a) Intentionally disrupting the orderly processes of the University; or (b) intentionally obstructing or denying access to services or facilities by those entitled to use such services or

facilities; or (c) intentionally interfering with the lawful rights of other persons on the campus; or (d) inciting others to do acts proscribed by paragraphs (a), (b), or (c) of this section.

(6) Willful demonstrations within the interior of any University building or structure, except as specifically authorized and subject to reasonable conditions imposed to protect the rights and safety of other persons and to prevent damage to property.

(7) Unauthorized entry into or occupation of any University room, building, or area of the campus, including such entry or occupation at any unauthorized time, or any unauthorized or improper use of any University property, equipment, or facilities.

(8) Intentional setting of fires in any University building or on the campus without proper authority, or intentional sounding of a false fire alarm or improper use of fire prevention equipment in any University building or on the campus.

(9) Misuse or misappropriation of University property or private property on campus or off-campus in connection with University activities, including but not limited to theft or attempted theft, burglary, willful possession of stolen property, and willful destruction, damage, defacement, or mutilation of property belonging to or in the custody of the University or another member of the University community.

(10) Assaulting, threatening, physically abusing, unduly harassing, or endangering in any other manner the health or safety of 1) a University student, staff, or faculty member if such conduct relates to the official business of the University, or 2) any person on the campus or at any University-sponsored or supervised function or event. For purposes of this sub-section, campus includes private property owned or controlled by a student organization which is officially recognized by The University of Iowa, and University events include activities conducted on private property that are sponsored by a student organization officially recognized by The University of Iowa.

(11) Use or possession of serviceable firearms, ammunition, explosives, fireworks, or other dangerous articles on campus or within any University building on the campus, or at any University-sponsored or supervised function or event, except in authorized facilities.

(12) Possession or consumption of an alcoholic beverage on campus, within any University building, or at any University-sponsored or -supervised function or event off-campus, except as permitted under the Policy Regarding the Use of Illegal Drugs and Alcohol, [Code of Student Life](#), the [Residence Hall Guidebook](#), or as authorized by other University regulations.

(13) Use or possession of any narcotic drug, marijuana, or any other addictive, dangerous, or controlled substance on campus. Students found in violation of this section will, under ordinary circumstances, be required to complete a substance abuse evaluation and attend any educational or counseling sessions recommended as a result of the evaluation.

(14) Sale, manufacture, distribution, or administration of any drug described in Section 12 or 13 on campus, or criminal conviction of an illicit drug trafficking offense on campus or off campus. This includes but is not limited to local, state, and federal laws which prohibit the distribution of, manufacture of, or possession with intent to distribute a controlled substance, such as marijuana, or counterfeit controlled substance.

(15) (a) Intentionally disrupting access of other students, faculty, or staff members to University computer resources; or (b) intentionally obtaining the password of a computer account assigned to another person without authorization or attempting to do so, or any other unauthorized attempt to gain access to a computer account assigned to another person; or (c) knowingly using an account belonging to another University student, faculty, staff member, or academic department for other than its intended purpose without permission from the owner, or using an inactive account; or (d) using University computer equipment to interfere with the lawful rights of others by such activities

as falsifying or altering records or documents, creating false or fraudulent documents, damaging programs belonging to another, sending harassing or threatening material, accessing confidential information without proper authorization, or duplicating copyrighted software unlawfully; or (e) assisting another person to do any act proscribed under this section.

(16) Violation of any other rule, regulation, or policy which may be promulgated by the president of the University or an authorized representative, by any college, department, residence hall, office, or other facility within the scope of its authority, or by the State Board of Regents, provided such rules, regulations, or policies were published, posted, or otherwise adequately publicized or the student had actual knowledge thereof. Included among "such rules, regulations, or policies" are the University Policy on Human Rights, the Policy on Sexual Harassment and Consensual Relationships, the Policy on Violence, the Alcohol and Drug Policy, Safe Saturday guidelines, Motor Pool regulations, employment work rules, the Policy Concerning Use of the Pentacrest and Kautz Plaza, and all provisions contained in the University residence halls contracts which pertain to personal conduct, including the *Residence Hall Guidebook*.

(17) Any conduct or action in which the University can demonstrate a clear and distinct interest as an academic institution and which seriously threatens: 1) any educational process or other legitimate function of the University; or 2) the health or safety of any member of the academic community. For complaints involving sexual misconduct or violence, the scope of the University's interest is defined in the respective policy governing the conduct (the Policy on Sexual Harassment and Consensual Relationships or the Policy on Violence). Student misconduct as defined in sections 1-16 which occurs on property governed by the State of Iowa Board of Regents is considered within the scope of this regulation. This includes the campuses of Iowa State University and the University of Northern Iowa. Misconduct committed on college campuses not governed by the State Board of Regents may also violate this regulation.

b. Judicial Procedure for Alleged Violations of the *Code of Student Life*.

(Editor's note: The *Judicial Procedure* contains twelve subsections. Subsections 1, 2, 5, and 9 are printed below. For sub-sections 3 (Investigation), 4 (Charge Procedure), 6 (Hearing), 7 (Appeal by Accused), 8 (Appeal by Charging Party), 10 (Interim Sanctions), 11 (Records), and 12 (Concurrent Criminal Charges), refer to Section II.B of *Policies and Regulations Affecting Students*, which is available in the Office of the Dean of Student. The *Judicial Procedure* is amended from time to time.)

(1) Introduction. These procedures are designed to cover complaints against students based on alleged violations of the *Code of Student Life* and the Policy on Sexual Harassment and Consensual Relationships. Alleged violations of Section 1 (academic misconduct) are handled under the procedures described in *Policies and Regulations Affecting Students*, Part C, Academic Misconduct. Alleged violations of Sections 2-17 are ordinarily resolved by the Vice President for Student Services and Dean of Students, who may assign responsibility to a designated department head or assistant. Procedures used to resolve residence hall misconduct complaints are described below in Section H, Residence Hall Judicial System. Complaints of abuse of service privileges, such as overdue library books, parking violations, intramural sports infractions, and misuse of placement offices and computer services, are resolved within the particular department that provides the service in question. Persons with questions as to which University procedures apply to a particular situation may contact the Office of the Vice President for Student Services and Dean of Students or the University Ombudsperson for more information.

(2) Complaint Procedure. Any person may bring a complaint against a student under these procedures based on an alleged violation of the *Code of Student Life* (see extent of jurisdiction in introduction). All such complaints shall be made to the Office of the Vice President for Student Services and Dean of Students. The Vice President for Student Services and Dean of Students shall designate a person to investigate and review the complaint and determine whether formal charges should be brought against the accused student (refer to subsection 3). The investigation may be delayed in the event that concurrent criminal charges are pending against the accused student (refer to 12). Depending upon the outcome of the investigation, complaints may be resolved in one of

three ways: 1) informal agreement between the accused student and the investigator; 2) formal charges brought against the accused student at an administrative hearing; or 3) dismissal of complaint.

(5) Rights at and Before Hearing. The student charged is granted by the Judicial Procedure the following rights at a hearing: 1) to present his or her side of the story; 2) to present witnesses and evidence on his or her behalf; 3) to cross-examine witnesses presenting evidence against the student as long as the questions are relevant, material, and not unduly repetitive; and 4) to be represented by an adviser at the student's expense (if any expense is entailed). Prior to the hearing, the student has a right to examine his or her disciplinary file in the Office of the Vice President for Student Services and Dean of Students. The student also has a right to know, upon request, which written documents or other physical evidence in the disciplinary file the University representative plans to present at the hearing. To examine the disciplinary file or learn what documents will be presented at the hearing, the student must make the request at least 2 University business days before the hearing is scheduled to take place.

The complainant has the following privileges at a formal hearing: 1) to testify on the issues raised by the complaint; 2) to be accompanied by a person who may advise him or her of the hearing process; 3) to remain in the hearing room following his or her testimony until all evidence has been presented; and 4) to be informed of the outcome of the hearing as permitted under federal laws governing confidential student record information.

(9) Sanctions. The Vice President has the authority to impose any one or a combination of the following disciplinary sanctions if the student is found guilty by a hearing officer. The sanctions imposed will be those specified by the Vice President in the Notice of Hearing. The following are to serve as guidelines rather than as a definitive list of sanctions.

(a) Disciplinary Warning: This is a strong, written warning that if there is a repetition of the same action or any other action in violation of the Rules and Regulations of the *Code of Student Life*, the student can expect additional disciplinary action. A record of the disciplinary action is kept on file.

(b) Disciplinary Probation: When on disciplinary probation a student is not considered to be in good standing with respect to the non-academic disciplinary system and any further violations may lead to suspension or expulsion from the University.

(c) Restitution: A student may be assessed reasonable expenses related to the misconduct. This may include, but is not limited to, the repair/replacement cost for any damage he or she causes to property or medical or counseling expenses incurred by the victim.

(d) Educational Sanction: A student may be required to provide a specific service or participate in a specific program, receive specific instruction, or complete a research assignment. The student is responsible for related expenses, including expenses for education, counseling, or treatment, if any expense is entailed.

(e) Exclusion from University Facilities or Activities: A student may be prohibited from attending a class, undertaking University employment, entering a building, participating in an extra-curricular activity sponsored by the University, representing the University in an official capacity, or using other services provided by the University. Such exclusion may be for a definite or indefinite period of time.

(f) Disciplinary Suspension: A student may be involuntarily separated from the University for a stated period of time after which readmission is possible. A student with one or more violations may be suspended from the University for an indefinite period of time. A student suspended indefinitely may petition to the Vice President for Student Services and Dean of Students for reinstatement.

(g) Expulsion: When a student has a record of serious violations, he or she may be dismissed from the University permanently.

(h) Residence Halls Suspension: A student may be involuntarily separated from the residence halls indefinitely or for a stated period of time after which readmission is possible. Unless specifically permitted to do so by the Vice President for Student Services and Dean of Students, a student suspended from the residence halls is ineligible to use residence hall services, including board plans, and may not enter the residence halls.

When a student fails to respect the general conditions conducive to learning in violation of the *Code of Student Life*, the University's response will be corrective rather than punitive in order to ensure that the student may learn to exercise his or her freedom responsibly. In furtherance of the University's educational mission, corrective action requires that the offending student be held accountable and receive a second opportunity to demonstrate good character after a single minor violation. In those egregious cases where the demonstrated misbehavior is subversive to the learning process and cannot be tolerated, an individual may be separated from the University.

Taking responsibility for one's misconduct goes beyond acknowledging the wrongful conduct and entails the formal ratification of disciplinary measures that anticipate the possibility of additional misconduct. In assigning sanctions consistent with the Code's educational purpose, the principle of progressive discipline is paramount. Thus, increasingly harsh sanctions will be applied for additional violations regardless of whether the misconduct is similar in nature. Furthermore, counseling sanctions (e.g., drug education and community service) are not intended to serve as a substitute for status sanctions (i.e., warning, probation, and suspension).

For example, a student found guilty of a second offense after being placed on one-semester probation for the first violation can expect suspension or at least an extension of the probation, in addition to any counseling sanction.

Ordinarily, students found guilty of aggravated assault, threats with a weapon, sexual abuse, or selling illegal drugs are suspended or expelled from the University even if there are no prior sanctions on the student's record. Students guilty of offenses warranting probation may also forfeit their residential privileges. The following violations ordinarily result in a residence hall suspension regardless of the student's prior record: possession of illegal drugs, possession of a beer keg, false fire alarm, possession of a gun or other dangerous weapon, or an open flame violation. This list of offenses is not intended to be complete; other conduct not listed above may also warrant suspension from the University or from the residence halls.

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1.2 INDEBTEDNESS.

Any student who is financially indebted to the University after the date specified on each monthly bill, will be considered delinquent and may have his or her registration and privileges restricted. A student who has an unsettled financial indebtedness to the University may not register for classes unless permission is granted by the Financial Delinquency Committee. Credentialing documents may be withheld during the period in which the indebtedness remains unsettled.

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1.3 PHOTOGRAPHS FOR PUBLICATION.

Photographs, film, or video tapes for publication for commercial purposes may only be made of University programs, events, or activities in University buildings upon the invitation of or approval of the immediate supervisor of the program, event, or activity. If a decision to grant or deny invitation or approval is challenged, an appeal may be made to the vice president within whose responsibility the program, event, or activity is assigned.

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(IAC [681]12.7(4).)

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PART IV. STUDENTS

CHAPTER 2: SEXUAL MISCONDUCT INVOLVING STUDENTS, INCLUDING SEXUAL ASSAULT AND SEXUAL HARASSMENT

(President 12/08; amended 4/09)

Students Who May Be Victims of Sexual Misconduct:

If you or someone you know may be a victim of sexual assault, sexual harassment, or any other behaviors prohibited under this policy, you are strongly encouraged to seek immediate assistance. Assistance can be obtained 24 hours a day, 7 days a week, from:

- Rape Victim Advocacy Program (confidential, certified victim advocacy services, 335-6000)
- Emergency Treatment Center, University of Iowa Hospitals and Clinics (confidential medical services, 356-2233)
- University of Iowa Department of Public Safety (law enforcement services, 335-5022, or 911 from any campus phone)

During business hours, you may also seek assistance from the University of Iowa Sexual Misconduct Response Coordinator (335-6200).

- [2.1 Introduction](#)
- [2.2 General Statement of Policy](#)
- [2.3 Definition of Sexual Misconduct, Including Sexual Assault and Sexual Harassment](#)
- [2.4 Resources and Support for Students](#)
- [2.5 Making a Formal Complaint of Sexual Misconduct](#)
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- [2.7 Resources and Support for Students Who Are Accused of Sexual Misconduct](#)
- [2.8 Confidentiality](#)

2.1 INTRODUCTION.

The University of Iowa strives to create a respectful, safe, and non-threatening environment for its students, faculty and staff. This sexual misconduct policy sets forth resources available to students, describes prohibited conduct, and establishes procedures for responding to sexual misconduct incidents (including sexual assault, sexual harassment, and other unwelcome sexual behavior).

A student who is under the influence of alcohol or drugs at the time of a sexual misconduct incident should not be reluctant to seek assistance for that reason. The Vice President for Student Services and Dean of Students will not pursue disciplinary violations against a student (or against a witness) for his or her improper use of alcohol or drugs (e.g., underage drinking) if the student is making a good faith report of sexual misconduct. In addition, the law enforcement authorities in Johnson County have a policy of not pursuing charges for improper use of alcohol against a victim of sexual assault.

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2.2 GENERAL STATEMENT OF POLICY.

The University of Iowa prohibits sexual misconduct in any form, including sexual assault or sexual abuse, sexual harassment, and any form of nonconsensual sexual conduct. Students should be able to live, study, and work in an environment free from all forms of sexual misconduct.

Any act that falls within the definition of sexual misconduct constitutes a violation of University policy. The University is committed to fostering a campus environment that both promotes and expedites prompt reporting of sexual misconduct and timely and fair adjudication of sexual misconduct cases. The University's procedures are designed to protect the rights, needs, and privacy of the student making a University complaint, as well as the rights of students accused of sexual misconduct. The University also adheres to all federal, state, and local requirements for intervention, crime reporting, and privacy provisions related to sexual misconduct.

Sexual misconduct can be committed by men or women, and it can occur between people of the same or different sex. The University will make this policy and educational opportunities readily available to all students and other members of the University community. Creating a respectful, safe, and non-threatening environment is the responsibility of all members of the University community.

The University of Iowa will make every effort to safeguard the identities of students who seek help and/or report sexual misconduct. While steps are taken to protect the privacy of victims, the University may need to investigate an incident and take action once an allegation is known, whether or not the student chooses to pursue a complaint.

Formal complaints about sexual misconduct by University students, faculty, or staff should be made to the UI Sexual Misconduct Response Coordinator (335-6200). No employee is authorized to investigate or resolve student complaints without the involvement of the Sexual Misconduct Response Coordinator.

In addition to violating University policy, sexual misconduct might also constitute criminal activity. **Students are strongly encouraged to inform law enforcement authorities about instances of sexual misconduct. The chances of a successful criminal investigation are greatly enhanced if evidence is collected and maintained immediately by law enforcement officers.** Students may inform law enforcement authorities about sexual misconduct and discuss the matter with a law enforcement officer without making a formal criminal complaint or a formal University complaint.

Assistance in reporting any form of sexual misconduct to the proper law enforcement authorities is available to any student upon request from a certified victim advocate at RVAP or from the Sexual Misconduct Response Coordinator.

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2.3 DEFINITION OF SEXUAL MISCONDUCT, INCLUDING SEXUAL ASSAULT AND SEXUAL HARASSMENT.

a. General definition. Sexual misconduct is a broad term encompassing any unwelcome behavior of a sexual nature that is committed without consent or by force, intimidation, coercion, or manipulation. The term includes sexual assault, sexual harassment, sexual exploitation, and sexual intimidation as those behaviors are described later in this section. Sexual misconduct can be committed by men or women, and it can occur between people of the same or different sex.

b. Consent. For purposes of this policy, consent is a freely and affirmatively communicated willingness to participate in sexual activity or behavior, expressed either by words or clear, unambiguous actions. It is

the responsibility of the person who wants to engage in the sexual activity to insure that he or she has the consent of the other to engage in the activity. Lack of protest or resistance does not mean consent, nor does silence mean consent. For that reason, relying solely on non-verbal communication can lead to misunderstanding. Moreover, the existence of a dating relationship between the persons involved or the fact of a past sexual relationship should never provide the basis for an assumption of consent.

Consent must be present throughout the sexual activity -- at any time, a participant can communicate that he or she no longer consents to continuing the activity. If there is confusion as to whether anyone has consented or continues to consent to sexual activity, it is essential that the participants stop the activity until the confusion can be clearly resolved.

c. Persons who are unable to give consent. In addition, under Iowa law the following people are unable to give consent:

- (1) persons who are asleep or unconscious
- (2) persons who are incapacitated due to the influence of drugs, alcohol, or medication
- (3) persons who are unable to communicate consent due to a mental or physical condition.

d. Examples of sexual misconduct. Sexual misconduct may vary in its severity and consists of a range of behavior or attempted behavior. It can occur between strangers or acquaintances, including people involved in an intimate or sexual relationship.

Sexual misconduct includes, but is not limited to, the following examples of prohibited conduct as further defined below:

- (1) sexual assault ([paragraph f](#) below)
- (2) sexual harassment ([paragraph g](#) below)
- (3) sexual exploitation ([paragraph h](#) below)
- (4) sexual intimidation ([paragraph i](#) below).

e. Relation to criminal law and other University policy. In addition to being forbidden by this policy, sexual misconduct may be a violation of state criminal law and of other University policies, including the University's general policy against violence (see [II-10 Violence](#)).

f. Definition of sexual assault. Sexual assault is a form of sexual misconduct and represents a continuum of conduct from forcible rape to nonphysical forms of pressure that compel individuals to engage in sexual activity against their will.

Examples of sexual assault under this policy include, but are not limited to, the following behaviors when consent is not present:

- (1) sexual intercourse (vaginal or anal)
- (2) oral sex
- (3) rape or attempted rape
- (4) penetration of an orifice (anal, vaginal, oral) with the penis, finger, or other object
- (5) unwanted touching of a sexual nature
- (6) use of coercion, manipulation, or force to make someone else engage in sexual touching, including breast, chest and buttocks
- (7) engaging in sexual activity with a person who is unable to provide consent due to the influence of drugs, alcohol, or other mental or physical condition (e.g., asleep or unconscious).

g. Definition of sexual harassment. Sexual harassment is a form of discrimination that includes verbal, written, or physical behavior of a sexual nature, directed at someone, or against a particular group, because of that person's or group's sex, or based on gender stereotypes, when that behavior is unwelcome and meets either of the following criteria:

- (1) Submission or consent to the behavior is believed to carry consequences for the student's education, employment, on-campus living environment, or participation in a University activity.

Examples of this type of sexual harassment include:

- (a) pressuring a student to engage in sexual behavior for some educational or employment benefit, or
 - (b) making a real or perceived threat that rejecting sexual behavior will carry a negative consequence for the student.
- (2) The behavior has the purpose or effect of substantially interfering with the student's work or educational performance by creating an intimidating, hostile, or demeaning environment for employment, education, on-campus living, or participation in a University activity. Examples of this type of sexual harassment can include:
- (a) persistent unwelcomed efforts to develop a sexual relationship
 - (b) unwelcome commentary about an individual's body or sexual activities
 - (c) unwanted sexual attention
 - (d) repeated and unwelcome sexually-oriented teasing, joking, or flirting
 - (e) verbal abuse of a sexual nature.

Comments or communications could be verbal, written, or electronic. Behavior does not need to be directed at or to a specific student, but rather may be generalized unwelcomed and unnecessary comments based on sex or gender stereotypes.

Determination of whether alleged conduct constitutes sexual harassment requires consideration of all the circumstances, including the context in which the alleged incidents occurred.

h. Definition of sexual exploitation. Sexual exploitation involves taking non-consensual sexual advantage of another person. Examples can include, but are not limited to the following behaviors:

- (1) electronically recording, photographing, or transmitting intimate or sexual utterances, sounds, or images without the knowledge and consent of all parties involved
- (2) voyeurism (spying on others who are in intimate or sexual situations)
- (3) distributing intimate or sexual information about another person without that person's consent.

i. Definition of sexual intimidation. Sexual intimidation involves:

- (1) threatening another person that you will commit a sex act against them,
- (2) stalking,
- (3) cyber-stalking, or
- (4) engaging in indecent exposure.

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2.4 RESOURCES AND SUPPORT FOR STUDENTS.

Persons who experience unwelcome sexual behavior may respond to the experience in many different ways, including feeling confused, vulnerable, out of control, embarrassed, angry, or depressed. The University provides a variety of resources to assist students who have experienced unwelcome sexual behavior with their healing and recovery and to help students determine whether and how to make a formal complaint about the incident.

a. Confidential assistance and advocacy for students who have experienced sexual misconduct or other unwelcome sexual behavior.

A student may receive assistance from a certified victim advocate by calling RVAP at (319) 335-6000. Trained advocates staff this phone number 24 hours a day, 365 days a year. Although RVAP's formal name is the Rape Victim Advocacy Program, a student does not need to be a rape victim to use its services, and those services are available to men and women alike.

Certified victim advocates are trained to assist victims of sexual misconduct and will speak with the student confidentially as the student considers options. They can help a student identify other sources of emotional and physical support. They can provide counseling and also assist the student in understanding the student's rights and reporting options. The University encourages all students who believe they may have been victims of sexual misconduct to contact RVAP and seek the assistance of an advocate.

b. Academic and housing accommodations; interim actions to protect students. A student who believes he or she has been the victim of sexual misconduct, as well as a student who has been accused of sexual misconduct, may contact the Sexual Misconduct Response Coordinator at (319) 335-6200 to request any of the following, when related to the incident or accusation of sexual misconduct:

- (1) a change of the student's on-campus housing location to a different on-campus location if alternate on-campus housing is available
- (2) assistance in exploring alternative housing off campus
- (3) assistance in securing a transfer of class sections
- (4) assistance in arranging incompletes, leaves, or withdrawal
- (5) issuance of a no-contact directive if the University determines that continued contact between a student who has made a complaint, a student who has been accused of sexual misconduct, and/or a witness would be detrimental to any of the parties' welfare
- (6) other interim actions, when necessary to protect student welfare, such as interim suspensions.

Requests for such arrangements or actions will be granted in appropriate circumstances as determined by the Vice President for Student Services and Dean of Students.

c. Protection against retaliation. The University of Iowa prohibits retaliatory action against any person making a complaint of sexual misconduct or against any person cooperating in the investigation of any charge of sexual misconduct (see [II-11 Anti-Retaliation](#)). This includes any form of intimidation, threats, or harassment. Acts of retaliation constitute a violation of University policy and of the [Code of Student Life](#) and will result in disciplinary action. Retaliation should be reported to the Sexual Misconduct Response Coordinator.

d. Medical assistance. Students who have experienced a recent sexual assault are strongly encouraged to visit a hospital or clinic to take care of their medical needs. A hospital or clinic can treat a victim's injuries and provide necessary medical advice and medication in case a victim may have contracted a sexually transmitted disease (STD) or has pregnancy concerns. A Sexual Assault Nurse Examiner is available to perform a sexual abuse evidentiary examination. Receiving an evidentiary examination does not mean that a victim must make a formal report to the University or to law enforcement. Rather, the examination serves to preserve evidence in the event that a victim may wish to make a complaint in the future.

A sexual assault evidentiary exam is fully covered and paid for by the State of Iowa and will not be submitted for insurance purposes.

To secure medical assistance and/or a sexual abuse evidentiary exam, visit:

University of Iowa Hospitals and Clinics
Emergency Treatment Center (open 24 hours)
200 Hawkins Drive
Carver Pavilion, Level 1
Iowa City, Iowa 52242
Emergency Medicine phone: (319) 356-2233
UIHC Nurseline (operated 24 hours): (319) 384-8442

e. University of Iowa Department of Public Safety. Students who have experienced sexual misconduct are encouraged to seek the assistance of the University of Iowa Department of Public Safety (335-5022). If a student is not sure whether criminal conduct is involved, an officer can assist the student in determining whether a crime has been committed. If the sexual misconduct occurred off campus, an officer can assist the student in contacting the appropriate law enforcement agency. A student can request and receive the assistance of the Department of Public Safety without making a criminal complaint or making a complaint to the University.

The Department of Public Safety is committed to ensuring that students who report sexual misconduct receive comprehensive care, regardless of whether or not they wish to make a formal criminal complaint.

If a student contacts UI Public Safety, an officer will:

- (1) call a certified victim advocate to assist the student in every step of the process
- (2) accompany the student to the hospital if the student wishes
- (3) contact the University's Sexual Misconduct Response Coordinator if the student wishes to make a complaint under University processes or utilize the resources of that office, including making a request for accommodations or other support
- (4) talk with the student privately and treat the student with respect, sensitivity, and dignity.

Even if an assault took place on non-University property or was reported to another law enforcement agency, students are encouraged to contact the Department of Public Safety for assistance with safety issues while on campus (e.g., protection from particular individuals).

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2.5 MAKING A FORMAL COMPLAINT OF SEXUAL MISCONDUCT.

The University takes all incidents of sexual misconduct very seriously. There are two options for students to make a formal complaint of sexual misconduct. A student may pursue either or both of these options.

- A student can make a formal complaint about sexual misconduct to the University administration by contacting the UI Sexual Misconduct Response Coordinator at (319) 335-6200.
- A student can make a formal complaint about sexual misconduct to the appropriate law enforcement authorities, which would be the UI Department of Public Safety (335-5022) in the case of sexual misconduct that occurs on campus. Not all sexual misconduct is criminal behavior. The law enforcement authorities can assist a student in determining whether the conduct experienced was criminal in nature and warrants a criminal complaint.

Note: A student may seek and receive support services from the UI Sexual Misconduct Response Coordinator and of the UI Department of Public Safety *without making a formal complaint*. Except in cases where there is a threat of harm to other members of the campus community, neither the University nor Public Safety will pursue charges against an accused student without the authorization of the student making a complaint.

a. Making a complaint to University administration.

- (1) How to make a formal complaint to University administration. Students may make a complaint about sexual misconduct by another student, a faculty member, or a staff member by contacting the UI Sexual Misconduct Response Coordinator (335-6200).

A student may need support when talking with law enforcement or University administrators. Students are entitled to be assisted by a certified victim advocate at every stage of the process and are encouraged to consult with the victim advocate and bring the victim advocate to meetings.

- (2) When to make a formal complaint to University administration. There is no time limit on making a complaint to University administration. **However, students are strongly encouraged to**

report incidents of, or share information about, sexual misconduct as soon as possible after the incident occurred. The University may ultimately be unable to adequately investigate if too much time has passed or if an accused individual has left the University. Other factors that could negatively affect the University's ability to investigate include the loss of physical evidence, the potential departure of witnesses, or loss of memory.

b. Making a report to law enforcement.

(1) **In an emergency:** Call 911 from wherever you are, and a law enforcement officer will respond to assist you.

(2) In non-emergency situations: Criminal sexual misconduct, including sexual assault, should be reported to the law enforcement agency that has jurisdiction over the location where the assault or abuse occurred. Non-emergency reports to law enforcement may be made as follows:

(a) If the incident occurred on University of Iowa property, call the University of Iowa Department of Public Safety at (319) 335-5022.

(b) If the incident occurred in Iowa City, call the Iowa City Police Department at (319) 356-5275.

(c) If the incident occurred in Coralville, call the Coralville Police Department at (319) 248-1800.

(d) If the incident occurred in University Heights, call the University Heights Police Department at (319) 356-5276.

(e) If the incident occurred in North Liberty, call the North Liberty Police Department at (319) 626-5724.

(f) If the incident occurred in another area of Johnson County, call the Johnson County Sheriff's Department at (319) 356-6020.

Victim advocates have special training in working with law enforcement. The advocates at RVAP (24-hour crisis line, 335-6000) can help a student arrange to meet with a law enforcement officer to discuss options, and a student can request that a victim advocate accompany him or her at the meeting. At a student's request, the Sexual Misconduct Response Coordinator will also assist students in reporting to law enforcement.

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2.6 SCOPE OF POLICY: ON CAMPUS AND OFF CAMPUS.

This policy covers both on-campus and off-campus conduct, as described below.

a. On-campus violations. This policy forbids acts of sexual misconduct anywhere on campus. "Campus" includes University-owned or -leased property, streets and pathways contiguous to University property, or in the immediate vicinity of campus. It also includes the property, facilities, and leased premises of organizations affiliated with the University, including University Housing and University-recognized housing. University Housing includes all types of University residence housing, such as halls and apartments. University-recognized housing includes fraternity and sorority chapter dwellings.

b. Off-campus violations. Off-campus violations, including online behavior, that affect a clear and distinct interest of the University are subject to disciplinary sanctions. For example, sexual misconduct by a student is within the University's interests when the behavior:

(1) involves conduct directed at a University student or other member of the University community

(2) occurs during University sponsored events (e.g., field trips, social or educational functions, University related travel, student recruitment activities, internships, and service learning

experiences)

(3) occurs during the events of organizations affiliated with the University, including the events of student organizations

(4) occurs during a Study Abroad program or other international travel, or

(5) poses a disruption or threat to the University community.

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2.7 RESOURCES AND SUPPORT FOR STUDENTS WHO ARE ACCUSED OF SEXUAL MISCONDUCT.

a. Confidential resources. Students who are accused of sexual misconduct may discuss their situations privately with counselors at University Counseling Service (3223 Westlawn, 335-7294) or with the staff at the University's Office of the Ombudsperson (C108 Seashore Hall, 335-1486). An accused student's conversations with University counselors and staff will not be reported to anyone else in the University except in cases of a threat of imminent physical harm. However, statements made to employees in these offices may not be legally confidential. When seeking private advice and support from these offices or from any University employee, students should always confirm whether legal confidentiality applies to their communications with the person to whom they are speaking. For additional information on legal confidentiality, see [IV-2.8 Confidentiality](#) below.

b. Academic or housing accommodations. A student who is accused of sexual misconduct may seek academic or housing accommodations, as explained above in [IV-2.4b](#) of this policy, when such accommodations are related to problems related to the accusation.

c. Due process. The University will treat accused students with fairness and respect and will ensure that its investigations and disciplinary proceedings are conducted in accordance with principles of due process.

A student who is accused of sexual misconduct may be assisted by an attorney or other advisor of his or her choosing. A student who is accused of sexual misconduct should consider seeking the assistance of an attorney.

d. University prohibition against knowingly false complaints. The University prohibits students from knowingly making false complaints of sexual misconduct (including sexual assault and sexual harassment). Knowingly making false complaints of sexual misconduct constitutes a violation of the [Code of Student Life](#) and will result in disciplinary action. However, a complaint made in good faith is not considered false merely because the evidence does not ultimately support the allegation of sexual misconduct.

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2.8 CONFIDENTIALITY.

Students who would like to discuss their situations in a private environment, and share or seek information about a sexual misconduct issue without making a formal complaint have a number of options. At various offices on campus and off campus, students can speak to individuals who have professional or legal obligations to keep communications with the student confidential. When seeking advice and support, students who are concerned about confidentiality should always discuss that concern with the person to whom they are speaking, and should inquire about any limits on that confidentiality.

Generally, under Iowa law, confidentiality applies when a student seeks services from the following persons:

- An RVAP victim advocate (335-6000) [IC 915.20A];
- A psychological counselor or other mental health professional, including counselors at the University Counseling Service (335-7294), the Women's Resource and Action Center (335-1486), and the office of Faculty and Staff Services/Employee Assistance Program (335-2085) [IC 228.2 and 622.10];

- A health care provider, including medical professionals at Student Health Service and The University of Iowa Hospitals and Clinics [IC 622.10];
- A personal attorney [IC 622.10];
- A member of the clergy [IC 622.10].

In addition, the staff at the Office of the Ombudsperson (335-3608) have a professional obligation to keep their communications with clients confidential and will not disclose those communications unless required to do so by court order or to avoid imminent physical harm.

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PART IV. STUDENTS

CHAPTER 3: DEGREE CANDIDATES

(Amended 9/93; 10/94; 10/95)

[3.1 Degree Applications](#)

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[3.3 Awarding of Degrees](#)

3.1 DEGREE APPLICATIONS.

Applications for degrees from all colleges to be awarded at the May, December, June, or July or August graduation must be submitted to the Office of the Registrar on or before the established deadline.

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3.2 GRADUATE DELETIONS.

The Colleges of Medicine, Dentistry, Law, Nursing, Pharmacy, and Engineering are required to report all deletions from the official list of graduates for each degree to the Office of the Registrar before the date the degree is to be awarded.

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3.3 AWARDING OF DEGREES.

- a. Only after the completion all required course work has been certified may a degree be awarded to any student.
- b. When in the opinion of the department head, consideration should be given for the awarding of a degree posthumously, the University Registrar will, upon request, complete an official evaluation of the student's progress at the time of death. The evaluation report will be forwarded to the dean of the college. Based upon a determination that the individual, upon completion of current work, would have been eligible for a degree, the recommendation shall be forwarded to the President by the dean of the college. Upon approval, the President will communicate directly with the immediate family, notifying them of the decision. The President will also notify the Registrar, who will send the diploma and other data pertaining to the commencement exercises directly to the appropriate next of kin.

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PART IV. STUDENTS

CHAPTER 4: STUDENT ORGANIZATIONS

(Amended 10/94)

[4.1 General](#)

[4.2 Business Manager of Student Organizations](#)

[4.3 Solicitations by Student Organizations](#)

4.1 GENERAL.

Recognized campus student organizations are defined in the current version of *[Policies and Regulations Affecting Students](#)*.

All campus student organizations, other than those given written authorization by the Office of the Vice President for Student Services and Dean of Students, are required to deposit all receipts in, and make all disbursements through, the University Business Office under the supervision of the Business Manager of Student Organizations.

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4.2 BUSINESS MANAGER OF STUDENT ORGANIZATIONS.

The duties of the Business Manager of Student Organizations are:

- a. to help prepare and to approve organization budgets;
- b. to approve all vouchers for expenditures. Each student treasurer must also approve each voucher for that organization;
- c. to aid each student treasurer in reconciling the organization's accounts with the accounts of the Business Office; and
- d. to prepare an annual report of all student organizations.

The Business Manager of Student Organizations in the Office of Campus Programs and Student Activities Business Service will provide detailed instructions.

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4.3 SOLICITATION BY STUDENT ORGANIZATIONS.

a. Definitions.

- (1) Solicitation is defined as the seeking of funds or support by a recognized student organization from persons outside its membership. This includes the obtaining of signatures, food, supplies, and

other forms of support; and the selling and distribution of items, materials or products, and services.

(2) Commercial solicitation is defined as the selling of items, materials or products, and services.

b. Policy as to Solicitation Activities.

(1) Recognized student organizations may use University facilities, including the Iowa Memorial Union, for solicitation other than commercial solicitation relating to purposes of the organization and consistent with the aims of the University.

(2) Recognized student organizations may use the Iowa Memorial Union for commercial solicitation relating to the purposes of the organization and consistent with the educational aims of the University. The Iowa Memorial Union is the only building in which commercial solicitation is allowed to take place.

(3) When student and non-student University organizations request use of the same facilities for the same period of time, preference will be given to the University student organization.

c. Policy as to Permitted Activities. Permission will ordinarily be given to a University-recognized student organization:

(1) to distribute or sell literature or notices relating to the purposes of the organization;

(2) to distribute or sell tickets to public events appropriately sponsored by the organization;

(3) to post notices relating to the organization on bulletin boards approved for the purpose (see [V-29](#) for policy on bulletin boards on campus and bulletin boards in the residence hall system); and

(4) to seek voluntary contributions consistent with the aims of the organization and not for the personal benefit of members, in accordance with the policy stated in the previous paragraphs.

In interpreting the aims or purposes of the organization, the statement in its constitution will be followed. The permitted activities will be carried on: 1) only at reasonable times and places on the campus, under conditions imposed by the authorities charged with the prevention of interference of traffic, and with the preservation of good order in the areas involved; and 2) in accordance with the policies set forth in the previous paragraphs.

The only building in which commercial solicitation may take place, and the building in which all solicitation ordinarily takes place, is the Iowa Memorial Union.

d. Procedure. Requests for approval of any solicitation are to be made in writing by the president of the organization or a representative (appointed in writing) to the Vice President for Student Services and Dean of Students or his or her designee. The requests are to be made not later than the calendar week preceding the calendar week of the proposed date of the activity.

(1) Iowa Memorial Union display cases. Recognized student organizations and University departments may reserve display case space in the Landmark Lobby and Union Station areas for a period of time not to exceed two weeks each semester. The sponsoring organization must be identified by means of a sign in the display case. Two organizations may reserve the same display case with the second as an alternate. If the first organization does not have a display up by Tuesday morning at 10:00 a.m., the alternate may have the case. If an alternate is not listed, any recognized student organization or University department may request the use of the display case for the duration of the reservation period on a first-come, first-served basis. Only one display case is allowed per group.

(2) The Terrace Lounges display cases are to be used for cultural or educational displays only.

(3) No student election campaign materials will be displayed in any of the cases. Special posting

boards will be made available for student election campaign materials.

In the event of controversies resulting from the content of a display in one of the Union display cases, Union administrators will attempt to arrange a meeting of those organizations involved in order to facilitate an exchange of ideas of diverse vantage points and a better understanding of the ideology or message of the display. If requested and if space permits, the protesting organization will be offered an equal opportunity to use a display case to present its viewpoint.

Reservations for the cases are to be made in the Office of the Union Administration. Keys for display cases will be checked out to an individual member of the organization who will then leave his or her student ID, driver's license, name and telephone number until the key is returned. The key(s) is/are to be returned to the Office of Union administration within three hours or before 5:00 p.m. of the same day.

(4) Tables in the Landmark Lobby. General solicitation of students may be conducted in the Iowa Memorial Union and, unless other arrangements are made, will be conducted in the Landmark Lobby. Requests for reservations in the Landmark Lobby or other Union areas begin with the filing of an event registration form in the Office of the Union Administration and are to be submitted three working days in advance of the event. As nearly as space permits, each recognized student organization may reserve one table for a period of up to five consecutive days per month. In addition to this five-day reservation, unreserved space will be allocated to organizations by request on a daily first-come, first-served basis. Three organizations can be scheduled for tables in the Landmark Lobby at one time; four tables are permitted during student government election periods.

Each organization maintaining a table in the Landmark Lobby is responsible for requiring solicitors to remain behind the tables.

(5) Other space. Special requests for space elsewhere in the Union may be granted. These requests may be made to the Office of Union Administration.

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PART IV. STUDENTS

CHAPTER 5: FEDERAL AND STATE INCOME TAX ON FELLOWSHIPS AND SCHOLARSHIPS

(Amended 9/93)

[5.1 Withholding Required](#)

[5.2 University Position](#)

5.1 WITHHOLDING REQUIRED.

The University is required by law to withhold federal and state income tax on salaries, wages, and other compensations paid. The tax is regularly deducted from payments made to graduate assistants, research assistants, research associates, research technicians, and the like.

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5.2 UNIVERSITY POSITION.

a. Appointments supported by federal grants and contracts:

- (1) Tax is withheld from payments to all research assistant appointments and postdoctoral fellows.
- (2) Tax is withheld from payments to all research appointments and postdoctoral fellows on grants and contracts.

b. All other University appointments:

- (1) Tax is withheld from payments to all new appointments as research assistants and postdoctoral fellows.
- (2) Tax is withheld from payments to all University-supported research assistants and postdoctoral fellows.

c. Amounts paid as scholarships, traineeships or fellowships used for tuition and related expenses, and not as payment for teaching, research, or other services rendered by the recipient are exempt from the withholding of taxes unless the recipient is a nonresident alien. Then special percentage withholding (currently 14 percent) must be deducted, unless there is a tax treaty with the home country with articles pertaining to fellowships. Such amounts are also excluded from Federal Form W-2.

Scholarship or fellowship grants are not tax exempt to the extent such payments are for teaching, research, or other services that must be performed by the students as a condition for receiving the qualified scholarship.

d. In the case of faculty stipends paid from other than state appropriated funds, and certified by the faculty member and the dean as grants of fellowships for which no services are required to be rendered, advice should be sought from the University Payroll Office.

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PART IV. STUDENTS

CHAPTER 6: TREATMENT OF STUDENT EDUCATION RECORDS

(Amended 9/93; 10/95; 10/04)

- [6.1 Definitions](#)
- [6.2 Notice to Students](#)
- [6.3 Right to Inspect and Review](#)
- [6.4 Release of Information by University](#)
- [6.5 Amendment of Student Education Records](#)
- [6.6 Record of Requests](#)

This statement of institutional policy regarding the treatment of student education records is consistent with Section 438 of the General Education Provision Act, Title IV of Pub. L. 90-247, as amended, and popularly known as the Buckley Amendment.

6.1 DEFINITIONS.

- a. Student. A student is defined as a person who has attended or is attending The University of Iowa and whose education records are maintained by the University.
- b. Education Records. Education records are those records which meet the Act's definition of the term. The following records are not education records:
 - (1) the personal files of University of Iowa faculty and staff members that are not accessible or revealed to persons other than a substitute faculty or staff member;
 - (2) employment records, unless the employment is a direct result of the employee's status as a student;
 - (3) medical and counseling records that are created, maintained or used for treatment of the student;
 - (4) records that contain only information relating to a person after the person has ceased being enrolled at the University, such as alumni records.
- c. Directory Information. The following categories of information are designated by the University as directory information: name; local address; telephone; home town; major fields of study; college enrolled in; dates of attendance, including the current class or year; full-time/part-time status; degrees and awards received; height and weight of members of athletic teams; and information about participation in activities and sports.
- d. Act. The "Act" refers to Section 438 of the General Education Provision Act, Title IV of Pub. L. 90-247, as amended, and regulations pertaining to that Act.

e. Exempted Persons. The following is a list of exempted persons:

(1) the student;

(2) members of The University of Iowa faculty, staff, or the Board of Regents, State of Iowa, who have a "legitimate educational interest" in obtaining access to information in the record. The determination of who has a legitimate educational interest will be made by the person responsible for the maintenance of the records on the basis of the following tests:

(a) whether the information is needed to carry out an educational duty or responsibility that is within the employment duties and responsibilities of the staff or faculty member;

(b) whether the purpose for which the information is obtained relates to the personal health or the education or the educational program of the student;

(c) whether the information will be treated confidentially and with respect for the privacy of the student;

(3) persons presenting a judicial order or lawfully issued subpoena. The University will make a diligent effort to notify the student before complying with such an order or subpoena;

(4) persons who represent agencies or organizations from which a student has received or applied for student financial aid and who seek only such information as is necessary to determine the eligibility of the student for such aid, the amount and conditions of the aid, or to enforce the terms or conditions of the aid;

(5) authorized representatives of the Comptroller General of the United States or the Secretary of the United States Department of Education who seek such information as is necessary to conduct an audit and evaluation of federally supported education programs or to enforce or comply with federal legal requirements related to these programs, provided that information so collected is protected in a manner which will not permit the personal identification of students by other than those authorized representatives, and that personally identifiable information be destroyed when it is no longer needed for such audit, evaluation, or enforcement of or compliance with federal legal requirements;

(6) organizations conducting studies for, or on behalf of the University for the purpose of developing, validating, or administering predictive tests, administering student aid programs, and improving instruction, provided that the studies will be conducted in a manner that does not permit the personal identification of students by individuals other than representatives of the organization and that personally identifiable information is destroyed when no longer needed for the purposes for which the study is conducted; and

(7) accrediting organizations that require information to carry out their accrediting function, provided that the information will be treated in such a manner that does not permit the personal identification of students by persons other than the authorized representatives of the accrediting organization and that personally identifiable information is destroyed when no longer needed for the purpose for which the information is collected.

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6.2 NOTICE TO STUDENTS.

The University will notify students at least annually that they have rights under the Act by placing a statement in [Policies and Regulations Affecting Students](#) or in other publications likely to be read by students.

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6.3 RIGHT TO INSPECT AND REVIEW.

6.3(1)

The University will permit each student to inspect and review records pertaining to him or her and maintained by the University that meet the definition of "education records." However, a student may not inspect the following records:

- a. the financial records and statements of a student's parents;
- b. confidential letters and statements of recommendation placed in records before January 1, 1975; and/or
- c. confidential letters and statements of recommendation for admission, employment or honorary recognition placed in records after January 1, 1975, for which the student has waived the right to inspection and review.

Records are not maintained in a central location on the campus but are located in appropriate offices throughout the University. Most students' academic records are kept in one or more of the University college(s) from which they took courses.

Some departments may maintain records separate from the college. Information concerning departments which have separate records, their location, and the person responsible for the record may be obtained from the office of the dean of the college in which the department is located.

6.3(2)

In addition, students may have records in one or more of the following offices:

Academic Advising Center, Director

Office of Admissions, Director

Office of the Registrar, Registrar

Office of Student Life, Director

Office of Student Financial Aid, Director

University Housing, Director

Intercollegiate Athletics, Directors

Business Office, Manager

Placement Services

University Placement Office, Director

Engineering Placement Service, Coordinator

Placement offices maintained by individual colleges and schools, Dean or Director

International Students and Scholars, Director

Support Services Programs, Director

Evaluation and Examination Service, Director

Students may formally request to inspect and review records by completing an inspection request form, which may be obtained at the Office of the Registrar, and presenting it to the office that maintains the desired records. In addition, record custodians may comply with informal requests to review and inspect education records without requiring an inspection form. The office will respond to a formal request within 45 days of the date the request is presented by making available for inspection and review during the regular office hours of that office, those requested records that are covered by the Act. The University may have a staff member or official present

at any time during the inspection and review. In addition, reasonable requests for explanation and interpretations of the records will be honored by the record custodian. Students may have copies made of their records if necessary to effect the right to inspect and review the record, or when a disclosure is made to another institution, or at the discretion of the custodian of the record. Reasonable charges for copies may be made to the student.
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6.4 RELEASE OF INFORMATION BY UNIVERSITY.

The University will not disclose personally identifiable information (except directory information) from the education records of students without the prior consent of the student except to exempted persons. Such consent will specify the records to be disclosed, the purpose of disclosure, and to whom the disclosure is to be made.

The University may, at its discretion, disclose directory information to any person or to the public unless the student formally requests that such information not be released without consent. To restrict the release of directory information and to avoid publication of the information in the University directory, a formal request must be completed in the Office of the Registrar within seven calendar days following the first day of classes of fall semester. The request will be effective as long as the student is enrolled at The University of Iowa. Former students may restrict address and telephone information. A request made during spring semester or summer session will be effective only for the balance of that year and cannot be effectuated with respect to information published in the University Directory.

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6.5 AMENDMENT OF STUDENT EDUCATION RECORDS.

The University will consider the formal request of a student to amend information in his or her education record which he or she believes to be inaccurate, misleading or a violation of his or her rights. "Amendment" may include, but is not limited to, deletion or correction of information in the record or the addition of a statement commenting on the information in the record. Formal requests for amendments should be made in writing to the Office of the Registrar, which will forward the request to the University staff or faculty member who is the custodian of the record. A decision by the staff or faculty member to amend or not will be reached within a reasonable time.

If an amendment satisfactory to the student is not granted, the student may >file a request for a hearing in writing to the Office of the Registrar. A hearing before a person appointed by the President of the University, or his or her designee, will be held within a reasonable time after the request is received. The student will be informed of the date, place and time of the hearing and may present relevant evidence and be assisted or represented by one or more persons of his or her choice, at his or her own expense, including an attorney. The decision of the hearing officer will be in writing and based solely upon the evidence presented at the hearing. An appeal of the hearing officer's decision may be made in writing to a person designated by the President of the University, who will review the record below only if a significant question of policy or law appears to be raised by the case. Further appeal may be made to the Board of Regents, State of Iowa. After a final disposition by the hearing officer, or on appeal, the student may place in his or her record a statement commenting upon the information in the education record and setting forth any reasons for disagreeing with the decision of the University.

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6.6 RECORD OF REQUESTS.

a. The University will maintain a record of the requests for and disclosure of personally identifiable information from the education record of the student, except the record need not include the following:

- (1) requests for and disclosure of directory information;
- (2) requests and disclosure to persons described in IV-6.1 of this policy; or
- (3) requests and disclosures made pursuant to the written consent of the student to persons designated by the student.

b. The record of requests will state the names of the parties who have requested or obtained personally

identifiable information and the legitimate interest of the party in requesting or obtaining that information. This record of requests and disclosures will be maintained by the office that maintains the record and may be inspected by the student under the same procedures by which the record itself may be inspected.

c. Internal Administration of Requests. All formal student requests under this policy will be coordinated through the Office of the Registrar. Record custodians may comply with informal requests to review and inspect education records. In addition, forms will be available for records office to record requests and disclosures that must be recorded and maintained with the record under the Act.

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PART IV. STUDENTS

CHAPTER 7: INTERFERENCE IN CLASSROOM ACTIVITIES

(Amended 9/93; 10/94; 7/95)

Unless there is immediate and serious danger to persons or property, any interference in classroom activities may occur only with the prior consent of the instructor.

(See also [VI-24 Placement Services for Students](#))

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PART IV. STUDENTS

CHAPTER 8: ABSENCES FROM CLASS

(Amended 9/93)

[8.1 General](#)

[8.2 Absences Following Athletic Victories](#)

8.1 General.

Each college within the University is free to establish its own rules and regulations concerning absences from class. However, University regulations require that students be allowed to make up examinations which have been missed due to illness, mandatory religious obligations, or other unavoidable circumstances or University activities.

Policies regarding conflicts between examinations scheduled outside of class, regularly scheduled exams, and regularly scheduled courses are described in the current *Schedule of Courses*.

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8.2 Absences Following Athletic Victories.

a. General. The desirability of wholesome interest in and enthusiasm for activities sponsored by the University is fully recognized. If this interest and enthusiasm should find expression in group activities, arrangements for such programs should be made through the proper administrative channels, should reflect the wishes of the entire student body, and should not interfere with regularly scheduled University classes.

b. Policy. It is the definite policy of the University to recognize only those holidays specifically provided for in the official calendar prepared by the appropriate committee appointed by the President under authority granted by the Board of Regents, State of Iowa. It is contrary to University policy to grant holidays from classes following athletic victories and such holidays will not be approved.

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PART V. ADMINISTRATIVE, FINANCIAL, AND FACILITIES POLICIES

CHAPTER 1: ACCOUNTS

(Amended 12/96; 10/99; 7/02; 3/10)

[1.1 Treasurer's Office](#)

[1.2 Budget Allocations and Expenditures for Funds Receiving Support from State Appropriations](#)

[1.3 Other Accounts](#)

[1.4 Departmental Credits](#)

1.1 TREASURER'S OFFICE.

(Amended 7/02; 3/10)

Effective March 2010, this policy has been revised. For individual changes, see the [redlined version](#).

The University Treasurer's Office has overall responsibility for administering and overseeing the banking, debt service, and investment programs for the University. The following is provided to communicate information on the services of the Treasurer's Office and the guidelines for using those services.

- a. Banking and Debt Services. The Treasurer's Office administers banking, cash management, and debt services for the University. This includes the establishment and maintenance of University bank accounts, contracting for new banking services including ATM and retail credit card processing, domestic and foreign wire transfers, foreign drafts/collection, stop payments, and ACH transactions. The Treasurer's Office also serves as the bond registrar and paying agent for the majority of the bonds issued by the University.
- b. Bank Accounts. Only the Senior Vice President for Finance and Operations and Treasurer, the Director of Financial Management and University Secretary, and the Director of Treasury Operations are authorized to establish and maintain University bank accounts. Requests for bank accounts or other banking services must be submitted to the Treasurer's Office for prior review and approval.
- c. Prohibition of Use of University's Name and Tax Identification Number. The University strictly prohibits the use of The University of Iowa's name or tax identification number by any person or organization in any bank account except as specifically authorized by the Senior Vice President for Finance and Operations and Treasurer or the Director of Treasury Operations. Banks are periodically surveyed to identify any accounts utilizing the University's name or identification number. These accounts are independently reviewed for proper authorization.
- d. Bequests. The Treasurer's Office records and invests all funds that are designated as endowment and payable directly to The University of Iowa. Both the General Counsel and the Treasurer's Office are responsible for the initial review of all bequests to determine whether any portion has been designated as an endowment under the terms of the will. Beneficiary documents, estate notices, or any communication indicating a possible beneficiary status of bequests and gifts to the University shall be forwarded directly to the Director of Treasury Operations for official handling. Wherever justified, the funds will be transferred to The University of Iowa Foundation, the University's preferred channel for private gifts.

e. Investments -- Operating, Endowment, and Quasi-Endowment Funds. Operating, endowment, and quasi-endowment funds are invested in compliance with the investment policy of the Board of Regents, State of Iowa. (See [*Regents Policy Manual 7.04*](#).) Investments are independently reviewed and audited monthly and quarterly in accordance with Regent policy. Internal procedures and practices with regard to participant accounting, spendable earnings, and the charging of costs (i.e., investment management, banking and custody fees, and where applicable stewardship and donor-related services costs) are developed in consultation with the University's Investment Advisory Committee and the Treasurer's internal committee of administrative officers.

f. Guidelines for Establishing and Maintaining an Endowment or Quasi-Endowment.

(1) Endowments. Endowment funds are invested for the long-term benefit of University programs where the inflation-adjusted value of principal is retained and where spending is limited to a fixed percentage of market valuation. Restrictions as to principal are imposed by the donor. A review to determine compliance with endowment restrictions will be performed annually.

All endowments are invested in a long-term investment pool which includes equities and fixed income securities. Spending limits are set annually by the University.

(2) Quasi-Endowments. Quasi-endowment funds are invested for the mid- and long-term benefit of University programs using investment philosophy similar to the endowment. However, in the case of quasi-endowments, current investment income and capital gains may be spent and the inflation-adjusted value of the principal need not be maintained over time. Restrictions as to principal are determined by the University.

Based on the intended use of funds, quasi-endowments are invested in either or both the long-term investment pool which includes equities and fixed income securities, and an intermediate investment pool which is 100 percent fixed income securities.

Quasi-endowment funds may be withdrawn once per fiscal year at the beginning of the fourth fiscal quarter (April 1). Written notice of the intention to withdraw funds must be received in the Treasurer's Office by March 1. Written requests to withdraw quasi-endowment funds must be signed by an authorized departmental representative. Under unusual circumstances the Treasurer may permit withdrawal at other times.

(3) Authorization. Endowment or quasi-endowment accounts may be established only when authorized by the University Treasurer's Office. Additional contributions to established endowment or quasi-endowments accounts, other than investment earnings, also must be authorized by the University's Treasurer's Office. Endowment determinations will be made based upon an interpretation of donor or other restrictions that apply, while quasi-endowment determinations will be based upon the proposed long-term uses and intentions of the department. Any request for the establishment of a quasi-endowment must be accompanied by a specific programmatic plan for those funds and should contemplate commitment of the corpus for a minimum of three years.

(4) Investment Earnings. Endowment or quasi-endowment funds deposited with the University will be transferred to a fund manager for investment at the next endowment valuation date -- usually at the beginning of the calendar quarter following receipt of the funds. Investment pool earnings will begin accruing to the recipient department at that time. Balances in individual endowment or quasi-endowment income accounts will become part of the University pool investments; earnings on these balances will not accrue to either the fund principal or the associated income account, except where authorized by the Treasurer.

(5) Spendable Income. An amount determined by The University of Iowa's endowment spending rules will be transferred from the endowment or quasi-endowment fund to the associated income account. Periodically, in consultation with the Regents' investment advisor, the University evaluates guidelines for income distribution.

Internal procedures are developed by Treasury Operations and approved by the Senior Vice President for Finance and Operations and Treasurer. For internal procedures and additional information, contact Treasury Operations or refer to the following Web address:
www.uiowa.edu/~fustreas.

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1.2 BUDGET ALLOCATIONS AND EXPENDITURES FOR FUNDS RECEIVING SUPPORT FROM STATE APPROPRIATIONS.

a. Salary and Supplies and Services Accounts. Separate salary and supplies and services accounts are maintained for each department. Allocations to these accounts are available for the fiscal year beginning July 1 each year and are based on annual budgets approved by the Board of Regents, State of Iowa, and supplemental allocations recommended through regular administrative channels and approved by the President of the University. Supplemental allocation requests are made on the Request for Transfer or Allocation of Funds form.

Charges to salary accounts are based on payrolls in accordance with approved appointments. The University portion of retirement and group insurance premiums and taxes are charged to salary accounts by the University Business Office in accordance with the base salaries on which they are applied.

Charges to supplies and services accounts include all charges except those charged to salary and equipment accounts, and are based on requisitions and vouchers approved by departmental executive officers (and other administrative officers as required) and on University-wide contracts for services (such as telephone service and equipment maintenance service). Expenditures and commitments must be limited to the allocations provided. Requisitions for items to be charged to the current year's budgets must be filed in the Purchasing Department not later than June 10 each year.

Free balances in supplies and services accounts are not carried forward to the following year but are lapsed as of June 30 each year. A free balance is the balance remaining after deducting the expenditures and outstanding orders (encumbrances) from the departmental allocation(s). Amounts encumbered for outstanding orders as of June 30 each year are carried forward to the following year to the extent that June 30 balances are available and providing that delivery and payment is completed prior to October of the following year. Expenditures and commitments are not authorized in excess of the amounts allocated. If, by reason of unforeseen expense, or otherwise, a supplies and services account is overdrawn on June 30 of any year, the overdraft becomes a first charge against the departmental supplies and services account for the following year. Amounts are not encumbered for orders outstanding to University stores and service departments as of June 30 each year.

b. Equipment Accounts. Separate equipment accounts are maintained, and encumbrances and balances for equipment accounts are handled in the same manner as supplies and services accounts. Allocations to these accounts are based on requests processed through administrative channels for specific items, as approved by the University administration. Special forms for equipment allocation requests are made on the Request for Equipment form.

Following the notice of approval of the equipment allocation, departmental executive officers should submit requisitions to the Purchasing Department for purchases to be made in the regular manner.

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1.3 OTHER ACCOUNTS.

Separate accounts are maintained in the University Business Office for all current restricted, income, and revolving accounts. These accounts receive no allocations from the University general fund and balances do not lapse to the general fund.

Salaries are paid from these funds on the basis of approved budgets in the same manner as for accounts receiving budget allocations. The same procedure and general regulations apply to expenditures from these

funds as apply to expenditures from allocated funds.

a. **Income Accounts.** Income accounts are those which are set up for activities or enterprises which are supported solely by the income received from the sale of goods or services. These include a limited number of organized educational activities, auxiliary enterprises, the stores, service departments, and revolving funds.

b. **Current Restricted Accounts.** Current restricted accounts are those set up for funds received from various sources outside the University. These accounts are comprised of grants, contracts, fellowships, and other sponsored agreements received from both federal and nonfederal organizations in support of a wide range of University activities. Also included in the current restricted accounts are gifts to the University to be used for a variety of special purposes.

All charitable gifts, regardless of their form, are to be acknowledged by The University of Iowa in accord with the quid pro quo requirements and substantiation requirements imposed by the Internal Revenue Service. The University has previously designated The University of Iowa Foundation (Foundation) as its primary development arm and its preferred solicitor and recipient of and channel for private gifts intended to benefit the University. To the extent possible, deans, directors, and departmental executive officers should encourage current and prospective donors to direct their gifts to the Foundation so they may be properly acknowledged for tax purposes and so they may receive consultation and advice on gift and tax procedures appropriate to their needs, including charitable lead trusts, charitable remainder trusts, life estates, and testamentary dispositions.

Monetary gifts payable to the University are reported on a Money Received form with the appropriate donor information noted or attached and forwarded to the Business Office. The Business Office deposits the monetary gift in the appropriate University gift account and forwards the donor information to the Foundation which, in turn, provides official acknowledgment to the donor on behalf of the University. Non-monetary gifts made to the University should also be reported to the Business Office with the appropriate donor information. This information will also be forwarded to the Foundation, which, in turn, provides official acknowledgment to the donor on behalf of the University.

c. **Accounts Receivable.** All sales of materials or services must be reported to the University Business Office for collection. Exception to this rule may be made only upon special approval by the University Business Office.

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1.4 DEPARTMENTAL CREDITS.

Income from departmental sales or services is credited to the University General Educational Fund, and is not automatically available to a department to supplement budget allocations.

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PART V. ADMINISTRATIVE, FINANCIAL, AND FACILITIES POLICIES

CHAPTER 2: ALLOCATION AND TRANSFER OF FUNDS

[2.1 General](#)

[2.2 Transfers and Allocations](#)

[2.3 The University of Iowa Foundation](#)

2.1 GENERAL.

Allocations or transfers of funds are procedures used to alter budget allocations once the budget has been approved and is in operation. The same form, Request for Transfer or Allocation of Funds, is used for both procedures.

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2.2 TRANSFERS AND ALLOCATIONS.

A budget transfer involves transfer of funds from one account to another within a department or college (or other division) of the University. Fund allocations involve the receipt of additional funds when a college, division, or department has overextended an account and is unable to transfer funds from one of its other accounts. The departmental executive officer indicates the account(s) from which the funds will be transferred and the account(s) to receive the funds. The form is then submitted to the proper dean or director for approval. If approved, it is then forwarded to the appropriate vice president. All transfers or allocations of funds are then sent to the offices of the Senior Vice President for Finance and Operations and the President for approval. If approved, copies are returned as designated in the upper right corner of the form. The Business Office and Payroll receive copies so that the necessary changes may be made in the budget.

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2.3 THE UNIVERSITY OF IOWA FOUNDATION.

(Amended 5/5/95)

- a. Transfer of funds to The University of Iowa Foundation. Transfers of funds to The University of Iowa Foundation from any account in the University are made only with the approval of the Senior Vice President for Finance and Operations or designee.
- b. Cash advances. The University of Iowa Foundation shall not issue cash advances to University employees or students except for fundraising activities.

(See also [V-4.6 Prohibited Cash Advances: Local Sports Clubs](#); [V-12 Equipment and Personal Property of the University](#).)

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PART V. ADMINISTRATIVE, FINANCIAL, AND FACILITIES POLICIES

CHAPTER 3: DEPOSITS AND EXPENDITURES OF FUNDS IN ALLIED ORGANIZATIONS

(10/95; amended 2/98; 7/1/06)

[3.1 Deposit of Gift and Non-Gift Funds](#)

[3.2 Expenditure of Funds on Deposit with University Allied Organizations](#)

3.1 DEPOSIT OF GIFT AND NON-GIFT FUNDS.

a. Funds in the form of checks made out to The University of Iowa or any of its colleges or departments, or made payable for University activities or to University employees for work undertaken in the course of their employment shall be deposited in University accounts, and may only be transferred to an allied organization where 1) documentation evidences an intent on the part of the signer of the check to make a payment to the allied organization; and 2) where such transfer is in accordance with the policies and practices of the allied organization. Gifts to the allied organization in the form of checks should be made payable directly to that organization or to its specific gift accounts (e.g., Hawkeye Horizons Fund). Creation of an allied organization non-gift fund account requires the approval of a dean's or vice president's office.

b. Faculty members and staff receiving honorariums for speaking or other academic activities may donate honorariums to a University allied organization, or to The University of Iowa subject to the understanding that the honorarium is income to the employee and its transfer to the University or allied organization is a charitable donation.

b. Funds from external sources which are intended to support sponsored research at The University of Iowa, and for which data, reports, or conclusions will be made available to the entity providing the funds or where reporting is required by the entity providing the funds, or where reporting is required by federal regulations, shall be forwarded to the Division of Sponsored Programs for its review and deposit determination.

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3.2 EXPENDITURE OF FUNDS ON DEPOSIT WITH UNIVERSITY ALLIED ORGANIZATIONS.

(Amended 9/98; 7/1/06)

a. Funds in allied organizations intended for support of University programs must be transferred to the University for expenditure rather than be expended directly from the allied organization. Expenditures directly supporting fundraising or donor prospect development activities will continue to be expended by the allied organization.

b. Expenditures must be in accord with the purposes of the donor-restricted account, if applicable, and adhere to University policies.

c. In cases where the expenditure of funds directly from an allied organization's account is necessary, and

is not in direct support of fundraising or donor prospect development, the payment authorization request must include the signature of both the individual who has expenditure control and either the provost or vice president responsible for that area of the University.

d. The only exceptions to these policies must be authorized in writing by the Senior Vice President and Treasurer.

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PART V. ADMINISTRATIVE, FINANCIAL, AND FACILITIES POLICIES

CHAPTER 4: CASH AND CREDIT CARD RECEIPTS

(Amended 9/93; 5/95; 9/97; 9/98; 3/06; 1/08; 2/08)

- [4.1 Receipt of Funds](#)
- [4.2 Deposit of Funds](#)
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- [4.6 Miscellaneous Cash Advances](#)
- [4.7 Prohibited Cash Advances: Local Sports Clubs](#)
- [4.8 Other Applicable University Policies and Procedures](#)

4.1 RECEIPT OF FUNDS.

No money may be received on behalf of the University by any unit without local desktop cash handling procedures approved by Accounting Services. The University cash handling policy requires that every unit administrator and employee responsible for overseeing, receipting, depositing, or reconciling cash and its equivalents undergo the departmental and staff certification process.

Refer to the cash handling policies and procedures document located at the following Web address:
www.bo.uiowa.edu/cashhandling/cash_handle_policy.pdf.

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4.2 DEPOSIT OF FUNDS.

(Amended 4/03)

Persons authorized to receive money for the University are accountable for all money received by them and must deposit such money promptly at the bank designated by the University. No part of these funds may be used for refunds or to pay bills or expenses unless special approval has been received from Accounting Services.

Refer to the cash handling policies and procedures document located at www.bo.uiowa.edu/cashhandling/cash_handle_policy.pdf and to information about the e-deposit system at www.uiowa.edu/ubill/policies_procedures/Edeposit.html.

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4.3 RETURN CHECKS.

A service charge of \$30 will be imposed for each check, ACH payment, or other draft tendered to the University which is subsequently dishonored or otherwise refused by the bank or other payer. Acceptance by the University of any check or other draft shall be only upon this condition, to which the person tendering the check or draft is deemed to have consented.

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4.4 CREDIT CARDS.

(3/06)

Any unit may request authorization to become a University of Iowa credit card merchant by completing a Payment Card Merchant Agreement form. Upon approval by the University Controller, the Director of Treasury Operations will assist the new credit card merchant by providing the necessary information and training required to comply with the University's credit card handling policy and payment card industry data security standards. The procedures outlined in the policy are mandatory when processing, recording, and reconciling credit card sales. Under no circumstance should a unit contact any credit card processor to obtain the ability to accept credit cards for the sales of goods and/or services.

Any unit accepting credit cards also must be in compliance with the University of Iowa cash handling policy. Noncompliance with either policy may result in the loss of privileges to process credit card payments and the revocation of credit card merchant status.

Refer to the credit card handling policies and procedures document located at:

www.uiowa.edu/~fustreas/Credit%20Card%20Handling%20Policies%20and%20Procedures.pdf.

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4.5 CHANGE FUND ADVANCES.

Requests for advances of cash to be used for making change must be made in writing to Accounting Services. The amount of each advance should be kept at a minimum needed to transact business, and arrangements for safekeeping must be made by the department.

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4.6 MISCELLANEOUS CASH ADVANCES.

(Amended 2/08)

For events that require cash payments such as freight charges, payments to research subjects, meal charges on sponsored student trips, etc., departments must submit requests for advances in writing to Accounting Services. Each request must provide an explanation of the need for the cash advance. Every reasonable effort should be made to identify an alternative to the use of a cash advance. Alternatives include direct payments, [procurement cards](#), and the use of the [ProTrav system](#) for travel advances and reimbursements.

a. Requests for cash advances must be submitted on the Request for Approval of Change Fund or Cash Advance Template form in order to provide the information below:

- (1) purpose of advance;
- (2) length of time the advance will be needed;
- (3) account number and class code to which reimbursements and adjustments will be charged;
- (4) signatures of both the person responsible for the account and the authorized administrator; approval through the University Workflow application is acceptable in lieu of a signature.

b. Submit requests as an attachment to an e-voucher to Accounting Services for approval. Requests for cash advances in excess of \$1,000 shall be referred to the Associate Controller or Director of Accounting Services for approval. The requester will pick up a check from Accounts Payable and cash the check at any University of Iowa Community Credit Union location. The requesting department is responsible for safekeeping of the check and cash.

c. When cash payments are required as a consequence of contractual arrangements, a copy of the contract must be presented with the request for an advance.

d. Departments delaying return of advances will not be allowed further advances without either the clearing of those in question or the approval of the Associate Controller or Director of Accounting Services.

- e. When the need for the advance is complete, the department must return the unused cash, the Return of Cash Advance form, and receipts to Accounting Services to clear the outstanding advance.
- f. All receipts will be verified on advances being cleared. Any questionable receipts will be referred to the Associate Controller or Director of Accounting Services.
- g. Receipts from student organizations will require a summary listing approved by an officer of the group and the proper official in the department administering the groups.
- h. Change or cash advances cannot be used to cash personal checks unless approved in advance by Accounting Services. Requests for exceptions to this check-cashing policy should be directed to the Controller.

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4.7 PROHIBITED CASH ADVANCES: LOCAL SPORTS CLUBS.

(5/95; 9/97)

Local sports clubs, associated formally or informally with The University of Iowa athletics programs, shall not issue cash advances to students and University employees. The University of Iowa Athletic Department shall assure that all local sports clubs receive periodic reminders regarding their role in support of University of Iowa athletic teams.

4.8 OTHER APPLICABLE UNIVERSITY POLICIES AND PROCEDURES.

(3/06)

See [V-2.3\(a\) Transfers of funds to The University of Iowa Foundation](#); [V-22 Travel Regulations](#); and the cash handling policies and procedures document located at www.bo.uiowa.edu/cashhandling/cash_handle_policy.pdf.

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PART V. ADMINISTRATIVE, FINANCIAL, AND FACILITIES POLICIES

CHAPTER 5: POLICY AND PROCEDURES ON GIFTS, GRANTS, AND CONTRACTS

(Business Office 3/8/65, Vice President for Research and University Business Office 3/11/91; amended 9/93; 12/96; 12/06; 1/08; 1/09)

[5.1 General](#)

[5.2 Processing Applications for Gifts, Grants, and Contracts for Which Applications Are Required](#)

[5.3 Project Management Responsibilities](#)

[5.4 Transfer of Grant/Change of Project Director](#)

[5.5 Facilities and Administrative Costs](#)

[5.6 Gifts and Grants](#)

[5.7 Gifts and Grants Involving Alteration of an Existing Structure or New Construction](#)

[5.8 Other Policies Governing Externally Sponsored Activities](#)

5.1 GENERAL.

The policies and procedures contained in V-5.2 through V-5.4 provide an informational outline of the process of the application for and the management of external funding received in the form of gifts, grants, and contracts by faculty and staff who conduct educational, research, and services activities.

Gifts, grants, and contracts are divided into two groups for the purpose of this section. The first is the formal process in which the sponsor requires the applicant to submit a written application. The second is a more informal process such as a written letter or telephone call to solicit funding, or, in some cases, funds may be received without any prior contact with the funding organization or individual.

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5.2 PROCESSING APPLICATIONS FOR GIFTS, GRANTS, AND CONTRACTS FOR WHICH APPLICATIONS ARE REQUIRED.

a. Preparing applications. Most funding agencies have specific requirements and/or forms for the application process. The Division of Sponsored Programs in the Office of the Vice President for Research is specifically designated as a University resource available to assist faculty and staff with instructions on preparing the proposal application, processing the proposal, and complying with grant submission deadlines. The staff in this office is available to answer questions that may arise with respect to budget format, current University facilities and administrative costs, fringe benefits, cost-sharing requirements, and compliance issues.

b. Preparing the University of Iowa Proposal Routing Form. Each grant and contract proposal for external support should be attached to a proposal routing form and routed through appropriate administrative offices for review and signature, as described at [http://research.uiowa.edu/dsp/main/index.php?get=submit&PassToURL="routing"](http://research.uiowa.edu/dsp/main/index.php?get=submit&PassToURL='routing'). Frequent questions for consideration might include:

(1) Does the project fit within the overall educational, research, or service objectives of the

department and/or college?

- (2) Will the proposed project interfere with the current effort(s) of those involved in the proposal?
- (3) Is there adequate space and/or sufficient equipment available to support the proposed activities?
- (4) Will human subjects or vertebrate animals be involved in the proposed research?
- (5) Are there federal guidelines that must be adhered to as in the case of recombinant DNA, human pathogens, blood-borne pathogens, chemical hazards, or any other safety or health hazard?
- (6) Is there a requirement for matching funds, and will these funds be available at the collegiate or departmental level?
- (7) Is there the potential for a conflict of interest with any of the participants should the proposal be funded?
- (8) Are there conditions that could subject the proposed project to federal export control regulations?

c. The Division of Sponsored Programs:

- (1) forwards requests for University matching funds for which funds are not available at the departmental or collegiate level to the Vice President for Research and/or the Executive Vice President and Provost for review. Such requests might include funds for research assistants or matching funds for equipment. Requests that might involve renovation costs are forwarded to the Senior Vice President for Finance and Operations;
- (2) forwards proposals requesting new tenure track faculty or a new curriculum program to the Executive Vice President and Provost for approval;
- (3) authorizes the submission of the proposal on behalf of the University; and
- (4) maintains information about the proposal in a computerized tracking system and provides a monthly report of proposals submitted and awards received to various offices on campus and to the Board of Regents.

d. Review, negotiation, and acceptance of grants and contracts. When notification of award of a grant or contract is received, the Division of Sponsored Programs reviews and negotiates the final terms and conditions of the award with the sponsor and the project director. When the negotiation is complete, those documents that require formal University acceptance will receive the appropriate signature and will then be forwarded to the sponsor for final signature. When all documents are finalized, an Award Authorization Activation Notice is issued by the Division of Sponsored Programs which authorizes the opening of an account by the Grant Accounting Office and also notifies departmental and collegiate officers of the award and its stipulations.

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5.3 PROJECT MANAGEMENT RESPONSIBILITIES.

(Amended 1/09)

a. The University, in accepting externally sponsored awards, assures its sponsors that project activities are conducted in accordance with the scope of work and that expenditures incurred under these awards comply with applicable sponsor and University policies. This assurance is not possible unless there is a coordinated effort between the project directors, their departments and colleges, and the University's central administrative offices to properly administer the sponsored awards. Paragraphs b through f below describe the roles played and the responsibilities assumed in the administration of sponsored awards by the project director, the department executive officer, the collegiate administrative officer, the Division of Sponsored Programs, and the Grant Accounting Office.

b. Project director roles and responsibilities. The project director is responsible for the overall programmatic and fiscal direction of the sponsored project. In that role, he or she must decide how best to allocate the financial resources available to successfully carry out the project activities. He or she may require assistance of the department both in processing the routine paperwork associated with the obligation and expenditure of funds and in the regular review of the fiscal status of the sponsored project. The project director is ultimately responsible to his or her departmental executive officer for resolving in a timely manner any overexpenditures or unallowable costs that occur on a sponsored project. The project director's signature on the proposal routing form indicates his or her agreement to assume responsibility for project fiscal management; to abide by all University, governmental, and sponsor certifications, policies, and regulations; and to report any inventions or financial conflicts of interest in accordance with prescribed University policies (see [V-30 University of Iowa Intellectual Property Policy](#) and [II-18 Conflicts of Commitment and Interest](#)).

c. Departmental executive officer roles and responsibilities. The Departmental Executive Officer (DEO) is responsible for assuring that costs incurred under sponsored projects conducted within the department comply with sponsor and University policies and are within the resources available to the project directors. Discharge of this important role should follow an established review process and be performed regularly. In the event that project overexpenditures occur, the DEO must cover the overexpenditures from other departmental resources. The DEO's signature on the proposal routing form indicates acceptance of the responsibilities of the department in sponsored projects management.

d. Collegiate administrative officer (dean) roles and responsibilities. The collegiate dean is responsible for general oversight of the sponsored activities conducted within the college. This may include, but is not limited to, assuring that departments have adequate facilities and other resources for achieving project goals and objectives, assuring that faculty time commitments on sponsored activities do not conflict with other departmental or University responsibilities, monitoring departmental financial resources, and assuring that departments are complying with the various regulatory requirements of the sponsors and the University as they apply to sponsored activities. Collegiate deans may also be asked to help provide interim financial support for project directors who experience a temporary loss of external support for their research activities.

e. Division of Sponsored Programs roles and responsibilities. In addition to the responsibilities described in V-5.2 above, the [Division of Sponsored Programs](#) is responsible for activities such as preparation and issuance of subcontracts, interpretation of sponsor and University policies as they apply to project management, and acting as the University Authorizing Official signatory on behalf of the Vice President for Research for all correspondence requiring institutional approval. Information regarding the Division of Sponsored Programs is available at <http://research.uiowa.edu/dsp>.

f. Grant Accounting Office roles and responsibilities. The [Grant Accounting Office](#) is responsible for providing a number of post-award services associated with the fiscal management of sponsored projects including, but not limited to, establishing the accounting and budget records for sponsored projects, interpreting sponsor and University fiscal policies for faculty and staff, working with faculty and staff to provide accurate and timely financial information relative to sponsored projects, monitoring expenditures under sponsored projects for compliance with sponsor and University policies and procedures, preparing financial reports to sponsors, carrying out all cash management responsibilities associated with the funding of sponsored projects, and acting as a liaison with other University administrative support units, sponsors, and auditors.

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5.4 TRANSFER OF GRANT/CHANGE OF PROJECT DIRECTOR.

a. Transfer. A project director leaving The University of Iowa and relocating to another institution may, in some instances, transfer externally funded research projects to the new institution. The procedure for transferring grants and contracts to another institution and the corresponding Grant Transfer Request Form are posted at <http://research.uiowa.edu/dsp/main/downloads/granttransfer.doc>. Since each case is unique, personnel from the Division of Sponsored Programs may provide additional procedures when applicable.

If equipment items purchased through existing grants are requested to be transferred, the project director must complete the Title Transfer of University Equipment Form posted on the Property Management web site at www.uiowa.edu/~eforms/pm/ttue.pdf. Final approval regarding equipment transfers will rest with the Business Office.

b. Withdrawal. If the project director relinquishes the primary direction of the project, the sponsor, the departmental and the collegiate officers, and the Division of Sponsored Programs should be notified immediately in writing. If appropriate, the University may request continuance of the project under the leadership of another project director. The qualifications and background on the proposed new project director should be recommended at the departmental level, and approved by appropriate collegiate officers as well as the Vice President for Research. The University procedure for requesting a change in project director is outlined at <http://research.uiowa.edu/dsp/main/downloads/2ChangePI.doc>.

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5.5 FACILITIES AND ADMINISTRATIVE COSTS.

Facilities and administrative (F&A) costs, formerly known as indirect costs, are real costs to the University that cannot be directly identified with and charged to a specific project. F&A costs include the costs of operating and maintaining buildings and grounds, equipment, and libraries, as well as administrative costs at the institutional, collegiate, and departmental levels. Since it is not practical to identify the F&A costs applicable to each specific project, these costs are grouped into pools and distributed to those activities of the University such as instruction and research in accordance with the requirements specified in the federal Office of Management and Budget Circular A-21, "[Cost Principles for Educational Institutions](#)." The end product of this cost distribution process is an F&A rate or series of F&A rates approved by the federal government as the basis for determining the amount of F&A costs chargeable to individual grant and contract awards. These costs are generally charged to all external grants and contracts unless the sponsor's written policy prohibits or limits such reimbursement.

Additional information regarding charging F&A costs to grants and contracts is available at http://research.uiowa.edu/dsp/main/index.php?get=fandacosts_grants_contracts.

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5.6 GIFTS AND GRANTS.

a. Proposals for grants or other awards to support the sponsored research projects of faculty, staff, and students of The University of Iowa that are not corporate-sponsored clinical trials must be processed through the appropriate University administrative offices and forwarded to the University Division of Sponsored Programs. Proposals for corporate-sponsored clinical trials must be processed through the appropriate University administrative offices and forwarded to the University Clinical Trials Office. Proposals for sponsored research to corporate and foundation sponsors that have designated The University of Iowa Foundation to officially accept the funds will be directed to the Foundation by Sponsored Programs for forwarding to the sponsor after required University approvals have been obtained. In general, proposals that would be funded by a contract or any form of agreement having specific conditions for performance, such as pharmaceutical clinical trials, should not be forwarded by The University of Iowa Foundation or designate that The University of Iowa Foundation receive the funding.

b. The University of Iowa Foundation, the preferred channel for private gifts to The University of Iowa, may accept grants and grant agreements on behalf of The University of Iowa. The funds received by the Foundation for sponsored research will be transferred to University accounts on a timely basis as they are needed for use by University faculty, staff, and students for their sponsored activities. Such funds are not to be expended directly from Foundation accounts, but rather must pass through University accounts. The University, and not the Foundation, will be responsible for accounting for and reporting on the expenditure of these funds, providing technical and other required reports to the sponsor, and adhering to all other terms and conditions of the award. Prior to their acceptance by the Foundation, all such awards including copies of letters of transmittal or agreement shall be reviewed by the Division of Sponsored Programs to determine their acceptability by the University.

c. Gifts and grants not processed through the application process. The checks for gifts and grants received directly by University units, together with the correspondence or copies of correspondence relating to the

specific purposes or conditions of usage for the gift or grant are forwarded to the University Business Office (gifts), or the Division of Sponsored Programs (grants). This provides information for establishing grant account numbers and administering the gift or grant according to the wishes of the donor. Checks received from miscellaneous sources that are not considered true gifts should not be deposited in gift accounts. Examples may include income received from miscellaneous sales and services that are more appropriately associated with other organized activities being conducted in University departments.

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5.7 GIFTS AND GRANTS INVOLVING ALTERATION OF AN EXISTING STRUCTURE OR NEW CONSTRUCTION.

Applications for gifts and grants with this purpose are generally developed in conjunction with the Office of the Senior Vice President for Finance and Operations. Prior to developing the application, the Campus Planning Committee makes a recommendation to the President about the project and its location. With these approvals, all plans, compliance statements, and cost estimates must secure the approval of the Board of Regents prior to submission.

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5.8 OTHER POLICIES GOVERNING EXTERNALLY SPONSORED ACTIVITIES.

For additional internal and external policies and procedures governing externally sponsored activities, see the following web sites:

Clinical Trials Office: <http://research.uiowa.edu/cto>

Division of Sponsored Programs policies and procedures: <http://research.uiowa.edu/dsp/main/?get=pandp>

Grant Accounting Office policies and procedures: www.uiowa.edu/~fusga/policiesproced.html

Office of Research Services Administration: <http://research.uiowa.edu/vpr/?get=rsa>

Research Administration Handbook: <http://www.research.uiowa.edu/dsp/main/index.php?get=splat>

University of Iowa Research Foundation: <http://research.uiowa.edu/uirf>

Additional information may be obtained through the Division of Sponsored Programs (100 Gilmore Hall), the Clinical Trials Office (340 College of Medicine Administration Building), and the Grant Accounting Office (B5 Jessup Hall).

(See also [V-1.2](#))

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PART V. ADMINISTRATIVE, FINANCIAL, AND FACILITIES POLICIES

CHAPTER 6: CONTRACTING

(Revised 12/96; 3/05)

[6.1 Contracting Authority](#)

[6.2 Consultant and Independent Contractor on Grants and Contracts](#)

[6.3 Selecting and Paying for Consultant and Independent Contractor Services and Obtaining Approval](#)

6.1 CONTRACTING AUTHORITY.

The President has delegated authority for signing agreements and contracts for the University to the Senior Vice President for Finance and Operations and the University Business Manager.

a. Authority of Board. The University of Iowa is governed by the Board of Regents, State of Iowa, under Chapter 262 of the *Iowa Code*. Among the powers and duties of the Board are management and control of the properties, both real and personal, belonging to the University, directing the expenditure of all appropriations made to the University and of any other monies belonging thereto, and the performance of all other acts necessary and proper for the execution of the powers and duties conferred by law upon the Board. Particularly, these powers include not only management and control of property, but also the administration of trusts and the securing of letters of patent or copyright.

b. Delegation to President. The Board is also empowered to make rules for the government of the University and has delegated their authority to make contracts and agreements to the President of The University of Iowa pursuant to Chapter 681 of the *Iowa Administrative Code*. The President is empowered to approve agreements and contracts for all goods and services purchased by the institution except for those specifically requiring approval of the Board which include certain agreements for municipal services including fire protection, major capital improvements and related consulting contracts, contracts for the sale, lease for purchase of real property, lease purchase agreements for equipment, and contracts for professional services by outside counsel, architects, and engineers.

c. Delegation by President. The President may further delegate this contracting authority to others. Pursuant to Rule 12.8 (262) of Chapter 681, *Iowa Administrative Code*, the President has delegated the authority to sign agreements and contracts, including pharmaceutical service agreements and clinical trial agreements, to the Senior Vice President for Finance and Operations and the University Business Manager. Exceptions to this delegated authority occur in the following situations and contracts and agreements must be authorized by the designated individual:

(1) employment matters involving deans, directors, departmental executive officers, and faculty are reserved to the office of the President;

(2) applications for grants for educational development and research from all sources, are signed by the Vice President for Research or the Director of the Division of Sponsored Programs;

- (3) certain sponsored project agreements and contracts may be signed by the Vice President for Research or the Director of the Division of Sponsored Programs as subdelegated;
- (4) certain nonfinancial agreements including Material Transfer Agreements, Confidentiality Agreements, and Non-disclosure Agreements may be signed by the Vice President for Research, the Director of the Division of Sponsored Programs, or the Director of Research Marketing as subdelegated; and
- (5) rules regulating purchasing practices have been established by the Board of Regents and the University Department of Purchasing. Supplies, equipment and services to be ordered from sources outside of the University shall be acquired solely by means of purchases orders or purchase contracts approved and signed by the Director of Purchasing.
- (6) Purchases for a department whose director has University contract signature authority, currently the Director of Purchasing and the University Business Manager (the Director of Business Services in either of their absences), shall be countersigned by a senior official of the University who will have an independent, objective position regarding the transaction when these transactions are \$5,000 or greater.

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6.2 CONSULTANT AND INDEPENDENT CONTRACTOR ON GRANTS AND CONTRACTS.

(President 4/30/76; amended 7/93; amended 9/93)

a. Policy. When necessary to accomplish the goals of externally funded grants and contracts the University contracts for limited services from consultants and independent contractors. These guidelines and procedures have been established to assist the project director, and his or her department and dean in determining the need for, selection of, and payment for such services.

- (1) External Consultants or Contractors. Generally, to undertake such service arrangements, the University satisfies itself that the following factors are present. However, no single factor is necessarily controlling. The contractor:
 - (a) is subject to the control of the University only as to the results to be accomplished by the work and the University Patent Policy, but not as to the means and methods of accomplishment;
 - (b) is not subject to discipline or discharge under University personnel policies;
 - (c) does not have a continuing relationship with the University;
 - (d) is not a staff member of any state agency or institution;
 - (e) is paid a fee or contracted amount for services;
 - (f) has an opportunity to realize a profit or loss in the usual business sense;
 - (g) follows an independent profession, trade, or business and offers services to the public;
 - (h) provides services that are not an integral part of the University;
 - (i) is not provided assistants to help on the job; and
 - (j) is not provided office space, tools, and materials.

Examples of independent contractors, as defined above, include professional lecturers making a single appearance, short-term professional consultants, physicians, lawyers, and other persons or firms in business for themselves to offer services to the public.

(2) University Consultants. If the consultant is an employee of the grantee institution, the consultation should be across departmental lines and in addition to regular duties; or it must involve a separate or remote operation, and the work performed is in addition to the consultant's regular departmental workload. To determine compliance with the above as well as with other University rules and regulations, the following sections should be consulted: [III-17.8](#) Summer and Winter Session Salaries; [III-17.3](#) Extra Compensation for Participants in On-Campus University-Sponsored Short Courses and Conferences; [III-17.6](#) Extra Compensation for University Faculty and Staff; [III-17.7](#) Supplemental Activities and Extra Compensation; [III-17.17\(4\)](#) Employment on Grants and Contracts Administered by the University; [III-17.17\(5\)](#) Extension Activities; and [III-17.15](#) Staff Remuneration for Materials: Gratuities.

(3) Payments. All payments for such services authorized under these policies and procedures are made directly to the individual providing the services, and not to a third party, except in the case of joint employment with other state agencies in which case the parent agency will be the payee. If payment is from a federal contract, approval must be received by the agency to use the named consultant. The fees for services generally separate transportation and subsistence, which are reimbursed on the basis of actual costs.

(4) Prior Approval. Commitments made without required approval are not University contracts, and the individual making such commitments is personally responsible for any charges that may result therefrom.

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6.3 SELECTING AND PAYING FOR CONSULTANT AND INDEPENDENT CONTRACTOR SERVICES AND OBTAINING APPROVAL.

To consultants on grants or contracts, approval is obtained from the department and dean on the University Voucher, or Travel Voucher. The Full-time Employee Extra Compensation Voucher must be used to pay University consultants. This is required in order to comply with existing University and federal regulations for disbursing funds for these purposes.

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PART V. ADMINISTRATIVE, FINANCIAL, AND FACILITIES POLICIES

CHAPTER 7: FACSIMILE SIGNATURES AND SIGNATURE ASSIGNMENT

(Op. Atty. Gen. 1/21/46; 9/8/47; amended 3/91; 9/93; 9/97; 10/00)

[7.1 Background](#)

[7.2 Policy](#)

[7.3 Delegation of Signature Authority](#)

7.1 BACKGROUND.

Although the following ruling of the Attorney General was made in connection with the certification of claims by the State Comptroller, the Office of the Auditor of State has ruled that the same regulation applies to signatures by authorized University personnel on requisitions, vouchers, time tickets and similar documents. This ruling is as follows:

A person's signature on certification of claims "may be affixed by stamp or other mechanical means as long as the instrument used is in his general possession and control, is applied by himself or by another with his authority, and is intended by him to constitute his signature."

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7.2 POLICY.

A person's signature on certification of claims may be affixed by stamp or other mechanical device as long as the instrument used is in his or her general possession and control, is applied by himself or herself or by another with his or her authority, and is intended by him or her to constitute his or her signature. When a stamped signature is applied, the person who applies the stamp must initial the stamped signature.

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7.3 DELEGATION OF SIGNATURE AUTHORITY.

A person may delegate or assign to another authority to use a signature stamp with the person's name or to sign the person's name. Signature delegation is not permitted in certain situations such as in the signing of medical records. It is the responsibility of the delegator to know the situations in which delegation may not occur. When delegation does occur, it is the responsibility of the delegator to assure that the individual to whom such authority is assigned understands the limits of the delegated authority. Such delegated authority may not be further subdelegated. The person delegating signature authority to another is ultimately responsible for the delegated individual's actions. The delegation of signature authority must be documented in writing and should be reviewed periodically. An example "Delegation of Signature Authority" form can be found on the University of Iowa [Electronic Forms web site](#). Completed forms should be kept on file by the department and a new form should be completed if authorized uses or limitations change or if staff terminate employment.

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PART V. ADMINISTRATIVE, FINANCIAL, AND FACILITIES POLICIES

CHAPTER 8: APPROVAL, COLLECTION, AND DISBURSEMENT OF OPTIONAL STUDENT FEES AND OPTIONAL ACADEMIC STUDENT FEES

(Regents 10/19-20/72; 1/10/77; 12/85; amended 9/93)

[8.1 Definitions](#)

[8.2 Eligibility for Optional Student Fee Collection and Disbursement](#)

[8.3 Certification to Solicit for Optional Student Fee](#)

[8.4 Retention of Authorization to Solicit](#)

[8.5 Procedures and Conditions of Solicitation](#)

[8.6 Additional Regulations](#)

8.1 DEFINITIONS.

a. "Mandatory student fee" is an obligation imposed upon a student of the University by Regent and University action.

b. "Optional student fee" is an obligation imposed upon a student of the University at his or her own voluntary request as defined herein.

The two kinds of fees defined above shall be independent of each other in every way. The collection and disbursement of one kind shall not necessarily imply the collection and disbursement of the other kind, and, where they are both collected and disbursed, they shall not be commingled.

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8.2 ELIGIBILITY FOR OPTIONAL STUDENT FEE COLLECTION AND DISBURSEMENT.

An organization, in order to be eligible to invoke the optional student fee collection and disbursement process by the University as defined herein, must:

a. be a student organization formally recognized as such by the University; and

b. be educational in nature or have an educational purpose; and

c. be politically nonpartisan, nonprofit, and controlled by the student membership or student representatives thereof through a set of known and fair internal governance procedures; and

d. if it is an affiliate or sub-unit of some other organization not a recognized student organization formally recognized as such by the University, be fairly represented in the policy-making organ of that other organization of which it is an affiliate or sub-unit, and, provided that said other organization must itself be in conformance with the requirements of subsections b and c of this section.

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8.3 CERTIFICATION TO SOLICIT FOR OPTIONAL STUDENT FEE.

An organization in conformity with V-8.2 shall, subject to the requirements of V-8.5a and b, be certified as authorized to solicit individual obligations by members of the student body for an optional student fee, and The University of Iowa Student Government (hereinafter, the UISG) shall certify that fact to the University, for each such organization meeting either of the two following criteria:

- a. a two-thirds affirmative vote of the UISG has been achieved on the issue of authorization for that organization at a duly convened meeting of the UISG; or
- b. petitions are received by the UISG, conferring authorization upon the named organization, provided the petitions bear valid signatures of students in twice the number as voted in the most recent all-University election, or thirty-five percent of the student body, whichever is larger, and provided the organization is eligible under V-8.2.

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8.4 RETENTION OF AUTHORIZATION TO SOLICIT.

An organization which has been certified as authorized to solicit under V-8.3 and V-8.5b shall retain such authorization until:

- a. Authorization obtained under the provisions of V-8.3a is terminated by a two-thirds vote (of those senators present and voting) at a duly convened meeting of the UISG, or
- b. Authorization obtained under the provisions of V-8.3b is terminated by the failure of the organization to receive an obligation of optional student fees from the number as voted in the most recent all-University election or fifteen percent of the student body, whichever is larger.

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8.5 PROCEDURES AND CONDITIONS OF SOLICITATION.

An organization authorized to solicit under the provisions of V-8.3 and not having such authorization terminated under the provisions of V-8.4, may solicit funds under the following conditions and by the following procedures:

- a. the total amount of all optional student fees solicited shall not exceed \$30 per student per tuition term, and no one organization may solicit for more than \$2 of those \$30; and
- b. where more than one organization is authorized to solicit, the organizations shall be judged eligible to participate in the order in which they become currently authorized, until the \$30 total limit is reached, and for purposes of deciding precedence the date of the vote shall be controlling for authorizations achieved in accordance with V-8.3a; and the date of receipt by the UISG of sufficient valid petitions shall be controlling for authorizations achieved in accordance with V-8.3b herein; the UISG shall be the judge of disputes as to precedence arising under this provision, and the Senate shall certify to the University which organizations are eligible to participate in what dollar amounts; and
- c. the University shall include one or more obligation instruments (for example, a computer card or equivalent form) indicating thereon the name of any organizations certified to it by the UISG as eligible for participation in accordance with V-8.3a and V-8.5b, together with the dollar value of the solicited optional student fee for each such organization, place for the student's authorizing signature, and instructions that if assessment of any optional fee is desired in a subsequent University bill the card should be completed, signed, and returned; the said instrument(s) to be enclosed, in regular materials delivered to all students, such as the registration packet or the first mailed University term bill, in accordance with, for authorizations by petition, the method called for by the petition; at the option of each certified organization educational information may be stated on said instrument or included with said instrument, and
- d. each student who incurs an obligation to pay the optional student fee attached to a particular organization in the instrument and under the procedure of subsection c of this section, shall have the amount of that fee billed to his or her account in regular fashion, and

e. each student billed under subsection d of this section shall be released from his or her obligation within a fifteen-day period following the final day for payment without penalty, upon application in writing to the University Billing Office, and

f. each student billed under subsection d of this section, and who pays on the obligation, shall have the payment refunded on the basis of mistaken payment provided he or she applies to the University Billing Office for such refund within fifteen days following the final day for payment without penalty.

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8.6 ADDITIONAL REGULATIONS.

An organization receiving optional student fees under the provisions of V-8.5 shall be equally bound:

a. to reimburse the University for all administrative costs incurred by the University in the collection and disbursement of the fees; and

b. to maintain complete and accurate accounting books and records, which shall be available for public inspection; and

c. to use such optional student fees for the benefit of the student community of the University; and

d. to receive all such student fees from the appropriate University account by a single disbursement through that account; and

e. to provide for regular, annual auditing and to file such audits with the University; and

f. to meet any other guidelines promulgated by the University or the Board of Regents in regard to this regulation.

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PART V. ADMINISTRATIVE, FINANCIAL, AND FACILITIES POLICIES

CHAPTER 9: FUND SOLICITATION

(Regents 9/11-12/69; amended 1/97; 10/05; 7/06; 2/07)

[9.1 General](#)

[9.2 Mass E-mail Solicitation](#)

9.1 GENERAL.

(Amended 7/06; 2/07)

This policy shall apply only to on-campus solicitations of money or goods by organizations that are neither officially recognized by nor affiliated with this University. Within the meaning of this policy, officially recognized organizations are organizations registered according to the provisions of the [Policies and Regulations Affecting Students](#) dealing with "Recognition of Student Organizations." Provisions for solicitation by student organizations are found in [IV-4.3](#). Organizations affiliated with this University are organizations like, for example, The University of Iowa Alumni Association or Foundation. This policy does not apply to off-campus solicitations of University staff, to solicitations on campus by United States mail, or to on-campus solicitations by organizations recognized by or affiliated with the University when they are acting within the scope of their organizational purposes.

As used hereafter the term "organization" shall refer only to such non-recognized and non-affiliated organizations.

- a. Organizations may solicit money or goods on campus only with prior permission from the Senior Vice President for Finance and Operations.
- b. Such permission shall be granted an organization by the Senior Vice President for Finance and Operations provided: 1) the organization is a bona fide charitable organization under 501(c)(3) of the Internal Revenue Code, and 2) the solicitation is sponsored by a University department, college/division, or other major administrative unit. (See [VI-5 Central Mail Services](#).)
- c. Organizational solicitations approved pursuant to paragraph b may be conducted only in the following manner:
 - (1) The organization will deliver, to the appropriate University official, written copy for the paragraph that will describe the organization on the Annual Enrollment page of the University Human Resources Employee Self-Service web site and on the reminder postcard to be delivered by Campus Mail to all employees working 50 percent time or more.
 - (2) Solicitations may be conducted only once a year at a time designated by the University.

(3) At the beginning of the solicitation period, the University will post the current year's enrollment information on the University Human Resources Employee Self-Service web site and will distribute by Campus Mail, at University expense, one reminder postcard to all employees working 50 percent time or more. Individual organizations granted permission to solicit pursuant to paragraphs a and b above may, during the specified period and at their own expense, deliver a second reminder postcard to Campus Mail for distribution to that same group of employees. The information regarding enrollment will remain on the Annual Enrollment page until the next solicitation, subject to change at the University's discretion.

(4) At the written request of any University staff member, the University shall deduct from his or her salary, as permitted by sections 79.14 and 79.15 of the *Iowa Code*, and according to rules and limitations specified by Payroll, particular amounts to be paid over to the local United Fund and/or other qualifying charitable organizations (see [III-17.18g](#)) that have made such a solicitation pursuant to the above procedure. Otherwise, staff may send their contributions or pledges directly to the soliciting organization.

(5) In addition to the means of solicitation specified in paragraphs (1)-(4) above, the Central Mail Services (see [VI-5](#)) may be made available on a cost basis, and not more often than once per annum, to any organization whose application is approved by the Senior Vice President for Finance and Operations according to the procedures specified in section b. In such cases University staff may respond to such an on-campus solicitation only by sending their contributions or pledges directly to the soliciting organizations.

All other modes of on-campus solicitation by organizations covered by this policy, including personal solicitations, are prohibited except as provided in paragraph d below.

d. Notwithstanding paragraph c above, on-campus solicitations of University employees in the workplace are permitted to benefit a federation of local (community- or county-based) health, education, and human services agencies with whom the University has affiliation by virtue of all of the following:

- (1) agencies are used as sites for placement of students for clinical experiences; and
- (2) University students, faculty, or staff are significant recipients of the agencies' services; and
- (3) University students, faculty, or staff serve in leadership roles for the agencies as board members.

To be eligible to solicit University employees under this policy, the federation must spend a minimum of 80 percent of collected funds in Johnson and surrounding counties. The provisions of c(2) and c(4) will apply to any solicitation conducted pursuant to this section. On-campus personal solicitations by charitable organizations sanctioned under this paragraph will occur under the following protocol:

(a) Timing. The University will designate a two-month period in the fall semester of each year during which solicitation of employees by approved charitable organizations may take place in the form of informational meetings and the distribution of informational literature. No collections of charitable contributions may occur at these informational meetings. In addition, informational one-on-one contacts may occur between employees during the designated two-month period.

(b) Format. Approved organizations may hold informational meetings to inform faculty and staff members of the charitable purposes of the organizations. Such meetings shall not be held as part of any other organized University activity such as a staff meeting but may precede or follow such meetings. Attendance may not be required at informational meetings. Informational one-on-one contacts may occur between employees provided that 1) the contact does not interfere with workplace productivity; 2) no funds, pledges, or other commitments to contribute are transferred at that time; and 3) the contact is between peers based on a similar rank or pay grade and a non-supervisory relationship.

(c) Location. The information meetings may be scheduled in conference, seminar, or faculty/staff lounges if available. Informational one-on-one contacts may occur between employees in work areas but not in public areas where students, patients, visitors, or other non-employees would typically have access, such as parking lots, classrooms, lobbies, dining areas. At no time may employees provide fund solicitation information, in a one-on-one context, to students, patients, visitors, or other non-employees.

(d) Scheduling. Any faculty or staff member may request permission to schedule an informational meeting for an organization in that person's department, college/division, or other major administrative unit. Only one such meeting per organization should be held in an individual department during the annual solicitation period. The request should be made to the departmental executive officer, dean/vice president, or administrator of the affected unit. In addition, the charitable organization shall submit a schedule of planned informational meetings to the Vice President for Human Resources. With approval from the Executive Vice President and Provost or the Senior Vice President for Finance and Operations as appropriate, major administrative units may implement a more restrictive policy regarding informational one-on-one contacts than described above in (a), (b), and (c) for their respective employees and/or work areas.

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9.2 MASS E-MAIL SOLICITATION.

(10/05)

This policy applies only to the on-campus electronic solicitation of money by organizations either within or external to the University when the number of e-mail recipients is 1,000 or more employees. This policy strives to balance the primary use of employee e-mail, which is to conduct University business efficiently, with the desire that University employees have ample opportunity to be engaged citizens of the broader community through donating to worthy charitable causes. In cases where external organizations do not abide by this policy, the University reserves the right to take whatever actions are necessary to block outside e-mail and/or sever the University's relationship with the organization in order to preserve the integrity and efficiency of our systems.

a. External organizations.

(1) Charitable organizations may solicit money on campus only if they obtain prior permission from the Senior Vice President for Finance and Operations or his or her designee.

(2) Permission will be granted an organization by the Senior Vice President for Finance and Operations provided that: 1) the organization is a bona fide charitable organization under 501(c)(3) of the Internal Revenue Code, and 2) the solicitation is sponsored by a University department, college, division, or other major administrative unit.

(3) Charitable organizational solicitations may occur once per year.

(4) The e-mail soliciting contributions must include directions for University employees to contribute directly to the charitable organization.

(5) The University will permit the charitable organization to provide a link on the employee self-service web page for 12 months following the e-mail solicitation. The University also will permit a link on the employee self-service web page for 12 months if the original solicitation was through campus mail as allowed by V-9.1.

b. University colleges, divisions, departments, units, programs, services, and affiliated organizations.

(1) University administrative areas and affiliated organizations may solicit money on campus only if they obtain prior permission from the appropriate dean/director and Provost or vice president. Affiliated organizations must obtain permission from the Senior Vice President for Finance and Operations or his or her designee.

(2) University administrative areas and affiliated organizational solicitations may occur once per year. The Senior Vice President for Finance and Operations is authorized to make exceptions.

(3) The e-mail soliciting contributions must include directions for University employees to contribute directly to the charitable organization.

(4) The University will permit the charitable organization to provide a link on the employee self-service page for 12 months following the e-mail solicitation. The University also will permit a link on the employee self-service web page for 12 months if the original solicitation was through campus mail.

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PART V. ADMINISTRATIVE, FINANCIAL, AND FACILITIES POLICIES

CHAPTER 10: STATE SALES TAX ON GOODS AND SERVICES

The University is exempt from paying sales tax on the gross receipts from goods and services rendered in fulfilling its purpose as an educational institution. Taxes are collected on the gross receipts of any activities for which an admission fee is charged, including athletic events, theater, concerts, student organization activities, and others. The University collects sales tax on sales of goods, food, and services which are available to the general public.

(See also IC 422.)

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PART V. ADMINISTRATIVE, FINANCIAL, AND FACILITIES POLICIES

CHAPTER 11: PURCHASING

(Amended 9/93; 10/94; 10/95; 9/97; 10/00; 7/01; 1/03; 5/03; 6/04; 12/04; 6/05; 12/05; 7/1/06; 12/13/06; 8/1/07; 10/1/07; 3/08; 11/09)

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11.1 GENERAL.

(Amended 5/02)

The policies in this chapter apply to the purchase of goods and services from all sources of funds administered by the University.

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11.2 AUTHORITY FOR PROCUREMENT.

The Purchasing Department administers the procurement of goods and services for all University departments by the authority delegated through the President by the Board of Regents, State of Iowa. The Director of Purchasing is vested with authority to obligate the University, while ensuring adherence to the statutes and

administrative rules of the State of Iowa and to the policies and procedures of the Board of Regents, State of Iowa, and the University.

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11.3 RESPONSIBILITY AND OBJECTIVES.

The function of the Purchasing Office is the organization and administration of centralized purchasing services for all departments of the University. In providing these services and in accordance with sound business practices, the office seeks to realize for the University the maximum value for every dollar expended.

To achieve this goal, the Purchasing Office has been charged by the President of the University and the Board of Regents, State of Iowa, with responsibility for the following:

- a. Securing competitive bids to obtain maximum value from the expenditures of University funds.
- b. Maintaining liaison with the vendors that provide goods and services to the University.
- c. Coordinating the procurement of goods and services for the academic, administrative, and research departments of the University.
- d. Developing sources of supply to assure that the University departments have an adequate number of vendors from which to obtain supplies, equipment, and services.
- e. The Purchasing Department follows the [Code of Ethics](#) of the [National Association of Educational Procurement \(NAEP\)](#), the professional association serving the purchasing/materials management professionals who support higher education and not-for-profit health care organizations.

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11.4 SIGNATORY AUTHORITY.

The President has delegated signatory authority to bind the University to the Senior Vice President for Finance and Operations and the University Business Manager. The President has further delegated contracting authority to the Director of Purchasing for purchase orders or purchase contracts. Purchasing commitments made by employees who do not have contracting authority are voidable. (See [V-6.1 Contracting Authority](#).)

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11.5 COMPETITIVE BIDDING.

a. General. Competition within a free marketplace provides the best value for the consumer. By encouraging competition among viable vendors, the University strives to obtain goods and services at the best possible cost and quality. Negotiations for purchases, including requests for quotations of prices, must be accomplished through the Purchasing Department.

The state *Code of Iowa*, federal law, and the Board of Regents, State of Iowa, mandate competitive bidding for the purchase of University

Certain purchases involve terms or conditions that require legal or Business Manager review. These include acquisitions of copyright, transportation services, purchases involving a written contract with provisions requiring indemnification, insurance, or involving acceptance of liability risks by the University, installment purchases, lease purchases, or equipment with a unit cost greater than \$250,000 or a total purchase cost of \$500,000 and greater. Typically, contracts involving such terms or conditions are forwarded by the Purchasing Department to the University Business Manager and/or to the General Counsel's Office for review, as appropriate.

Pursuant to Iowa law (IC 73.16(2)), The University of Iowa is required to post on the Department of Economic Development web site all competitive bids for goods and services 48 hours prior to posting on the University's procurement web site. Accordingly, departments must satisfy this requirement by timely submission of a requisition to Purchasing (see V-11.16 Reference Catalogs).

The two most effective formal methods of competitive bidding are the Request for Quotation (RFQ) and the Request for Proposal (RFP). These methods provide:

- (1) Increased savings;
- (2) Exact communication of wants and needs;
- (3) Equal and fair access to all qualified vendors;
- (4) Compliance with University, Regent, state, and federal acquisition regulations and laws;
- (5) Improved information provided by vendors;
- (6) Objective evaluation for awards;
- (7) Services of an experienced purchasing professional; and
- (8) An established contract under which the vendor is legally obligated to perform.

b. Request for Quotation (RFQ). The Request for Quotation is used for acquisitions based solely on cost. The University issues formal RFQs for all goods and services greater than \$10,000 in value unless a sole-source justification is received and approved. (See V-11.8 Waiver of Bidding Requirements.)

The Purchasing Agent routinely obtains several quotes, seeking the best price available. Purchasing Agents, in concert with the end users, develop specifications and send the RFQs to potential vendors. Vendors may then reply with a bid showing exact price, shipping costs, delivery schedule, payment terms, and other particulars of the items sought.

Purchasing makes the award to the vendor who submits the lowest priced offer whose goods meet or exceed the specifications stated in the RFQ. There is no discounting or manipulation of prices for products that exceed the specifications.

Contact the Purchasing Agent if you have any questions or concerns about a bid, a chosen vendor, or a low-bid product or service. (See [Purchasing Policies and Procedures Guide](#), Appendix E, for a listing of Purchasing Department staff.)

c. Request for Proposal (RFP). The Request for Proposal (RFP) is used for acquisitions based on other significant factors in addition to price. Examples include capabilities, past performance, support, service, warranty and maintenance. It is difficult, if not impossible, to always place an exact dollar figure on the value of these characteristics and services.

The University uses a statistical assessment method as the standard for making awards based on many factors. The preparation of an RFP is an involved process, often taking weeks or months to generate a precise evaluation. Requesters should plan for this type of acquisition well in advance. The purchasing agent shall award the contract to the vendor whose proposal is in the best interest of the University.

d. Negotiations. With appropriate institutional review, both competitive negotiation and noncompetitive negotiation processes may replace written competitive bidding when the purchase is anticipated to exceed \$10,000. The use of negotiated, non competitive, and sole source purchasing procedures must be justified.

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11.6 BID SECURITY.

Bid security shall be used in cases where the purchasing agent determines there is a need to protect the interest of the University. The need for bid security may, in part, be determined by the size of the proposed purchase, the item or items being bid, the competitive conditions surrounding the purchase, and the history of such purchases including general reliability of vendors being requested to bid a particular purchase.

Bids requiring security shall be accompanied by and secured only by a cash deposit, cashier's check, certified check, or a bid bond in an amount of 5% of the bid. Bids accompanied and secured by any other form of bid security shall automatically be disqualified.

Certified checks and cashier's checks shall be made payable to The University of Iowa. Bid security shall be agreed upon as the measure of liquidated damages which owner will sustain by failure, neglect, or refusal of bidder to honor their offer and accept an award in accord with the contract documents.

Bid security, if in the form of a cash deposit, cashier's check, or certified check, will be returned within forty-eight (48) hours after the contract has been executed.

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11.7 RELEASE OF BID INFORMATION.

The names of the bidders and the amounts bid shall be supplied to any person upon request after the opening of the bids and as soon as the evaluation of the bids is completed and the award is made. Information will not be released in situations in which the release would provide a competitive advantage to any of the bidders.

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11.8 WITHDRAWAL OF BIDS.

Bids may be withdrawn prior to the time set for receipt of bids. Bids may not be withdrawn after that time, except as noted herein, without penalty. (For capital projects, see the [Regents Policy Manual](#), Chapter 9.) Only in the event of an obvious and documented error where it would be a manifest injustice to require the vendor to perform, can a vendor withdraw a bid after the time set for receipt of bids. Such withdrawal of bids can be done only upon the recommendation of the institution under procedures approved by the executive director (RPG 8.04C).

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11.9 WAIVER OF BID REQUIREMENTS.

The Purchasing Department has sole discretion to waive competitive bidding requirements in certain situations, including but not limited to:

- a. Immediate need. It can be demonstrated without question that the requiring department could not have foreseen the required purchase in sufficient time for normal purchasing procedures to be used.
- b. Emergency need. Life will be endangered, property will be destroyed, or considerable cost will be incurred because of events beyond the control of the department if the procurement is not completed without delay.
- c. Sole source. There is only one person or firm that can provide the requirement. No other known person or firm is available with an equivalent service or supply. Departments must complete a sole source justification form (see www.uiowa.edu/~eforms) and receive approval from Purchasing prior to commencing the purchase process.

In order to justify a sole source purchase, one or more the following criteria must be substantiated in support of the justification:

- (1) Compatibility with existing equipment. This justification may be used if the goods or services are being purchased to directly interface with or attach to equipment of the same manufacturer, and no other manufacturer's goods will correctly interface with existing equipment.
- (2) Compatibility for instructional purposes. This justification may be used if the goods are being purchased to supplement existing equipment in a classroom. The goods must match the existing equipment and is being purchased to provide uniformity for instructional purposes.
- (3) Compatibility for research. This justification may be used if the main purpose for acquiring equipment or supplies is to replicate specific experiments, using the exact goods that produced the original results. You may also use this justification if you are collaborating with another researcher and can show that identical goods are required to fulfill your part of the research grant or contract.
- (4) Only one supplier can be identified to supply compliant goods or services. In limited cases, only one supplier may exist to provide particular goods or services. When providing a justification based on the availability of one supplier, the goods or services must be defined in generic terms. Specifying patented products or processes, when not necessary to meet functional requirements, is not acceptable as a sole source justification. Justifications can be accepted more readily by providing information regarding attempts to locate other suppliers, such as letters, informal quotations, or telephone contacts.

- d. Noncompetitive justification: The following may be reasons for using noncompetitive procurement

methods:

(1) Patent rights, copyrights, secret processes, or control of basic raw materials may preclude competition, although they do not in and of themselves always justify using noncompetitive procurement.

(2) Bids have been solicited and no responsive bid (conforming to the central requirements of the solicitation) has been received.

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11.10 PURCHASES REQUIRING REGENT APPROVAL OR SPECIAL HANDLING.

(1/03)

a. Professional service contracts.

(1) Professional service agreements are contracts for unique, technical, and/or infrequent functions performed by an independent contractor qualified by education, experience, and/or technical ability to provide services. In most cases these services are of a specific project nature, and are not a continuing, ongoing responsibility of the institution. The services rendered are predominately intellectual in character even though the contractor may not be required to be licensed. Professional service agreements may be with partnerships, firms, or corporations, as well as with individuals.

(2) Selection of a provider. Professional service agreements for greater than \$25,000 must be selected through a competitive Request for Proposal (RFP) process unless the service is a sole source purchase that is appropriately documented. The \$25,000 threshold is not based on a one-time cost, but rather on a cumulative cost for ongoing services under the terms of the project engagement. Professional service agreements, which are less than \$25,000 over the course of service, may be entered into without using the required competitive bidding process. Total payment to a professional services provider for services provided to any one University department may not exceed \$25,000 in a fiscal year, unless subject to competitive bidding or review and approval by the institutional purchasing department. Selection of a professional service provider shall be based on a variety of criteria including, but not limited to, demonstrated competence, knowledge, references, and unique qualifications to perform the services, in addition to offering a fair and reasonable price that is consistent with current market conditions. Additional criteria may be used as appropriate to the circumstances.

(3) Provider accountability. Work requirements should clearly define all performance objectives, work expectations, and project milestones, and hold the contractor accountable for successful completion of the resultant agreement. Requirements may include, but not be limited to, reports, training sessions, assessments, evaluations, or other tangible services.

(4) Provisions of professional service agreements. The following terms and conditions must be addressed:

(a) Performance requirements. Performance requirements should be precise and written in such a way that it can easily be determined if and when the contractor has successfully fulfilled his or her obligations under the agreement. Consequences for noncompliance such as non-payment and/or termination of the contract must also be defined. Scheduled due dates that specify milestone targets must be clearly identified and may include, but not be limited to, regular meetings scheduled to evaluate progress, identification of problem areas to determine actions to be taken to resolve any concerns, dates for formal written reports, required oral progress reports, and contract monitoring requirements.

(b) Period of performance. The resultant agreement must specify a start date and a completion date. While there may be exceptions, in most circumstances an end date to the agreement will be required. If an end date cannot be determined, a maximum time limit or maximum number of hours must be stated. Agreements with organizations are typically written for a specific term of successive years. In some instances, these agreements are annually renewable. Other provisions of an agreement may include a renewal clause beyond the original term of the agreement. Extended term agreements for individuals are discouraged.

(c) Compensation and payment. Compensation and payment terms include elements relating to cost and payment, such as maximum cost (i.e., not to exceed cost), cost per deliverable, hourly rates for individuals providing services, number of hours required, allowable expenses and total authorized-for expenses, and payment and invoicing procedures. Compensation and payment terms should also include a statement as to whether the Regent institution will pay expenses incurred by the contractor and, if so, which ones. Such expenses may include, but not be limited to, airfare (economy or coach class), lodging and subsistence necessary during periods of required travel, expenses incurred during travel for telephone, copying and postage, and private vehicle mileage. If other types of expenses are allowed, they must be clearly defined.

(d) Performance monitoring. The institution shall monitor the compliance with the terms and conditions of the agreement and applicable laws and regulations.

(e) Provision of liability. The provider may be required to show proof of insurance coverage and workers compensation in compliance with statutory requirements, in the form specified by the institution.

b. Other special purchases. For information on the following, see the [Regents Policy Manual](#), Chapter 7.05:

- (1) Moveable and fixed equipment with a unit cost greater than \$250,000 or a total purchase cost of \$500,000;
- (2) Iowa state industries;
- (3) Iowa products and labor;
- (4) Targeted small business.

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11.11. PURCHASE OF INSURANCE.

Purchase of insurance may only occur via the Office of the University Risk Manager (see [V-15 Risk Management and Insurance](#)).

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11.12 DELEGATION OF PURCHASING AUTHORITY.

The Director of Purchasing, with the approval of the Senior Vice President for Finance and Operations or the University Business Manager, may delegate purchasing authority to employees who have satisfactorily completed training and who have demonstrated competence and prior compliance with purchasing requirements. The degree and nature of such delegation will be specific for each such delegation and will be stated in writing by the Director of Purchasing. A delegation is subject to being rescinded at any time.

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11.13 MASTER LEASE.

Purchases of equipment that are to be financed on a lease-purchase or similar basis shall be forwarded to the Business Manager's Office for review and shall contain a summary setting forth the financing cost for comparison with the terms offered for equipment financing under the Regents' master lease agreement.

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11.14 CONFLICT OF INTEREST.

The [Regents Policy Manual](#), 7.07, is explicit regarding University business transactions with employees of Regents institutions and should be consulted directly as the need, or question, arises. "Employee shall mean a paid employee of the State of Iowa, the employee's spouse or minor children, and any firm of which any of those persons is a partner or sole proprietor, as well as any corporation of which any of those persons holds five percent or more stock either directly or indirectly."

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11.15 PURCHASES FROM UNIVERSITY FACULTY OR STAFF.

(Amended 5/02)

a. Definitions.

- (1) "Personal relationship" means relationship with another sufficiently close that a reasonable person would believe that it would be most difficult for a faculty or staff member to deal with the person as he or she would deal with a stranger.
- (2) "Financial relationship" means a partnership or other commercial relationship involving a joint venture between the faculty or staff member and another person.

b. General Policy.

(1) Purchases from faculty or staff members exceeding \$1,000 for one transaction or \$2,000 in one year must be approved by the Board of Regents, State of Iowa.

(2) Services of faculty or staff, or members of their immediate household other than those in established businesses providing such services as outside contractors, unless approved in the budget or in advance by the Senior Vice President for Finance and Operations, are approved only after Purchasing has determined the services are either uniquely exclusive or otherwise beneficial to the University in comparison to other available sources of the required services.

(3) University faculty or staff members cannot be interested, directly or indirectly, in any contract to furnish material of any kind to or for the University. In addition, participation in direct sales (pyramiding) ventures is considered a direct or indirect interest in a contract and is encompassed by this policy. Based on special approvals, faculty or staff members may be reimbursed for out-of-pocket expenditures on presentation of approved vouchers with receipts or other acceptable evidence of actual amounts paid for items purchased for University use.

(4) Faculty or staff members who would benefit personally from the supplying of goods or services to the University by any prospective supplier may not participate in the decision process leading to the choice of supplier. Specifically, faculty or staff members who have or who reasonably anticipate having either an ownership interest in, a significant executive position in, or a consulting or other remunerative relationship with a prospective supplier may not participate in the recommendation of, drafting specifications for, or the decision to purchase the goods or services involved. Faculty or staff members who know that a member of their family (or any other person with whom they have a personal or financial relationship) has an ownership interest or significant executive position in a prospective supplier are also disqualified from participating in the purchasing of the goods and services. However, faculty or staff members whose sole ownership interest in a potential supplier is held by a fiduciary (such as TIAA-CREF, a blind trust, or a mutual fund) that has the power to acquire or dispose of the interest without consultation with the faculty or staff member are not disqualified from participation in the purchase decision.

(5) When a faculty or staff member is disqualified from participating in a procurement decision, the fact of the disqualification and the reason for it must be reported to others involved in the decision. If necessary, a substitute may take the faculty or staff member's place under procedures established by the Senior Vice President for Finance and Operations. Consult the [Purchasing Policies and Procedures Guide](#) for details.

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11.16 REFERENCE CATALOGS.

The Purchasing Department maintains a significant file of catalogs, reflecting current prices for equipment, goods, and services for the information of all departments. Negotiations for purchases, including requests for quotation of prices, must be accomplished through the Purchasing Department.

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11.17 REQUISITIONS.

(Amended 6/05)

Departmental requests for equipment, goods, and services are made on the University purchase requisition form. When preparing a requisition for an outside vendor, sign in to the [FO Self Service](#) page; under FO Applications click on E-Pro (Evouchers & PReqs). For step-by-step instructions for completing a requisition, see the online

tutorial [Purchase Requisitions Training](#) (pdf). Complete instructions and procedures for preparation and submission are found in the [Purchasing Policies and Procedures Guide](#).

a. Workflow approvals.

(1) Two individuals must approve all requisitions. The first approval shall be that of the individual requesting/initiating a purchase, and the second approval shall be that of a departmental executive officer, designated subordinate, dean of the college, or other chief administrative officer.

(2) Requisitions for "advanced" and "expedited" orders, referred to as "confirming orders," enable staff members to make contingency and emergency purchases. Complete procedures are found in the [Purchasing Policies and Procedures Guide](#).

b. General policy. Except as indicated below, acquisitions from outside vendors are made by means of purchase orders issued directly by the Purchasing Department under the delegated authority of the Director of Purchasing.

Purchase orders are created and issued from requisitions initiated by departments. Two individuals must approve all requisitions. The first approval shall be that of the individual requesting/initiating a purchase, and the second approval shall be that of a departmental executive officer, designated subordinate, dean of the college, or other chief administrative officer.

c. Exceptions.

(1) Prepayments of less than \$2,000 do not require issuance of a formal purchase order unless required by the vendor. Prepayments under \$2,000 are processed by submitting the voucher and invoice form, along with appropriate and substantiating documentation, to Accounts Payable. Faxed documentation from vendors is acceptable.

(2) Other non-purchase order alternatives are the procurement credit card and voucher and invoice under \$2,000. When preparing a voucher, sign in to the [FO Self Service](#) page; under FO Applications click on E-Pro (Evouchers & PReqs). For step-by-step instructions for completing a voucher, see the online tutorial [E-Voucher Initiator Tutorial](#). Complete instructions and procedures for preparation and submission are found in the [Purchasing Policies and Procedures Guide](#).

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11.18 REQUISITIONS FOR ON-CAMPUS SUPPLIES AND SERVICES.

(Amended 12/04)

Requisitions for supplies or services from campus sources are sent directly to the supplying departments, such as Printing Services, ITS, Medical Electronics, Medical Instrument Shop, Facilities Management, Facilities Management-Maintenance Stores, Chemistry Stores, Pharmacy Service, Photographic Service, Graphics Unit, and Audio Visual Center. All service requisitions initiated through Workflow require two signatures: an initiator and an approver. Contact each service department directly for further information.

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11.19 NON-P.O. VOUCHERS AND PROCUREMENT CARDS.

Departments hold responsibility for oversight of non-P.O. vouchers and invoice forms and procurement cards subject to compliance with the requirements of V-11.19-20 and competitive bidding principles embodying a duty to secure goods and services of the best quality and price.

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11.20 PROCUREMENT CREDIT CARD.

(Amended 11/09)

Note: Effective November 2009, this policy has been revised. For individual changes, see the [redlined version](#).

A procurement credit card is available to departments to obtain low-cost, non-equipment items with a per-transaction limit of \$5,000 and a standard monthly limit of \$10,000. Departments may have as many cards as

required to reasonably meet such procurement needs. With this authority, the department assumes the responsibility to comply with all state, Regent, and University policies governing procurement operations. See the [Purchasing Policies and Procedures Guide](#) for detailed procurement credit card procedures.

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11.21 VOUCHER REPORTS AND INVOICE.

a. General policy. When purchase order invoices are received from vendors, they are audited against the purchase order number they reference. Invoices not referencing a purchase order number may be returned to the vendor or forwarded to the requesting department for this information before they are processed.

If invoice items and the purchase order items match, the invoice is entered on line to create either an "Assumed Receipt" voucher report or a "Capital Equipment and/or >\$10,000" voucher report. An e-mail is generated to the requestor, stating that a voucher has been created and requires the department's review. Departments must verify receipt of the item, note the receipt date, and maintain the documentation of receipt within the department. "Assumed Receipt" voucher payments are automatically made within the voucher terms -- the earliest of the discount due date or scheduled due date, unless Accounts Payable is notified by the department prior to that date. "Capital Equipment and/or >\$10,000" voucher payments are automatically put on hold. When Accounts Payable receives the receipt and equipment information from the department, the hold is removed and payment made according to terms.

In the event of discrepancies, such as overpricing by a vendor for previously bid or quoted items, sales tax, or freight charges billed in error, Accounts Payable will process the invoice noting this "short pay" action and, when necessary, will review with Purchasing and/or the department. Accounts Payable then forwards the voucher report and related invoice documentation to the department for review and/or approval.

b. Important approval and return procedures. Complete procedures are spelled out in the *Purchasing and Accounts Payable Requester's Guide* and the *Accounts Payable Policies*. Highlights are listed below:

- (1) Vouchers should be reviewed promptly to ensure that any cash discounts are processed in the proscribed time period.
- (2) Appropriate department review and/or approval is certification that goods received are as ordered, and charges are accepted.
- (3) Errors, damage in transit, or other problems with orders should be reported promptly to Accounts Payable. Purchasing/Accounts Payable will work with the vendor, shipper, and the department to verify damage and initiate any actions necessary to rectify the situation.
- (4) Freight and express charges are normally charged to the MFK shown on the purchase order.
- (5) "Capital Equipment and/or >\$10,000" voucher reports should be signed, completed, and returned to Accounts Payable, 202 Plaza Centre One, for payment.

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11.22 ITEMS WHICH MAY NOT BE PURCHASED.

(Amended 9/98; 6/04; 7/1/06)

- a. Alcoholic Beverages -- see V-11.25 below.
- b. Personal items such as desk pen sets, etc., except where necessary by reason of public use.
- c. Luxury items -- items in which a more elaborate design or appointment has no practical advantage over a less elaborate and more economical item.
- d. Printing-related equipment, which unnecessarily duplicates or replaces services provided by University service units. The Printing Department Manager, who shall conduct a need determination and, if

necessary, develop equipment specifications on which prospective vendors may base quotations, must approve requests for purchase. Printing-related equipment includes presses, photocopiers, typesetting devices, photomechanical transfer machines, and other graphic arts equipment in use by University service departments, or which performs a service or creates a product already provided on the campus.

e. Motor vehicles, except replacements or those specifically approved by the Business Manager.

f. Entertainment -- see V-11.25 below.

g. Personalized items of printing such as letterheads, noteheads, memorandum sheets, etc. However, University business cards may be purchased from the University's Printing Department upon requisition by which the ordering department signifies approval of personalized cards for persons whose duties require them to represent the University in business and professional matters.

h. Printing and printing-related work, including photocopying. See [VI-21 Printing Department](#).

For more information on items which may not be purchased on purchase order or procurement card, see the [Purchasing Policies and Procedures Guide](#).
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11.23 TECHNOLOGY ALLOWANCE POLICY.

(5/03; 8/1/07; 10/1/07; 3/08)

a. Introduction. The University of Iowa recognizes that the performance of certain job responsibilities may be enhanced by the provision of communication devices or use of home Internet services. For purposes of this policy, a "communication device" is defined as a cell phone or personal digital assistant (PDA) that allows for two-way communication. "Remote Internet service" is defined as any method for bringing Internet service to a computer for the purpose of performing work-related duties at a location other than a University office. This policy establishes methods for making a communication device or remote Internet service available to employees, in conformance with U.S. tax regulations and practices being adopted at peer institutions resulting from Internal Revenue Service audits.

Departments and colleges may establish policies that are more restrictive, in terms of eligibility and compensation amount, than this University-wide policy.

b. Acquisition of communication devices and remote Internet. The University will no longer reimburse employees for ongoing business expenses related to communication devices (cell phones or PDAs with cellular capability, such as Blackberry or Treo) or remote Internet service, except for those circumstances noted under paragraph e ("Special situations") below. Instead, University employees who meet the eligibility requirements for business use will be given a predetermined amount of supplemental compensation to cover the approximate monthly cost of a cell phone or cellular PDA, and/or remote Internet service.

For those who qualify, this policy authorizes the monthly payment of supplemental, taxable compensation as follows: a monthly allowance that is based on the approximate proportion of the service that is used for business purposes, not to exceed the actual monthly service cost incurred by the employee for the communication device or remote Internet service.

At the discretion of the employee's departmental administrator, the amount of supplemental compensation can be "grossed up" to negate the additional taxes that will be withheld on the supplemental compensation. To simplify this calculation, the implied tax rate will be 35 percent. The calculation to determine the monthly supplemental compensation is as follows:

Agreed-upon service plan cost / (100% - 35%)

Example:

Cell phone bill = \$50 / month

Business use = 50%

Calculation of monthly supplemental compensation:

$$\$50 \times 50\% = \$25$$

$$\$25 / (100\% - 35\%) = \$25 / 65\% = \$38.46$$

c. Eligibility requirements for providing communication devices or remote Internet service allowance. The guiding principle for eligibility is that the use of a communication device or remote Internet service by an employee is *for the benefit of the University, rather than for the convenience of the employee*. This policy applies only to faculty and professional and scientific (P&S) staff. See paragraph e(1) below for how this policy applies to employees covered by a collective bargaining agreement.

Specifically, faculty and P&S employees are eligible to receive supplemental, taxable compensation if they meet *all* of the following criteria:

- (1) the employee is classified in the Human Resources system as P&S or faculty; *and*
- (2) the employee's job requires him or her to be readily accessible for frequent contact or critical contact with the public or with University administrators, faculty, staff, or students; *and*
- (3) the requirement for accessibility extends to time away from campus (at home or traveling), involves on-call responsibilities, or the employee's job limits his or her access to regular land-line telephones or Internet access that would satisfy the required business communication needs; *and*
- (4) a strong business case can be made that supports the University incurring the cost of the service.

d. Equipment costs. Departments may make a one-time taxable payment to the employee through the payroll system not to exceed the actual documented cost of the equipment. When applicable, these types of reimbursements may not be made more than once every two years. In all cases, the employee assumes ownership and all maintenance responsibility for the equipment.

e. Special situations.

- (1) Departmentally owned contracts with pooled-minute plans. Certain units may have special needs that justify departmental ownership of cell phones with a pooled-minute plan. Delivery drivers, maintenance personnel, custodians, information technology services, nursing unit rotations, security, parking ramp personnel, and police officers are examples where phones are assigned or rotated among employees, *or where the employees are covered under a bargaining unit*. This would also include organizations that have multiple employees sharing a single cellular phone for on-call rotations. Faculty and staff may qualify for only intermittent and temporary use of departmentally owned cell phones, when the department determines there is a valid, documented business need. In this instance, the communication device can be provided to the employee under a pooled-minute plan for the department. Routine personal calls are not allowed on these contracts and are considered a violation of University policy.
- (2) Pagers. Some departments currently use pagers for their communication needs. Since the cost of pagers is very nominal and because potential personal use does not pose a financial risk to the University, it is recommended that departments pay for pagers directly, therefore eliminating the reimbursement of these expenses.
- (3) Exceptions. Employees who do not qualify for the supplemental compensation may submit an expense reimbursement request for occasional, incremental business expenses. Incremental business expenses are those calls that result in additional costs that are above and beyond the employee's normal calling plan (e.g., excess minutes, roaming charges).

When requesting reimbursement, the telecommunication expenses incurred by employees must be additional (incremental) costs and must be substantiated and documented with a copy of the bill in

accordance with University policy and with applicable federal and state laws and regulations.

An example of a bona fide policy exception would be occasions where employees are traveling for University business and make calls to home or work that involve roaming charges. The University may reimburse those employees for their additional out-of-pocket roaming charges.

(4) International expenses. For employees who receive supplemental compensation, this policy allows for reimbursement of incremental expenses incurred when international travel is involved for official business calls and data transfer.

f. For further guidance on interpretation of this policy, please refer to the question and answer document at www.uiowa.edu/~fusap/ap/Documents/TechAllowPolicyQs.pdf.
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11.24 GUIDELINES FOR ACCOUNTING FOR EQUIPMENT THAT IS ON TRIAL, LOAN, DEMONSTRATION, OR EVALUATION FROM A VENDOR AND NOT OWNED BY THE UNIVERSITY.

See *Purchasing Policies and Procedures Guide*, Appendix B, "Protocol for Obtaining Equipment on a Trial Basis."

For additional information and procedures, see the *Purchasing Policies and Procedures Guide*.
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11.25 FOOD, BEVERAGE, FLOWERS, GIFTS, AND SIMILAR INCIDENTAL EXPENSES.

(6/04; 7/1/06; 12/13/06)

a. Food and beverage expense (paid from any source of funds) and alcohol (if paid from an agency fund 950-997 or from a gift fund 520) may be approved for reimbursement if the following conditions have been met:

(1) Justification -- a written justification documenting a clear University purpose for incurring the expense. The justification should include an explanation of why food or beverage was required at the meeting if it is not evident by the nature of the event. Examples of University purposes include but are not limited to the following:

- (a) Business meetings,
- (b) Recognition events,
- (c) Recruitment,
- (d) Training,
- (e) Guests performing a service,
- (f) New employee orientation,
- (g) Lectures, symposia, presentations, and
- (h) Student orientation and support events.

(2) Allowable maximum amounts for business meals. Allowance for food and beverage expense is limited to an average of \$55 per person per meal if food only or an average of \$75 per person per meal for food and alcohol combined.

Note: All rates are exclusive of taxes and tips.

(3) Process for exceptions to exceed allowable business meal maximum amounts. Occasionally, the cost of providing meals or refreshments exceeds the maximum allowable meal amounts listed above. In these cases, the request for payment or reimbursement must be approved by the dean, department head, or budget officer, and will be routed by Accounts Payable for approval by the Executive Vice President and Provost, or the Senior Vice President and Treasurer, or their designees.

(4) Business meals while in travel status. When an employee is on travel status and the primary purpose of a meal is to conduct University business with individuals not employed by the University, the names and business affiliations of the participants, as well as the business purpose of the meeting, must be provided. The meal charges are subject to the limitations listed in this policy, and an itemized receipt of the charges must be submitted with the travel reimbursement form. The per diem allowance for the traveler must be reduced by the appropriate meal allowance in lieu of the business meal provided. Travel reimbursement is subject to the guidelines in [V-22 Travel Regulations](#).

(5) Recognition events. Reimbursement for recognition events is contingent upon the department having an approved "Rewards and Recognition" plan on file in the department.

b. Flowers, gifts, and other similar incidental expenses may be approved for reimbursement from any fund if a clear University purpose for incurring the expense is documented in writing. Examples of University purposes include but are not limited to the following:

- (1) Death, birth, or other significant event in the lives of employees, family members, important dignitaries,
- (2) Recognition events,
- (3) Special events sponsored by a vice president or dean, and
- (4) Special University-wide events.

c. Requests for payment or reimbursement require two approval signatures. The person coordinating the event should sign. For purchases containing alcohol, one of the following must approve reimbursement: the DEO, business officer of the college or division, or dean or vice president of the employing division. Delegation of signatures for the purchase of alcohol is not permitted.

d. For further guidance on interpretation of this policy, please refer to the question and answer document at www.uiowa.edu/~fusap/ap/Documents/OpsManualV%2011%2025Guidance%20v11%20011007.doc.
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11.26 CONVENIENCE COPIER ACQUISITIONS.

(12/05)

The Purchasing Department handles convenience copier acquisitions and record keeping for all University Departments.

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PART V. ADMINISTRATIVE, FINANCIAL, AND FACILITIES POLICIES

CHAPTER 12: EQUIPMENT AND PERSONAL PROPERTY OF THE UNIVERSITY

(Amended 9/93; 10/94; 9/97; 9/99; 9/00; 10/03; 6/04; 7/05; 3/06; 11/06; 3/07; 4/08; 1/09)

- [12.1 General](#)
- [12.2 Definition of Equipment](#)
- [12.3 Title to Equipment](#)
- [12.4 Equipment Screening and Purchase](#)
- [12.5 Equipment Acquisition, Disposition, and Transfer](#)
- [12.6 Addition of Equipment for Incoming Faculty](#)
- [12.7 Addition of Federally Titled Equipment](#)
- [12.8 Title Transfer of University Equipment for Departing Faculty](#)
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- [12.10 Private Use of Public Property](#)
- [12.11 Library Books](#)
- [12.12 Off-Campus Use of Property](#)
- [12.13 Works of Art](#)
- [12.14 Equipment Capitalized as Part of Construction Project](#)
- [12.15 Equipment Inventory Reporting Requirements](#)
- [12.16 Equipment Tagging](#)

12.1 GENERAL.

(Amended 1/09)

The University is required to have policies and procedures in place to comply with state and federal property management standards. This chapter describes the general policies and procedures established by the University to comply with those standards and provides guidance to faculty and staff on the various aspects of equipment management. More information concerning specific operating procedures can be found at the following Property Management Office web site: www.uiowa.edu/~fusprop. University of Iowa Hospitals and Clinics (UIHC) departments are also directed to the [UIHC Capitalization Manual](#).

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12.2 DEFINITION OF EQUIPMENT.

(Amended 7/05; 3/06; 1/09)

The Federal Government defines equipment, in both OMB (Office of Management and Budget) Circulars A-21 and A-110, as an item of non-expendable, tangible personal property, having a useful life of more than one year and an acquisition cost which equals or exceeds the lesser of the capitalization level established by the recipient organization for financial statement purposes, or \$5,000. Since the University's definition of equipment must conform to the federal government definition, it has established a capitalization level of \$5,000 and a useful life of more than one year (including fabricated equipment, purchased computer software, and computer software developed internally) for all departments.

For assets that are funded by more than one funding source, the asset will be capitalized and depreciated based on the total cost basis.

Each item of equipment acquired will be assigned a serially numbered University tag. Non-capitalized items (valued at less than the appropriate University threshold) may be identified with an unnumbered tag furnished by the Property Management Office. These tags will be marked "Property of The University of Iowa." University equipment that is federally titled must also be tagged with a government label that indicates federal ownership and the applicable federal agency.

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12.3 TITLE TO EQUIPMENT.

All equipment purchased or otherwise acquired by the University for the conduct of activities related to its mission is considered University property upon acquisition unless otherwise noted. Specific exceptions to this policy include equipment furnished to the University by the federal government for use on federally sponsored projects, equipment purchased for use on federal contracts, and other equipment loaned or contracted to the University by public or private entities. The University may request the transfer of accountability for federally titled equipment to other federal projects once the original project has been completed or it may request outright title to the equipment if the equipment continues to be utilized for similar activities. The Grant Accounting Office should be contacted for instructions when a department wishes to transfer accountability or request outright title to federally titled equipment.

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12.4 EQUIPMENT SCREENING AND PURCHASE.

(Amended 1/09)

In order to maximize University resources, departments are asked to avoid the purchase of items of scientific equipment that are currently accessible, available, and suitable for sharing. An item of scientific equipment would not be considered suitable for sharing if the nature of the scientific problems being addressed and/or the time schedules indicated in the scope of work under a sponsored project require the dedicated use of the equipment item throughout the life of the project. The University's equipment inventory system contains information on the make, model number, location, and custodian of scientific equipment that may be searched for a needed item of scientific equipment deemed suitable for sharing.

Departments and colleges submitting applications for external project funding that contain equipment requests are asked to certify that, to the best of their knowledge, no comparable piece of equipment is available for use in conducting the proposed project activities. A similar statement appears on equipment requisitions that are forwarded to Purchasing for approval and processing. Departmental and/or collegiate approval of an equipment requisition is deemed evidence that appropriate measures have been taken to assure the purchase is necessary and that the funds for the purchase are appropriate. (The National Aeronautics and Space Administration and the Department of Defense agencies may require that equipment costing in excess of \$5,000 go through an agency screening process prior to purchase. Departments acquiring equipment under agreements with these agencies should contact the Grant Accounting Office for instructions.)

All equipment purchased by the University for the conduct of activities related to its mission must follow the procurement policies and procedures outlined in the [Purchasing Policy and Procedures Guide](#).

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12.5 EQUIPMENT ACQUISITION, DISPOSITION, AND TRANSFER.

(Amended 3/07)

Since the University acquires and disposes of equipment on a daily basis, it is necessary to employ standard operating procedures when processing the various types of acquisitions, dispositions, and transfers.

a. Acquisition. Equipment acquisitions result from purchases, donations, receipt as federal government-furnished (federally titled) property, receipt as state surplus/excess property, or transfers from another institution associated with an incoming faculty member.

b. Disposition. Dispositions of equipment result from declarations as surplus property, trade-ins,

cannibalizing for parts, or transfers to another institution associated with a departing faculty member. Surplus property must be transferred to the Surplus Department for appropriate disposition.

c. Transfer. Transfers of equipment between University departments can occur only when equipment will remain property of the University and the receiving department agrees to use the equipment for University purposes. Transfers of computer-related equipment must follow the [Computer Data and Media Disposal Policy](#).

The responsibility for providing the Property Management Office with all required information for individual equipment inventory records lies with the department initiating the acquisition, disposition, or transfer of the equipment item(s). When submitting a requisition, departments must include the tag number(s) of any asset(s) being traded in. Federally titled assets require disposition to be received prior to the asset being valid for trade-in (see V-12.3 and V-12.13c below). For other types of acquisitions, as well as for dispositions and transfers, the Property Management Office has designed several forms to record the required information. These forms and the instructions for their completion are available at the following web site: www.uiowa.edu/~fusprop/forms.
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12.6 ADDITION OF EQUIPMENT FOR INCOMING FACULTY.

The responsibility of accounting for the addition of equipment to the University lies with the departmental executive officer of the incoming faculty member's department. The Additions Request form and the detailed instructions for implementing such an addition may be obtained from the Property Management Office or are available at the following web site: www.uiowa.edu/~fusprop/forms.
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12.7 ADDITION OF FEDERALLY TITLED EQUIPMENT.

- a. By purchase. Items of equipment purchased with federal monies and considered as federally titled assets by the funding agency will be so designated by Grant Accounting.
- b. Furnished by the federal government. Assets furnished by the federal government or its agencies must be reported to the Property Management Office by use of the Property Management Additions Request Form (www.uiowa.edu/~fusprop/forms).
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12.8 TITLE TRANSFER OF UNIVERSITY EQUIPMENT FOR DEPARTING FACULTY.

The responsibility of accounting for the transfer of equipment from the University lies with the departmental executive officer of departing faculty member's department. The Title Transfer of University Equipment form and the detailed instructions for implementing such a transfer may be obtained from the Property Management Office or are available at the following web site: www.uiowa.edu/~fusprop/forms.
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12.9 REPORTING LOSS, THEFT, OR DESTRUCTION OF PROPERTY.

- a. University property: Any University property, including items of equipment, supplies, foodstuffs, etc., stolen or otherwise missing must be reported to the University Department of Public Safety at the time it is discovered missing. Public Safety personnel will assist the department in locating the missing property. If the property is not located within 48 hours after it was first reported missing, the incident must be reported in writing to the University Risk Manager, outlining the circumstances under which the property was lost or stolen and the measures taken to locate and return the property. An equipment deductions form must be submitted to the Property Management Office when it is determined the asset will not be found or returned (typically 60 days from date of loss).
- b. Federal property: In addition to reporting the loss, theft, or destruction of federally titled property to the University Department of Public Safety as in paragraph a above, written notification must also be made to the Grant Accounting Office so the incident can be reported to the applicable federal agency.

See also [V-20 Lost or Stolen Property](#); IAC [681]12.7(5).
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12.10 PRIVATE USE OF PUBLIC PROPERTY.

(8/85; 11/06)

No public officer, deputy, or employee of the state or any governmental subdivision thereof, having charge or custody of any automobile, machinery, equipment, or any other property owned by the state or a governmental subdivision of the state, shall use or operate the same or permit the same to be used or operated for any private purpose (IC 721.2). In addition, no public officer, deputy, or employee of the State of Iowa or any governmental subdivision thereof shall, either directly or indirectly, make use of the purchasing power of the State of Iowa or said governmental sub-division for any private purpose. (See also [II-18.1d\(5\) Conflict of Interest.](#))

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12.11 LIBRARY BOOKS.

Library books are catalogued in the University Library where detailed records of the book inventory are maintained. The libraries furnish the Property Management Office with annual reports for proper update to the central assets records. The annual report from the Main Library and the Law Library must be provided on a timely basis and will include the annual expenditures for collection additions by fund, the amount of gifts-in-kind, the number of volumes added, the number of volumes withdrawn (lost, destroyed, etc.). The Property Management Office will post the library collection additions and withdrawals to the asset management system for reporting to the University's Annual Financial Report. All negotiations leading to gifts and bequests of such materials must be submitted to the University Librarian before commitments are made. (See also [V-1.2.](#))

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12.12 OFF-CAMPUS USE OF PROPERTY.

a. Short-term use: When any equipment belonging either to The University of Iowa or to the federal government, and under the custody of The University of Iowa, is going to be used off-campus for periods up to six months, this off-campus use shall be approved by the appropriate departmental office. Such records are to be maintained in departmental offices and do not need to be sent to the Property Management Office (departments may utilize the Off-Campus Use of Property form).

b. Long-term use: When any equipment belonging either to The University of Iowa or to the federal government, and under the custody of The University of Iowa, is going to be used off-campus for periods longer than six months, this off-campus use shall be approved by the appropriate departmental office and that office shall notify the Property Management Office in writing (Off-Campus Use of Property form) as to the University number, asset description, location, custodian (person responsible), and the expected return date.

Note: The Off-Campus Use of Property form and the instructions for completion are available in the Property Management Office or can be found at the following web site: www.uiowa.edu/~fusprop/forms.

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12.13 WORKS OF ART.

a. Acquisition. Works of art given to the University or purchased with funds subject to the control of the University are to be regarded as property of the University, subject to all policies concerning the disposal of University property. In addition, works of art may be subject to the Federal Copyright Act and the Visual Artists Rights Act, which may confer certain continuing rights to the artist. Acquisitions of art by the University Museum of Art are considered part of the Museum of Art's collection and are assigned accession numbers by the Museum of Art. The Museum of Art also maintains its own inventory system of its art collection and on a regular basis reports all acquisitions to the Property Management Office for financial reporting purposes.

b. Disposition. Departments wishing to dispose of a work of art must notify the Director of Facilities Management. Operating with the advice of the Art on Campus Committee, the Director of Facilities Management will determine whether the work should be moved to another site on campus, offered for sale, or disposed of in some other manner consistent with University policy and federal law.

c. De-accession. De-accessions of Museum of Art collection items will be according to the recommendation of the Director of the Museum of Art, in consultation with the curatorial staff and the Museum Advisory Committee and approval of the Executive Vice President and Provost. De-accessioned objects will be sold or disposed of in a manner consistent with University policy and federal law.

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12.14 EQUIPMENT CAPITALIZED AS PART OF CONSTRUCTION PROJECT.

(4/08)

The University of Iowa has an equipment capitalization threshold of \$5,000 for all individual asset purchases. However, an exception to this policy exists when equipment is acquired as a component of a construction project. In these situations equipment items below the University's capitalization threshold of \$5,000 that are part of the building project are grouped (bundled) together with other similar asset classifications and capitalized in the University's capital asset management system.

12.15 EQUIPMENT INVENTORY REPORTING REQUIREMENTS.

a. Physical inventory. Each department is required to conduct a complete physical inventory of equipment every two years. Any additions, deletions, transfers or corrections discovered during the biennial physical inventory must be reported to the Property Management Office on the appropriate Property Management Office reporting form, i.e., Additions Request form, Deductions Request form, Internal Transfer of University Equipment form. Departments should coordinate the physical inventory effort with the Property Management Office (PMO.) The PMO can provide bar code scanners with which to take an initial inventory or with a listing of the departments current inventory. Upon completion of the department's physical inventory, the departmental executive officer must sign any applicable equipment adjustment forms and forward them to the PMO, along with an approved, signed certification letter, certifying that the physical inventory has been completed. Physical inventories should be completed in a timely manner to ensure that the property records are up to date and that the recording of the depreciation of equipment, where appropriate, is accurate.

b. Spot checks. Spot checks may be performed by the Property Management Office to test the validity of the biennial inventories received from departments. In general, inventory spot checks may be undertaken in any department responsible for more than 200 assets. If a sufficient number of discrepancies is noted during a spot check, the department may be asked to perform additional work on the inventory before the physical inventory is accepted by the Property Management Office.

c. Federal compliance. The federal government requires the University to audit its federally titled assets each year and conducts its own audit once every two years. Departments holding federally titled equipment must annually provide appropriate information to the Property Management Office for validating and updating the location, custodian, and condition of these federally titled assets. The departments also need to provide disposition requests when appropriate. The Grant Accounting Office is responsible to submit the disposition requests to the appropriate federal agency and for the government award closeout process as defined by the Department of Defense Property Manual 4161M. Submission of year-end property reports (i.e., DoD 1662, NASA 1018, and grant reports) is the responsibility of the Grant Accounting Office.

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12.16 EQUIPMENT TAGGING.

(6/04)

The physical tagging of capitalized equipment is the responsibility of any department acquiring equipment to be capitalized. The Property Management Office (PMO) will assign tag numbers for such acquisitions and will send tags to either a designated department representative, to the custodian if appropriately noted by the department, or to the requestor noted on the requisition. Departments must tag assets in cooperation with the PMO and verify various information, e.g., serial number, model number, custodian, location, etc.

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PART V. ADMINISTRATIVE, FINANCIAL, AND FACILITIES POLICIES

CHAPTER 13: INTERNAL AUDITS

(Regents 4/93; 10/94; 1/09)

- [13.1 Purpose](#)
- [13.2 Objective and Scope](#)
- [13.3 Authority](#)
- [13.4 Reporting](#)
- [13.5 Responsibility](#)

13.1. PURPOSE.

The Board of Regents, State of Iowa, authorizes the President of the University to hire internal audit staff to provide independent appraisal services to institutional administrators and the Board. Internal auditing is a managerial control which functions by measuring and evaluating the effectiveness of other financial and managerial controls.

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13.2 OBJECTIVE AND SCOPE.

The objective of internal auditing is to assist institutional administrators and the Board of Regents in the effective discharge of the responsibilities by furnishing them with analyses, appraisals, recommendations, and pertinent comments concerning the activities reviewed. The attainment of this objective involves such activities as:

- a. Reviewing and appraising the soundness, adequacy, and application of accounting, administrative, and other operating controls, and promoting effective control at reasonable cost.
- b. Ascertaining the extent of compliance with established policies, plans, and procedures.
- c. Ascertaining the extent to which assets are accounted for and safeguarded from losses of all kinds.
- d. Ascertaining the reliability of management data developed within the organization.
- e. Conducting special examinations and reviews at the request of institutional heads, the Audit Committee, or the Board of Regents.
- f. Evaluating the economy and efficiency with which resources are employed and recommending improvements in operations.

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13.3 AUTHORITY.

The Internal Audit Department is authorized by the Board of Regents to conduct a comprehensive program of

internal auditing. To accomplish its objectives, the internal auditors are authorized to have unrestricted access to University functions, records, properties, and personnel.

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13.4 REPORTING.

The Department of Internal Audit reports administratively through the Office of the President. All employees (other than the director) are University of Iowa employees. As a result, the Department of Internal Audit reports functionally to the President. In order to ensure its independence, the Internal Audit Director administratively reports to the Executive Director of the Board Office and the Chair of the Audit and Compliance Committee.

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13.5 RESPONSIBILITY.

Each year, the Internal Audit Department will develop and execute a comprehensive audit plan to be conducted in accordance with applicable professional auditing standards. A comprehensive report on the internal audit function will be made to the Board through the Audit Committee in August of each year.

The report will include the annual audit plan, review of all previous fiscal year audits completed and in progress, including any follow-up reviews and any audits which were scheduled but not done, and a list of all audits completed within the last three fiscal years. A copy of each audit report and follow-up review, upon its completion, will be sent to the Board Office.

Any activity which is illegal or the legality of which is questioned by the audit staff (e.g., conflict of interest, embezzlement, or theft) shall be reported to the appropriate institutional administrator or President of the Board (consistent with [V-13.4](#)) immediately upon discovery by audit staff.

In performance of their functions, internal audit staff have no direct responsibility for, nor authority over, any of the activities and operations reviewed.

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PART V. ADMINISTRATIVE, FINANCIAL, AND FACILITIES POLICIES

CHAPTER 14: TICKET REGULATIONS

(Amended 9/93)

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[14.2 Other Tickets](#)

14.1 INTERCOLLEGIATE ATHLETICS AND HANCHER AUDITORIUM TICKETS.

Unused tickets shall be reconciled and retained for audit by the Internal Audit Department. A listing of the names to whom complimentary tickets were issued must also be retained for audit. All unused tickets will be destroyed under the supervision of the Internal Audit Department, as soon as possible after the audit.

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14.2 OTHER TICKETS.

- a. Tickets to any student organization event or to any departmental event, held in the Iowa Memorial Union, are to be audited by the University Box Office Manager. Both used and unused student organization tickets are to be returned to the Box Office for auditing.
- b. A list of the names to whom complimentary tickets were issued must accompany the ticket report, submitted by the sponsoring group, immediately after the event is held.
- c. All tickets are destroyed as soon as possible after the audit.
- d. There are four standard ticket forms:
 - (1) roll tickets (stocked by the Box Office for student organizations or for departments);
 - (2) reserved seat tickets (printed specifically on order of the department). These tickets must be ordered two or three weeks in advance of sale;
 - (3) custom printed tickets (made to order by the University Printing Service); and
 - (4) computerized tickets -- for events on national computer system the tickets are printed at primary office, sales outlets, and phone centers.
- e. The price at which tickets are to be sold must be established with the Box Office Manager before any sales are made.

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PART V. ADMINISTRATIVE, FINANCIAL, AND FACILITIES POLICIES

CHAPTER 15: RISK MANAGEMENT AND INSURANCE

(Amended 9/93; Regents 3/16/94; amended 10/95; 9/97; 2/06)

- [15.1 General](#)
- [15.2 Property Insurance \(Buildings and Contents\)](#)
- [15.3 Liability](#)
- [15.4 Auto Insurance](#)
- [15.5 Fidelity Coverage](#)
- [15.6 Reporting Property or Liability Losses](#)

These procedures apply to all types of insurance coverages except staff members' insurance programs administered by the Staff Benefits Office.

15.1 GENERAL.

The Director of Risk Management is responsible for administering risk management and insurance programs in compliance with the Board of Regents, State of Iowa, risk management policies and procedures. Questions concerning Regents or University risk management programs, insurance, property, or liability claims, or related matters should be referred directly to the Department of Risk Management, Insurance and Loss Prevention.

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15.2 PROPERTY INSURANCE (BUILDINGS AND CONTENTS).

a. State Self-Insurance -- Academic-Related Property (General Fund Supported Facilities). The University relies upon the State of Iowa's self-insurance property program for reimbursement of loss to academic-related facilities when damaged or lost by fire, storm, theft, earthquake, flood, or unavoidable cause. Reimbursement is provided in accordance with *Iowa Code* Chapter 29C.20.

Claims for losses which exceed the University's loss retention limit are forwarded through the Risk Manager to the Board of Regents office for consideration by the State Executive Council.

b. Equipment Loss (FREC) Program. Some equipment losses may be eligible for reimbursement through the Facilities Renewal and Equipment Committee's (FREC) self-insured equipment loss program. A departmental deductible of \$500 will normally apply. Contact the Department of Risk Management for claim forms.

c. Insurance -- Auxiliary Enterprises, Self-Supporting Facilities, Other Property.

(1) Property insurance may be purchased if required by statute or contract, for special risk, or if deemed necessary in order to obtain special services.

(2) The University maintains conventional property insurance on self-supporting, revenue-

producing, and auxiliary facilities which are an integral part of the operations of the University.

(3) Insured facilities include the residence halls, the utility system, Iowa Memorial Union, the Museum of Art's fine art inventory, athletic facilities, and other auxiliary operations.

(4) The University is required to purchase commercial catastrophic insurance for academic/general funded facilities with a single incident deductible, for which, in the event of claim, the state provides payment pursuant to *Iowa Code 29C.20*.

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15.3 LIABILITY.

a. Claims. As a unit of the State of Iowa, The University of Iowa is subject to the Iowa Tort Claims Act (IC 669). Under the Act, claims for monetary damages may be filed against the state or a state employee because of property damage or loss of property or personal injury or death caused by the negligent or wrongful act or omission of a state employee while acting within the scope of his or her employment. The Act covers claims arising under the Constitution, statutes, or rules of the United States, or of any state. Excluded claims are listed in *Iowa Code 669.14*.

b. Liability Protection. Under the Act, the state must defend any employee of the state, and, except in cases of willful and wanton acts, omissions, or malfeasance in office, hold harmless and indemnify any employee of the state against any tort claim on account of damages allegedly caused by an act or omission of such state employee acting within the scope of his or her office or employment. For purposes of the Act, state employees include faculty, staff, or other individuals acting on behalf of the University in a permanent, temporary, or full- or part-time position, whether compensated or uncompensated. The Act does not provide liability protection for contractors doing business with the University.

c. Liability Insurance -- Self-Insurance. The University of Iowa, as a general practice, does not purchase commercial liability insurance, but instead, relies on statutory protection for claims against the University, its agents, and its employees.

The University may purchase liability insurance or participate in self-insured liability pooling or other arrangements for medical professional liability, motor vehicle liability, or other liability if required by statute, contract, or special circumstance. Refer questions or requests for certificates regarding liability insurance and self-insurance programs to the Department of Risk Management.

d. Small Tort Liability Claim Program. Tort liability claims are generally handled as provided in Chapter 669, State Tort Claims Act, by the State Attorney General's Office, Tort Claim Division. Under the provisions of a 28E Agreement with other state agencies, the University has authority to investigate and resolve certain small tort liability claims for settlements less than \$4,000. Refer claims to the Department of Risk Management.

(See also IC 669.)

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15.4 AUTO INSURANCE.

(Amended 2/06)

a. Primary Liability: University Vehicles. The University of Iowa participates with other Board of Regents institutions in the Iowa Regents Motor Vehicle Self-Insurance Program for liability on motor vehicles. The program responds to liability claims for property damage or bodily injury arising from an accident involving University vehicles where the University driver is more than 50 percent negligent. Claims are processed pursuant to the Iowa Tort Claims Act, Chapter 669 of the *Code of Iowa*.

b. Physical Damage Coverage. The Regents Motor Vehicle Self-Insurance Program includes coverage for comprehensive and collision damage to University vehicles, subject to a \$500 deductible per loss. The deductible will be assessed to the department.

c. Excess Liability and Physical Damage for Non-Owned, Borrowed, Personal Vehicles. For non-owned (including rentals, personal, or borrowed) vehicles, the Regents Motor Vehicle Self-Insurance Program will apply only as an excess liability coverage. The University's travel reimbursement program includes a provision for insurance expenses in the mileage rate calculation for personal vehicle use. In an accident, the non-owned vehicle owner must look to his or her own automobile insurance coverage as the primary insurance.

The University's excess liability coverage will apply when the driver was an authorized University employee on University business at the time of the loss and the vehicle owner's policy has been exhausted. The \$500 deductible will be assessed to the department for physical damage claims.

The University will not reimburse an employee, other private owner, or his or her insurer for any deductible or liability claim paid by his or her auto insurance policy, or for any damage to the vehicle.

In the event you are involved in an accident in a non-owned, private, or borrowed vehicle while you are conducting University business, report the accident immediately to the Risk Management and Insurance Department, 7 Jessup Hall.

(See also [V- 22.1e\(2\)\(g\) Car Rental Insurance](#).)

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15.5 FIDELITY COVERAGE.

The State of Iowa blanket fidelity bond provides coverage for theft of state property by a state employee; coverage is subject to a \$100,000 deductible. The University administers a self-insurance program to cover fidelity losses over \$2,500 but less than the \$100,000 deductible. Contact the Department of Risk Management for more details.

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15.6 REPORTING PROPERTY OR LIABILITY LOSSES.

a. Property Losses -- Over \$5,000. Property losses in excess of \$5,000 should be reported to the Director, Risk Management, within *twenty-four hours*, in accordance with loss procedures detailed in the *Regents Policy Manual* Chapter 9, Casualty Loss Claims. Property losses involving criminal activity should be reported immediately to the Department of Public Safety.

b. Liability Losses -- Motor Vehicle. (See [V-15.4 Auto Insurance](#).)

c. Liability Losses -- General. Incidents involving personal injury or property damage to students or members of the general public (non-employees) should be reported immediately to the Department of Public Safety. Injuries sustained by University employees in the course of their employment should be reported immediately to the Department of Risk Management.

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PART V. ADMINISTRATIVE, FINANCIAL, AND FACILITIES POLICIES

CHAPTER 16: CRITICAL INCIDENT MANAGEMENT PLAN

(1/01; amended 6/02; 10/05; 1/09)

Note: Faculty, staff, and students report emergencies by dialing 911.

[16.1 Scope and Authority](#)

[16.2 Purpose](#)

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16.1 SCOPE AND AUTHORITY.

This manual establishes the Critical Incident Management Plan as well as the Continuity of Operations Plan (see V-16.13 Additional Resources below) for The University of Iowa and assigns responsibilities for the development, implementation, and maintenance of the plan.

The Critical Incident Management Plan applies to all units of The University of Iowa and, as applicable, to The University of Iowa Hospitals and Clinics. This plan is the basic framework for critical incident preparedness. It is not intended to cover every unit's individual needs. Therefore, we encourage any unit to supplement this plan to suit its own needs while remaining in compliance with this plan.

All requests for procedural changes, suggestions, or recommendations should be submitted in writing to the Assistant Vice President and Director of Public Safety; the Vice President for Student Services and Dean of Students; or the President.

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16.2 PURPOSE.

- a. The University of Iowa shall conduct continuous planning to minimize the risk of personal injury and

property loss from critical incidents; shall cooperate with public bodies and agencies charged with disaster control; and shall take necessary and prudent steps to assure continuity of operations and restoration of normal activities as quickly as possible following an emergency or a disaster.

b. The University of Iowa is committed to supporting the welfare of its students, faculty, staff, and visitors. Preparing a campus critical incident management plan and allocating resources to respond to possible emergencies is one way in which the University offers this support. The plan is fashioned in accordance with appropriate laws, regulations, and policies that govern crisis/emergency preparedness, and reflects the best and most current thinking in this area.

c. The Critical Incident Management Plan is designed to maximize human survival and preservation of property; minimize danger; restore normal operations of the University; and assure responsive communications with the University, surrounding neighborhoods, and cities. This plan is set in operation whenever a natural or induced crisis affecting the University reaches proportions that cannot be handled by established measures. A crisis may be sudden and unforeseen, or there may be varying periods of warning. This plan is intended to be sufficiently flexible to accommodate contingencies of all types, magnitudes, and duration.

d. The plan provides for aiding the local communities when appropriate, though the prime responsibility of the plan is to the University community for which it is designed. The intent is for the plan to be viewed as a tool to accomplish the above-stated purpose with a minimum of confusion and wasted effort.

e. Additionally, it is believed that a coordinated response to campus critical incidents will provide the following outcomes:

- (1) A more rapid response to critical incidents,
- (2) A more systematic and routine approach to critical incidents,
- (3) A venue for promptly identifying and supporting University decision makers,
- (4) A system for evaluating all critical incidents with the goal of providing improved plans to protect lives and property as well as reduce exposure to vicarious liability, and
- (5) Improved management of public information.

f. This plan also establishes response strategies for the following critical incidents:

- (1) Bomb threat
- (2) Civil protest
- (3) Earthquake
- (4) Explosion
- (5) Fire
- (6) Hazardous materials incident
- (7) Infrastructure failure
- (8) Medical emergency
- (9) Severe winter weather
- (10) Tornado
- (11) Violent incident
- (12) Active shooter
- (13) Water damage

For these critical incident response strategies, see the [Department of Public Safety web site](#) or download the [Emergency Procedures Guide](#).

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16.3 DEFINITIONS.

a. "Emergency incident": Any situation to which the emergency services organization responds to deliver emergency services, including rescue, fire suppression, emergency medical care, special operations, law enforcement, and other forms of hazard control and mitigation.

b. "Emergency responders": A group of individuals who are properly trained and equipped to handle the emergency for which they are called. Emergency responders provide, on a 24-hour basis, immediate response in order to bring the emergency situation under control. Emergency responders are identified as, but not limited to:

- (1) University of Iowa Police Department
- (2) Coralville Police Department
- (3) Coralville Fire Department
- (4) Iowa City Police Department
- (5) Iowa City Fire Department
- (6) Johnson County Ambulance
- (7) Johnson County Hazardous Materials (HAZMAT) Team
- (8) Johnson County Sheriff's Department

c. "Resource unit": A unit which provides assistance to emergency units in the form of information, expertise, and/or procurement of materials and services. The unit may or may not respond immediately to an emergency site. Examples of resource units are:

- (1) Business Services
- (2) Facilities Management
- (3) Environmental Health and Safety Office (formerly Health Protection Office)
- (4) Information Technology Services
- (5) University Relations
- (6) Johnson County Emergency Management Agency
- (7) Iowa Department of Public Safety
- (8) Iowa Homeland Security and Emergency Management

d. "State of emergency": This situation exists when a critical incident has resulted in substantial disruption of University functions and is likely to be long term, and it becomes necessary, for continuity of normal operations and/or the well-being of the University community, to modify/alter normal functions, established procedures, and/or policies without submitting to a formal process.

e. "Incident Command Center (ICC)": The Incident Command Center will be a location where the Critical Incident Management Team (CIMT) members or their designees will develop response(s) and manage the recovery process related to the incident or crisis situation. The Department of Public Safety's training room will serve as the University's ICC. The CIMT will determine the hours of operation of the ICC and how it will be staffed.

f. "Incident commander": The individual in overall command of an emergency incident. Different individuals will take on the role of incident commander depending on the type of crisis and level of severity.

g. "National Incident Management System (NIMS)": The President of the United States, under Homeland Security Presidential Directive 5, directed the Department of Homeland Security to develop and administer a National Incident Management System (NIMS). NIMS provides a consistent nationwide approach for federal, state, and local governments; the private sector; and nongovernmental organizations to work effectively and efficiently together to prepare for, respond to, and recover from domestic incidents, regardless of the cause, size, or complexity. To provide for interoperability and compatibility among federal, state, and local capabilities, NIMS includes a core set of concepts, principles, and terminology. The Critical Incident Management Plan (CIMP) incorporates NIMS components, principles, and policies, including: planning, training, response, exercises, equipment, evaluation, and corrective actions into the plan where applicable.

A component of NIMS is the Incident Command System (ICS). ICS is a standardized on-scene emergency management construct specifically designed to provide for the adoption of an integrated organization structure that reflects the complexity and demands of a single or multiple incidents, without being hindered by jurisdictional boundaries. ICS is the combination of facilities, equipment, personnel, procedures, and communications operating within a common organizational structure, designed to aid in the management of resources during incidents. It is used for all emergencies and is applicable to small as well as large and complex incidents. ICS is used by various jurisdictions and functional agencies, both public and private, to organize field-level incident management operations.

Members of the Critical Incident Management Team as well as appropriate members of The University of Iowa's Department of Public Safety shall be trained and/or familiar with concepts of NIMS and ICS.

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16.4 AUTHORITY TO DECLARE A CAMPUS STATE OF EMERGENCY.

This Critical Incident Management Plan is designed to provide direction for The University of Iowa during an emergency situation. The plan provides basic procedural guidelines necessary to cope with most emergencies. Emergency response operations will be conducted within the framework of these guidelines.

With any crisis situation it is understood that a state of emergency may need to be declared. The authority to declare a campus state of emergency rests with the University President or designee.

If a state of emergency is declared, it may become necessary to restrict access to specific areas on campus to authorized individuals. Only those authorized individuals who have been assigned emergency or resource duties will be allowed to enter the area or building affected by the incident.

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16.5 PROCEDURE.

a. Faculty, staff, and students shall report emergencies by dialing 911. (When using 911, the telephone number you are calling from will also appear on a computer screen in the UI Police Division or 911 dispatch center.)

b. In the event of an emergency or a disaster, the University of Iowa Department of Public Safety has primary responsibility for immediate response, and shall cooperate and coordinate with official emergency response authorities and University administration, in accordance with established policies and procedures.

(1) The Department of Public Safety facility will serve as the Incident Command Center (ICC) for the University during the critical incident. All outside information flows into this area and out to incident. The Director of Public Safety or designee will contact University administration as to the extent of damage or seriousness of the incident and recommends whether the ICC should be placed into operation.

(2) The Incident Commander is in charge at the scene of the incident unless such responsibility is transferred to another unit; for example, the fire department in the event of a fire or Johnson County HAZMAT in the event of a chemical incident. When the situation is brought under control, responsibility is transferred back to the University.

(3) Decisions to close and evacuate a building or to isolate an area immediately after an incident may be made by the Iowa City Fire Department, Johnson County HAZMAT Team, or the University of Iowa Department of Public Safety, who may consult with the University's Environmental Health and Safety Office, Facilities Management, and/or others as needed.

(4) Decisions to reoccupy a building will be made by the agencies identified in paragraph (3) above or by the Critical Incident Management Team. The primary consideration for reoccupying, after consulting with additional resources, will be the safety of the occupants.

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16.6 CRITICAL INCIDENT MANAGEMENT TEAM.

a. In the event of a crisis incident, the Director of the Department of Public Safety will notify the Vice President for Student Services and Dean of Students, who will convene the Critical Incident Management Team (CIMT). The CIMT is comprised of members from University administration and selected department heads. The CIMT will be assembled to address the immediate crisis and will disband when the crisis has ended and normal operating systems are in place.

b. The Critical Incident Management Team (CIMT) consists of:

(1) Vice President for Student Services and Dean of Students: Provides liaison with the President and vice presidents for reporting the status of the recovery operation and on student matters.

(2) Assistant Vice President and Director of Public Safety: Provides the initial response to the majority of campus emergencies. Acts as liaison with the Vice President for Student Services and Dean of Students.

(3) Vice President for Legal Affairs and General Counsel: Provides input to the CIMT on legal matters.

(4) Executive Vice President and Provost: Provides liaison with the President and vice presidents for consultation on institutional instruction and faculty matters.

(5) Director of University Relations: Communicates with the news media, public, staff, faculty, and students.

(6) Vice President for Human Resources: Provides support for human resources elements of recovery and staff notification through University Relations.

(7) Associate Vice President and Director of Business Services: Provides input to the CIMT on University business matters related to the incident.

(8) University Risk Manager: Acts as liaison with insurance carriers and claims adjusters. Coordinates insurance program with continuity planning programs.

(9) Vice President for Research: Provides liaison to affected research areas.

(10) Associate Vice President and Director of Facilities Management: Provides for the planning, construction, operation, and maintenance of University buildings, most campus grounds, and all utility systems.

(11) Senior Vice President for Finance and Operations and University Treasurer: Communicates with the Board of Regents on response and recovery operations.

(12) Associate Vice President and Chief Information Officer: Advises on issues related to ITS.

(13) Vice President for Medical Affairs: Provides liaison to affected medical areas.

c. The CIMT may be expanded to include the following or others as needed:

(1) Director of University Counseling Service,

(2) Senior Assistant Director of Human Resources,

(3) Director of Environmental Health and Safety Office,

(4) Director and CEO of University of Iowa Hospitals and Clinics,

(5) Director of University Housing,

(6) Director of Animal Resources and University Veterinarian.

d. The CIMT's role is to support the emergency field operations from the Incident Command Center. The CIMT will not respond to the scene nor will they manage the initial response to an incident. It is the responsibility of emergency responders at the scene to isolate, contain, and neutralize the incident.

e. In accordance with National Incident Management System (NIMS), the CIMT will be responsible for managing and directing the activities of the various departments that will be involved in crisis response and recovery. During the initial stages of the crisis, the CIMT will be responsible for providing resources for field operations when requested. It is the responsibility of the person(s) in charge of the scene to communicate with the CIMT to provide status reports and to inform the team as to what resources are needed. The CIMT will be responsible for managing and directing the activities of the various departments that will be involved in crisis response and recovery.

f. Critical incidents are defined as those situations which have the potential to cause injury or loss of life, major campus disruptions, and property damage or loss. The following are examples of events which may be designated as a critical incident which would activate the CIMT. These are merely examples and do not constitute a comprehensive list of possible crisis events.

(1) Fire, explosion, hazardous substance spill, or other damage to campus property which may require closing the site temporarily or permanently.

(2) Failure of utility systems to the extent that one or more buildings are without service.

(3) An incident resulting in or with the potential for fatality or major injuries.

g. Critical incident planning prioritization criteria:

(1) Protect human life; prevent/minimize personal injury.

(2) Prevent/minimize damage to physical assets, including structures, animals, and research data.

(3) Protect the environment.

(4) Restore normal operations.

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16.7 INCIDENT COMMAND CENTER (ICC).

a. Location. The location for the ICC will be the University of Iowa Department of Public Safety facility, located in the University Capitol Centre (UCC).

As needed, The University of Iowa will coordinate with Iowa City, Coralville, and Johnson County agencies through the county's Emergency Operations Center for emergencies involving the city and other areas of the county.

b. Purpose and role. The purpose of those staffing the ICC is to coordinate response to major emergencies at The University of Iowa and to assist and facilitate the Incident Commander in providing resolution to the incident. The ICC provides information for the support functions of the Critical Incident Management Team to facilitate crisis response and recovery.

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16.8 EMERGENCY NOTIFICATION.

a. There are various methods by which the University may notify the University of Iowa community in the event of an emergency. Examples of emergency communication are:

(1) University of Iowa all-hazard outdoor warning system
www.uiowa.edu/~pubsfty/siren.htm

(2) Hawk Alert
<http://hawkalert.uiowa.edu>

(3) Mass e-mail
<http://cs.its.uiowa.edu/email/massmail>

(4) Individual college and department emergency plans. (Note: Not all colleges and departments have individual emergency plans.)

b. Internal systems operations. The use of these systems will be authorized by the President's Office, or designee, when it is necessary to transmit brief *urgent* messages to large segments of the University community.

The information directory will be maintained by Information Technology Services (ITS), who will have the responsibility to receive and/or relay messages pursuant to these systems. Messages transmitted using these systems will typically include information concerning emergency weather and other critical incidents, as defined in this document, affecting the entire campus. These messages will be initiated from ITS and are usually worded as follows:

"The President's Office has authorized the following Hawk Alert message: _____. Please relay this information to affected individuals within your department or work area."

Each department is responsible for making certain that individuals under its supervision are aware of the Hawk Alert systems and how the messages received are to be transmitted to other offices under its jurisdiction.

In addition to the Hawk Alert systems, the Critical Incident Management Team may also employ other methods for notifying those within the University community, including the campus's all-hazard outdoor warning system, telephone calling lists, cell phones, two-way radios, University police officers and guards, as well as other University personnel.

c. Public information. University Relations serves as the authorized spokesperson for the University. All public information must be coordinated and disseminated by their staff with assistance from other University departments and/or personnel.

University policy requires that only certain administrators may speak on behalf of the University. These spokespersons are the President and the Director of University Relations. Under certain circumstances, the previously named administrators may designate others as spokespersons.

In the event that regular telecommunications on campus are not available, University Relations will center media relations at a designated location. Information will be available there for the news media and, where possible, for faculty, staff, and students. Official information will be made available as quickly as possible to the Campus Information Center located in the Iowa Memorial Union.

During critical incidents, University Relations will work with each organizational unit to gather accurate and substantial information regarding the situation and details regarding the University response. University Relations, working with other CIMT members, will provide notification to students, faculty, staff, and the general public on progress toward recovery.

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16.9 EVACUATION AND RELOCATION.

a. Transportation of persons shall be coordinated with appropriate Department of Public Safety and Parking/Transportation Department personnel for the purpose of evacuation and relocation of persons threatened by or displaced by the incident. A temporary shelter or facility such as Burge Hall, the Iowa

Memorial Union, the Field House, or Carver Hawkeye Arena will be selected if needed. Coordination for assistance, equipment, and supplies will be determined at the relocation site as needed.

b. The primary responsibility for the protection of property, assessment of damage, and restoration of normal operations shall be given to the appropriate University service unit. These University service units will include:

(1) Facilities Management: Coordinates all services for the restoration of electrical, plumbing, heating, and other support systems as well as environmental enclosure and structural integrity. Assesses damage and makes a prognosis for occupancy of the structure affected by the disaster.

(2) Information Technology Services: Coordinates support for data-processing resources at the main data center and the designated recovery sites; provides alternate voice and data communications capability in the event normal telecommunication lines and equipment are disrupted by the disaster. Evaluates the requirements and selects appropriate means of backing up the ITS telecommunications network.

(3) Department of Public Safety: Provides safety and security for people and facilities, as well as emergency support to affected areas, and notification mechanisms for problems that are or could be disasters. Extends a security perimeter around the functional area affected by the disaster.

c. Evacuation/rescue plan for persons with disabilities. Even though emergency personnel usually are available to assist with evacuation, this may not always be the case. Those with mobility concerns or other concerns that would make independent evacuation difficult are encouraged to make alternative plans and arrangements in advance which will increase the likelihood that individuals will be able to exit a building safely in the event of an emergency.

Every individual must quickly become familiar with his or her area by locating exits, stairwells, elevators, fire-fighting equipment, fire alarms, and possible areas of rescue.

Note: Possible areas of rescue can be in a stairwell/fire escape, areas adjacent to a stairwell or fire escape, a window facing the outside, or a room within the structure; attempt to select a room with a phone. It is understood that older structures may not have adequate landings within the stairwells to accommodate wheelchairs. Individuals are encouraged to use protected stairwells for exiting if possible.

For those who have difficulty speaking or those with hearing impairments who have difficulty judging volume, it may be useful to carry a whistle or a similar device for the purpose of announcing your location to emergency services personnel who will be attempting to search for those in need of assistance.

Individuals are encouraged to carry personal cell phones to contact emergency services personnel if in need of assistance. Contact University Public Safety by phoning (319) 335-5022. (Note: When calling a University number from a cell phone, you must press all seven digits. Depending on your phone service, you may also have to include the area code.) In case of an emergency, press 911. Be prepared to give your name, your building, floor and location, the reason why you are calling, and your particular needs.

Advise others (supervisors, administrators, instructors, colleagues, fellow students) about any concerns that you may have related to emergency exiting and how they can assist you in the event of an emergency. This can include assistance in exiting a building, assistance to areas of rescue, and alerting emergency services of your location. (For exiting concerns related specifically to tornadoes or bomb threats, please see the Department of Public Safety's [Emergency Procedure Guide](#).)

e. Assisting those with disabilities: Evacuation guidelines. It is recommended that each department establish a "buddy" system in which volunteers and alternates are recruited and paired with persons who have known disabilities that would create special evacuation needs. Volunteers should become familiar with the special evacuation needs of their buddies and plan to alert and assist them if an evacuation is ordered. Volunteers should keep in mind that many people with disabilities can assist in their evacuation.

(1) Persons with visual impairments. In the event of an emergency, tell the person the nature of the emergency and offer to guide him or her. As you walk, tell the person where you are and advise of

any obstacles. *Do not* grasp a visually impaired person's arm. Offer your arm for guidance.

(2) Persons with hearing impairments. Persons with impaired hearing may not perceive emergency alarms, and an alternative warning technique is required. Two methods of warning are:

- (a) Writing a note telling what the emergency is and the nearest evacuation route/safe staging area.
- (b) Tapping the person on the shoulder or turning the light switch on and off to gain attention, then indicating through gestures, or in writing, what is happening and what to do.

(3) Persons using crutches, canes, or walkers. If the person is having difficulty exiting quickly, treat him or her as if injured for evacuation purposes. Carrying options include using a two-person, lock-arm position, or having the person sit in a sturdy chair, preferably with arms; some buildings have evacuation chairs specific for stairway travel. For level travel, an office chair with wheels could be utilized.

(4) Non-ambulatory persons. The needs and preferences of non-ambulatory persons will vary. Most non-ambulatory persons will be able to exit safely without assistance if on the ground floor. Two volunteers are needed in carrying a person and wheelchair. It is advisable to arrange a two-person, lock-arm carry or use an evacuation chair to manage stairways. Some people have minimal ability to move, and lifting them may be painful and/or injurious. Frequently, non-ambulatory persons have respiratory complications. Remove them from smoke or fumes immediately.

Always consult the person as to his or her preference with regard to:

- (a) Ways of being removed from the wheelchair.
- (b) The number of people necessary for assistance.
- (c) Whether to extend or move extremities when lifting because of pain, catheter bags, braces, etc.
- (d) Whether a seat cushion or pad should be brought along if he or she is removed from the chair.
- (d) Being carried forward or backward on a flight of stairs.
- (e) After-care needs, if removed from a mobility device (wheelchair, scooter, etc.).

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16.10 DAMAGE ASSESSMENT AND RECOVERY.

a. Departmental notification. The Department of Public Safety shall be responsible for securing the incident site and notifying the designated representative (or alternate in designee's absence) of the following departments:

- (1) Department of Risk Management, Insurance, and Loss Prevention:
 - (a) Director, 335-0010
 - (b) Alternate: Assistant Vice President and Director, Office of Business Services, 335-0060
- (2) Facilities Management:
 - (a) Director, Building and Landscape Services, 335-5038
 - (b) Director, Utilities and Energy Management, 335-1884
 - (c) Director, Business and Financial Services, 335-5084
 - (d) Director, Planning, Design, and Construction, 335-1205
 - (e) Compliance Manager, Environmental Services, 335-6190
 - (f) Alternate: Associate Vice President and Director, Facilities Management, 335-1248

- (3) University Housing:
 - (a) Director, 335-3000
 - (b) Alternate: Associate Director, Facilities and Operations, 335-9970
- (4) University Relations:
 - (a) Director, 335-0557
 - (b) Alternate: Director, University News Services, 384-0000

Individuals so notified shall immediately respond, meeting for the purpose of determining the extent of damages, recovery activities, relocation needs, and public information needs that are immediately required.

To the extent that hazardous materials or chemicals are involved, the Department of Public Safety shall notify the Environmental Health and Safety Office. All emergency clean-up and recovery activities shall be subject to instructions of the Environmental Health and Safety Office in accordance with the requirements of public authorities. (See also the Hazardous Materials Incident section in the Department of Public Safety's [Emergency Procedure Guide](#).)

b. Departmental responsibilities. To the extent that damage is minimal and relocation of activities is not required, Facilities Management shall be responsible for all site clean-up, debris removal, and emergency or minor repairs. In the event that major remodeling or rebuilding is necessary, Facilities Management shall be responsible for preparation of plans, specifications, or cost estimates for building remodeling, and equipment repair/replacement.

c. Property loss reporting requirements. Preliminary reports regarding the cause of the loss, the extent of damage, and the plans for recovery and relocation shall be provided to the University Business Manager by the Director of Risk Management, Insurance, and Loss Prevention within 24 hours, in accordance with [V-15 Risk Management and Insurance](#).

All losses shall be reported by the Department of Risk Management, Insurance, and Loss to the Office of the Board of Regents, State of Iowa.

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16.11 DEALING WITH A DISRUPTED WORK OR ACADEMIC ENVIRONMENT.

The University seeks to provide a work environment that supports people and the business of the University.

a. In those situations that, due to equipment malfunction, weather, or other crisis situations, work space is uninhabitable because of heat, cold, water, smoke, or other conditions that make the work site unsafe or uninhabitable, supervisors will make a decision relative to continuation of services at that location. If the supervisor, based on consultation with appropriate University officials, his or her knowledge of the term and severity of the condition, and based on a reasonable-person standard, decides to vacate the work site, he or she shall use the following guidance.

- (1) If possible, services to students, faculty, staff, and the public should be continued at an alternate work location within the college, vice presidential area, or hospital unit/clinic. Supervisors should identify these alternate work locations in advance and advise faculty and staff of the location and the situations which would require relocation to the alternate work site (i.e., lack of heat, fumes, threats to safety/security).
- (2) If space is not available in locations noted above for all or a portion of the affected staff, they should meet at public facilities on campus, i.e., Iowa Memorial Union, University Libraries. To the extent possible, normal work flow should be maintained. If computers, phones, and other necessary equipment are not available, staff should engage in planning, evaluation, or training activities which require staff presence but not operational equipment.
- (3) If the options listed above are not feasible, the supervisor can authorize staff to work at home (if appropriate), or they may approve an alternate work schedule to make up the time.

- (4) If none of the above options is feasible, staff may be required to utilize paid leave (vacation) or unpaid leave during periods of disruption. It is the University's intent to avoid this option if possible.

Supervisors are responsible for monitoring the availability of the original work space and for notifying staff and faculty when it is appropriate to return to the regular work area.

- b. Determinations as regards classes will be made by the academic units in coordination with the Office of the Executive Vice President and Provost.

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16.12 REVIEW OF THE CRITICAL INCIDENT MANAGEMENT PLAN.

- a. Representatives from the Department of Public Safety, Risk Management, Environmental Health and Safety Office, Facilities Management, and University Housing will review the Critical Incident Management Plan on an annual basis and revise as needed. Before a date is set for review of the plan, notification will be sent to the Critical Incident Management Team.

- b. Additionally, the plan will be reviewed as appropriate following an event that requires the activation of the Critical Incident Management Team.

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16.13 ADDITIONAL RESOURCES.

- a. Critical Incident Management Plan Flow Chart. See the [Department of Public Safety web site](#) or download a copy of the complete [Critical Incident Management Plan](#).

- b. Critical Incidents and Response Strategies. The University has developed response strategies for the following critical incidents: bomb threat, civil protest, earthquake, explosion, fire, hazardous materials incident, infrastructure failure, medical emergency, severe winter weather, tornado, violent incident, active shooter, water damage. Download the [Emergency Procedures Guide](#) or the complete [Critical Incident Management Plan](#).

- c. University of Iowa Continuity of Operations Plan. Download Appendix A (page 45) of the [Critical Incident Management Plan](#).

- d. Employee's Guide to Proper Selection and Use of Portable Fire Extinguisher in a University Building. Download Appendix B (page 55) of [Critical Incident Management Plan](#).

- e. University of Iowa Pandemic Flu Plan
www.uiowa.edu/~crisis/pandemic/index.html

- f. National Incident Management System (NIMS)
www.fema.gov/emergency/nims/components.shtm

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PART V. ADMINISTRATIVE, FINANCIAL, AND FACILITIES POLICIES

CHAPTER 17: RECORDS MANAGEMENT

(9/97; 9/98)

[17.1 Charges for Requested Records--Statutory Basis and Guidelines](#)

[17.2 Response to Request Required within Reasonable Period of Time](#)

[17.3 Records Management Program](#)

17.1 CHARGES FOR REQUESTED RECORDS--STATUTORY BASIS AND GUIDELINES.

Iowa Code Chapter 22 establishes the right to examine public records and delineates the conditions under which records (not subject to specified exceptions) must be made available to the requesting party by the custodian of the records. Section 22.3 authorizes the custodian to adopt and enforce reasonable rules for examination and copying of the custodian's records in response to requests made under this chapter. The custodian is permitted to charge the requesting party for the actual costs incurred in making records available for review (including the costs of supervision of the records while they are being reviewed by the requesting party) as well as for the copying service.

- a. Preparing records for copying. In instances in which records must be compiled from various sources, confidential information must be redacted, or any other tasks must be performed prior to copying or review of records by the requesting party, an hourly rate reflective of the staff member's actual compensation multiplied by the actual time involved in such preparation may be assessed to the requesting party. In instances in which considerable labor costs are likely to be associated with preparing the request, the requesting party should be given advance notice of this possibility, together with an estimate of the potential costs involved, based on costs involved in prior similar requests, when possible.
- b. Supervision of records during examination by requesting party. In instances in which supervision of records is required because the records must be reviewed by the requesting party prior to or in lieu of copying, or for any other reason, an hourly rate reflective of the staff member's actual compensation multiplied by the actual time spent in such review may be assessed to the requesting party. Prior notice of this charge should be provided to the requesting party.
- c. Charges for copying service. Charges for copies of records made by the custodian for the requesting party shall be assessed at a per-copy rate of \$.10, which reflects the actual cost of making the copy.
- d. Notice. Requesting parties should be given advance notice that they will be charged for the costs involved in preparing and copying requested records, together with an estimate of potential costs, if possible.
- e. Exceptions. This policy does not apply to medical records requested from The University of Iowa Hospitals and Clinics nor to student records (including transcripts). Questions regarding the application of

this policy in all other contexts shall be referred to the Director of University Relations, who may also determine that fulfilling a given request is consistent with the mission of the University and accordingly not subject to this policy, and whether access to records is authorized under Chapter 22.

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17.2 RESPONSE TO REQUEST REQUIRED WITHIN REASONABLE PERIOD OF TIME.

Iowa Code Section 22.8(4)(d) establishes a good faith standard under which requested records should ordinarily be provided within ten business days, but within no longer than twenty calendar days. Factors such as assessing whether confidentiality exceptions to records release apply, form a basis for reasonable delay in providing requested records. Questions regarding this standard may be referred to the Director of University Relations.

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17.3 RECORDS MANAGEMENT PROGRAM.

(3/00)

The University of Iowa is charged with developing rules and regulations for the economical, efficient, and systematic management of its records. Accordingly, the University has established the following Records Management Program (RMP) to maintain, protect, and retain or dispose of UI records in accordance with legal requirements, the Board of Regents and UI policy, historical and reference needs. The scope of this program includes: 1) definitions of UI documents and records; 2) preparation and approval of UI records retention schedules; 3) general guidelines for housing UI records; and 4) procedures and practices in UI departments to carry out these functions.

a. Definitions.

(1) "Active record" means records used in an office more than once a year.

(2) "Archive" means:

(a) the location for preserving records.

(b) the UI department responsible for appraising, scheduling, acquiring, preserving, and providing reference service for archival materials.

(c) the inactive records created or received and accumulated by the University in the course of routine business and permanently retained due to their continuing or enduring value.

(3) "Confidential record" means:

(a) records unavailable to the general public unless otherwise ordered by a court, by the lawful custodian of the records, or by another person duly authorized to release such information. (See IC 22.7.)

(b) records deemed confidential under this policy ordinarily remain confidential throughout their life. This status shall be identified in the official retention schedule.

(c) electronic communications are not completely private and are subject to the conditions delineated in [II-19 Acceptable Use of Information Technology Resources](#).

(4) "Convenience record" means extra copies of records created for convenient access and reference. A convenience record is not the official copy. Computer back-up tapes and other duplicate computer files are considered convenience records.

(5) "Department" means the organizational areas and departments defined through the University organizational chart.

(6) "Electronic records" means word processing, spreadsheets, databases, e-mail, and any other type

normally found on computers.

E-mail and voice-mail are governed by the subject matter contained within and should be retained according to the department's record retention schedule.

(7) "Inactive record" means a record used in an office less than once a year or no longer required in the conduct of current business.

(8) "Non-record" means:

(a) miscellaneous papers or correspondence without official significance and extra copies of documents preserved only for convenience of reference, such as post-it notes, letters of transmittal, route slips, etc.

(b) versions of reports, memos, word processing files, letters, superseded printed drafts, messages, communication (electronic or otherwise), etc., that are used to develop a final official document.

(When there is any doubt as to whether or not any item is a non-record, it will be considered to be a UI record.)

(9) "Official record" means:

(a) a record having the legally recognized and judicially enforceable quality of establishing some fact, policy, or institutional position or decision.

(b) the single official copy of a document maintained on file by an administrative unit of the University which is usually, but not always, the original.

(10) "Physical medium" means the physical form or characteristics of records in a record series. Examples are paper, electronic (computer), magnetic tape, microfilm, microfiche, photographs, slides, negatives, sound recordings, and engineering drawings.

(11) "Public record" means all records, documents, tape, or other information, stored or preserved in any medium, of or belonging to the State of Iowa.

Ordinarily, all UI records are considered public records. However, not all public records are subject to release. (See IC 22.7; see also 34 CFR 99 et seq. and the definition of confidential records within this policy.)

(12) "Records custodian" (hereinafter "custodian") means:

(a) the administrative unit assigned the official responsibility for retention and disposition of the record; generally, the custodian is the unit or office which originally creates or receives the record.

(b) the administrative unit responsible for providing duplicate copies of its official records if requested. The requests should be within reason and not overburden the custodian. (See V-17.1 for price of copies to non-UI units.)

(c) other UI offices or agencies may have copies of a particular record, where only one office is listed as the custodian in the retention schedule. Those copies held by other offices or agencies are considered to be reference (or convenience) copies, and no retention per se is required.

(13) "Records Management Program" means a program designed to:

(a) assure that valuable institutional records will be preserved.

(b) provide economy and efficiency in the creation, organization, maintenance, use, and disposition of records.

(c) assure that needless records will not be created or retained.

(14) "UI record" means any documents, books, papers, photographs, sound recordings, or other material, regardless of physical form or characteristics, made, produced, or executed in the conduct of University business, including sponsored research, teaching, service, and administration. Databases and other data compilations that are used for multiple purposes are UI records.

(15) "Vital operating record" means:

(a) those records essential to the conduct of University business.

(b) those records that are necessary to document the administrative unit's legal and financial position.

(c) those records essential to continue or reconstruct the operations of a UI unit after a natural or man-made disaster such as flood, fire, tornado, explosion, or riot.

(d) those records that are necessary to preserve the rights of an individual, an administrative unit, its employees, and the general public.

b. This policy shall implement the requirements of state law and Board policy pertaining to records. (See IC 17A, 22, and 304; see also RPM 7.07.)

c. Official records of this state are the property of the state and shall not be mutilated, destroyed, removed, or disposed of, except as provided by law, rule, or policy.

d. The UI Secretary (hereinafter Secretary), appointed annually by the Board of Regents, State of Iowa, according to the *Iowa Code*, Section 262.9, or designee, in consultation with other UI Administrators as appropriate, shall have the authority and duty to implement, administer, and update this policy as necessary.

e. The Secretary or designee shall review, as needed, all record storage systems and computer installations and recommend any changes necessary to accomplish more efficient use of UI resources, including but not limited to, the type of equipment, methods, and procedures for filing and retrieval of records and the location of equipment.

f. The Secretary or designee may make or cause to be made preservation duplicates of records such as microfilming paper records. A preservation duplicate record shall be durable, accurate, complete, and clear and shall be made by means designated by the Secretary or designee.

A preservation duplicate record shall have the same force and effect for all purposes as the original record whether or not the original record is in existence. A transcript, exemplification, or certified copy of a preservation duplicate record shall be deemed for all purposes to be a transcript, exemplification, or certified copy of the original record.

g. The UI archivist will have the opportunity to examine and review all UI records selected for disposal to determine whether the records proposed for disposal have research or historical value to the UI. The UI Archivist shall maintain those research and historical records in a manner consistent with this policy.

h. Records from a terminated department will be reviewed by the Secretary or designee in consultation with appropriate collegiate and departmental officials to determine which records shall be retained or disposed of according to the UI's needs.

i. UI records in the possession of a UI faculty/staff member or student whose employment or student relationship with the University ceases for whatever reason are presumptively the property of the

University and shall remain with that person's department.

j. For non-UI materials sent to UI departments, the department to whom material is sent is responsible for deciding if the document should be retained (i.e., if it has official significance). If retained, the document becomes a record subject to this policy and the receiving department is responsible for managing the document's retention and destruction.

k. Electronic records must be maintained in a readily retrievable form for the entire time they are retained regardless of status to prevent system migration problems. For example, if a new computer system (hardware, software, etc.) is implemented that uses records from an older computer system, the records must be converted to the new computer system's format or maintained in some other format that can still be readily retrieved.

l. Each UI college and VP unit shall:

- (1) identify records that fall within this policy;
- (2) develop a records retention schedule that is consistent with this policy;
- (3) establish a system to administer the design, handling, maintenance, filing, storage, and security of its records;
- (4) establish a system to preserve and protect its vital operating records (such as providing for security storage or relocation) in the event of an emergency arising from a natural disaster.
- (5) retain the retention schedule(s) as an official file document.

m. Retention schedules:

- (1) Retention schedules require the following information:
 - (a) description of the record;
 - (b) who is the custodian for each record listed;
 - (c) all known federal and state retention requirements;
 - (d) how long the record should be retained in an active status;
 - (e) how long the record should be retained in an inactive status;
 - (f) whether the record is the official UI copy;
 - (g) whether the record should be considered confidential;
 - (h) whether the record should be considered vital;
 - (i) what formats the record is in;
 - (j) any safeguards currently in place.
- (2) Retention schedules shall be reviewed and approved initially by the Secretary or designee.

n. Destruction of records:

- (1) Convenience records and non-records may be destroyed at the discretion of the user.
- (2) Official records should not be destroyed except in accordance with the approved records retention policy.
- (3) Official and confidential records (original and all copies) that are to be destroyed according to their approved retention schedules must be shredded or otherwise disposed of so as not to be retrievable.

o. For further guidance to departments in managing their records and general operational and functional assistance, see the *Finance and Operations Guidebook on Records Management* located at <http://www.uiowa.edu/~fusrmp/>.

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PART V. ADMINISTRATIVE, FINANCIAL, AND FACILITIES POLICIES

CHAPTER 18: PERSONNEL RECORDS

(Amended 9/93)

18.1 PERSONNEL RECORDS, GENERAL.

The University is required to account for the compensation of its staff, and it is the responsibility of each departmental executive officer to maintain records for each staff member on the following basis:

- a. Personnel defined by the State of Iowa as being eligible for overtime payment.
 - (1) Maintain normal personnel records showing days of attendance, sick leave, vacation, or holidays.
 - (2) Prepare Employee Time Records showing hours worked, vacation, sick leave, or holidays to be charged to each account from which paid. The purpose of this time record is to show that staff salaries are charged to accounts in accordance with actual time worked. If time records reveal that salaries are not charged properly, the departmental executive officer changes the distribution of the staff member's salary through regular University payroll forms to correspond with the time records.

Time records must be maintained in departmental offices and be available at all times for audit.

- b. Temporary or casual staff members paid on an hourly basis. Time records for temporary or casual staff members are kept on Biweekly Employee Time Record forms (see III-17) submitted to the University Payroll Office each month that the staff member is to be paid.
- c. Personnel defined by the State of Iowa as being exempt from overtime provisions.

- (1) Departments are required to maintain personnel records of attendance and absence for use in determining vacation and sick leave entitlement for each staff member (see [III-23.2 Vacations](#); [III-22 Absences](#)).
- (2) For those persons who are employed on federal grants, the University is currently using two methods to satisfy the federal regulations relating to documentation of effort. They are covered under sections J.7.d.(1)(2) of Office of Management and Budget Circular A-21 available in the Division of Sponsored Programs. Section J.7.d.(2) requires that after the close of each month the project director and departmental executive officer or dean certify that the effort for which a person was paid actually occurred, and if adjustments are required as a result of a significant change in amount of effort expended, that this correction be made in the account charged. These required certifications are sent to the project director, departmental executive or dean for verification or correction on the fifth day following the close of the month. They must be returned to the Business Office by the twentieth of the month.

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PART V. ADMINISTRATIVE, FINANCIAL, AND FACILITIES POLICIES

CHAPTER 19: FLEET SERVICES

(Amended 9/93; 10/95; 9/97; 9/98; 9/00; 5/03; 3/04; 11/04; 12/05; 12/06; 10/07; 1/09)

[19.1 General](#)

[19.2 Regulations](#)

[19.3 Insurance](#)

[19.4 Fines, Charges, and Violations](#)

[19.5 Fleet Safety Program](#)

19.1 GENERAL.

(Amended 10/07)

University Fleet Services is a division of Parking and Transportation. It maintains and leases a fleet of vehicles necessary for University departmental units to carry out their missions.

- a. Licensable vehicles operated by, purchased for, leased, loaned, or donated to University colleges, units, or departments are to be owned or/and managed by the University's Fleet Services unit. Exceptions to this policy can be made by the Vice President for Business Services.
- b. All new and used vehicle purchases made by The University of Iowa and by University of Iowa Hospitals and Clinics are to be conducted by Fleet Services. Purchased vehicles will be leased back to departments for a fee that covers anticipated operating costs including, but not limited to: the cost of purchase less projected resale value, insurance, maintenance, administration, licensing, and any special fees associated with the vehicle's ownership and or operation. Projected depreciation of vehicles and/or components will be based on available data and may not cover the full cost of ownership when the vehicle reaches the end of its projected life. In these cases Fleet Services reserves the right to charge departments the difference between the projected value and actual sale price.
- c. Donated vehicles are to be inspected by Fleet Services prior to acceptance or receipt in order to ensure safety, viability, and value. These vehicles are to be part of the University's fleet and be managed by Fleet Services. Donated vehicles will be leased back to departments for a fee that includes anticipated operating costs including insurance, maintenance, administration, licensing, and any special fees associated with the vehicle's ownership and/or operation. The sale of donated vehicles are to be managed through Fleet Services with the proceeds, less costs of disposal and any accumulated charges, going to the department.
- d. Exceptions to the above ratemaking practices can be made by the Director of Parking and Transportation.

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19.2 REGULATIONS.

a. General. Fleet Service vehicles may be rented on a short-term or leased on a long-term basis for official University business. The department to which a University vehicle is assigned is responsible for ascertaining that the vehicle is operated by authorized individuals, in accordance with the University of Iowa Fleet Safety Program and used only on official University business. Official University business constitutes business directly concerned with University activities and for which expenses are a proper charge to the University. Authorized drivers and passengers are described in [V-19.5 Fleet Safety Program](#). Family members may be transported only if they are qualified University employees and also traveling on official University business.

b. Reservations. Rental vehicles may be reserved by means of a Fleet Services requisition approved by the dean, departmental executive officer, or administrative officer and submitted to Fleet Services as far in advance as possible (at least three days). Requisitions may be accepted on a "same day" basis when vehicles are available. Fleet Service vehicles may be requisitioned on a yearly basis when the need for continued use of a vehicle exists. Minimum lease term is three months and is based on vehicle availability. Requisitions for monthly leases will require a departmental written justification and approval by the University Fleet Service Manager (and the Director of Parking and Transportation).

c. Operating laws and regulations. Fleet Service vehicles are to be operated in accordance with all applicable laws and Fleet Service rules and regulations (see [V-19.5 Fleet Safety Program](#)).

d. Permanent assignments. Vehicles assigned to departments on a permanent basis are to be parked overnight in University parking facilities and are not to be driven to and from work, unless prior written approval has been granted. Approval may be granted by the unit's dean or vice president by sending a letter to Fleet Services explaining the need for the vehicle to be driven to and from work. All other UI fleet and fleet safety policies apply.

e. Servicing. All Fleet Service vehicles driven in the Iowa City area must be serviced (gas, oil, etc.) at the Fleet Services service station located at 603 South Madison Street. The Fleet Services fueling station is open during regular working hours. Appointments for vehicle maintenance can be made by contacting the Fleet Services Shop Supervisor.

f. Accidents/claims. Accidents must be reported to the Fleet Services office as soon as possible (call Public Safety after hours). Regent accident forms must be filed with the Fleet Services office within 48 hours of an accident; accidents involving an injury must be reported immediately. An Iowa Department of Transportation Report Form must also be filed within 72 hours if an accident occurring anywhere within the State of Iowa results in death, personal injury, or total property damages of \$1,000 or more.

g. Vehicle identification and graphics policy. The University logo and wordmark must be placed on the left and right side of University vehicles, ideally on the driver and passenger doors. Additionally, the name of the college, department, or program that owns or operates a particular vehicle should appear under the wordmark on that vehicle.

Logo, wordmark, and college/department/program name decals for vehicles are to be installed by Fleet Services. The application of any additional logos or graphics to a vehicle is prohibited without prior approval by Fleet Services.

For additional information about the University's identity system, see www.uiowa.edu/graphics. For more information on this vehicle identification and graphics policy, contact the Director of Parking and Transportation Services.

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19.3 INSURANCE.

See [V-15 Risk Management](#).

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19.4 FINES, CHARGES, AND VIOLATIONS.

- a. The University is not responsible for fines, impoundment charges, or other costs resulting from violations of traffic or parking regulations by drivers of University vehicles. If a fine or charge is levied, it is paid by the person to whom the vehicle was assigned when the violation occurred. The driver receiving a citation, who believes the charge is not meritorious, is responsible for the defense.
- b. In case of reported violations of law or Fleet Services regulations, the Vice President of Business Services determines whether or not a suspension should be imposed, after giving the driver and the departmental executive officer or other appropriated administrator an opportunity to discuss the alleged violation. (See V-19.5 Fleet Safety Program.)
- c. Government jurisdictions assessing fines or charges will present notice to Fleet Services. If the driver of the vehicle is identifiable, Fleet Services transmits the statement to the Business Office, and the amount is billed to the driver. If the driver is not identifiable, the charge is made to the department requisitioning the vehicle.
- d. The records of a driver with a persistent pattern of violations will be forwarded to the appropriate University departmental administrator for review and actions. If there is no improvement, the Director of Parking and Transportation may determine that the driver may be denied access to and use of University vehicles for a stated period of time. (See [V-19.5 Fleet Safety Program](#).)

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19.5 FLEET SAFETY PROGRAM.

(Amended 9/98; 9/00; 5/03; 3/04; 12/05)

- a. General standard. University faculty and staff may be authorized to operate University of Iowa vehicles for the purpose of conducting University business, provided the employee-driver is at least 18 years old, has an appropriate and valid U.S. driver's license for the vehicle being driven, has reasonable experience driving the type of vehicle being used, could reasonably be expected to operate the vehicle in a safe and prudent manner, and meets the University Fleet Safety Program requirements as set forth below.

Compliance with Iowa law and the University of Iowa Fleet Safety Program is required for any eligible driver to be authorized to use a University vehicle and for any driver of a non-owned, borrowed, or rental vehicle being used on University business when authorized passengers will be transported. Fleet Services is authorized to deny a vehicle to anyone if, in the sole opinion of Fleet Services, there is any reason the Fleet Service vehicle may not be operated safely. Individual departments may impose additional standards, restrictions, or driver education or training requirements. This Fleet Safety Program is in addition to any requirements, standards, operating restrictions, or suspensions imposed by law.

- b. Driving record reviews. The University of Iowa will periodically review the past driving record of current and prospective University employees, volunteers, or agents who use the University's vehicles or other vehicles to conduct University business.

- (1) Out-of-state licenses. The University contracts with a private company to conduct out-of-state driver record reviews and will require the individual who holds an out-of-state license to provide a signed disclosure and release for the purpose of complying with this program. The costs for out-of-state driver license reviews vary, and are charged back to the individual's department. Alternatively, departments may require drivers to be licensed in Iowa or require the employee to provide the Department of Risk Management with a certified copy of his or her past-three-year driving record.

- (2) Temporary driving permits. The installation of any ignition interlock device on University or other state-owned vehicles is prohibited. University departments may NOT approve temporary driving permits for any employee whose driving privileges are restricted by a temporary driving permit that requires the installation of an ignition interlock device on a state vehicle.

- (3) Record review. If any one of the following apply, the driver's past-three-year driving record will be reviewed to determine compliance:

- (a) Driver is job applicant, or an employee where driving is a condition of employment; or
 - (b) Driver is requisitioning a University Fleet Service vehicle, or will be carrying passengers, or has had an "at fault" accident in the last year; or
 - (c) Driver has been convicted of a moving traffic violation or driving under the influence of alcohol or drugs, or license has been revoked, barred, denied, or suspended, while driver was conducting University business; or
 - (d) Driver has routine access to vehicles for conducting University business.
- (4) The University reserves the right to review the driving record of any driver to determine driver eligibility related to any vehicle (owned, non-owned, rented, borrowed, leased, or any other vehicle) for which the University or the State of Iowa may be held legally liable.
- (5) Fleet Services and the Department of Risk Management will review driving records annually or semi-annually as required by this policy, and when requested by departments on a case-by-case basis. The driving-record reviews will be conducted as permitted by the provisions of the Federal Driver's Privacy Protection Act and *Iowa Code* Chapter 321.11, which regulates the use and disclosure of personal information from driver records. Access to the driving record is restricted to assigned staff in the Departments of Risk Management, Public Safety, Parking, and Fleet Services; the individual employee; his or her department supervisor(s) and their superiors; Vehicle Appeal Board members; and other University staff who have an authorized and legitimate need for the information in the normal course of business.
- (6) An employee who holds a position in which driving is a condition of employment may be terminated if the driving record does not comply with the requirements of the Fleet Safety Program.
- (7) Driving standards. Driving privileges will be denied if the driver's past-three-year driving record indicates any of the following:
- (a) Three or more "at fault" accidents, or three or more moving violations, or a combination of three or more accidents and violations; or
 - (b) Conviction of reckless driving, conviction of driving with a suspended, denied, revoked, or barred license, conviction of hit and run, or conviction of leaving the scene; or
 - (c) License suspension, or license denial, or license revocation, or license bar; or
 - (d) Conviction of driving while under the influence of alcohol or drugs, or conviction of vehicular homicide, or conviction of any driving offense punishable as a felony.
- (8) For purposes of reviewing driver records for eligibility or corrective action, moving violations shall not include violations for:
- (a) Failure to use safety belts;
 - (b) Parking violations;
 - (c) Past convictions, suspensions, or revocations related to civil or criminal actions unrelated to driving or vehicle operation; or
 - (d) Speeding violations of 10 miles per hour or less over the legal speed limit only in speed zones where the legal speed limit is between 34 miles per hour and 56 miles per hour.

c. Authorized Drivers. Authorized drivers are University employees, and those officially authorized volunteers and agents. Volunteers or agents may be considered employees for vehicle liability coverage, provided the vehicle use is solely for the benefit of the University or to conduct University business, and

the volunteer or agent is officially authorized to drive by the head of the department or by the Department of Risk Management. Contractors are NOT eligible and may not use University vehicles without written authorization from the Department of Risk Management. Refer questions regarding eligibility or use by volunteers or agents to the Department of Risk Management or Fleet Services.

Authorized drivers are NOT consultants or vendors, students or faculty/staff visiting from other colleges, visiting artists or speakers, members of special event groups, government representatives, members of visiting athletic teams, members of visiting student groups, or members of visiting community organizations.

d. Vehicle pickup at Fleet Services -- display of license, authorized drivers only. A Fleet Service vehicle will not be released to any person other than an authorized, approved driver of the requisitioning department. A Fleet Service vehicle will not be released to any person unless the person presents an unexpired (no grace period) U.S. driver's license that reasonably identifies that person. International driver's licenses will not be accepted.

(1) UI employees with out-of-state driver's licenses -- A vehicle will be released if an out-of-state driving record review has been performed and the driver has been found in compliance with UI Fleet Safety Program driving standards, or if a Disclosure and Release of Consumer Report information form is completed prior to vehicle pickup and departure.

(2) Student organization drivers (non-employed students) -- UI vehicles will be released only if an out-of-state driving record review has been performed in the last six months and the student is in compliance with UI Fleet Safety Program driving standards.

e. Driver record review process.

(1) Departments are required to submit a list of drivers with license information to the Department of Risk Management annually for those drivers who will have routine access to departmental vehicles. The driving records will be reviewed to determine compliance with the Fleet Safety Program driving standards, and the department head will be provided with a list of approved drivers. To add employees to their approved driver list, departments should submit new names and driver license information to the Department of Risk Management for review and approval, prior to allowing new employees to drive departmental vehicles.

(2) Fleet Service rentals. Fleet Services will review the driving record of individuals listed on the requisition as drivers or alternate drivers prior to release of the vehicle. Drivers may be required to sign a statement certifying compliance with the University Fleet Safety Program requirements regarding licensing, convictions, moving violations, or accidents.

(3) Vehicle operators -- employed to drive. Where driving is a condition of, or a substantial part of, employment duties (Cambus drivers, parking enforcement staff, security patrol, bus drivers, delivery, valets, couriers, motor vehicle operators I and II, patient transport operators, or 50 percent of time is spent driving), the employee's past-three-year driving record will be reviewed for compliance with these driving standards semi-annually.

(4) Job applicants. Job applicants must comply with the Fleet Safety Program standards prior to employment. Individual departments should forward driver-record information with a request for review to the Department of Risk Management. The individual department may require more frequent record review and may impose more restrictive standards, or require other education or training requirements, other than those provided under this Fleet Safety Program, as a condition of employment.

f. Authorized passengers. Authorized passengers include those in official University-sponsored or -authorized transportation programs (Cambus, patient transportation van, employee vanpool, student field trips, etc.) and University employees, agents, or volunteers while on authorized University business.

(1) Authorized passengers may also include persons who are on campus at the University's request,

for example, for potential employment at the University, to provide contracted services, or for participation in a University event or program. Other examples of authorized passengers include visiting faculty/staff, visiting artists or speakers, government representatives, members of visiting athletic teams, or community organizations. All other passengers are prohibited from traveling in University vehicles.

(2) Examples of unauthorized passengers are employee's spouse, children, or other family members, students, friends, or neighbors of a University employee driver, or members of the general public.

g. Approved uses. University vehicles may be used solely for the purpose of conducting University business. Examples of approved uses include conducting departmental business; business errands; educational field trips when supervised and accompanied by faculty or a University employee on site; University-related, -sponsored, or -approved conferences, meetings, or events; conducting research under the supervision of a University employee; and use by volunteers in programs sponsored by, directed by, or for the sole benefit of the University.

h. Travel to Canada or Mexico. University vehicles may not be taken into Mexico or Canada without the prior written consent of Fleet Services.

i. Departmental programs and student drivers. Departments may authorize student drivers of University or departmental vehicles for transporting students to conferences, meetings, or other programs when ALL of the following criteria are met:

(1) The event or program is directly related to the academic program in the department and the student travelers are currently registered students in that academic program.

(2) The students' attendance at the event or program is at the request of the department head, and the trip is financially supported by the department.

(3) An authorized Primary Driver shall be designated and hired by the department to be responsible for providing information to drivers and passengers regarding vehicle-use policies, securing the vehicle during the trip, performing headcounts, assigning drivers, and determining rest stops.

(4) The vehicle shall be used only for normal transportation to and from the event or program, not for personal purposes or unauthorized side trips.

(5) Written departmental authorization must be provided to the Department of Risk Management or Fleet Services for prior review and approval (contact Risk Management for forms).

(6) All student-drivers must meet Fleet Safety Program requirements, including successful completion of defensive driver training courses offered through Fleet Services.

j. Personal liability. In compliance with Iowa law and University policy, the Fleet Safety Program strictly prohibits the use of University vehicles for personal purposes, vacations, or trips, or to conduct personal business, or for transportation of non-University passengers (except as authorized) or use by family members. Any employee, student, or other person who uses University vehicles for personal transportation or other personal purposes is personally liable for any accident that occurs during such personal use.

k. Student government and student organizations -- restricted use.

(1) University student government representatives may use University vehicles only for transportation to national conferences and meetings or to meetings of the Board of Regents, State of Iowa. Other officially recognized University student organizations may use University vehicles for transportation to their organization's national or regional conference or official sports club competition.

(2) Authorized drivers may only be student-members of University-recognized student

organizations and government, University faculty or staff officially associated with the organization, or pre-approved alternate drivers.

(3) Student-members and alternate drivers must complete the University's defensive driving course offered through Fleet Services prior to obtaining a Fleet Service vehicle. Contact Fleet Services for information and to arrange for the defensive driving course. Passengers may be only authorized drivers, alternates, official members of the student organization or student government, and any University faculty and staff directly associated with the organization. The University's liability coverage does not extend to unauthorized drivers, vehicles, or non-approved uses.

(4) The student organization must designate a Primary Driver for the trip who will be responsible for providing information to drivers and passengers regarding vehicle-use policies, securing the vehicle during the trip, performing headcounts, assigning drivers, and determining rest stops.

(5) In the event vehicles are not available from Fleet Services for the above purposes, student government representatives and student organizations may allow use of privately owned or rental vehicles for the above purposes with prior written authorization (the University may require proof of insurance). Rental fees, mileage, or other expenses incurred by individuals or organizations in violation of this policy are not an allowable University travel expense and will not be reimbursed.

(6) Prior written approval of all vehicle requests is by the Vice President for Student Services and Dean of Students (through the Office of Student Life, and through Recreation Services for sports clubs) and Fleet Services. Vehicle request forms shall include information on proposed use, driver information, and passenger list.

Violation of this policy may result in sanctions against an individual driver, student, University department, or student organization. Refer to the Office of Student Life for vehicle request forms and information regarding approved uses, conduct, and other University policies, rules, regulations, or restrictions that may apply. Student groups or clubs that are not officially recognized by the University as a University student organization are prohibited from using any University vehicle.

l. Accidents -- corrective action, penalties, and restrictions. An "at fault" accident is an accident which results in bodily injury or in property damage of more than \$1,000 (all parties combined) in which the employee driver was more than 50 percent responsible, as determined by the Department of Risk Management. In making the determination of fault, all relevant information including information provided by the adjusting agency, the University driver, others involved in the accident, information provided by witnesses to the accident, and information contained in any investigating officer's reports will be considered.

(1) After any "at fault" accident involving a University vehicle, the driver's record will be reviewed for compliance with the Driving Standards. A driver must complete the University's defensive driver course within three months of an "at fault" accident involving a University vehicle, and/or prior to reinstatement of vehicle privileges previously suspended by the University.

(2) Second "at fault" accident. Drivers who have a second "at fault" accident in a University vehicle in a two-year period are prohibited from driving University vehicles for three months following the accident.

(3) Third "at fault" accident. Drivers who have three "at fault" accidents in a University vehicle in a three-year period are prohibited from driving University vehicles for one year following the accident.

(4) Fourth "at fault" accident. Drivers who have four or more "at fault" accidents while using a University vehicle in a five-year period will be permanently restricted from driving University vehicles.

m. Suspension of privilege to drive.

(1) In the event of an "at fault" accident where there is substantial property damage (\$2,000 or more) or injury, or serious criminal violation, driving privileges may be immediately suspended for the use of University vehicles. The employee and his or her department shall be notified of the dates and terms of suspension.

(2) Driving privileges shall be suspended pending the outcome of a serious criminal charge involving a vehicle, a charge for driving under the influence of alcohol or drugs, charge of vehicular homicide, or any charge punishable as a felony. Other restrictions may be applied, up to and including prohibition from transporting passengers or using any vehicle (private, rented, or state-owned) on University business, if there is clear evidence of unsafe driving behavior, such as extreme violations of motor vehicle laws, that would affect the safety, health, and welfare of the driver, passengers, or the general public.

n. Fleet Safety Vehicle Appeal Board. The Fleet Safety Vehicle Appeal Board will review appeals from drivers or departments who have been adversely affected by enforcement of the Fleet Safety Program. The Vehicle Appeal Board members include representatives from the Department of Risk Management (chair), the Office of the Executive Vice President and Provost, Human Resources, Parking, Fleet Services, Student Services, and General Counsel. The Vehicle Appeal Board may implement internal administrative procedures or policies to facilitate the review of appeals and may make recommendations for change to the Fleet Safety Program.

o. Appeals. Employees or departments may appeal vehicle-use restrictions to the Vehicle Appeal Board. A written request for appeal should include information on any special circumstances that should be considered. The request should be forwarded to the Department of Risk Management, 505 Jefferson Building. The Vehicle Appeal Board may reinstate driving privileges or vehicle use, with or without contingent conditions, if it is determined that safe and prudent operating standards will be met.

p. Probation and reinstatement. Employees who would otherwise lose their driving privileges due to non-compliance may be approved for probationary reinstatement of driving privileges by the Vehicle Appeal Board. Probationary reinstatement will require successful completion of remedial driver training and satisfaction of a clean probationary period (60 days to one year) during which the employee may not have any "at fault" accident or conviction of a driving violation covered by this program. If the conditions set by the Vehicle Appeal Board are not met, the probationary reinstatement status will be revoked and the original penalty, restriction, or corrective action will resume.

q. Defensive driver course. Drivers who are required to complete remedial driver training must complete a Defensive Driver Course or training, as required by the University Fleet Safety Program or as required by the Vehicle Appeal Board. Contact Fleet Services for information and to arrange for the training.

r. Passenger van driver training and experience requirements. Before driving a University passenger van, a driver will be required to complete van driver training provided through Parking and Transportation (Cambus), if the driver has had no previous experience in the operation of 12- to 15-passenger vans. Contact Fleet Services for additional information on training and experience requirements and to arrange for the training.

s. Rented, borrowed, or private vehicles -- reimbursement of mileage. The University reserves the right to deny personal mileage reimbursement to any employee or driver who does not meet the criteria required under the Fleet Safety Program.

t. Required reporting of accidents/violations.

(1) A University driver must promptly report to his or her department supervisor all accidents, moving violations, or other vehicle citations that occur while the employee is conducting University business. The driver's supervisor must immediately forward the information to Fleet Services. Failure to report accidents, convictions, and violations as required may result in the loss of privilege to use University vehicles and in disciplinary action.

(2) Hit and run and vandalism are criminal incidents and must be reported to the police or the Department of Public Safety.

(3) University drivers must report any accident or incident of damage or personal injury involving University vehicles within 48 hours (two working days). An injury or accident should be reported immediately. Accidents involving Fleet Service-based vehicles must be reported to Fleet Services. Accidents involving Cambus vehicles, private or rental vehicles, parking valets, and patient transportation and emergency medical vehicles should be reported directly to the Department of Risk Management.

(4) Failure to report an accident or incident of damage as required will be considered in assessing fault to a driver and may result in loss of vehicle, restricted use, or assessment of repair costs or insurance deductibles to the department, up to \$1,000.

u. Misuse of vehicles.

(1) All drivers and departments are expected to properly safeguard the University's vehicles and use them in accordance with University policy. If it is determined that a vehicle is being misused or is at substantially higher risk of theft or damage due to a lack of reasonable precautions by the driver or department, Fleet Services or the Department of Risk Management shall notify the department. If corrective action is not taken, the department may be required to forfeit use of the vehicle and return it to Fleet Services.

(2) In the event any University vehicle is stolen or damaged from misuse or failing to take reasonable safety precautions, is subjected to intentional damage, or is allowed to be used in violation of University policy, the driver and/or the department may be prohibited from further use of University vehicles and the department will be assessed for actual damage and any associated administrative and remedial costs of up to \$1,000.

v. Inspection, service, and maintenance policy (11/02).

(1) University vehicles licensed for operation on public roads are required to be serviced and maintained in accordance with Fleet Services guidelines. Every vehicle must undergo an annual inspection by Fleet Services. If authorized by Fleet Services, University departments with dedicated, full-service vehicle maintenance facilities (Cambus, UIHC patient transportation) with trained staff may provide services, maintenance, and inspections in compliance with this policy.

(2) The annual vehicle inspection shall focus on areas of the vehicle that directly affect its safe operation, including steering, tires, brakes, glass, lights, emissions system, and horn. The inspector will provide a written, signed report of the areas, equipment, or items inspected, including the date, name of facility and inspector, vehicle make/model and identification number, mileage, and notations of operating deficiencies. Provided the vehicle has no operating deficiencies, it shall be deemed to have passed the inspection and may be returned to normal usage. Correction of any operating deficiency must be completed within seven calendar days of the inspection. Repairs are to be performed at the Fleet Services maintenance facility or as otherwise approved in this policy. After correction of deficiencies, the vehicle must pass reinspection.

(3) Fleet Services guidelines for vehicle service and maintenance include complying with manufacturer's service recommendations; using recommended types of gasoline; maintaining proper fluid levels (oil, antifreeze coolant, brake and transmission, etc.) and ensuring proper tire pressure; working signals, lights (headlamps, turn-signal lights, taillights, brake lights, etc.), brakes, and other vehicle safety items.

(4) Failure to comply with the service, maintenance, and inspection requirements of this program may result in suspension of driving privileges, increased insurance charges, and/or loss of the vehicle.

w. Miscellaneous policies.

(1) Seatbelt use. All occupants of University vehicles are required to comply with applicable State of Iowa motor vehicle laws, including laws that require occupants of a vehicle's front seat(s) to use seatbelts. In addition, University policy requires mandatory use of seatbelts by all occupants of University 12- and 15-passenger vans.

(2) Cell phone use. Cell phones are made available for business use in selected University vehicles. However, some states prohibit or restrict their use while driving. Although recognizing that circumstances will not always permit strict adherence, it is recommended that the University driver safely stop and park the vehicle to use a cell phone.

(3) Towing policy. Due to special equipment and skill required, towing of a trailer or other equipment with a University vehicle is strictly prohibited unless prior written permission is granted by and obtained from Fleet Services.

(4) Long-distance driving guidelines. The University Fleet Safety Program guidelines for groups for long-distance driving are as follows:

(a) In those instances when only one authorized driver is driving long-distance (four or more hours of total driving time), the driver is required to take a 30-minute break every four hours. The driver is not to drive for more than a total of 10 hours during a 24-hour period.

(b) In those instances where a group is driving long-distance (e.g., more than one employee traveling together to a business meeting, or members of a University-recognized student organization traveling to an approved conference), at least two individuals are required to be designated drivers. Drivers are required to rotate driving duties at least once every two-hour period, and take a minimum one-hour break every six hours for all drivers and occupants of the entire vehicle. Any one driver is not to drive for more than a total of 10 hours during a 24-hour period.

(c) The above guidelines assume good driving conditions regarding road, weather, visibility, and other factors. In the event of adverse weather or other factors that may affect the ability to drive safely, first determine if the planned travel route may be driven safely (call the Highway Patrol). If it is determined to be safe to drive with appropriate precautions, the above driving limitations should be modified accordingly to account for the increased driving times.

(IC 321.11; see also [V- 22.1e\(2\)\(g\) Car Rental Insurance.](#))

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PART V. ADMINISTRATIVE, FINANCIAL, AND FACILITIES POLICIES

CHAPTER 20: LOST OR STOLEN PROPERTY

(9/93)

20.1 REPORTING.

Any University property, including items of equipment, supplies, foodstuffs, etc., stolen or otherwise missing must be reported by phone to the Department of Public Safety, at the time that it is discovered missing. Public Safety personnel will assist the department in locating the missing property. If the property is not located within 48 hours after it was first discovered missing, the incident must be reported by letter to the Business Manager, outlining the circumstances under which the property was lost or stolen and the measures taken to locate and return the property.

(See also [V-12.6](#) and IAC [681]12.7(5).)

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PART V. ADMINISTRATIVE, FINANCIAL, AND FACILITIES POLICIES

CHAPTER 21: COMPETITION WITH PRIVATE ENTERPRISE

(8/97; 2/02)

[21.1 General Policy](#)

[21.2 Competition with Private Enterprise and Community Concerns](#)

21.1 General Policy.

It is the policy of the State of Iowa and the Board of Regents that The University of Iowa and other Regent institutions shall not compete with private enterprise. "Private enterprise" includes the manufacturing, processing, sale, offering for sale, rental, leasing, delivery, dispensing, distribution, or advertising of goods and services. Certain activities which assist in the education, research, extension, or service missions of the institutions are permitted by statute. These include on-campus activities such as the operation of residence halls and radio and television stations, providing student transportation, sponsoring or providing facilities for athletic and cultural events, and providing services to patients and visitors at The University of Iowa Hospitals and Clinics. In compliance with *Iowa Code* and the *Regents Policy Manual*, the University has on file in the Office of the Senior Vice President for Finance and Operations a written protocol for:

- a. reviewing proposed activities involving the sale of goods, provision of services, or usage of facilities to ensure that The University of Iowa's activities are consistent with Board of Regents policies;
- b. receiving, reviewing, and responding to inquiries about activities carried out by the University; and
- c. consultation with business interests in the Iowa City community.

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21.2 Competition with Private Enterprise and Community Concerns.

a. Purpose. In compliance with *Iowa Code* 23A.2(2) and 23A.10(K), and the provisions of the *Regents Policy Manual* 7.08D, The University of Iowa adopts the following written policy on Competition with Private Enterprise and Community Concerns in order to establish:

- (1) A mechanism for reviewing proposed activities involving the sale of goods, provision of services, or usage of facilities to ensure that The University of Iowa's activities are consistent with Board of Regents policies; and
- (2) A procedure for receiving, reviewing, and responding to inquiries about activities carried out by the University; and

(3) A mechanism for consultation with business interests in the Iowa City community.

b. University Committee on Competition with Private Enterprise and Community Concerns. The University Competition with Private Enterprise and Community Concerns Committee shall be composed of a representative from the Office of the Executive Vice President and Provost, one from the Office of University Relations, one from the Office of the Senior Vice President for Finance and Operations, one from the Office of the Vice President for Students Services, one from the Office of the General Counsel, and one faculty member appointed by the Senior Vice President for Finance and Operations in consultation with the Faculty Senate. The committee chair will be appointed by the Senior Vice President for Finance and Operations. The committee shall:

(1) Meet, on an as-needed basis, to deal with specific concerns raised by members of the public with respect to activities of The University of Iowa involving the sale of goods, provision of services, or usage of University facilities; and to review any proposed activities of The University of Iowa involving the sale of goods, provision of services, or usage of facilities to ensure that the activities are consistent with Board of Regents policies.

(2) Consult, on an as-needed basis, and in conjunction with the Senior Vice President for Finance and Operations, with representatives of the Iowa City community and of business interests in the Iowa City area for the purpose of:

(a) Advising The University of Iowa on its policies and procedures regarding the sale of goods or services which might compete with private enterprise.

(b) Making recommendations, at the request of The University of Iowa, on particular activities.

(3) Act in accordance with the following procedure, as amended periodically, in receiving, reviewing, and responding to inquiries and complaints about activities carried out by The University of Iowa.

c. Procedure.

(1) A private enterprise aggrieved by an alleged violation of *Iowa Code 23A* and/or *Regents Policy Manual 7.08D* may file a complaint with the University of Iowa Office of the Senior Vice President for Finance and Operations.

(2) A complaint shall include at least the following:

(a) The name, address, and phone number of the complainant, and if a corporation or partnership, of the individual acting on behalf of that entity; and

(b) A short, plain statement of the particulars of the alleged violation sufficient to identify the University activity alleged to be improper, and the reasons why the complainant claims the activity is improper.

(3) After receiving the complaint:

(a) The committee shall investigate the allegations and, where appropriate, meet and confer with the complainant for the purpose of reaching a resolution of the complaint; and

(b) Then the committee shall issue its conclusions which shall be advisory to the University's Senior Vice President for Finance and Operations. If the complainant is dissatisfied with the decision of the University, then the complainant may appeal to the Board of Regents pursuant to the appeal process set out in *Regents Policy Manual 7.08D*.

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PART V. ADMINISTRATIVE, FINANCIAL, AND FACILITIES POLICIES

CHAPTER 22: TRAVEL REGULATIONS

(Amended 8/91; 9/93; 7/95; 9/97; 9/00; 1/03; 9/1/05; 1/06; 1/07; 2/07; 2/08; 8/08; 2/09; 8/09; 1/10)

Note: Effective January 2010, University reimbursement rates have been revised (to conform with U.S. General Services Administration rates). For individual changes, see the [redlined version](#).

- [22.1 Policy](#)
- [22.2 Procedures](#)
- [22.3 Programs](#)

22.1 POLICY.

(11/01; amended 1/02; 1/03; 9/1/05; 1/06; 1/07; 2/07; 2/08; 8/08; 2/09; 8/09; 1/10)

- a. General. Travel expenses must be itemized on an official travel expense voucher (for out-of-pocket expenses) or procurement card voucher (for expenses charged to a UI procurement card). By signing the voucher the traveler signifies that the listed expenses are correct and complete and will not be claimed for reimbursement from any other source or claimed as a tax deduction. Departmental signatures indicate that all expenses have been reviewed and are approved by the department. However, the department may not approve expenditures that are outside the established University travel regulations. In special circumstances, where exception to policy is deemed essential, a written request with explanation must be submitted to the Travel Office and approval must be received prior to the expense being incurred.
- b. People not on University-related business may accompany, at their own expense, an individual traveling on University-related business except when the method of transportation is a University-owned vehicle (see [V-19 Motor Pool](#)).
- c. Receipts. Original paper or electronic receipts for airfare, rental car, train, hotel, and conference fees and any other single expense of \$75 or more must be attached to the travel voucher. In the event that an original cannot be obtained, a copy must be attached and a reasonable/acceptable explanation for why the original is not available must be provided. Generic receipts (any receipt that does not have a preprinted or stamped conference/hotel/vendor name) are not an acceptable proof of payment. If a generic receipt is the only receipt available, the following additional documentation will be required: 1) canceled check front and back, or 2) duplicate check and bank statement (information unrelated to this transaction may be blacked out), or 3) credit card statement.
- d. Travel reimbursements are sent by direct deposit to employees whose payroll checks are direct deposited. These payments are sent as separate payments and are not included in the payroll process. Travelers may elect to have payments sent to a different account than their payroll or to stop direct deposits by completing the [direct deposit form](#) (at the University's [E-forms site](#)) and selecting the travel option. Where direct deposit is not an option, checks are sent to the traveler's home address provided on

the voucher.

e. Transportation.

(1) Commercial air travel. Commercial air travel should be by common carrier. Reimbursement is allowed for round-trip coach class fare. Travelers are expected to obtain the lowest available fare that reasonably meets their business travel needs. First class charges are allowed only if justified as essential. A satisfactory explanation must be forwarded to the Travel Office and approval obtained prior to booking the ticket.

To obtain the lowest fare, tickets should be purchased at least 14-21 days in advance of travel whenever possible. However, due to the cancellation penalties imposed by the airlines on almost all reduced rate tickets, travelers should try to balance the need for savings generated by advance purchase with the knowledge that travel arrangements cannot be changed without significant penalty.

The original ticket/receipt is always required for reimbursement. The itinerary provided by the airline or booking agency is sufficient documentation for tickets charged to the procurement card. For electronic tickets passenger receipts are still provided by most carriers and are still required for reimbursement or to clear advances. For airlines that issue only electronic tickets, the itinerary and receipt of purchase must be provided. When a ticket is exchanged, the original ticket, the exchange (new) ticket, and the Refund/Exchange Notice must all be submitted with the travel voucher.

(2) Charter air travel. Charter air travel may be authorized by the appropriate dean or administrative officer when it is in the best interest of the University. Decisions should be based on savings to the University, taking into consideration transportation costs, lodging and related expenses, and time. Situations where charter air would be considered reasonable include, but are not limited to, the following:

- (a) Where travel by commercial air is not feasible and/or where significant time savings could be realized by flying charter air.
- (b) When travel by commercial means would result in such a late return that working a full day the following day would be impractical or unreasonable.
- (c) Where a group of University faculty, staff, or students is traveling to the same destination and significant cost savings can be realized.
- (d) To locations not served by commercial air.
- (e) When there is a time emergency and it is determined that an off-campus appearance or assignment is required and of obvious benefit to the University and cannot be achieved by any other reasonable travel plan.

After authorization has been received, arrangements for the charter service should be made with a licensed flying service. The flying service is to send the billing for services to the person making arrangements for the charter flight. This billing should be sent with a completed and signed non P.O. voucher and invoice to the University Travel Office for payment.

When night flights are involved, only two-engine airplanes may be chartered.

(3) Personal automobile. Any person authorized to travel on University business may choose to use his or her personal automobile, but does so at his or her own risk and is personally responsible for all costs of operation, including repairs to the automobile, and for public liability and property damage.

Mileage reimbursement will be made to the owner of the vehicle only. The actual mileage driven (shortest or most convenient route directly to and from business destination) must be stated in the

description column of the travel expense voucher. The standard mileage reimbursement rate is \$.285 per mile.

(a) In any of the following circumstances the rate of \$.50 per mile may be claimed:

- (i) The round-trip distance traveled is less than 100 miles and/or the total trip time (travel and business) is four hours or less;
- (ii) A motor pool vehicle is requested, but is not available; or
- (iii) The faculty or staff members are located in an area not served by campus motor pools.

(b) Meals and lodging en route are allowed if one of the following conditions is met:

- (i) Two or more persons are taking the same trip at University expense (the names and social security numbers of such passengers must be listed in the description column of the travel expense voucher);
- (ii) There is no adequate common carrier between points of travel;
- (iii) It is necessary to transport delicate instruments or excessively bulky material not readily adapted to common carrier transportation;
- (iv) There is a justifiable time emergency; or
- (v) When savings to the department can be demonstrated (see example below) and time away from work for driving has been appropriately approved. Meals, mileage, and hotel costs must be compared to a round-trip coach airfare ticket purchased two weeks in advance of the trip plus ground transportation to and from airports. An official airfare quote from a travel agency must be attached to the travel voucher.

Example, case (v):

Oklahoma City, OK, 1362 miles @ \$.25	\$ 340.50
Hotel one night each way @ \$ 50.00	100.00
Meals en route lunch and dinner -- 2 @ \$12 + 2 @ \$20	64.00
Total	\$ 504.50 (a)
Travel agency airfare quote	624.00
Ground transportation to and from airports	50.00
Total	\$ 674.00 (b)
Savings to the department (b minus a)	\$ 169.50

(c) If none of these conditions are met, transportation reimbursement will be the lower of:

- (i) Mileage reimbursement alone (meals and lodging are not allowable); or
- (ii) Round-trip coach class plane fare plus ground transportation to and from airports.

(4) Private aircraft. The University permits, but does not require, travel on aircraft that is personally/privately owned by a University traveler or employee. The University does not evaluate or affirm the credentials or skills of any individual pilot, ascertain the airworthiness of any plane, or affirm the safety of personal/private aircraft operation. Travelers are solely responsible for their decision to use a personally owned or privately leased/rented aircraft to travel. Travelers may wish to confer with their personal insurance representative prior to travel.

(a) Requirements. Any person authorized to travel at University expense and who intends to use/pilot a personally owned or privately leased aircraft for transportation while on approved University business must meet certain conditions and submit specific information. The conditions are:

- (i) Traveler must be a licensed/certified pilot.
- (ii) Passenger travel must be optional. Alternative modes of travel must be available without adverse consequences that would unduly influence the decision to travel by private aircraft. All travelers in the private aircraft must be at least 18 years old and must provide a signed Release of Liability.
- (iii) Purpose of travel --The purpose of the travel must be within the scope of employment.
- (iv) Savings -- Cost savings or time savings must be realized, or there must be no adequate common carrier to point of travel.

In addition, the following information must be on file with the Risk Management Office and the Travel Office prior to travel:

- (v) Completed Aircraft Information Form (available from the Department of Risk Management).
- (vi) Certificate of insurance. Insurance coverage in the amounts designated below must be maintained. The University of Iowa, the Board of Regents, State of Iowa, and the State of Iowa must be named as additional insured on the aircraft liability insurance. The policy must provide no less than 30 days notice of cancellation and must include waiver of subrogation for covered claims. The following limits apply:
 - (A) 5-seat capacity or less -- \$1,000,000/occurrence, with no per-seat limit.
 - (B) 6-8-seat capacity -- \$2,000,000/occurrence, with a minimum of \$300,000 per-seat limit.
 - (C) 9-seat or greater -- \$3,000,000/occurrence, with a minimum of \$300,000 per-seat limit.
- (vii) Release of Liability form for each University employee and passenger.

(b) Reimbursement. University travel reimbursement shall be at the following rates:

- (i) Personally owned aircraft: \$1.29/air mile. Reimbursement may not exceed cost of coach class commercial airfare to the nearest airport and ground transportation to and from business destination. Reimbursement includes all costs of operation, landing fees, fuel, etc. These costs may not be claimed in addition to the mileage reimbursement.
- (ii) Private leased aircraft: Actual documented cost of rental, fuel, airport landing fees. Total reimbursement may not exceed the cost of coach class commercial airfare to the nearest airport and ground transportation to and from business destination.

The traveler who uses a personally owned or privately leased aircraft is responsible for payment of all costs of operation, including licenses, fees, FAA certificates, fines, rental charges, storage costs, fuel, repair costs, and aircraft and passenger liability insurance.

Note: The names of all passengers must be included on the travel voucher.

(c) Liability. The University travel reimbursement rate above includes a provision for

expenses, including insurance, in the mileage rate calculation. Therefore, in the event of an accident, the traveler who pilots a personally owned or privately leased aircraft must rely on his or her own personal aircraft liability insurance policy as the primary liability coverage.

The University is not responsible for personal injury or damage for individuals who choose to travel in a privately owned or leased aircraft. In the event of accident, injury, or damage, travelers must look to the responsible party, i.e., the pilot and/or the owner of the aircraft or their insurance, for recourse.

(5) University-owned automobiles. See [V-19 Motor Pool](#).

(6) Vehicle Rental. University employees are expected to secure rentals from the University contracted vendor (see paragraph (a) below). Reasonable rental charges for standard/midsize vehicles are allowed. Additional charges for upgrades are not allowed unless there is a specified business purpose for the upgrade, such as multiple University employees traveling together. The original itemized receipt from the car rental agency must be submitted with the travel voucher or procurement card voucher. Gasoline costs not included on the rental agency invoice may also be claimed. If gasoline receipts are available, they should be attached to the voucher. If the rental included personal as well as business travel, the total cost should be divided by the number of total rental days and then multiplied by the number of business days.

Collision and/or physical damage is covered under the university's self insurance program. CD/LDW should not be purchased for business rentals. If purchased the cost is not reimbursable. Insurance coverage for personal effects (PAI), credit cards (PEC), or health/life insurance, etc., is not reimbursable.

(a) Rentals from contracted vendor. The University has a contract with a [vehicle rental agency](#), and employees are expected to use this contract in order to obtain sufficient insurance coverage. No additional insurance should be purchased.

(b) Rentals from non-contracted vendor. See [V-15.4 Auto Insurance](#) for Risk Management's policy on potential, additional liability costs.

(i) Travelers who must use another car rental provider in locations where the contracted vendor does not supply should verify that basic liability insurance is included in the rental. If liability is not provided, basic liability coverage insurance should be purchased and is an allowable expense.

(ii) When travelers choose to use another car rental provider where the contracted vendor is available, basic liability coverage must be included in the rental or purchased at the traveler's expense.

(c) Car storage and parking. Itemize by date and attach receipts for storage to the voucher. Charges for car storage and parking are allowed only when mileage reimbursement for a personal car or rental automobile is allowed, or when a University-owned car is used.

(7) Taxi. Actual, reasonable taxi, shuttle, or other local transportation costs are allowable expenses. Itemize by date and indicate points of travel in the description.

(8) Tolls. Bridge or road tolls are allowable items of expense.

(9) Rail travel. Standard coach class seating is allowable. Sleeper accommodations are allowed only when there is a demonstrated cost savings compared to coach class air travel, or when justified as essential on the travel voucher. Claim rail expense in the Transportation column and attach original passenger receipt.

f. Lodging.

(1) General. Attach the original itemized hotel/motel bill (folio) to the voucher. Lodging reimbursement is limited to the actual/reasonable cost of a single room plus applicable taxes. Travelers are expected to seek standard lodging accommodations that are comfortable, convenient, meet the business need, and offer good value. Travelers are encouraged to ask for the discounted rate when making reservations (i.e., the government/educational/corporate rate). Lodging rates set by federal regulations will be used as a guide in determining whether a cost is reasonable. These rates are reviewed and amended periodically and are available on the [Travel web page](#).

(2) Maximum allowances:

(a) If the hotel is the site of the conference, reimbursement will be the actual cost of a single room plus tax. A hotel qualifies as a conference site when the conference or related events are held within that hotel or it is designated as the headquarters hotel. Documentation listing the hotel as the conference site must be attached to the voucher or the appropriate box checked on the voucher and verification retained at the department for seven years.

(b) If the hotel is not the site of the conference, but the cost is equal to or less expensive than the conference site hotel, the actual cost plus tax will be reimbursed when documentation showing the cost of the conference site hotel is provided.

(c) If neither (a) nor (b) applies, reimbursement for domestic travel will be limited to 200 percent of the Federal Travel Directory (FTD) per diem rate for that city. University of Iowa maximum allowances are calculated for you by the Travel Office at www.uiowa.edu/%7Efustd/travel/perdiem.shtml. For international travel, reimbursement is limited to the federal government lodging maximum. International rates are available at the U.S. Department of State web site at www.state.gov/m/a/als/prdm.

(3) Shared hotel. If sharing the room with another person (or persons), please indicate on the voucher whether the person(s) traveled on University-related business.

(a) If sharing with a person(s) on University-related business, please provide name and social security number of each person on the voucher and indicate whether the expense claimed is for one or both (all) travelers.

(b) If sharing with a colleague(s) from another institution, only the portion for the UI employee should be claimed.

(c) If sharing with a person(s) who is not on University-related business, reimbursement will be limited to the single room rate or 75 percent of the double room charge. If claiming the single room rate, clear documentation of the single room rate must be provided. Acceptable documentation includes official housing information from conference materials or official verification of the single room rate provided by the hotel, on hotel letterhead.

g. Meals.

(1) General. Meal claims should reflect actual/reasonable expense not to exceed the maximum daily allowance (see below). Attach a receipt for any individual meal claim of \$75 or more. Include meal tips in the cost of each meal. Alcohol is not a reimbursable expense. The amounts may be distributed among the meals in any manner as long as the daily total does not exceed the maximum and there is a receipt for any single claim of \$75 or greater.

(2) Allowances. For domestic travel, maximums will be based upon rates set by the federal government for each out-of-state destination and \$31/day for in-state locations on days the traveler is in travel status the full day. On days of departure and return the maximum allowance will be prorated according to the time and meal charts below, allowing 20 percent of the meal allowance for breakfast, 30 percent for lunch, and 50 percent for dinner. The traveler must be in travel status during the following time frames to qualify for individual meal reimbursements. Travel status is defined as the time the traveler leaves his or her home or office until the time the traveler returns to

his or her home or office.

On date of departure the traveler must leave prior to:

- 6:00 a.m. To claim breakfast
- 11:00 a.m. To claim lunch
- 5:30 p.m. To claim dinner

On date of return the traveler must return after:

- 8:00 a.m. To claim breakfast
- 1:00 p.m. To claim lunch
- 7:30 p.m. To claim dinner

For international travel, the federal government maximum for the specific destination applies. These rates are available on the [Travel web page](#) or by contacting the Travel Office. For partial days of travel, meal allowances will be prorated based on the time of arrival in or departure from the foreign country, allowing 20 percent of the meal allowance for breakfast, 30 percent for lunch, and 50 percent for dinner.

Any meal cost over domestic or international limits will be at the traveler's expense.

(3) Shared meals. If meals for individuals other than the traveler are included, identification and justification for charging to a University account should be included. If the individual(s) is a University of Iowa employee, his or her Hawk ID must be provided. If not, name and affiliation must be provided.

(4) Taxable meals. Meal costs reimbursed to faculty and staff for non-overnight trips will be subject to withholding and reported as taxable income in accordance with Internal Revenue Service regulations. The cumulative taxable amount and the amount withheld will be reported on the W2 form mailed at the end of the year. If the traveler does not request reimbursement for overnight accommodations, please indicate so on the travel expense voucher.

(5) Business meals while in travel status. When the primary purpose of a meal is for conducting University business and other individuals are included, the names, business affiliations, and purpose of the meeting/meal must be provided. This meal claim is not subject to individual meal limits but instead is subject to food and beverage purchasing guidelines (see V-11.25a).

h. Other expenses. Itemize each charge by date and explain the charge in the description field. Allowable items may include:

(1) Tips. Hold to reasonable amounts; itemize by date and indicate the purpose or the person to whom paid in the description column. Note that meal tips are to be included in the cost of meals.

(2) Baggage expense. Itemize by date and explain in the description column whether the charge is for storage or transportation.

(3) Telephone. Itemize University-related business calls by date.

(4) Registration fees. If no official receipt is provided, copies of both sides of canceled checks or original credit card carbons are acceptable receipts for registration fees. Conference materials must be provided with the voucher. If registration fees have been paid by procurement card or University voucher/invoice, it is not necessary to reference this expense on the voucher.

(5) Traveler's checks. The cost of traveler's checks is an allowable item unless reimbursement is from Department of Defense or National Aeronautics and Space Administration contract and grant funds awarded to the University.

- i. Charges not allowed. Charges not allowed include personal insurance, personal phone calls, baggage insurance, laundry, entertainment, valet, alcohol, airline club memberships, and similar items.
- j. Travel charges on University of Iowa procurement cards. All allowable travel expenses with the exception of meals may be charged to a University procurement card. Procurement cards may be obtained for any UI employee who travels on a regular basis for University business. For travelers who do not travel regularly or do not obtain an individual procurement card, airfare and conference registrations may be charged to a "departmental" procurement card.
- k. Foreign travel.
- (1) Policies and rates for meals and lodging approved by the U.S. Department of State are to be followed unless University department or granting agency regulations are more restrictive. Original hotel/lodging receipts are always required to substantiate the actual cost.
 - (2) The traveler may be reimbursed at up to 150 percent of the per diem rate approved by U.S. Department of State only if justified as essential due to special circumstances and approved by the appropriate University officials and the Travel Office in advance of travel. Exceptions not authorized in advance of travel at up to 150 percent of the per diem rate approved by the U.S. Department of State may be considered and authorized only after careful review and consideration of any unanticipated costs. The traveler must provide an explanation of the extenuating circumstances and original receipts supporting all lodging and meal expenditures. Reimbursements in excess of the U.S. Department of State rates will not be approved if prohibited by granting agency regulations.
 - (3) Currency conversion. All expenses must be itemized and reported in U.S. currency on the travel expense voucher. Rates of exchange may be obtained from the [Travel web page](#) or at a local financial institution. The exchange rate and source must be referenced on the voucher. The required receipts should be attached to the travel expense voucher and individually labeled (hotel, meal, taxi, etc.) and converted to the U.S. dollar equivalent.
- l. Travel incentive programs. University employees may participate in certain air travel and lodging discounts and incentive programs, but do so subject to the understanding that any volume rebates or other incentives earned are the property of the University. No reimbursement is allowed for the "value" of travel incentives or certificates for which there was no cash outlay.
- m. Group/team travel. University of Iowa group/team travel is subject to university travel policies and meal and lodging allowances. Exceptions will be made to the standard individual cash advance policy. An amount large enough to reasonably cover meal and miscellaneous expenses for the group/team will be allowed. Hotel expenses should be charged to a University procurement card or direct billed whenever possible and should not be included in the cash advance request unless no other payment method is available. Group/team airfare other than charter air should be purchased through one of the University's preferred travel agencies (see V-22.3a) and charged to a UI procurement card whenever possible. This should be done in order to obtain discounts and additional insurance coverage provided by the University's airline and credit card agreement(s). When an outside travel agency must be used or provides documented cost savings, airfare should be charged to the procurement card or paid directly to the agency via a non P.O. voucher and invoice. Prepaid cash advances will not be allowed for group/team air travel charged to personal charge cards.
- n. Persons other than faculty and staff. Persons traveling on University business other than faculty and staff are subject to the same regulations as faculty and staff.
- o. Travel under externally sponsored agreements. In addition to compliance with University travel regulations, travel funded under externally sponsored agreements (contracts, grants, and other awards) is often subject to additional regulations of the sponsoring organization(s).

For example, travel under federally sponsored agreements generally follows the cost principles set out in

Office of Management and Budget [Circular A-21](#). Federal agencies are required to incorporate these costs principles into their policy guidelines. Some agencies, such as the Public Health Service and the National Science Foundation, have delegated authority to grantee institutions to approve non-budgeted travel. Sponsoring organizations may restrict the use of funds for certain types of travel or require sponsor approval under specific sponsored agreements. In most instances, travel restrictions are set out under the special terms and conditions section on the award notification or agreement for both federal and non-federal sponsors. In general, under federally sponsored agreements, personnel must use U.S. flag air carriers for international air transportation. Questions pertaining to externally sponsored travel should be directed to the accountant specified on the University's Award Activation Authorization Notice accompanying the notice of award from the sponsoring organization.

p. Third-party reimbursements. University travelers occasionally receive travel reimbursements from third-party sources. It is the traveler's and department's responsibility to assure that these funds are deposited to UI accounts when those expenses have been paid directly by the University via procurement card or other means or have already been reimbursed via a University travel voucher.

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22.2 PROCEDURES.

(Amended 1/03)

a. Authorization. Individuals traveling on University business, whether in state or out of state, should secure approval from their department and appropriate University officials to assure that the travel is approved and that funds are available for reimbursement. Each department is responsible for establishing internal approval processes, defining its signature authority, and informing its travelers of these processes and travel regulations. It is not necessary to forward departmental approval forms to the University Travel Office. The appropriate signatures on travel-related forms will indicate departmental approval of the trip and related expenditures.

b. Forms.

(1) The following forms are used for travel-related payments:

- (a) Request for Travel Advance -- to request cash and prepaid advances for travel expenses;
- (b) Procurement Card Voucher -- to reconcile travel-related expenses charged to the procurement card;
- (c) Travel Expense Voucher -- to clear travel advances and to reimburse out-of-pocket travel expenses;
- (d) Non P.O. Voucher and Invoice -- to make direct payments to vendors for conference registrations, hotel deposits, etc., in situations where the UI procurement card cannot be used.

These forms, instructions for completing each form, and the travel regulations are available for download from the Travel Office web page (www.uiowa.edu/~fustd) or the University's E-forms page (www.uiowa.edu/~eforms). Printed forms are available through General Stores.

(2) The University of Iowa requires two signatures of approval for all travel-related forms. The traveler's signature is required and cannot be delegated. The second signature may be anyone delegated the authority to sign on behalf of the department (see [V-7.3 Signature Assignment](#)). However, no single individual may approve a form in more than one capacity. Since no one may authorize his or her own travel, if the traveler is the person with designated signature authority, an additional level of approval (above the traveler) is required. It is the traveler's and department's responsibility to assure that the appropriate/approved departmental signatures are obtained, and/or to obtain multiple departmental signatures when required, prior to the form being sent to the Travel Office.

c. Travel advances. Travel cash advances are used to cover miscellaneous expenditures that will be

incurred while in travel status (taxi, meals, tips, etc.). An approved Request for Travel Advance form, authorizing the advance amount and verifying funding, must be submitted to the Travel Office in order to obtain a cash travel advance. Travel cash advances will be limited to University faculty and staff earning \$50,000 or less and to University students. The standard advance is limited to \$60 for the first day in travel status and \$20 for each additional day. Exceptions will be made for domestic travel over 14 days, all foreign travel, and emergencies. Requests for amounts exceeding the standard \$60-20 advance for other special situations will be considered. A statement of explanation and itemized estimate of expenses must be provided on the Request for Advance form for any cash advance exceeding the standard \$60-20 limit. Travel cash advance checks can be picked up at the Travel Office five working days prior to the start of the trip.

Travel advances must be cleared by submitting a completed and signed travel expense voucher along with the required original receipts (or repaid) within two weeks from date of return. If settlement does not occur within the required time frame, a reminder letter is sent. If the advance is still not cleared by the time defined within that letter, the outstanding indebtedness will be withheld from the employee's payroll check or billed through Accounts Receivable for students. Any advance that is over 120 days past due will be reported as income to the individual traveler per the Internal Revenue Service. Additional advances or reimbursements will not be allowed until the delinquent advances have been cleared.

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22.3 PROGRAMS: TRAVEL AGENCIES

(Amended 1/03; 1/07; 2/08)

a. General. The University has two preferred agencies contracted to provide travel services to its travelers. They are Meacham Travel Service and Winebrenner Red Carpet. Both are full-service travel agencies accessible and open to the public but have a primary responsibility to provide service for University-related business to:

- (1) Individuals who are employed by the University and are traveling on University-related business, whether reimbursed by the University or from other sources;
- (2) Individuals who are not employed by the University, but are traveling on University-related business and reimbursed by the University; and
- (3) Spouse/companion and/or family members accompanying individuals who are traveling on University-related business.

b. Service fees. All tickets purchased at these agencies are subject to service fees to cover the cost of booking and professional services offered. Current fees will be posted to the [Travel web page](#).

c. Procedure. Travelers may contact these agencies in person, by phone, fax, email, or through the University [Travel web page](#). Airfare for UI business travel purchased at these agencies may be paid by cash/check, personal credit card, or charged to a University procurement card.

d. Services. The following services are available through both preferred travel agencies:

- (1) Airline reservations, tickets, and exchanges.
- (2) Other scheduled means of travel such as train and ship as available.
- (3) Foreign travel documentation as necessary. Agencies will charge appropriately for these services.
- (4) Lodging reservations for both domestic and international travel.
- (5) Car rental reservations.
- (6) Delivery of travel documents. Both agencies will deliver either by mail or in person airline

tickets, itinerary, and other travel documents to the traveler's office on campus. In addition, upon request, most agencies will deliver any requested and approved travel advances at the time of ticket delivery. The Request for Advance form must have been received and processed by the Travel Office.

(7) Spouse/companion and/or family travel. In order to assure that airline reservations for spouse/companion and/or family members of the University-sponsored traveler will be the same, both agencies will make reservations for and prepare tickets for both at the same time. The cost of the airline tickets for family members must be paid by the traveler either by personal check or credit card.

No traveler is required to use these agencies for their travel plans; however, the University strongly encourages them to in order to obtain University discounts and make the best use of University travel dollars.

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PART V. ADMINISTRATIVE, FINANCIAL, AND FACILITIES POLICIES

CHAPTER 23: PRINTING

(Amended 9/93; 9/02; 10/04; 12/05)

23.1 PURCHASING OFFICER.

The Printing Department Manager is the University's purchasing officer for all printing and copying. This responsibility is assigned by policy of the Board of Regents, State of Iowa, 7.09. Purchases related to printing and photocopying services are initiated on a standard University requisition made to the Printing Department. No commitments for printing or copying may be made without the approval of the Printing Department manager or designee. Commitments made without prior approval are voidable. Design services for printed materials may be provided or purchased from outside the Printing Department without prior approval, but the design process should be coordinated with the Printing Department, and the design project may not include printing without explicit prior approval. Designs must comply with [University graphics standards](#) established by the Office of University Relations (IC 18.27, 18.28, and 18.29).

(See also [II-20](#); [V-11.9d](#) and [g](#); [VI-21](#).)

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Go forward one step to [V-25 Vending Machines](#) (Chapter 24 is reserved for future use.)

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PART V. ADMINISTRATIVE, FINANCIAL, AND FACILITIES POLICIES

CHAPTER 25: VENDING MACHINES

25.1 CONDITIONS FOR INSTALLATION AND OPERATION.

Vending machines may be installed and operated on the campus. For further information, contact the Director of Business Services.

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Go forward one step to [V-26 Alcoholic Beverage Service Guidelines and Procedures for the University of Iowa](#)

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CHAPTER 26: ALCOHOLIC BEVERAGE SERVICE GUIDELINES AND PROCEDURES FOR THE UNIVERSITY OF IOWA

[26.1 General Policy](#)

[26.2 General Conditions](#)

[26.3 Services Available Through IMU Food Service](#)

26.1 GENERAL POLICY.

- a. The basic policy of the University with respect to the service of alcoholic beverages is to restrict use to a secondary position in programmed activities. Alcoholic beverages are regarded as a social amenity related to educational, cultural, and recreational programs, and the sale of such beverages will be confined to this purpose.
- b. The provisions listed below govern the service of alcoholic beverages on campus under the direction and control of the Food Service Department of the Iowa Memorial Union (IMU).
- c. As space is available, individuals or groups other than the Iowa Memorial Union may schedule food events with alcoholic beverage service in accordance with the regulations in this policy. Such groups must use the IMU services for this purpose as provided in V-26.2d.

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26.2 GENERAL CONDITIONS.

- a. All service will be within the limits set forth in the alcoholic beverages license.
- b. All service will be in accordance with the rules and regulations of the University.
- c. Service is available daily (including Sundays) and will be limited to events and activities authorized and scheduled by the Union administration.
- d. All beverage service (alcoholic and non-alcoholic) will be supplied by the IMU Food Service. The dispensing and control of alcoholic beverages are the responsibility of the IMU Food Service.
- e. The IMU Administration reserves the right to designate an appropriate room for the proposed event if it is to be held at the IMU.
- f. The IMU Administration reserves the right to limit the total attendance in a room and the quantity of alcoholic beverage to be provided (based on the estimated number in attendance, the length of the event, and the general behavior of those attending).

- g. Any reference to alcohol in advertising for the activity should be omitted.
 - h. Events at which liquor (that is, distilled spirits other than beer and wine) is served are closed to the public. Only beer and/or wine may be served at events open to the public. Such events may be held in facilities designated. This policy (V-26.3b) is authorized by the Vice President for Student Services and Dean of Students. Alcoholic beverages for public consumption are limited in a designated facility (see V-26.3b).
 - i. Liquor service and beer/wine service are not generally available before noon and will end one-half hour prior to the close of an event.
 - j. Students and others must be 21 years of age or older to consume alcoholic beverages in accordance with state law and provisions in the *Policies and Regulations Affecting Students*, University Housing's *Residence Hall Guidebook*, and this policy.
 - k. Appropriate monitoring to assure that alcoholic beverage consumers are of legal age will take place at all events where alcoholic beverages are served and is the responsibility of the IMU Administration. The IMU Administration reserves the right to provide usher(s) at a cost to the sponsoring organization whenever restricted access is required, admissions is charged, or the estimated attendance is 100 or over.
 - l. It is illegal for any State of Iowa liquor licensee, which includes the IMU, to accept free alcoholic beverages from any outside source. A distributor may donate funds directly to sponsoring organizations only. These organizations are then responsible for full payment of any charges incurred. The IMU Food Service charge will include the cost of the requested item(s) plus additional fees to cover indirect costs of operation, such as: use of equipment, labor (set up and/or clean up service), cups, and administrative overhead.
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26.3 SERVICES AVAILABLE THROUGH IMU FOOD SERVICE.

a. Liquor Service at Non-Public Events.

- (1) Cash Bar. Liquor service by the means of a cash bar must be for a closed group, either by invitation or advance ticket or as part of a closed scheduled food event. Sufficient stock will be provided for the time specified for the event based on attendance estimates made by the sponsoring organization. Additional stock may be provided at the discretion of the IMU administrator on duty.
- (2) Hosted Bar. Liquor service by the means of a hosted bar must be for a closed group, either by invitation or advance ticket or as part of a closed scheduled food event. Beverage type, quantity, price, minimum guarantee in sales, and estimated attendance must be agreed upon and confirmed in writing as least two weeks prior to the event. Increases in quantity during the event must be approved by the IMU administration and the representative of the group making the original arrangements.

b. Beer/Wine Service for Public Events. The sale or service of alcoholic beverages at events open to the public is restricted to beer/wine and restricted to the following spaces: Iowa Memorial Union, Hancher Auditorium, Museum of Art, Alumni Center, University Theatres, University Hospital Solarium, Oakdale Hall, University Libraries, and other appropriate locations, for single events, with prior approval of the Vice President for Student Services and Dean of Students. Such sale may be made by either cash bar or hosted bar. The following regulations must be observed:

- (1) The event must be sponsored by a recognized student organization or University department or organization.
- (2) Beer/wine will be provided only by IMU Food Service, under the terms of this policy.
- (3) Service of beer/wine will be restricted to those programs where food and drink are a social

amenity to the program.

(4) Money collected from the sale of all beverages and food sold must be deposited to a University account through the IMU Food Service.

(5) Entrance to an event will be monitored in ways appropriate to the type of event. Proof of age will be required for entry. Consumption of beer/wine is restricted to designated areas. An admission ticket will not entitle a patron to unlimited beer/wine.

(6) The sponsoring organization must pay the cost of ushers, ticket takers, or special staff assistance necessary to assure proper safeguards with respect to the sale of alcoholic beverages to minors and to public safety.

(7) Reasonable food for the occasion and non-alcoholic beverage alternatives must be available.

c. Beer/Wine Service for All Events in Academic Buildings.

(1) General Policy. No sale of alcoholic beverages is permitted in academic buildings. Service of alcoholic beverages in academic buildings is restricted to the service of beer/wine and is permitted only after approval by the Vice President for Student Services and Dean of Students.

Service of alcoholic beverages in academic buildings will not be permitted in connection with events to be open to students. For example, service of alcoholic beverages in an academic building may be permitted for a reception by the Dean for developmental activities but not for a reception in connection with a public lecture. In the case of a public lecture, any reception involving the service of alcoholic beverages may be held at the locations listed in V-26.3b above, where protocols for the assurance of compliance with laws on use of alcoholic beverages by minors and for the assurance of public safety are in place.

(2) Regulations. The following regulations must be observed, in addition to the General Conditions found in V-26.2 above.

(a) The event must be sponsored by the Dean of the College having use and control of the academic building.

(b) Wine/beer will be provided only by the IMU Food Service under the terms of this policy.

(c) Service of wine/beer will be approved in circumstances where food and drink are a social amenity to the program.

(d) The college requesting approval for service of beer/wine must designate a room in the building in which such functions are to be held. Approval will not be granted for service of beer/wine in rooms other than the rooms designated by the colleges.

(e) Entrance to designated rooms will be monitored in ways appropriate to the type of event. Consumption of beer/wine is restricted to the designated room.

(f) The college must pay the cost of ushers or other special staff, if necessary, to assure proper safeguards with respect to the service of alcohol to minors and public safety.

(g) Reasonable food for the occasion and non-alcoholic beverage alternatives must be available.

d. Rules for residence halls. Rules governing the service or consumption of alcoholic beverages in residence halls are found in the *Residence Halls Guidebook*.

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PART V. ADMINISTRATIVE, FINANCIAL, AND FACILITIES POLICIES

CHAPTER 27: PARKING REGULATIONS

(Amended 9/93; 12/05; 12/06)

- [27.1 General](#)
- [27.2 Faculty/Staff Parking](#)
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27.1 GENERAL.

The Department of Parking and Transportation oversees the operation, maintenance, and construction of all parking facilities on the main campus. Parking and Transportation operates three main Parking units: Parking Services, Parking Facilities Operations, and Commuter Programs.

- a. Parking Services is located in the Iowa Memorial Union (IMU) Parking Ramp and addresses most questions regarding faculty, staff, and student permit parking, waiting lists, parking enforcement citations or violations, appeals, parking for conferences and special events, and contractor parking. Parking Services also is the point of sale for employee and student bus passes, bicycle registration, and payroll deductions. Printed maps and parking and bicycle regulations are available at the Parking Services office.
- b. Parking Facilities Operations, located in Hospital Parking Ramp II, is responsible for cashiering public facilities, maintaining all parking structures, lots, equipment, snow removal, large special events, and maintaining parking meters and sign production.
- c. Commuter Programs, located in Hospital Ramp II, administers the employee van pool system; employee and student bus pass programs; TRIP, the Rideshare Incentive Program; car pooling; and the Emergency Ride Home Program.

27.2 FACULTY/STAFF PARKING.

Applications for parking privileges for faculty and staff members are available on the [Parking and Transportation web site](#) and at the Parking Services Office in the IMU ramp. All applications for new parking must be signed by the departmental executive officer and forwarded to the Parking Services Office. Faculty or staff members may have parking charged as a pre-tax payroll deduction. Persons not on the University payroll must remit parking fees with their application. Parking assignments to lots are made on a space-available basis, and some lot assignments are made on a priority basis. Unusual parking requests, or circumstances which require special assignment of space, should be explained fully when an application for parking is made. Requests for parking based on a disability must be submitted with a medical statement clearly stating the circumstances and proof of possession of a state parking permit for the disabled.

Appropriate permits are mailed to each individual whose application is approved. Faculty and staff are expected to be familiar with and to abide by the parking regulations. Questions concerning parking should be directed to the Parking Services Division located at the IMU Ramp.

For faculty/staff parking assignment policy, see V-27.6 below.

27.3 PARKING VIOLATIONS.

The Department of Parking and Transportation is responsible for the enforcement of parking regulations on campus. The department also originates the billing for parking violations and coordinates appeal procedures through the Faculty/Staff Appeals Committee and the Student Traffic Court. Appeals on parking violations written for members of the general public are handled administratively. All violation appeals are directed to the Parking Services Office for distribution.

27.4 CONFERENCE AND SPECIAL EVENT PARKING.

Upon request, the Department of Parking and Transportation will, where possible, make special parking arrangements for conferences, institutes, short courses, and athletic or other special events which have not been arranged through the Center for Conferences. A fee may be charged to cover costs. It is recommended that the charge for parking be included in any registration or attendance fee. To secure the necessary parking permits and space, a requisition stating the number of permits needed and the dates should be sent to the Parking Services Office. Parking for conferences and special events arranged through the Center for Conferences is handled through that office.

27.5 PARKING FOR CONTRACTORS AND CONSULTANTS.

Unless otherwise specified by contract, contractors doing work within the University campus are not allowed to use University student, faculty, and staff parking facilities. Space for parking, other than that which a contractor can utilize within the site of the construction work, must be arranged for in advance. Permits for laborers on the campus will be issued after the payment of parking fees commensurate with those charged to University staff. Consultants not on the University payroll but doing work for University departments may be issued parking permits on a space-available basis upon payment of fees commensurate with those charged University staff.

27.6 PARKING ASSIGNMENT POLICY.

The policies governing faculty/staff parking assignments have been designed to balance a concern for fairness with the functional needs of the University. To ensure fairness, faculty/staff parking facilities have first been allocated among the numerous work sites around campus in an effort to provide reasonable access to most employees.

a. Employment status. University of Iowa permanent employees who work half-time or more as defined by University Human Resources are eligible to receive a parking assignment to a 1) ramp reserved facility, 2) surface reserved facility, or 3) commuter parking facility.

Permits may be made available in faculty/staff parking facilities to employees who work less than half-time or to currently registered students on a space-available basis.

b. Work address. An employee's eligibility for a specific parking facility is dependent upon his or her work address. Each University work address has a range of parking site options that includes both reserved and commuter assignments.

c. Waiting lists. Many parking facilities are regularly assigned to capacity so the rate at which new assignments can be made is dependent upon the rate at which current assignments are canceled; someone has to leave in order for a space to become available for a new assignment. Since demand exceeds the capacity of many ramps and lots, Parking and Transportation maintains waiting lists for these facilities. Most new assignments are made from these waiting lists.

Waiting lists for individual parking facilities are organized according to two factors. First, all names on the list are divided into the two categories of either *faculty* or *staff*. Second, each of these categories is organized according to the employee's University of Iowa employment start date, with the oldest dates receiving the highest priority.

The faculty classification is very specific and includes only full-time (50 percent or greater) tenured, tenure track, visiting, or clinical faculty with classifications of FT, FS, FV, or FQ and rankings of 1100, 1200, or 1300. The faculty classification also includes the President, vice presidents, deans, associates (FH 16 only), and select University officials and administrators. Other assignments may be made at the discretion of the Director of Parking and Transportation. All other University of Iowa employees are classified as staff regardless of their individual classification. This includes merit staff, professional and scientific staff, adjunct faculty, house staff, most administrators, and others.

Since each list is organized according to University of Iowa employment date, the relative positions of each individual on a list may change over time. Individuals with older employment dates may apply later and move ahead of individuals already on the list. To qualify for an assignment made within a particular month, employees must have their name on the list by the end of the prior month.

d. Assignments. Assignments are made to each facility on an alternating basis from the separate lists of faculty and staff. If there are two assignments to make, one will come from the top of each list. If ten assignments are to be made, then five will come from each list. If the last assignment made to a facility came from the faculty list, then the next assignment will come from the staff list. Exceptions to this can be made by the Director of Parking and Transportation.

(See also IAC [681]4.1(262) through [681]4.8(262).)

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PART V. ADMINISTRATIVE, FINANCIAL, AND FACILITIES POLICIES

CHAPTER 28: CAMPUS SPEAKERS AND PROGRAMS

[28.1 Regents Policy](#)

[28.2 Guest Speakers for Academic Exercises](#)

28.1 REGENTS POLICY.

(Regents 10/23/64)

It is the policy of the Board of Regents, State of Iowa, expressed through the institutions of higher education under its control, to permit students and employees to hear diverse points of view from speakers and programs sponsored by recognized student, faculty, and staff organizations. This policy is entirely consistent with the aims of higher education. It is designed to emphasize that in a democratic society all citizens have not only the right but the obligation to inform themselves on issues of contemporary concern including politics, religion, ethics, and morals. Therefore, the Regents approve the following procedure for effectuating this policy:

- a. Administration. The President or a committee designated by the President, or both, shall be responsible for the administration of this policy on a particular campus.
- b. Restrictions. In sponsoring campus speakers and programs, recognized faculty, student, and staff organizations must comply with institutional rules on the reservation of rooms in advance, the posting of notices, and the payment of rental charges when applicable and such other rules as the institution prescribes for the use of its buildings to avoid any interference with the regular program of the institution.
- c. Conduct of Meetings. Whenever considered appropriate in furtherance of educational objectives, the President or the campus committee may require that at any particular meeting: (1) any speaker be subject to questions from the audience; and (2) the meeting be chaired by a tenured member of the faculty.
- d. Sponsorship of Meetings. In order to encourage the presentation of diverse points of view on any issue, the President or the campus committee may at any particular meeting or from time to time sponsor, or encourage recognized campus groups to sponsor, additional speakers or programs which will contribute to the full and frank discussion of such an issue.

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28.2 GUEST SPEAKERS FOR ACADEMIC EXERCISES.

(President 6/12/73)

In the case of academic exercises scheduled by University departments and colleges, the following guidelines are suggested to advise the President or designee in maintaining the orderly processes of the University, academic freedom, and other conditions essential to the learning process:

- a. If there is reason to believe that a scheduled speaker may be so controversial as to make special arrangements desirable, this fact should be communicated to the chairperson of the Faculty Senate. Such a

communication may come from the department or college sponsoring the speaker; or from an administrative officer, faculty member, student, or other interested party.

b. Once informed, the chairperson of the Senate will consult with the Committee on University Safety and Security, the sponsoring department or college, together with other appropriate administrative officials and report as soon as possible to the Faculty Council who will then consider whether special arrangements are required in order to safeguard the orderly processes of the University and the principles set forth in the first paragraph.

c. If special arrangements are deemed necessary by the Faculty Council, the chairperson will report to the President or designee the conclusions and recommendations of the Faculty Council. The chairperson may also:

- (1) communicate with the speaker and explain the situation;
- (2) request the Committee on University Safety and Security to consider appropriate procedures for the speaker's appearance on campus, or request the sponsoring department or college to do so;
- (3) request the sponsoring college or department to change the location of the program or to restrict attendance to professional specialists only;
- (4) request the President or designee to implement V-28.1c.
- (5) report in writing to the faculty or to the entire University community on the actions being taken, the reasons for such actions, and the rights of the speaker and other persons concerned.

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PART V. ADMINISTRATIVE, FINANCIAL, AND FACILITIES POLICIES

CHAPTER 29: BULLETIN BOARDS

(Amended 9/93)

[29.1 University Bulletin Boards](#)

[29.2 Residence Halls Bulletin Boards](#)

29.1 University Bulletin Boards.

- a. Posters to be placed on University bulletin boards must be approved at the University Box Office. Posters approved for posting will be stamped with an "approved for posting" stamp. The Office of Student Life is responsible for posting and removing items from University bulletin boards.
- b. Approval is given for posters which announce University-sponsored and recognized student organization-sponsored activities (see [IV-4.3c](#) for policy on permitted activities). The name of the sponsoring organization(s) must be on the poster. Posters announcing activities sponsored neither by the University nor by a recognized student organization will not be approved. Posters cannot promote alcoholic beverage companies or the consumption of alcoholic beverages. Posters are not ordinarily approved if they exceed 11 inches by 14 inches in size.
- c. Approved posters are posted in campus locations. Posters will be removed from bulletin boards two weeks after the date on which they were approved.

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29.2 RESIDENCE HALLS BULLETIN BOARDS.

Posters to be placed on lobby bulletin boards throughout the residence hall system are to be approved by the Assistant to the Director of University Housing in Burge Hall. Posters to be placed in only one residence hall are to be approved by the building hall coordinator. Persons with questions about posting in the residence halls should contact the Assistant to the Director of University Housing in Burge Hall.

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PART V. ADMINISTRATIVE, FINANCIAL, AND FACILITIES POLICIES

CHAPTER 30: UNIVERSITY OF IOWA INTELLECTUAL PROPERTY POLICY

(2/28/05; 12/09)

- [30.1 Intellectual Property Policy Statement](#)
- [30.2 Administration of Intellectual Property Policy](#)
- [30.3 University of Iowa Patent Policy](#)
- [30.4 University of Iowa Copyright Policy](#)

30.1 INTELLECTUAL PROPERTY POLICY STATEMENT.

The University's policy on intellectual property pertains to patentable inventions and copyright-protected works created by its faculty members, staff members, postdoctoral appointees, and students. Because there are differences between the legal and academic treatment of copyright-protected works and patentable inventions, the University provides two companion policy statements: a Patent Policy and a Copyright Policy.

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30.2 ADMINISTRATION OF INTELLECTUAL PROPERTY POLICY.

The University of Iowa Intellectual Property Policy, comprising its Patent Policy and its Copyright Policy, shall be administered under the oversight of the Vice President for Research. The Vice President shall appoint an Intellectual Property Committee. The role of the Intellectual Property Committee shall be to advise the Vice President for Research regarding intellectual property matters including, but not limited to, the resolution of disputes arising from the application of the policy; in addition, the committee shall advise the Vice President of any need for altering the policy or its administrative implementation. In appointing members of the Intellectual Property Committee, the Vice President shall seek to include members from all constituencies affected by the policy. The Vice President will seek advice prior to appointing committee members from such established groups as the Faculty Senate, the Staff Council, and the Student Senate.

This policy shall apply prospectively to all inventions and copyright works disclosed on or after the date of its approval, February 28, 2005.

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30.3 UNIVERSITY OF IOWA PATENT POLICY.

(Amended 12/09)

Note: Effective December 2009, this policy has been revised. For individual changes, see the [redlined version](#).

a. Introduction.

- (1) Nature of a patent. Patent protection provides the owner with a limited period of time in which the owner can exclude others from making, using, offering to sell, or selling the invention. The resulting temporary exclusive rights to the invention can provide an incentive for a patent owner or

a licensee to invest the resources required to advance the invention toward commercialization and use by the public. In return for offering temporary exclusive rights to the owner of a patent, a government requires the owner of the patent to make details of the invention available to the public in the patent document. Under United States law, the life of a patent extends 20 years from the date of application.

A patent is the grant of a property right by a government to the owner of an invention. Unlike copyright protections, patent rights do not follow automatically from the act of creation. The inventor or the patent's owner generally must request patent protection from the government of each country in which a patent is desired. The Patent Office in each country then will examine the application against its own laws and regulations and will -- in due course -- either deny or allow the grant of a patent in its jurisdiction. Because patent laws and associated administrative procedures are fairly complex, patent applications generally are prepared and prosecuted by specialists working on behalf of the inventor or owner.

(2) Inventions eligible for patent protection. In the United States, an invention or discovery may be eligible for patent protection if it is a process, a machine, a manufactured object, a composition of matter, or a new use or improvement of any of the preceding. Courts have interpreted the patent statute (see www.uspto.gov/main/patents.htm) to extend to software-related inventions when there is some connection to a useful, concrete result, and to biological substances when there is some evidence of human intervention. For example, isolated DNA sequences or their purified protein products can be patented because in their "natural" states they are neither isolated nor purified. New uses of "products of nature" also may be patented, as may genetic modifications of otherwise natural organisms.

If an invention meets the threshold eligibility conditions for patenting, it still must meet additional criteria in order to earn a patent. Under U.S. law, a patented invention must be useful, novel, not obvious, and supported by adequate information.

(3) Nature of inventorship. To be named as an "inventor" on a patent, an individual must have made an original contribution to the conceptualization of the invention as it is defined in the patent. The aspects of a patent that assert the defining elements of an invention are called the "claims" of the patent. If an individual has made a contribution to the conceptualization of anyone defining claim of patent, then he or she is an "inventor" of the claimed invention. If any individual is responsible for all the claims of a patent, then he or she is the sole inventor of the patent. In any other situation, the patent will have more than one co-inventor. One is not an inventor if his or her contribution was limited to "reducing to practice" the conception of the invention.

(4) Objectives of the University of Iowa Patent Policy. The primary objective of the University of Iowa Patent Policy is to enable the public to use and benefit from inventions originating at the University. In pursuing this objective, the University will seek to manage inventions in a way that advances the academic missions of the institution, including research and scholarship. The Patent Policy further provides a framework for the orderly transfer of academic inventions to the private sector in exchange for equitable compensation to the institution as well as to individual inventors. In keeping with the University's academic objectives, the policy directs that portions of the institutional earnings from any patent will support research broadly across campus, research related to the patent, and administrative efforts to secure and manage additional patents.

b. Policy.

(1) Summary of the Patent Policy. Through its designee, the University of Iowa Research Foundation (UIRF), the University will assume ownership of patents on qualifying inventions made by its employees and appointees. In a limited number of situations, the University, through its designee, will assume ownership of patents on qualifying inventions made by students and institutional visitors. Earnings from patents subject to this policy will be distributed according to the provisions of this policy.

(2) Applicability of the Patent Policy. The policy applies to inventions meeting either of the criteria below. For convenience, inventions meeting either of these criteria will be designated as "qualifying inventions."

(a) Inventions made by University employees or postdoctoral appointees in the course of their employment or appointment or in a field or discipline reasonably related to the inventor(s)' field(s) of employment or appointment.

(b) Inventions enabled by significant use of University resources when made by University employees, postdoctoral appointees, students whose inventive contribution did not arise from employment by the University, or institutional visitors not employed by the University. In both paragraph (a) above and paragraph (b), "employees" includes faculty members, staff members, part-time employees, and student employees.

The following, when customarily provided to researchers in their respective disciplines and units, shall not be considered significant use of University resources: salary, developmental assignment or award, library resources, computers, communications technologies, secretarial services, assigned offices and laboratories, and utilities.

Significant use of University resources may include: use of substantial funds received by the University through a contract or grant, use of funds allocated from internal discretionary pools, assistance of support staff outside of the inventor's department or unit, or assistance of support staff from the inventor's department when such assistance is greater than that normally provided others in the department. Significant use of University resources also may include use of shared research equipment or facilities.

(3) Role of the University of Iowa Research Foundation. The University of Iowa designates the University of Iowa Research Foundation (UIRF) as the owner of its patent rights and manager of its interests in qualifying inventions.

(4) Disclosure required. Any individual who believes that he or she has made, or contributed to the making of, a qualifying invention must disclose the invention in writing to the UIRF on the [Invention Disclosure Form](#) provided by the UIRF.

(5) University rights in qualifying inventions. On behalf of the University, the UIRF shall assume ownership of patents to qualifying inventions. In order for the UIRF to assume ownership, inventors subject to this policy shall assign to the UIRF their entire right in the invention and shall provide reasonable assistance to the UIRF in obtaining patent protection and in licensing the patent rights to others. In the case of qualifying inventions arising from federal research support, this assertion of ownership rights follows from federal law. In other contexts, the University's right to require assignment from its employees or appointees will be understood as a condition of employment or appointment. Similarly, the limited right of the University to claim ownership of patents in inventions made by students will be understood as a condition of enrollment, whereas the limited right of the University to claim ownership of patents to inventions made by institutional visitors will be understood as a condition of their access to institutional resources. Institutional visitors must acknowledge in writing their awareness of this policy before making use of institutional resources.

No inventor of a qualifying invention has the authority to assign, license, or otherwise dispose of a qualifying invention except to the University or its designee pursuant to this policy. Faculty and staff who engage in outside consulting or other external activities are responsible for ensuring that any agreements relating to those activities are not in conflict with this policy or with the University's rights or ownership interests in any qualifying inventions.

If the UIRF informs in writing the University inventor(s) that it does not wish to file a patent application in any territory based on a disclosure by the inventor(s), the inventor(s) may request from the UIRF an opportunity to take on the prosecution of the patent application. The inventor(s) may request that the UIRF waive its rights to the invention in the territory(ies) in which the UIRF

has elected not to file. The UIRF will not unreasonably deny such a request. However, any waiver of rights will be subject to the interests of any third parties, including, but not limited to, sponsors of the research leading to the invention. In addition, any waiver of the institution's rights in the patent application will expressly allow the University to continue to use the invention for research purposes and will be limited to the scope of the invention as disclosed and as used as a basis for the UIRF's determination not to file an application in the territory(ies). The UIRF waiver of institutional interest in an invention may result in personal ownership of the invention by University inventor(s) who wish to conduct further research on the invention within the institution. Such inventor(s) should be mindful that use of personally owned patents in an institutional setting may create a conflict of interest requiring disclosure and management under the institution's policies pertaining to conflict of interest (<http://research.uiowa.edu/vpr/?get=coi>).

(6) Licensure of inventions assigned to the UIRF. Consistent with the objectives of this policy and subject to the rights of any other parties, the UIRF will seek diligently to license to others the right to use inventions under patents assigned to it.

(7) Distribution of proceeds of licensure. The UIRF shall receive all payments due under a license and shall distribute such earnings under the terms of this policy within 45 days from the end of the quarter in which the earnings were received. Prior to any distribution, the UIRF shall recover any out-of-pocket expenses incurred in applying for the licensed patent(s), maintaining the licensed patents(s), or defending the licensed patent(s). Also prior to any distribution under this policy, the UIRF shall make any payments to others required by agreements, including but not limited to interinstitutional agreements for the management of jointly owned patents. Gross UIRF earnings, less its out-of-pocket expenses, less payments required to others, are designated as "distributable income." Distributable income shall be allocated as follows:

(a) The first \$100,000 of distributable, cumulative income earned under a single license will go to the inventor(s).

(b) After the first \$100,000 is distributed to the inventor(s), any further distributable income will be allocated as follows unless income in any fiscal year triggers the conditions of V-30.3b(7)(c) below:

(i) 25% of distributable income to inventor(s)

(ii) 25% of distributable income to the UIRF

(iii) 20% of distributable income to an institutional "research enrichment fund" (REF) administered on a discretionary basis by the University of Iowa Vice President for Research

(iv) 15% of distributable income to the department from which the invention arose

(v) 15% of distributable income to the college from which the invention arose

(c) In the event that income from a single license or licensure of a single patent or set of patents exceeds \$10 million in any single fiscal year, the University itself shall be granted a share of distributable income in that year, it being understood that the University President shall determine the use of such institutional share. In any year in which an institutional share is awarded, the shares allocated to the UIRF, REF, college, and department will be reduced. The share allocated to inventor(s) shall remain at 25 percent. In the event that distributable income from a single license or from licensure of a single patent or set of patents exceeds additional thresholds over \$10 million, the institutional allocation for that year shall grow while the allocations to the UIRF, REF, department, and college will be further reduced. The following summarizes the intention of the policy:

(i) When annual income is greater than \$10 million, the next \$5 million in annual income shall be distributed as follows:

- (A) Inventor(s) 25%
- (B) UIRF 20%
- (C) REF 16%
- (D) Department 12%
- (E) College 12%
- (F) University 15%

(ii) The next \$10 million in annual income shall be distributed as follows:

- (A) Inventor(s) 25%
- (B) UIRF 17%
- (C) REF 13%
- (D) Department 10%
- (E) College 10%
- (F) University 25%

(iii) Any further income in that year shall be distributed as:

- (A) Inventor(s) 25%
- (B) UIRF 13%
- (C) REF 11%
- (D) Department 8%
- (E) College 8%
- (F) University 35%

(d) Additional considerations. The University shall allow the UIRF to maintain an operating reserve equal to the estimated annual operating budget of the UIRF. Every two years the board of the UIRF will propose to the President of the University the appropriate level for the operating reserve. If the President approves the modified level, the size of the reserve may be increased or decreased accordingly. In addition, the University shall allow the UIRF to maintain a litigation reserve of \$2 million. At such point as documented national norms for the cost of patent litigation may change, the board of the UIRF may seek permission from the President of the University to alter the size of the litigation reserve.

In any single fiscal year, the UIRF may apply its share of earnings to its operating costs, the establishment of the operating reserve at the then-authorized level, and the establishment of a litigation reserve at the then-authorized level. The UIRF will return to the University any excess according to this formula: 50 percent to the REF and 50 percent to the University. The University may choose to allocate a portion of its share to departments and colleges whose inventions made significant contributions to the earnings in that year.

When more than one University inventor is named on any licensed patent, the inventors will receive equal portions of the share of distributable income allocated to that patent unless there is a modifying written agreement signed by all inventors and approved by the UIRF.

If an inventor is appointed in more than one department, the related departmental shares will be equivalent to the share each contributes to the inventor's salary. If the appointing departments are in different colleges, the related collegiate shares will be pro-rated on the same basis as the departmental shares. From time to time, it may be appropriate to allocate a portion of income otherwise granted to an academic department to an organized research unit. Any share granted to a "center," "institute," or other similar, formally acknowledged organized research unit will be determined by the Vice President for Research after consultation with the organization's director as well as relevant academic officers. In making any such determination, the Vice President for Research should consider the optimal means of advancing research at the institution.

c. Administration of the Patent Policy.

(1) Patent Advisory Group. The University of Iowa Intellectual Property Policy, of which this Patent Policy is a component, shall be administered under the oversight of the Vice President for Research. The Vice President shall be advised on matters pertaining to the Patent Policy by the Patent Advisory Group, a subcommittee of the University of Iowa Intellectual Property Committee. The Intellectual Property Committee, the responsibilities and composition of which are set forth above in V-30.2 of the University's overarching Intellectual Property Policy, shall be appointed by the Vice President for Research, who also shall designate those of its members who will comprise the Copyright Advisory Group. The Vice President for Research will consult with the Executive Vice President and Provost when designating members of the Patent Advisory Group.

The role of the Patent Advisory Group shall be to advise and make recommendations to the Vice President for Research regarding patent matters, including, but not limited to, the following:

- (a) Resolution of disputes concerning the application and interpretation of the Patent Policy;
- (b) Amendments to the Patent Policy resulting from technological and legislative changes affecting patent; and
- (c) Changes to administrative procedures involved in the implementation of the Patent Policy.

In addition, the Patent Advisory Group shall provide a forum to which faculty, staff, and students may refer questions and recommendations about the Patent Policy. Further, the Patent Advisory Committee may advise the UIRF on the disposition of selected invention disclosures.

The day-to-day administration of the Patent Policy will be performed on behalf of the University by the UIRF, under the supervision of the Vice President for Research.

(2) Appeal process. Any University faculty member, staff member, postdoctoral scholar, or student who believes he or she is adversely affected by any action or non-action of the UIRF pursuant to the Patent Policy may appeal such action or non-action in writing to the Vice President for Research, who shall consult with the Patent Advisory Committee in considering the appeal. The resulting decision of the Vice President for Research may be appealed in writing to the President of the University. Where the action or non-action forming the basis for the dispute is that of the Vice President for Research rather than the UIRF, appeal may be made in writing directly to the President of the University.

The foregoing process does not preclude the use of either informal means to resolve the dispute or applicable grievance procedures normally available to the individual based on his or her University status. (See [III-28](#) Conflict Management Resources for University Staff; [III-29](#) Faculty Dispute Procedures; [III-30](#) Student Employee Grievance Procedures; and [III-31](#) Appeals by Employees to Board of Regents.)

d. Examples.

(1) Case P1: Faculty member A makes an invention while working under the terms of a federal research grant. The UIRF assumes ownership of the related patent. (See V-30.3b(2)(a) and V-30.3b(5).)

(2) Case P2: Faculty member B is an acknowledged expert in cancer therapy. Working at her desk at home on Saturday, she designs a chemical compound that may fight non-Hodgkins Lymphoma. The UIRF assumes ownership of the related patent. (See V-30.3b(2)(a) and V-30.3b(5).)

(3) Case P3: Staff member C is employed by the University to fabricate medical devices. Working in his garage on Saturday, C invents a novel device for pruning rose bushes. The UIRF may not assume ownership of the related patent. (See V-30.3b(2)(a) and (b).)

(4) Case P4: D is a researcher spending a year-long leave at the University. D is not an employee of the University but is assigned a laboratory at the University and is provided access to University research equipment. Working in a University laboratory, D invents a device for monitoring airflow in a wind tunnel. The UIRF assumes ownership of the related patent. (See V-30.3b(2)(b) and V-30.3b(5).) Note that D must acknowledge in writing awareness of the University's Patent Policy prior to beginning work.

(5) Case P5: As a result of a class assignment, Student E invents a novel method of manufacturing a fine chemical. The UIRF's review of E's obligatory disclosure determines that E did not make significant use of University resources in making the invention. The UIRF may not assume ownership of the related patent. (See V-30.3b(2)(b).)

(6) Case P6: Working on her dissertation in her adviser's laboratory, Student F invents a novel method for the manufacture of a pharmaceutical agent. Review of F's obligatory disclosure determines that F *did* make significant use of University resources in making the invention. The UIRF assumes ownership of the related patent. (See V-30.3b(2)(b) and V-30.3b(5).)

(7) Case P7: Faculty member I discloses an invention to the UIRF. In the course of reviewing the disclosed invention it becomes clear that a national professional organization of which I is a member has issued an advisory suggesting that inventions such as I's should not be patented. The matter is referred to the board of the UIRF. The board heeds the advice of the professional organization and directs that a patent application should not be filed. (See V-30.3b(5).)

(8) Case P8: Faculty member J makes an invention in collaboration with a colleague at another university. By application of its own patent policy, the employer of J's collaborator has an ownership right in the resulting patent because of the collaborator's inventive contribution. Similarly, the UIRF has an ownership right in the resulting patent as a result of J's inventive contribution. The UIRF and the employer of J's collaborator enter an "interinstitutional agreement" (IIA) specifying that the joint ownership rights shall be licensed together and that any earnings from such a joint license will be divided equally. In the event the UIRF is designated in the IIA as the manager of the jointly owned patent, it would receive earnings attributable to both parties. After out-of-pocket expenses are recovered, the UIRF would disburse to its partner university its share of earnings, with the retained remainder treated as distributable income under this policy. (See V-30.3b(5).)

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30.4 UNIVERSITY OF IOWA COPYRIGHT POLICY.

a. Introduction.

(1) What is copyright? A copyright is a form of intellectual property protection provided by law for certain original works including written works, software, and selected audio, visual, or performed compositions. More detailed information on copyrights is available at <http://www.copyright.gov>.

The copyright protects the particular form of expression rather than the subject matter or content of the work. One cannot copyright an idea, only the particular expression of the idea. Unlike patent protection, copyright protection exists from the time an original work is created, and vests immediately when the work is fixed in a "tangible medium" for the first time. Such tangible media might include paper, a computer disk, or granite.

Holding a copyright allows the owner certain exclusive prerogatives including the right to reproduce and distribute the protected material, the right to prepare "derivative works" based on the protected material, and (in the case of various artistic works) the right to display or perform the protected work. The owner of a copyright may convey to others all or some of the rights inherent in the copyright. For example, the owner of a copyright may "assign" all interest in the protected material to another. Alternatively, the owner of a copyright may grant a limited "permission" that allows another to use the protected material. In some cases, the owner of a copyright may grant a

"license" to another that specifies the nature of any permitted uses of the copyright material.

(2) Importance of an academic copyright policy. Members of the University community -- faculty, staff, and students -- create each day large volumes of material that are subject to copyright protection. These various creations include such dissimilar works as scholarly monographs and journal articles, musical compositions, novels, textbooks, lectures, class outlines, poems, administrative software, dances, paintings, experimental software, promotional brochures, administrative correspondence, sculptures, multimedia teaching materials, videotapes, and policy documents. Many of these works have various functions and origins within the academic context. Some works arise directly from the pursuit of scholarly or creative activity and serve to convey the results of these activities; other works do not. Because copyright law and its policy-based application at the University will attribute both ownership rights and the associated rights to control subsequent uses of the protected works, an academic copyright policy must carefully balance a number of important objectives. These objectives must accommodate the various functions and origins of copyright works created at the institution.

(3) Objective of the University of Iowa Copyright Policy. The objective of the University's Copyright Policy is to advance the mission of the University by:

(a) Encouraging and supporting the exercise of academic freedom, innovation, and creativity;

(b) Structuring the rights of ownership and the rights to use copyright materials created by members of the University community in a way that:

(i) Enables the timely dissemination of materials resulting from the scholarship, teaching, research, and creative activities of faculty, staff, and students;

(ii) Permits the University to retain a copyright in and/or use materials created by members of the University community under certain circumstances;

(iii) Permits the University to meet contractual obligations to outside entities; and

(iv) Accommodates and is consistent with related University policies.

(c) Assuring compliance with applicable laws and regulations in the management of copyright materials.

b. Policy.

(1) Summary of the Copyright Policy. In order to meet the preceding various objectives, this policy allocates the ownership of copyrightable works created by faculty, staff, and students. Consistent with academic tradition and the expressed desire to encourage dissemination of the results of scholarship and research, the University agrees that in most cases, individual creators of copyrightable works of scholarship, research, or pedagogy, as well as creators of original works of art and literature, typically will hold personal copyright ownership of those works. The policy also specifies a limited body of works that will be owned by the University. In some cases, "individual" ownership might be distributed over a group of joint authors or creators. In other cases, an individual or group of individuals might hold joint ownership with the University.

(2) Application of the Copyright Policy.

(a) Individual ownership of copyrights. The University does not claim ownership of copyright in pedagogical, scholarly, artistic, or research works regardless of the mode of expression except when a work is described in section V-30.4b(2)(b) below. Therefore, in those instances where the University does not claim ownership of a copyright, the copyright will be owned by those defined as authors or creators under copyright law unless there is a contrary contractual or statutory obligation. This disclaimer of University ownership interest in copyright materials applies to faculty and staff employees of the University, postdoctoral

scholars, and to students when the works are created in the course of their educational pursuits. However, for works created by a student solely in the course of the student's employment by the University, the University may claim ownership if section V-30.4.b(2)(b) applies. The University claims no ownership of copyright in any work created outside the scope of any employment within the University. By way of illustration, see V-30.4d below, Cases C1 through C4.

The University understands that academic authors may be asked to assign to a publisher the personal copyright ownership in works treated in this section of the policy. The Board of Regents, State of Iowa, encourages academic authors to seek to retain such personal ownership in the articles and reports they publish in scholarly journals and equivalent publications. The Regents policy does not encourage academic authors to seek to retain personal ownership in published works when doing so would not be feasible or when efforts to retain personal ownership would impede eventual publication of the work (see <http://www2.state.ia.us/regents/Policies/Chapter%206/chapter6.15.htm>). The University is prepared to assist faculty members, staff members, students, and postdoctoral appointees wishing to retain personal ownership of works that may be published in scholarly journals and the like.

(b) University ownership of copyrights. The University has ownership, or the right to obtain ownership by assignment, of copyright in:

- (i) Any particular and identifiable work created pursuant to either an oral or written agreement between the creator and the University (see V-30.4d, Case C6);
- (ii) Works created in the context of carrying out administrative duties for the University (see V-30.4d, Case C7);
- (iii) Any work created by a team of faculty, staff, postdoctoral scholars, and/or students of such size or over such an extended period of time that determination of a discrete number of creators would be impossible, impractical, or potentially unfair (see V-30.4d, Case C8);
- (iv) Any work created under the terms of a contract or other binding agreement with an entity, other than the University, when such contract or agreement requires University ownership of the work (see V-30.4d, Case C9);
- (v) Any work created with a significant use of University resources (see V-30.4d, Cases C10, C11, and C12). For these purposes:
 - (A) The following, when customarily provided to authors or creators in their respective discipline and unit, shall not be considered significant use of University resources: salary, developmental assignment or award, library resources, computers, communications technologies, secretarial services, assigned offices and laboratories, and utilities.
 - (B) Significant use of University resources may include: use of substantial funds received by the University through a contract or grant, use of funds allocated for distance learning programs, assistance of support staff outside of the creator's department or unit, or assistance of support staff from the creator's department when such assistance is greater than that normally provided others in the department. Significant use of University resources also may include use of shared research equipment or facilities including use of University media production facilities. The University may determine that it has an ownership interest in a particular copyright work developed with grant or contract funding when creation of the specific work in question was an identified objective of the grant or contract. Given this rationale, specific journal articles, monograph, or

textbooks arising from grant or contract funding commonly would not be construed as identified objectives of the grant or contract but would be treated as academic benefits of having worked under grant or contract funding. In the event that creation of a copyrighted work, such as a textbook, is an identified objective of a grant or contract, the institution will make a reasonable accommodation with the author consistent with established academic tradition.

(vi) Any work created by professional and scientific staff members, merit staff members, or student employees whenever such work is the product of their assigned tasks or is a reasonably expected product of their employment. Works made by professional, scientific, and merit staff members generally are subject to institutional ownership because they are either "assigned tasks" or "reasonably expected outcomes" of employment. However, the University acknowledges that a limited number of professional staff members have certain prerogatives to set their own research, scholarly, pedagogical, or creative tasks. Accordingly, the University is prepared to acknowledge personal ownership of works arising from these professional endeavors subject to other conditions of this policy. (See V-30.4d, Cases C5, C13, and C14.)

In any case where the University has the right to ownership under the provisions of this V-30.4b(2)(b), the University may require all persons who are employed by the University and who might otherwise have a potential claim to such work to execute a document as a condition of their employment in which they 1) state they have no rights to the work, or 2) assign to the University those rights they may hold. Any University employee who makes an assignment of a work to the University can request and will be granted a non-exclusive royalty-free license to reproduce, adapt, perform, or display the assigned work for his or her own scholarly, research, or creative purposes.

(c) Disclosure. Personally owned copyright works subject to V-30.4b(2)(a) of this policy need not be disclosed. However, certain works created subject to V-30.4b(2)(b) of this policy should be disclosed. The creator of any work in which the University may have an ownership interest under V-30.4b(2)(b) of the Copyright Policy shall disclose the work promptly in writing to the UIRF using the disclosure form provided by that group. Such disclosure shall be made as soon as possible when any of the following criteria apply: 1) a third party has a contractual basis for asserting a right to use the work (e.g., as a consequence of a sponsored-research agreement); 2) a third party has expressed interest in obtaining rights to use the work; 3) the creator(s) of the work believe that a third party could become interested in obtaining rights to use the work if made aware of an opportunity to do so; 4) the creator(s) of the work wish to assert personal copyright ownership in the work and so wish to request an institutional determination of their personal standing under the terms of this policy.

In those cases when a disclosure is made in order to request a determination of copyright ownership, the UIRF will provide a copy of the disclosure to the Vice President for Research and to the appropriate academic and/or administrative official(s) familiar with the circumstances in which the work in question was created. Such official(s) then in turn will provide the UIRF any available information relevant to the questions of copyright ownership, rights to any proceeds, and other issues deemed relevant to the situation. The UIRF shall then prepare an assessment for the Vice President for Research. The final determination on these questions shall be the responsibility of the Vice President for Research, subject to the right of the creator(s) to appeal any such determination to the President of the University as provided in V-30.4c(2) below. Upon final resolution of the issues raised by the disclosure, the creator(s) and the University, where appropriate, will execute such agreements as are necessary to document clearly the rights and responsibilities of the parties.

(d) Distribution of income. The UIRF shall receive all payments due under a license and shall distribute such earnings under the terms of this policy within 45 days from the end of the quarter in which the earnings were received. Prior to any distribution the UIRF shall recover any out-of-pocket expenses incurred in applying for the licensed copyrights(s), maintaining

the licensed copyright(s), or defending the licensed copyright(s). Also prior to any distribution under this policy, the UIRF shall make any payments to others required by agreements, including but not limited to interinstitutional agreements for the management of jointly owned copyrights. Gross UIRF earnings, less its out-of-pocket expenses, less payments required to others, is designated as "distributable income." Distributable income shall be allocated as outlined below. For clarity, please note the following: 1) The distribution protocols outlined do not apply to personally owned copyright but only to copyrights owned by the UIRF on behalf of the institution; 2) in order to qualify for a share of distributable income allocated to "author(s)," an individual must have held a mutually acknowledged ownership interest in the copyright to the subject work and must have assigned any legitimate copyright ownership he or she held to the UIRF; 3) in the event that no authors have assigned personal copyright ownership to the UIRF, no author(s)' share will be allocated. In this case, all distributable income shall be allocated pro rata to the other recipient groups under V-30.4b(2)(d)(ii) below:

(i) The first \$100,000 of distributable, cumulative income will go to the author(s).

(ii) After the first \$100,000 is distributed to the author(s), any further distributable income will be allocated as follows unless income in any fiscal year triggers the conditions of V-30.4.b(2)(d)(iii) below:

(A) 25% of distributable income to author(s)

(B) 25% of distributable income to UIRF

(C) 20% of distributable income to an institutional "research enrichment fund" (REF) administered on a discretionary basis by the Vice President for Research

(D) 15% of distributable income to the department from which the copyright arose

(E) 15% of distributable income to the college from which the copyright arose

(iii) In the event that income from a single license or licensure of a single copyright or set of copyrights exceeds \$10 million in any single fiscal year, the University itself shall be granted a share of distributable income in that year, it being understood that the University President shall determine the use of such institutional share. In any year in which an institutional share is awarded, the shares allocated to the UIRF, REF, college, and department will be reduced. The share allocated to inventor(s) shall remain at 25 percent. In the event that distributable income from a single license or from licensure of a single patent or set of patents exceeds additional thresholds over \$10 million, the institutional allocation for that year shall grow while the allocations to the UIRF, REF, department, and college will be further reduced. The following summarizes the intention of the policy:

(A) When annual income is greater than \$10 million, the next \$5 million in annual income shall be distributed as follows:

(I) Inventor(s) 25%

(II) UIRF 20%

(III) REF 16%

(IV) Department 12%

(V) College 12%

(VI) University 15%

(B) The next \$10 million in annual income shall be distributed as follows:

(I) Inventor(s) 25%

- (II) UIRF 17%
- (III) REF 13%
- (IV) Department 10%
- (V) College 10%
- (VI) University 25%

(C) Any further income in that year shall be distributed as:

- (I) Inventor(s) 25%
- (II) UIRF 13%
- (III) REF 11%
- (IV) Department 8%
- (V) College 8%
- (VI) University 35%

(iv) Additional considerations. The University of Iowa shall allow the UIRF to maintain an operating reserve equal to the estimated annual operating budget of the UIRF. Every two years the board of the UIRF will propose to the President of the University the appropriate level for the operating reserve. If the President approves the modified level, the size of the reserve may be increased or decreased accordingly. In addition, the University shall allow the UIRF to maintain a litigation reserve of \$2 million. At such point as documented national norms for the cost of intellectual property litigation may change, the board of the UIRF may seek permission from the President of the University to alter the size of the litigation reserve.

In any single fiscal year, the UIRF may apply its share of earnings to its operating costs, the establishment of the operating reserve at the then authorized level, and the establishment of a litigation reserve at the then authorized level. The UIRF will return to the University any excess according to this formula: 50 percent to the REF and 50 percent to the University. The University may choose to allocate a portion of its share to departments and colleges whose copyrights made significant contributions to the earnings in that year.

(e) Handling copyright works that may be subject to patent protections. Certain works -- particularly software -- are subject to both copyright protection and patent protection. In the event that a work created at the University is subject to both copyright protection and patent protection, a finding under this policy that copyright to the work will be owned by the author or authors will not obviate the University's right to claim ownership in any associated patent or patents. The University's rights in patentable inventions are defined in the University of Iowa Patent Policy (see V-30.3 above).

c. Administration of Copyright Policy.

(1) Copyright Advisory Group. The University of Iowa Intellectual Property Policy, of which this Copyright Policy is a component, shall be administered under the oversight of the Vice President for Research. The Vice President shall be advised on matters pertaining to the Copyright Policy by the Copyright Advisory Group, a subcommittee of the University of Iowa Intellectual Property Committee. The Intellectual Property Committee, the responsibilities and composition of which are set forth above in V-30.2 of the University's overarching Intellectual Property Policy, shall be appointed by the Vice President for Research, who also shall designate those of its members who will comprise the Copyright Advisory Group. The Vice President for Research will consult with the Executive Vice President and Provost when designating members of the Copyright Advisory Group.

The role of the Copyright Advisory Group shall be to advise and make recommendations to the Vice President for Research regarding copyright matters, including, but not limited to, the following:

- (a) Resolution of disputes concerning the application and interpretation of the Copyright Policy;
- (b) Amendments to the Copyright Policy resulting from technological and legislative changes affecting copyright; and
- (c) Changes to administrative procedures involved in the implementation of the Copyright Policy.

In addition, the Copyright Advisory Group shall provide a forum to which faculty, staff, and students may refer questions and recommendations about the Copyright Policy.

The day-to-day administration of the Copyright Policy will be performed on behalf of the University by the UIRF, under the supervision of the Vice President for Research.

(2) Appeal process. Any University faculty member, staff member, postdoctoral scholar, or student who believes he or she is adversely affected by any action or non-action of the UIRF pursuant to the Copyright Policy may appeal such action or non-action in writing to the Vice President for Research, who shall consult with the Copyright Advisory Committee in considering the appeal. The resulting decision of the Vice President for Research may be appealed in writing to the President of the University. Where the action or non-action forming the basis for the dispute is that of the Vice President for Research rather than the UIRF, appeal may be made in writing directly to the President of the University.

The foregoing process does not preclude the use of either informal means to resolve the dispute or applicable grievance procedures normally available to the individual based on his or her University status. (See [III-28](#) Conflict Management Resources for University Staff; [III-29](#) Faculty Dispute Procedures; [III-30](#) Student Employee Grievance Procedures; and [III-31](#) Appeals by Employees to Board of Regents.)

d. Examples. The following examples illustrate how the policy would apply to specific situations and are accompanied by references to the governing policy sections.

(1) Case C1: Faculty member A writes an article using a computer and supplies provided by the University. Copyright in the article belongs to A. Faculty member A may choose to assign ownership of this copyright to a journal as part of a publication agreement without institutional involvement. (See V-30.4b(2)(a).)

(2) Case C2: Faculty member B creates a painting using supplies and facilities of the University customarily provided to other faculty members in the unit. Copyright in the painting belongs to B. (See V-30.4b(2)(a).)

(3) Case C3: Graduate student C writes a dissertation while serving as a University research assistant. The student owns the copyright in the dissertation since it is an academic requirement. (See V-30.4b(2)(a).)

(4) Case C4: Staff member D, a nurse, writes a novel at home. Copyright in the novel is owned by D since the work was not created within the scope of University employment. (See V-30.4b(2)(a).)

(5) Case C5: Staff member E, a senior research associate, writes a journal article based on original research conceived by and conducted by E. E owns the copyright in the journal article since it is a scholarly work and is not a specified outcome of E's employment by the University. (See V-30.4b(2)(a) and V-30.4b(2)(b)(i).)

(6) Case C6: The executive officer of an academic department asks faculty colleague F to write a summary of the department's history for inclusion in the University's *General Catalog*. F agrees to do so. Copyright of the summary history belongs to the University since it is a specific work created as a consequence of an agreement between faculty member F and a colleague acting on behalf of

the institution. (See V-30.4b(2)(b)(i).)

(7) Case C7: Faculty member G drafts a report for the University as part of an academic review of a department at the University. Copyright of the report belongs to the University since G created it while carrying out an administrative assignment from the University. (See V-30.4b(2)(b)(ii).)

(8) Case C8: Beginning ten years ago, faculty member H worked collaboratively with faculty and staff colleagues to develop successive versions of software designed to control a research apparatus in H's laboratory. The various collaborators did not document their individual contributions to the software and memory of any specific individual contributions to the earlier work has faded. Copyright of the current version of the software belongs to the University since any assessment of individual copyright ownership of the current software would be impractical and could result in an unfair determination. The failure to document individual contributions would not, itself, generate institutional ownership, but in this instance documenting the contributions might have made recovery of forgotten facts easier. (See V-30.4b(2)(b)(iii).)

(9) Case C9: Faculty researcher J is principal investigator on an institutional contract with a private company. The contract is for the creation of software to manage power plants. The terms of the contract provide that the corporate sponsor will have an option to license the software created under the contract. While J may be the owner of the copyright in the software under copyright law, J has the obligation to assign this ownership to the institution so that the University may meet the contractual requirement to offer the corporate sponsor an option to the work. (See V-30.4(b)(2)(b)(iv).)

(10) Case C10: Faculty researcher K is principal investigator on a federal grant that provides significant funding to meet the proposed objective: development of a particular piece of medical imaging software. The terms of the federal award neither compel nor empower the University to take ownership of the copyright in the resultant software. Even so, the University has a policy-based opportunity to require K to assign copyright ownership in the software to the institution since use of the grant funds constitutes "significant use of University resources." In assessing its rights to request assignment of a copyright because of the use of grant funds, the University will consider requesting assignment only of copyrights to works specified as objectives of the grant-funded work. In this example, the University would not seek ownership of the copyright in other related works such as journal articles, monographs, or textbooks that may arise from the grant funding since these works are not commonly construed as identified objectives of the grant. To avoid any dispute, faculty member G should work with the Vice President for Research prior to distribution of any grant funds to lay the groundwork for the future resolution of any potential conflicting copyright claims.

(11) Case C11: Faculty member L is principal investigator of a grant that provides faculty member F with travel funds to visit a library in a foreign country so that F can do research. Later F produces an article based upon this research. Even though faculty member F's efforts were supported by a grant, the copyright belongs to F. Even if preparation of a publication is a specified objective of a grant, the University will not seek assignment of the copyright in that work.

(12) Case C12: Faculty member M begins to create a copyrightable web-based work that will help high school students select a college. After three months, M realizes that the work cannot be completed without substantial use of University staff computer experts. M requests and receives permission to have access to this expertise. Faculty member M would have been entitled to the copyright in work under this policy if there had been no infusion of substantial resources; however, because of the infusion of University resources, the University may have a claim. Faculty member M should consult with the Vice President for Research at the time assistance is requested to lay the groundwork for the future resolution of any potential conflicting copyright claims. (See V-30.4b(2)(b)(v).)

(13) Case C13: N, a professional staff writer at the University, prepares original text for a brochure describing research in a college. Even though N prepared original text, the University owns the

copyright in the brochure material since it is a reasonably expected product of N's employment. (See V-30.4b(2)(b)(vi).)

(14) Case C14: Undergraduate student O is an hourly-wage, graphics designer in a University unit. In the course of this work, O prepares a poster for an institutional lecture series. Even though O is a student, the University owns the copyright in the poster design since it was prepared as a consequence of O's employment by the institution and not as part of O's educational pursuits. (See V-30.4b(2)(b)(vi).)

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PART V. ADMINISTRATIVE, FINANCIAL, AND FACILITIES POLICIES

CHAPTER 32: LEASE OF REAL PROPERTY

(Amended 9/93; 3/01; 3/09)

- [32.1 Lease of Space for Use by the University](#)
- [32.2 Lease of University Space to an Outside Entity](#)
- [32.3 Policies and Guidelines](#)
- [32.4 Environmental Review Prior to Acquisition of Real Estate](#)

32.1 LEASE OF SPACE FOR USE BY THE UNIVERSITY.

Any unit of the University having a need for additional on-campus space should attempt to secure it through Space Planning and Utilization (Facilities Management; or, at UIHC, contact Hospital Planning). In the event on-campus space is not available, the Business Manager will, on the basis of a direct request from Space Planning and Utilization, attempt to locate suitable space in the area, negotiate lease terms on behalf of the Board of Regents and prepare and submit the appropriate documents to the Board for approval.

Any unit of the University having a need for space outside Iowa City should contact the Business Manager and the same steps as outlined above will be followed except that Space Planning and Utilization (Facilities Management) need not be involved.

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32.2 LEASE OF UNIVERSITY SPACE TO AN OUTSIDE ENTITY.

Any transaction involving the leasing of University-owned space will be handled by the Business Manager. Terms will be negotiated on behalf of the Board of Regents and the appropriate documents will be prepared and submitted to the Board for approval.

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32.3 POLICIES AND GUIDELINES.

Although the leasing of real property does not easily lend itself to formal bidding procedures, it is a purchase of service and is therefore subject to all applicable portions of the University purchasing procedures found in [V-11](#).

(See also IC 262.9 (14).)

32.4 ENVIRONMENTAL REVIEW PRIOR TO ACQUISITION OF REAL ESTATE.

(3/01; 3/09)

- a. General. It is the policy of The University of Iowa to make all appropriate inquiries regarding the environmental condition of real estate assets prior to acquisition to minimize the potential exposure to liability and claims for damages under applicable laws governing the environment and hazardous substances or hazardous conditions. No real property shall be acquired and added to the real property assets of the University until an environmental site assessment has been completed. No commitment to

accept a donation or bequest of real property shall be made until an environmental site assessment has been completed.

b. Scope. Acquisition of real property includes any manner by which the University obtains a property interest in real estate, including purchase, lease, or gift. Federal and state statutes impose certain liabilities on owners and operators of real property when hazardous substances have been deposited, stored, or released on the property. "Hazardous substance" is broadly defined to include a wide array of chemicals and compounds. To reduce the risk of liability, the University will complete an environmental site assessment (ESA) prior to the acquisition of any parcel of real property. If potential hazards are identified, the University may then weigh the risks to determine whether the acquisition is beneficial and appropriate. If the University makes all appropriate inquiry prior to acquisition and no risks are identified by the ESA, the University may, under certain circumstances, be entitled to assert a defense to liability if hazardous substances are later discovered that were unknown at the time of acquisition.

c. Environmental Review Process.

(1) All environmental site assessments shall be conducted in accordance with and shall meet the requirements of the U.S. Environmental Protection Agency "Standards and Practices for All Appropriate Inquiries" (40 CFR 312). All environmental site assessments shall be performed according to standards established by the American Society for Testing and Materials (ASTM).

(2) At a minimum, an initial ESA using the most recent version of the American Society for Testing and Materials (ASTM) Standard E-1528 "Standard Practice for Environmental Site Assessments: Transaction Screen Process" must be conducted on every potential real estate asset prior to acquisition. The scope of any further assessment will be determined by the findings of the transaction screen and by the property's location and history.

(3) The review process for acquisition of real estate will be the responsibility of the University Environmental Compliance Department, the University Business Office, and the General Counsel's Office.

(a) All contracts for ESAs and for real property acquisition shall be in a form acceptable to the General Counsel's Office.

(b) The General Counsel's Office, the University Business Office, and the Environmental Compliance Department shall review the ESA report.

(c) Investigation of other environmental issues or conditions beyond the scope of the ASTM guidelines may be required and will be determined and performed on a property-by-property basis. These may include the following: asbestos-containing materials, radon, lead-based paint, lead in drinking water, and wetlands.

(4) If the initial transaction screen indicates areas of concern, the property may be rejected, accepted with the identified risks, or subject to further investigation as a Phase I or II ESA.

(5) If a Phase I ESA is requested, it shall be conducted by an "environmental professional," as defined in 40 CFR 312, "Standards and Practices for All Appropriate Inquiries," unless the University has a qualified employee to do the review. A Phase I review should be conducted following the most current version of ASTM Standard E-1527, "Standard Practice for Environmental Site Assessments: Phase I Environmental Site Assessment Process."

(6) If a Phase II ESA is requested, it must be conducted by an outside consultant, and shall include an examination and sampling of the property and testing and analysis of all samples collected, and shall be conducted in accordance with the most current version of ASTM Standard E 1903, "Standard Guide for Environmental Site Assessments: Phase II Environmental Site Assessment Process."

(7) Recommended Minimum Environmental Review by Property Type.

(a) Residential property of four or fewer dwelling units: At a minimum, conduct a site visit employing the ASTM E-1528 transaction screen site visit segment.

(b) Vacant or unoccupied land: Complete evaluation under the ASTM E-1528 "Transaction Screen Process."

(c) Industrial and Commercial Sites: Engage an environmental professional to conduct a Phase I ESA according to the most current version of ASTM Phase I Standard E-1527 "Phase I Environmental Site Assessment Process," including a review of copies of all permits, licenses, notices of violation, orders, or consent agreements issued to owners or operators (tenants) of the site.

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PART V. ADMINISTRATIVE, FINANCIAL, AND FACILITIES POLICIES

CHAPTER 33: BUILDING RENEWAL

(Amended 9/93; 9/98; 7/1/08)

- [33.1 Building Renewal Defined](#)
- [33.2 Allocation of Funds](#)
- [33.3 Procedure](#)
- [33.4 Minor Maintenance](#)
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33.1 BUILDING RENEWAL DEFINED.

The term "Building Renewal" applies to buildings and some fixed equipment. It does not apply to minor maintenance, painting, or movable equipment. Legislative Building Renewal appropriations are the major source of remodeling funds.

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33.2 ALLOCATION OF FUNDS.

(Amended 9/99)

Departmental requests for Building Renewal funds are made on the "Request for Building Renewal" form available at the following web site: <http://www.uiowa.edu/~fusfsg/admin/forms/forms.htm>. The forms are to be submitted through regular administrative channels to Facilities Management. If the request is consistent with relevant policies, cost estimates will be prepared and forwarded to the University administration.

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33.3 PROCEDURE.

- a. A Building Renewal project, from the time of request to completion of work, may take a number of months. Thus every effort should be made to identify need as soon as requirements can be accurately defined. A narrative description of the required work and, if appropriate, a rough sketch, are sent with the Building Renewal form through normal administrative channels to Facilities Management. If professional assistance is needed in the preparation of the request, contact Facilities Management.
- b. If the request is consistent with relevant policies, it will be submitted to Design and Construction Services for the preparation of preliminary plans and estimates. This service will be provided free of cost to the department when the prescribed Building Renewal procedure is followed.
- c. When the preliminary estimates are available, the request is forwarded to the University administration for consideration of an allocation. Upon receipt of an allocation, notice will be given to the department and to Design and Construction Services for the preparation of detailed working drawings and specifications. Departmental approval of these drawings and specifications will be secured before work is begun. Work will be accomplished by Operations and Maintenance or by a private contractor solicited

according to appropriate procedures.

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33.4 MINOR MAINTENANCE.

Minor repairs to doors, windows, shades, radiators, and other fixtures, including chairs, may be reported by any member of the faculty and staff to Operations and Maintenance.

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33.5 REVIEW BY ENVIRONMENTAL HEALTH AND SAFETY OFFICE.

On an as-needed basis, plans for new construction and remodeling of University buildings and facilities are submitted to the Environmental Health and Safety Office (EHS) for review of those aspects related to health and safety. Recommendations of the EHS are returned to the submitting office.

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PART V. ADMINISTRATIVE, FINANCIAL, AND FACILITIES POLICIES

CHAPTER 34: PROCEDURAL STEPS FOR CAPITAL IMPROVEMENT PROJECTS

(President 11/15/66; amended 9/93; 11/07; 2/08)

[34.1 General Policy](#)

[34.2 Steps in Planning and Constructing Improvement Projects](#)

[34.3 Total-Cost-of-Ownership Decision Framework](#)

34.1 GENERAL POLICY.

- a. Capital improvement projects include building projects -- new construction, addition, renovation, renewal, repairs, site development, utility services, parking facilities, roads, fixed equipment installation and other similar projects with budgets of \$25,000 or more.
- b. Capital improvements are developed in accordance with procedures of the Board of Regents, State of Iowa, and are accomplished by University administration in consultation with existing committees and the users of the facility.
- c. Major capital improvements, those with budgets exceeding \$250,000, are developed and accomplished through an approval process by the Board of Regents based upon recommendations from the University. Capital improvement recommendations are presented for consideration and action by the Board of Regents through the Register of Capital Improvements which is included in the monthly Business Docket of the University.
- d. The responsibility for accomplishing capital improvements for projects with budgets less than \$250,000 has been delegated by the Board of Regents to the University.
- e. The University has assigned to the University Business Manager responsibility for coordinating the preparation for the University Business Docket including the Register of Capital Improvements. The University has further assigned to the University Business Manager the responsibility for approval of all contractual and other documents for capital improvement or to recommend approval of those documents reserved for approval for the Executive Director of the Board of Regents.
- f. The University has assigned to Facilities Management the responsibility for campus planning including specific planning for project development. The planning responsibility is either shared or further delegated in certain units or services of specialization including University of Iowa Hospitals and Clinics, Utility Systems, Parking System, and institutional roads. The University Campus Planning Committee reviews, considers and advises the University administration on capital improvement activity that has an impact on the campus.

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34.2 STEPS IN PLANNING AND CONSTRUCTING IMPROVEMENT PROJECTS.

The following is a description of the major steps in planning and constructing improvement projects.

- a. Establish the project scope and description and identify the funding source.
- b. Retain professional design assistance. This is accomplished by administrative support persons. For projects exceeding one million dollars, the approval of the Board of Regents is required to initiate this process. The process for selection of architects is established by the Regents as well. The selection of architects for recommendation to the President and the Regents is the responsibility of the Architects Selection Committee. University architects and/or engineers may be assigned direct responsibility for the project in addition to or in lieu of consultant architects.
- c. Prepare preliminary plans and project budget. Preliminary plans are prepared by the consultant or University architect in consultation with the users of the facility and appropriate administrative personnel. The plans are reviewed and approved by appropriate administrative personnel. Alterations to the campus under the review authority of the Campus Planning Committee are referred to that committee for advice and comment. This includes project site selection and use of the site. The site selection, preliminary plans, project budget and source of funds, and other details as appropriate are submitted to the Regents for approval or revision.
- d. Construction Documents. Upon receipt of administrative and Regent approval of the preliminary plans and budget, the architect is authorized to proceed with the further development of the plans and specifications. A second review of plans may be required by the Regents at the design development stage of planning. Otherwise, planning is authorized to proceed through the preparation of final plans and specifications for the project. The final plans and specifications become part of the contract between the project contractor and University and describe what the contractor is to build for the University. The review and approval of other agencies, such as the state building code commissioner, are also obtained as required.
- e. Advertisement for Bids. The project is advertised by the Board of Regents for the University and bids are received from contractors according to Regent policy and state law. Bids are opened and an award recommendation is made to the Regents at this point. The Board of Regents awards the construction contract.
- f. Construction. Design and Construction Services of the University, or the Hospital Environmental Services, or their representative, oversees the construction of the project by the contractor(s). At the completion of construction, the project is accepted by the University, reported to the Board of Regents and the user occupies the facility.

The entire process is managed by Facilities Management, or the UIHC, to assure conformance to Board of Regents and state requirements and to provide design and construction quality assurance. Assistance in beginning the process can be obtained by contacting Facilities Management or the UIHC assistant director for planning.

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34.3 TOTAL-COST-OF-OWNERSHIP DECISION FRAMEWORK.

(11/07; 2/08)

The University of Iowa employs a broad project decision-making framework based on the total-cost-of-ownership. The total-cost-of-ownership is a composite of financial obligations consisting of the costs for the initial capital design and construction; operations and maintenance; utilities and energy; renewal; and decommissioning or demolition. To take future costs into consideration and aid decision making during the design and construction phases, the University has established the following design standards, policies, and procedures.

- a. Commissioning. Commissioning is a process that assures that building systems are designed, installed, functionally tested, and capable of being maintained and operated based on the defined expectations. All new facilities and major renovations shall be commissioned. Project budgets shall support the cost for

commissioning.

b. Utilities capacity and infrastructure growth funding. All capital project budgets requiring approval of the Board of Regents, State of Iowa, shall include contributions to a utilities infrastructure growth fund for central plants, where connection to central systems is available. Central plants provide the most cost-efficient production of utilities due to economies of scale. The offset amount apportioned to a capital project will be no more than the estimated cost to install gas-fired boilers and electric-powered chillers in the building, sized to meet building capacity, including 50 percent redundancies, which is the minimum redundancy for a stand-alone system. This offset contribution is to cover the cost of increased capacity in the central plants necessary to meet the demand created by the new and renovated facilities on campus.

c. Life cycle cost investments. All new construction and major renovations of facilities that are heated or cooled by a mechanical or electrical system shall implement the recommendations of a life cycle cost analysis. Project budgets for new construction and major renovations must support meeting the best overall life cycle investment. Minor renovation projects must invest in conservation improvements up to a seven-year payback level. The provisions of this section may be appealed through the Capital Projects Review Committee.

d. Energy rebates. For General Education Fund (GEF)-supported facilities, the energy rebates offered on individual projects will be placed in a University energy conservation account and will be reinvested to further other campus conservation efforts that will help offset the demand created by the new project. For non-GEF facilities, rebates shall be managed by the auxiliary or by University of Iowa Hospitals and Clinics, and must be used to reinvest in energy conservation opportunities.

e. Emergency Power. All capital projects requiring emergency power shall include the design and installation of an emergency generator, ancillary support equipment, and connections in the scope and budget of the project. Where effective emergency power is available from a central plant, emergency power shall be furnished by the central plant and the project shall include budgeted, capital contributions to the utility enterprise for that emergency power service. The offset amount apportioned to a capital project will be no more than the estimated cost to install an emergency power generator at the building site.

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PART V. ADMINISTRATIVE, FINANCIAL, AND FACILITIES POLICIES

CHAPTER 35: CONDITIONS OF USE OF UNIVERSITY FACILITIES

(President 7/1/78; amended 9/93; 10/94; 1/02; 12/03; 10/04; 6/07; 7/07; 10/07; 7/1/08; 12/09)

[35.1 Definitions](#)

[35.2 General Policy on Use of University Facilities](#)

[35.3 Application and Approval](#)

[35.4 Use of Athletic and Multi-Use Facilities](#)

[35.5 Prohibitions in Use of Facilities](#)

[35.6 Old Capitol Use Policy](#)

35.1 DEFINITIONS.

a. University facilities. Unless the context otherwise requires, the term "University facilities" as used herein, includes all campus buildings and grounds except the following: Finkbine Golf Course, Kinnick Stadium, Old Capitol, Museum of Art, Iowa House, Hancher Auditorium, University tennis courts, office space in University buildings, and any other space which is committed to internal University use at all times or in which public use would be inconsistent with its primary function.

b. Primary uses. Primary uses include established student, faculty, and staff activities which are part of the course of regular University business, including classroom activities, faculty and staff work and research activities, University committee meetings, regular meetings of University-wide student government, and other activities necessary to and a regular part of the conduct of University business which occurs in space assigned use during normal operating hours of the facility.

c. Non-primary uses. Non-primary uses include all uses of University facilities which are neither primary uses nor casual uses.

d. Casual uses. Casual use means any spontaneous use of University facilities for which there is no prior promotion, solicitation, or purposeful attempt to attract the public.

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35.2 GENERAL POLICY ON USE OF UNIVERSITY FACILITIES.

University facilities are dedicated to primary uses within the institution. Such primary uses, however, do not require that University facilities be exclusively reserved for those uses, and it is therefore University policy to make University facilities available for other uses which are consistent with the University's mission as a public institution of higher education.

a. In the absence of a competing primary use, University facilities shall be available to groups within or outside the University for purposes which are consistent with the academic mission of The University of Iowa. In applying this standard to any request for use of University facilities, the following factors shall

be considered indicative of the consistency of a proposed use with the academic mission of the University:

- (1) If the proposed use is appropriately sponsored by an academic department of the University;
- (2) If the proposed use is appropriately sponsored by a student, staff, or faculty organization which is officially recognized by the University;
- (3) If the proposed use contributes directly to an established academic program of the University;
- (4) If the proposed use is part of or contributes to the outreach efforts of the University;
- (5) If the proposed use is non-profit making in the commercial sense;
- (6) If the proposed use does not involve efforts at selling commercial products or services to students or staff;
- (7) If the proposed use is open to students, faculty or staff of the University;
- (8) If the proposed use is academic or educational in nature. This listing of factors is not intended to be exhaustive, nor is the presence or absence of any one or more factors determinative of the appropriateness of a planned use.

b. The following requirements must be satisfied in all cases:

- (1) The proposed use must not conflict with scheduled or anticipated primary uses, nor interfere with ongoing primary uses.
- (2) Adequate physical space must be available for the proposed use.
- (3) Adequate support services must be available, including restroom facilities, security, overnight accommodations, food service, parking, janitorial services, maid services, and day care services.
- (4) The proposed use must not present a physical danger to persons or the possibility of damage to the University facilities or to equipment.
- (5) Evidence must be presented by the user of ability to pay the rates and charges for use of University facilities and services and, where appropriate, advance payment of a portion of the anticipated rate and charge and/or refundable damage deposits may be required.
- (6) Assurance must be given in writing that required support services (such as overnight accommodations, day care, and the like) which the University deems necessary but is not providing, will be provided by the user.

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35.3 APPLICATION AND APPROVAL.

(Amended 10/04; 6/07)

Application for proposed non-primary uses of University facilities should be made to the following offices:

- a. Events Services -- for use of the Iowa Memorial Union and Danforth Chapel.
- b. Vice President for Student Services -- for use of all outside University facilities.
- c. Facilities Management -- for use of all other University facilities.
- d. Office of the Executive Vice President and Provost -- for general assignment classrooms.

Decisions regarding scheduling, space allocation, rates, facilities use, application deadlines, and all other matters

relating to proposed uses of University facilities by non-primary users shall be made by the office to which application for use is made. Application for a proposed non-primary use that involves multiple University facilities may be made to the offices specified above.

In approving a proposed non-primary use, the office to which application is made may specify such conditions of the proposed use as is deemed advisable. An application may be denied for failure of the applicant to provide full and accurate information as requested.

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35.4 USE OF ATHLETIC AND MULTI-USE FACILITIES.

(President 4/73; amended 12/03)

All athletic and multi-use facilities (Duane Banks Field [baseball], Ashton Cross Country Course, Grant Field [field hockey], Pearl Field [softball], Kenyon Football Practice Facility, Kretzmeyer Track, Carver-Hawkeye Arena, Finkbine Golf Course, Recreation Building, Indoor Practice Facility, Field House, and other outdoor and indoor practice facilities and playing fields) shall be scheduled as follows:

- a. Athletic events. All intercollegiate competitive events will be scheduled with the approval of the Director of Athletics and then submitted to the Presidential Committee on Athletics (PCA) for approval. Athletics' usage of multi-use facilities shall be scheduled by the Director of Athletics in consultation with the Director of Recreational Services .
- b. Recreation and academic events. All recreational and academic events will be scheduled with the approval of the Director of Recreational Services.
- c. Other activities and events not covered in paragraph a or b. Requests for the use of athletics or recreational facilities are to be submitted to either the Director of Athletics Facilities or the Director of Recreational Services, depending on the facility being requested. The request will then be reviewed according to University policies. Upon approval and if deemed necessary, a contract will be produced and sent to the Business Office for University consideration and approval.

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35.5 PROHIBITIONS IN USE OF FACILITIES.

(Amended 9/92; 10/94; 9/98; 9/99; 2/00; 7/07; 10/07; 7/1/08; 12/09)

Note: Effective December 2009, paragraph d has been revised. For individual changes, see the [redlined version](#).

- a. Smoke-free campus policy. Pursuant to the [Iowa Smokefree Air Act](#), The University of Iowa is a smoke-free facility. Smoking is prohibited in any building, vehicle, or outdoor area owned, leased, or controlled by the University.

(1) Smoking is prohibited in all buildings and vehicles owned or leased by The University of Iowa, regardless of location. This includes Kinnick Stadium and the University of Iowa Hospitals and Clinics.

(2) Smoking is also prohibited on all University grounds and in any outdoor area controlled by the University. This includes all University parking lots and parking ramps, athletic fields, tennis courts, golf courses, and recreational areas. Smoking is prohibited inside any vehicle located on such University grounds.

(3) The University owns and maintains a limited number of streets within its campus borders. Smoking is prohibited on such streets and the adjacent sidewalks. See [University of Iowa maps](#) outlining the campus grounds where smoking is prohibited.

(4) When any person enters the grounds of the University, any smoking material shall be extinguished and disposed of in an appropriate receptacle at the perimeter of the grounds of the University.

(5) This policy does not apply to buildings and outdoor areas of the University of Iowa Research Park that are owned by or leased to private entities, except if those buildings or areas are used for

University programs or employees.

b. Food and beverages. Food and beverages shall be consumed in academic buildings only in areas designated by the responsible administrative (e.g. collegiate, departmental) unit.

c. Concert tickets. Minors are permitted to purchase tickets for concerts held on campus scheduled primarily for the entertainment of University students. If conditions warrant a change in this policy, the University may prohibit minors who are not University students from purchasing tickets, on a concert-by-concert basis or a site-by-site basis.

If the content of the concert is deemed to be "obscene material" as defined by *Iowa Code* 728, sale of tickets to minors may be prohibited, unless the minor is accompanied to the concert by a parent.

d. Animals in buildings. Dogs and other mammals, birds, and reptiles are not permitted in any University building or structure, and if found are subject to impoundment. Service animals and experimental subjects are excepted.

e. Grilling. Anyone grilling food on campus must follow the guidelines outlined on the Public Safety web page (www.uiowa.edu/~pubsfty/UI%20Grilling%20Policy.pdf) or the Risk Management web page (www.uiowa.edu/~fusrm/grilling).

(See also IAC [681]12.7(9), 12.7(10), 12.7(11), and 12.7(262).)

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35.6 OLD CAPITOL USE POLICY.

The main levels of Iowa's Old Capitol have been restored as a museum and historic landmark, accurately depicting the time in which it served successively as a territorial and state capitol. Because of its statewide and national significance, and because the furnishings in the building are made up largely of antiques and other historic artifacts, Old Capitol is not a general purpose meeting facility. Its uses are restricted to: tours by the general public and groups; meetings by groups with state, academic, cultural or historical purposes, and by units of state government; and University operations housed on the building's lower level.

Appropriate meetings in Old Capitol are held only in the Senate Chamber, and are restricted to the hours the building is open. Examples of meetings which would be considered appropriate to the Old Capitol are constitutional conventions, Supreme Court hearings, the defense of doctoral dissertations, faculty meetings, and workshops in historical preservation and restoration.

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PART V. ADMINISTRATIVE, FINANCIAL, AND FACILITIES POLICIES

CHAPTER 36: CONTROL, USE, AND ASSIGNMENT OF PHYSICAL FACILITIES POLICY

(President 2/59; amended 5/91; amended 9/93)

[36.1 General](#)

[36.2 Reassignment of Space](#)

[36.3 Approval of Assignments of Space](#)

36.1 GENERAL.

Space assignment is the responsibility of the central administration. Space is assigned to colleges, departments, and support units of the University to enable them to carry out their assigned responsibilities and to house the personnel associated with those activities, consistent with strategic planning initiatives of the University. [\[top\]](#)

36.2 REASSIGNMENT OF SPACE.

Reductions in personnel, teaching, research, or service loads may result in the reassignment of space assigned to the unit. The following conditions will result in a space assignment analysis, the result of which may be the reversion of space to the central administration for reassignment:

- a. the absence of authorization to replace vacated personnel lines, to include faculty, graduate assistants, and staff;
- b. the relocation of a unit to different space;
- c. the loss of sponsored research support that results in a reduction of personnel supported by the research grant (the space which would continue to be assigned will be determined using an appropriate level of facility support per faculty member by discipline);
- d. the loss of students enrolled in courses for which space is assigned to the unit, such as teaching laboratories or special classrooms; and
- e. the phasing out of educational, research, or support programs, or adjustments made as the result of strategic planning.

Space which reverts for reassignment will be used to meet the emerging needs of the institution, including those of the unit initially losing the space, consistent with University strategic planning priorities. Under some circumstances, space which would normally revert may remain under the temporary use of the occupying unit pending subsequent reassignment to other units. [\[top\]](#)

36.3 APPROVAL OF ASSIGNMENTS OF SPACE.

Space assignments will be approved by the central administration, specifically, the space subcommittee of the Facilities Renewal and Equipment Committee (FREC), following receipt of recommendations from the offices of the Executive Vice President and Provost and Space Planning and Utilization after a consultation with appropriate deans and directors. Comments concerning the reversion of space for reassignment may also be submitted to the FREC subcommittee.

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PART V. ADMINISTRATIVE, FINANCIAL, AND FACILITIES POLICIES

CHAPTER 37: USE OF THE PENTACREST

(President 1/12/72; amended 9/93; 1/02; 4/09)

- [37.1 General](#)
- [37.2 Definition](#)
- [37.3 Casual Use](#)
- [37.4 Use by Eligible Groups](#)
- [37.5 Applications](#)
- [37.6 Activities Approval](#)
- [37.7 Hours of Use](#)
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- [37.9 Foreign Structures](#)
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37.1 GENERAL.

By resolution adopted July 10, 1970, the Board of Regents, State of Iowa, adopted a policy which states in part: the freedom to express dissent by lawful means, including peaceable assembly and petitions to authorities, is no less important on a university campus than elsewhere in our society; the exercise of this freedom to dissent must not interfere with rights of others.

The Pentacrest has frequently been used to exercise these freedoms and this use has been encouraged and facilitated by the University. Because the adjacent buildings are dedicated to educational and administrative pursuits, the use of the Pentacrest as a public forum for speech, assembly, and petition must be harmonized with these primary University functions. This policy establishes the rules for management of the Pentacrest area to insure that constitutional rights are preserved without interfering unduly with the University's educational functions.

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37.2 DEFINITION.

The Pentacrest is that area of the campus bounded by Clinton Street on the east, Washington Street on the south, Madison Street on the west and Jefferson Street on the north, and on which are located the Old Capitol, Macbride Hall, Schaeffer Hall, MacLean Hall, Jessup Hall. The Pentacrest forms the core of the central campus, and the buildings thereon contain classrooms, laboratories, and faculty and administrative offices. The Old Capitol is a state historical monument.

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37.3 CASUAL USE.

Individual students and other persons may use the Pentacrest for any casual and reasonable use at all reasonable times. Casual users shall not unduly interfere with the use of the Pentacrest by authorized groups or

unreasonably disturb or disrupt persons in adjacent buildings, and such users are expected not to damage or destroy any property, including the grass or shrubbery, or to cause any litter or other nuisance. Casual use means any spontaneous and unorganized use for which there is no prior promotion, solicitation, or purposeful attempt to attract or solicit the public in the course of such use. Casual users are not permitted to use any electronic sound amplification system or equipment.

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37.4 USE BY ELIGIBLE GROUPS.

Subject to these rules, all applicable University regulations, and to the requirements of the regular University program, recognized student organizations and other groups which are eligible to use University facilities, as provided by in [V-35](#), may use the Pentacrest for public meetings, rallies, teach-ins, convocations, and other authorized events and activities. Requests for such use shall be submitted as hereafter provided.

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37.5 APPLICATIONS.

Eligible groups shall request use of the Pentacrest by submitting a completed application form, properly signed by an authorized representative of the group, to the Vice President for Student Services. Applications should be submitted a week in advance of intended use to provide time for all necessary arrangements. However, reasonable effort will be made to accommodate requests made at least one working day in advance of the scheduled event. There is no charge for the use of the Pentacrest unless special expenses or damages are incurred which shall be charged to the group at actual cost.

The Vice President for Student Services (herein after referred to as vice president) shall grant timely and reasonable applications in the order received and shall deny any application which does not conform with University regulations, these rules or civil law. In determining the reasonableness of an application, the vice president shall consider whether the intended use may have a negative impact on the regular University program and other scheduled events or activities in the areas. An applicant may be asked for data regarding the anticipated number of participants and spectators, the adequacy of arrangements for crowd control, parking, sanitary facilities, and provision for protection of the health, safety, and security of persons and property. The effect on normal pedestrian and vehicular traffic, the availability of alternative facilities, and any other relevant factors which might adversely affect the legitimate interests of the University may be considered by the vice president. The vice president will confer with Facilities Management, the Department of Public Safety, and other relevant departments as deemed necessary in making decisions concerning requests.

The vice president may impose reasonable conditions on the use of the facilities, such as limiting the time or duration of use when necessary for orderly use. The vice president may require an organization to make adequate security arrangements for traffic or crowd control. A deposit may be required in such reasonable amount as may be determined sufficient by the vice president from non-University organizations to insure payment of any expenses incurred. All federal and state laws and city ordinances must be obeyed, and it is the responsibility of the group to obtain all applicable permits or licenses. The vice president shall state the reason for the denial of any application, and in the case of a student organization, notify The University of Iowa Student Government. A decision denying an application may be appealed to the Senior Vice President for Finance and Operations. The vice president may not deny an application for any reason that would deny students their rights of freedom of speech and assembly.

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37.6 ACTIVITIES APPROVAL.

Where approval of the event or activity by a Office of Student Life representative is required by the *Code of Student Life* (see "Regulation of Student Organizations" in *Policies and Regulations Affecting Students*), written approval must be obtained prior to submitting application for use of the Pentacrest. Such applications will not be considered unless accompanied by the appropriate approval form signed by an Office of Student Life representative.

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37.7 HOURS OF USE.

Casual use of the Pentacrest is normally permitted at any time, except as specifically prohibited or restricted. Scheduled use is normally restricted to the hours of 8 a.m. to 11 p.m. daily (midnight on Friday and Saturday

nights). Sound amplification, music, and other uses which might disturb persons in adjacent buildings is prohibited during normal working and class hours except between 12:20 p.m. and 1:30 p.m. and after 4:20 p.m. daily. The vice president may temporarily restrict use of the Pentacrest to accommodate unforeseen requirements of the regular University program not anticipated by this policy.

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37.8 CAMPING.

Camping on the Pentacrest is prohibited.

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37.9 FOREIGN STRUCTURES.

No tent, hut, table, platform, vehicle, booth, kiosk, or similar object or structure shall be placed or erected on the Pentacrest except as expressly approved by the vice president in connection with an authorized group event or activity.

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37.10 SIGNS AND BANNERS.

No sign, banner, slogan, symbol, display, or other similar device shall be painted, affixed, erected, or installed on the Pentacrest except as expressly approved by the vice president in unusual and compelling circumstances. This prohibition does not apply to the distribution of leaflets to individuals nor to the carrying of picket signs or placards by individuals.

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37.11 CLASSES.

This policy does not affect the practice of conducting outdoor classes on the Pentacrest. If the class is to be conducted in the area immediately outside Old Capitol, the person in charge should make a reservation with the Vice President for Student Services.

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37.12 POLICY FOR OLD CAPITOL FLAGSTAFF.

(4/09)

a. Requests for flags to be flown over Old Capitol. Three different flags may be flown from the Old Capitol flagstaff at The University of Iowa. These are the flag of the United States of America; the flag of the State of Iowa; and, on home football game days, the University of Iowa "Hawkeye" flag. The only exception to these limitations would be special flags flown as directed by proclamation from the President of the United States or the Governor of the State of Iowa.

b. Requests to lower the American flag and the State of Iowa flag to half-staff. The flag of the United States of America and the flag of the State of Iowa are to be lowered to half-staff exclusively on orders from the office of the President of the United States or the office of the Governor of the State of Iowa.

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PART V. ADMINISTRATIVE, FINANCIAL, AND FACILITIES POLICIES

CHAPTER 38: USE OF CAMPUS OUTDOOR AREAS OTHER THAN THE PENTACREST

(President 8/1/73; amended 9/93; 10/94; 1/02)

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38.1 GENERAL.

This policy applies to all outdoor areas of the campus in Iowa City and Coralville except golf courses and the Pentacrest as defined in [V-37](#). Inquiry concerning use of the Macbride Recreation Area and Lakeside Laboratory should be addressed to the respective directors.

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38.2 USE BY ELIGIBLE GROUPS.

Requests for use of outdoor areas for a purpose beyond the scope of regularly assigned use are submitted as hereafter provided. Only groups eligible to use University facilities as provided in [V-35](#) may apply:

- a. Requests. Eligible groups can request use of a campus area by submitting a written application specifying the exact area desired, properly signed by an authorized representative of the group, to the Vice President for Student Services. Submit applications a week in advance of intended use to provide time for all necessary arrangements. Reasonable effort is made to accommodate requests made at least one working day in advance of the scheduled event. There is no charge for the use of the area unless special expenses or damages are incurred which are charged to the group at actual cost.
- b. The Vice President for Student Services (herein after referred to as vice president) grants timely and reasonable applications in the order received and denies any application which does not conform with University regulations, these rules, or civil law. In determining the reasonableness of an application, the vice president considers whether the intended use may have a negative impact on the regular University program and other scheduled events or activities in the areas.
- c. An applicant may be asked for data regarding the anticipated number of participants and spectators, the adequacy of arrangements for crowd control, parking, sanitary facilities, and provision for protection of the health, safety, and security of persons and property. The effect on normal pedestrian and vehicular traffic, educational operations, the availability of alternative facilities, and any other relevant factors which might adversely affect the legitimate interests of the University may be considered by the vice president. The vice president will consult with Facilities Management, the Department of Public Safety,

and other departments as deemed necessary in making decisions concerning requests.

d. The vice president may impose reasonable conditions on the use of the facilities, such as limiting the time or duration of use when necessary for orderly conditions. The vice president may require an organization to make adequate security arrangements for traffic or crowd control. A deposit may be required from non-University organizations in such reasonable amount as may be determined sufficient by the vice president, after discussion with interested University-related groups, to insure payment of any special expenses or damages incurred. All federal and state laws and city ordinances must be obeyed, and it is the responsibility of the group to obtain all applicable permits or licenses.

e. Denied Applications. The vice president states in writing the reason for the denial of any application. A decision denying an application may be appealed to the Senior Vice President for Finance and Operations. The vice president may not deny an application for any reason that would deny constitutionally protected rights of freedom of speech and assembly.

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38.3 APPROVAL.

When registration of an event or activity by a Office of Student Life (OSL) representative is required by the *Code of Student Life* (see "Regulation of Student Organizations" in the *Policies and Regulations Affecting Students*), written approval is obtained prior to submitting application for use to the Office of the Vice President for Student Services. Such applications will not be considered unless accompanied by the appropriate approval form signed by an OSL representative. Approval by the OSL representative does not result in automatic approval of the use of space or facilities.

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38.4 CAMPING.

Camping is prohibited except as expressly approved by the vice president.

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38.5 FOREIGN STRUCTURES.

No tent, hut, table, platform, vehicle, booth, kiosk, or similar object or structure may be placed or erected, on the campus except as expressly approved by the vice president in connection with an authorized group event or activity.

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38.6 SIGNS AND BANNERS.

No sign, banner, slogan, symbol, display, or other similar device may be painted, affixed, erected, or installed on the campus except as expressly approved by the vice president. This prohibition does not apply to the distribution of leaflets to individuals nor to the carrying of picket signs or placards by individuals, provided such activities are conducted in a legal manner.

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38.7 KAUTZ PLAZA.

a. General. The use of Kautz Plaza as a public forum for speech, assembly, and petition is encouraged by the University.

The policy governing the use of the Pentacrest ([V-37](#)) shall apply to the use of that area known as Kautz Plaza, with the following additions.

b. Definition. Kautz Plaza is that elevated concrete area north of Jefferson Street and south of Market Street bounded by Calvin Hall to the South, Iowa Memorial Union Parking Ramp to the west, Trowbridge Hall to the north, with T. Anne Cleary Walkway (formerly North Capitol Street), Pappajohn Business Administration Building, and Gilmore Hall to the east. The T. Anne Cleary Walkway is not deemed a part of the plaza, for purposes of this policy.

c. Sale of Goods/Solicitation. Sale of goods or solicitation involving money is prohibited with the exception of special events which may be approved on an annual basis as part of a traditional event.

d. Number of Events/Tables. More than one event at a time may be scheduled on the plaza. The number of tables or events permitted simultaneously will be the decision of the Vice President for Student Services. Tables may not be placed in the walkway area between the general curb lines.

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PART V. ADMINISTRATIVE, FINANCIAL, AND FACILITIES POLICIES

CHAPTER 39: SKATEBOARD, IN-LINE SKATE, AND ROLLERSKATE RULES

(Enacted 4/94)

[39.1 General Limits](#)

[39.2 Careless Riding Prohibited](#)

[39.3 Pedestrians Have Right-Of-Way](#)

[39.4 Roadways](#)

[39.5 Clinging to Motor Vehicles Prohibited](#)

39.1 GENERAL LIMITS.

No person shall rollerskate, in-line skate, or ride a skateboard in any University buildings, including parking ramps, nor shall any person rollerskate, in-line skate, or ride a skateboard elsewhere on University property in areas where signs prohibiting such activities are posted.

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39.2 CARELESS RIDING PROHIBITED.

No person shall in-line skate, rollerskate, or skateboard in a manner which presents an unreasonable risk of harm to themselves or others. Nor shall any person in-line skate, rollerskate, or skateboard by weaving in and out through traffic or pedestrians, or by stunting, or at such speed that he or she shall not be able to bring themselves to a stop within the assured clear distance ahead or otherwise without regard for his or her safety or the safety of others.

No person shall in-line skate, rollerskate, or skateboard in a manner which presents a risk of damage to University property. Persons in-line skating, rollerskating, or skateboarding on the University campus shall not engage in acrobatics, or leave the sidewalk or other paved surface to jump up on benches, pedestals, or stairs or other permanent or temporary structures or objects.

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39.3 PEDESTRIANS HAVE RIGHT-OF-WAY.

Persons in-line skating, rollerskating, or skateboarding on University sidewalks shall yield the right-of-way to pedestrians using the sidewalk and use due and proper care at all times for the safety of pedestrians.

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39.4 ROADWAYS.

No person shall rollerskate, in-line skate, or ride a skateboard upon any roadway on the University campus except when crossing a street on a crosswalk. When so crossing, such persons shall be granted all the rights and be subject to all the duties applicable to pedestrians.

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39.5 CLINGING TO MOTOR VEHICLES PROHIBITED.

No person traveling upon in-line skates, rollerskates, or a skateboard shall cling to or attach themselves to any other moving vehicle upon any roadway or bikeway.

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PART V. ADMINISTRATIVE, FINANCIAL, AND FACILITIES POLICIES

CHAPTER 40: BICYCLE REGULATIONS

(Regents 6/30/95; amended 11/04; 12/06)

[40.1 Bicycle Operation Regulations](#)

[40.2 Bicycle Parking Regulations](#)

The University has adopted the following regulations for the operation and parking of bicycles on campus. They have been adopted in accordance with IC 262 and IAC [681]4.

40.1 BICYCLE OPERATION REGULATIONS.

a. Definitions. For the purpose of these regulations the following definitions will be used.

- (1) "Bicycle" means any wheeled vehicle which is not self-propelled and which is designed to be pedaled by the rider.
- (2) "Pedestrian Areas" or "Slow Zones" include any walkway, sidewalk, crosswalk, plaza, patio, play court, parking facility, loading zone, and any other University facility that is intended primarily or partially for use by pedestrians. In pedestrian areas, individuals traveling on foot or in a wheelchair always have the right of way.
- (3) "Reckless Operation" of a bicycle is defined as operating a bicycle in such a manner as to indicate either a willful or wanton disregard for the safety of persons or property.

b. Operation of Bicycles on Public Streets. Bicycles operated on public streets are governed by the same regulations as motor vehicles and by the Iowa City ordinances regarding the operation of bicycles.

c. Operation of Bicycles in Pedestrian Areas (Slow Zones).

- (1) When bicyclists are within five bicycle lengths of other individuals who are in a wheelchair, walking, bicycling, skating, or skateboarding, they must slow their speed to match the general pace of the pedestrian flow.
- (2) Bicyclists must always maintain a minimum of one bicycle length separation from other individuals in a pedestrian area. If operators are unable to maintain a one bicycle length separation, they should proceed no faster than at the pace of a slow walk, or dismount and walk until a legal pass is possible.
- (3) When passing, bicyclists should notify others on which side they intend to proceed.

(4) Bicyclists are responsible for the safe operation of their bicycle at all times. Any "reckless operation" of the bicycle is not permitted.

d. Operation of Bicycles In All Other Areas.

(1) Bicycles are prohibited from being ridden within University buildings.

(2) Bicycles are prohibited from being ridden on non-paved areas such as grass and planting beds, unless otherwise designated as a bicycle trail.

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40.2 BICYCLE PARKING REGULATIONS.

a. Definitions. For the purpose of these regulations the following definitions will be used.

(1) "Handrail" is any railing intended to provide physical support to a pedestrian.

(2) "Immobilization" of a bicycle consists of restricting the bicycle's use by detaining it at the point of infraction with a University locking device.

(3) "Impoundment" of a bicycle consists of removing the owner's locking device, transporting the bicycle to a University facility, and detaining it with a University locking device.

(4) "Street Furniture" is any structure or accessory in a University pedestrian area or slow zone designed for the benefit of pedestrians. This includes, but is not limited to, benches, tables, lamp posts, and trash receptacles.

b. Registration.

(1) To register a bicycle with the University, a current registration form is to be filled out at the Parking and Transportation office. Required information includes current name of owner, address, University I.D. number, description of the bicycle, and the bicycle manufacturer's identification number. Proof of name and address is required. Once the registration form is completed, a decal will be issued.

(2) Bicycles may also be registered with the cities of Iowa City and Coralville. If these registrations are current and the decal is affixed to the bicycle, the University will accept them in lieu of a University registration.

(3) Placement of Registration Decal. The registration process is completed when the registration decal is permanently and visibly affixed to the down- or seat-tube on the bicycle.

(4) An official University bicycle registration decal is valid if the address and ownership given on the registration form is current. Change in ownership of a bicycle must be reported to the Parking and Transportation office. Proof of change in ownership is required.

c. Violations.

(1) Bicycles attached to, or rested against, trees, shrubs, handrails, handicapped parking meters, or limiting access to, or use of, any University facility may be impounded and/or the owners fined.

(2) Bicycles parked inside a University building which is not designated for bicycle parking may be impounded and/or the owners fined.

(3) Bicycles bearing proper registration decals which are attached to, or rested against, street furniture may be ticketed or immobilized and the owners fined. If the bicycles interfere with the use of the furniture, they may be impounded.

(4) Bicycles not bearing proper registration decals which are attached to, or rested against, street furniture may be immobilized and the owners fined. If the bicycles interfere with the use of the furniture, they may be impounded.

(5) Bicycles considered abandoned may be labeled for impending impoundment by placing impoundment tags on the bicycles. If the bicycles display the proper registration decals, an attempt will be made to contact the owners to remove the bicycles. If the bicycles do not display the proper registration decals, the owners have seven days to contact the Parking and Transportation office from the time the bicycles are tagged until the bicycles may be impounded.

d. Fines and Fees.

(1) Fines and fees may be assessed against the owner, operator, or registrant of the bicycle involved in each violation and shall be billed through the University's Business Office.

(2) The person in whose name the bicycle is registered with the University shall be responsible for all violations attached to the bicycle and is thus subject to any and all fines and fees resulting from these violations.

(3) Violations of the regulations may also be enforced by the immobilization and/or impoundment of a bicycle.

(4) Schedule of Fines and Fees.

(a) The fine for the first five parking violations in a year will be \$5 each. All subsequent violations will be \$10 each. Bicycles accumulating ten or more violations in a year will be subject to impoundment at the time of each additional infraction. Bicycles will continue to be subject to impoundment until the end of the year if found in violation. Violations are cumulative for the year beginning on August 1 and continuing through July 31.

(b) The fee for immobilization will be \$10 for each incident.

(c) The fee for impoundment will be \$25 for each incident. Additional storage costs will accrue at \$1 per day after the first day of impoundment.

(d) The fine for cutting, removing, or damaging a University of Iowa locking device will be \$50.

e. Immobilization.

(1) Bicycles bearing proper registration decals that have been immobilized may be claimed by proving ownership, paying the immobilization fees, and any fines.

(2) Bicycles not bearing proper registration decals that have been immobilized may be claimed by proving ownership, registering the bicycle under a valid name and address, and by paying the appropriate fines and immobilization fees. Immobilization fees for first-time offenders may be waived after immobilized bicycles have been registered.

(3) Immobilized bicycles not reclaimed after two working days may be impounded.

f. Impoundment.

(1) Bicycles bearing proper registration decals that have been impounded may be claimed by proving ownership, paying the impoundment fees, and any fines.

(2) Bicycles not bearing proper registration decals that have been impounded may be claimed by proving ownership, registering the bicycles under a valid name and address, and by paying the appropriate fines and impoundment fees. Impoundment fees for first-time offenders may be waived

after impounded bicycles have been registered.

(3) All impounded bicycles will be held for 60 days, during which time they may be claimed by the owners upon payment of all outstanding fines and charges. After 60 days, all unclaimed impounded bicycles will be deemed abandoned property and sold pursuant to Iowa law, and the proceeds applied to the costs of impoundment, storage, and sale. The balance, if any, shall be sent to the owner.

(4) The University will not pay for locking devices damaged or destroyed during impoundment.

g. Appeals. Violations may be appealed by first paying the fines and fees, and filing a written appeal with the Parking and Transportation office.

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PART V. ADMINISTRATIVE, FINANCIAL, AND FACILITIES POLICIES

CHAPTER 41: BUILDING AND ROOM KEYS

(Business Office 1967; amended 9/93)

- [41.1 Master Key Policy](#)
- [41.2 Responsibility for Issuing and Controlling Keys](#)
- [41.3 Responsibility for Key Duplication](#)
- [41.4 Key Ownership](#)
- [41.5 Procedure for Ordering Keys](#)

41.1 MASTER KEY POLICY.

In general, University buildings are keyed to master systems, with sub-master systems as required by the unique uses and occupancy of the building space. Master keys are available only to appropriate authorities. Mechanical rooms are keyed to maintenance master keys and custodial rooms to custodial master keys. This system is necessary to provide for security of people and property, to provide access in case of emergency and to provide routine access for maintenance workers.

Any departure from standard master keying systems requires approval of the Facilities Renewal and Equipment Committee. Requests should be forwarded through Operations and Maintenance by the collegiate dean or appropriate vice president for review and action.

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41.2 RESPONSIBILITY FOR ISSUING AND CONTROLLING KEYS.

The academic deans and chief administrative officers of the various divisions of the University are responsible for issuing all building and room keys to members of their colleges and divisions who require access to assigned facilities. It is the responsibility of the deans and chief administrative officers to maintain records of keys issued and to retrieve keys from departing personnel. The key control responsibility may be delegated at the discretion of the deans and chief administrative officers and placed on a departmental basis. In such instances the department chairmen, heads, and directors are to assume key control responsibility for their departments.

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41.3 RESPONSIBILITY FOR KEY DUPLICATION.

It is the responsibility of Operations and Maintenance to maintain custody and control of original keys for buildings and rooms. University keys are to be duplicated only from the originals and only by Operations and Maintenance.

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41.4 KEY OWNERSHIP.

Keys are issued on a no-deposit basis and ownership of the keys vests with the University. Departing members of the faculty and staff have an obligation to return all University keys to their department heads.

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41.5 PROCEDURE FOR ORDERING KEYS.

Keys are to be duplicated by Operations and Maintenance after receipt of a properly prepared requisition signed by the dean or department head and indicating the departmental general expense account number, name of the building, the room or rooms within the building, and the number of keys required for each room. The keys ordered are to be delivered to the department within forty-eight hours after receipt of the requisition.

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PART V. ADMINISTRATIVE, FINANCIAL, AND FACILITIES POLICIES

CHAPTER 42: THE NAMING OF FACILITIES AND PROGRAMS

(President 5/83; amended 9/93; 1/08; 2/09)

- [42.1](#)
- [42.2](#)
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42.1

Proposals for the naming of programs (colleges, schools, centers, institutes, laboratories, major academic or program units), major facility units (buildings, wings of buildings, or designated areas of the campus), and significant facilities (e.g., auditoriums, streets, bridges, terraces, collections of books/artwork) should be forwarded through the appropriate collegiate deans' or directors' offices to the appropriate vice president. The vice president will then submit a written proposal to the Joint Development Committee (see V-42.3 below), for review and recommendation to the President. Time is of the essence in many major-gift negotiations, and these guidelines are not intended to impede that process. When the necessary approvals must be expedited, a conference call among University and University of Iowa Foundation leadership can achieve the intended purpose, as long as that conversation and resulting decisions are documented and filed with the Joint Development Committee.

Proposals for the naming of minor facility units (e.g., classrooms, faculty offices, self-enclosed laboratories, small conference rooms, study carrels) should be forwarded through the appropriate collegiate deans' or directors' offices to the Executive Vice President and Provost and to the Senior Vice President for Finance and Operations and Treasurer for their review and approval.

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42.2

In the case of the naming of major facility units, after Joint Development Committee (JDC) review of the opportunity for naming and the appropriate gift minimum required for any such naming, the President forwards the proposed name to the Campus Planning Committee for review of the name selection, including whether the proposed name will cause confusion and whether the name is consistent with the building's function. Subsequent to the review of that committee, the President forwards the proposed major facility unit name to the Board of Regents for approval.

As a charter committee, the Campus Planning Committee includes faculty and staff members. It is important that those constituencies have the opportunity to weigh the implications of any recommendation before advising the President.

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42.3

The Joint Development Committee (JDC) consists of the Executive Vice President and Provost, the Senior Vice President for Finance and Operations and Treasurer, and the University of Iowa Foundation president and his or her management team. The JDC advises the President regarding fundraising activities and strategic development priorities, including potential named gift recognition opportunities.

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42.4

The following should be consulted in the naming of programs, major facility units, significant facilities, and minor facility units:

- a. Office of the President, ["Named Gift Recognition Guidelines of The University of Iowa and the University of Iowa Foundation"](#)
- b. Office of the President, "University of Iowa Major Fundraising Project Approval Process" and "University of Iowa Major Fundraising Project Approval Form"
- c. Office of the Executive Vice President and Provost, ["Guidelines for Endowed Faculty Positions at The University of Iowa"](#)
- d. *Regents Policy Manual*, Chapter 1.11: ["Naming"](#)
- e. University of Iowa Hospitals and Clinics, "Naming UIHC Facilities" (*Policy and Procedure Manual*, LD-GI-04.25)

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PART V. ADMINISTRATIVE, FINANCIAL, AND FACILITIES POLICIES

CHAPTER 43: ENVIRONMENTAL POLICY

(3/01; 3/05; 3/09)

[43.1 General](#)

[43.2 Guiding Principles](#)

[43.3 Commitments](#)

43.1 GENERAL.

The University of Iowa shall exercise responsible stewardship over the resources entrusted to it and is committed to excellence and leadership in protecting the environment.

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43.2 GUIDING PRINCIPLES.

Recognizing that our activities, products, or services can impact the environment, the University adopts the following guiding principles. The University will:

- a. Comply with applicable state and federal environmental laws and regulations.
- b. Recognize appropriate environmental management as among its highest priorities and establish policies, programs, and practices for conducting operations in an environmentally sound manner.
- c. Strive to increase awareness of environmental issues and the impact of the University's activities on the environment, and to educate, train, and motivate members of the University community to conduct their activities in an environmentally responsible manner.
- d. Foster openness and dialogue, including the involvement of and communication with the University community, thereby anticipating and responding to their concerns about potential hazards and impacts of operations, services, or wastes.
- e. Develop, design, and operate our facilities and conduct our activities taking into consideration the efficient use of energy and materials, the sustainable use of renewable resources, the minimization of adverse environmental impact and waste generation, and the safe and responsible reuse, recycling, or disposal of wastes or by-products.
- f. Promote the adoption of these principles by agents or contractors acting on behalf of the University, encouraging and, where appropriate, requiring improvements in their practices to make them consistent with those of the University, and encourage the wider adoption of these principles by suppliers.
- g. Encourage pollution prevention and waste abatement through institutional changes, such as purchasing

policies and specifications.

h. Require University tenants and others using University property or engaging in University activities to comply with environmental laws, regulations, and ordinances.

i. Contribute to the development of public policy and to business, governmental programs, and educational initiatives that enhance environmental awareness and protection.

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43.3 COMMITMENTS.

a. Compliance with regulations and requirements. The University is committed to comply with relevant federal, state, and local environmental legislation and regulations that govern our work. Any discharges into the University-operated storm sewer system that are not comprised solely of storm water, properly permitted storm water discharges associated with industrial activity, or allowable non-storm water are prohibited. Contractors that violate this prohibition are subject to being debarred from future contracts with the University. University employees who knowingly or negligently violate this prohibition are subject to progressive discipline up to and including dismissal under the University employee disciplinary procedures.

b. Continual improvement. The University is committed to continue to improve its policies, programs, and environmental performance, taking into account regulatory change, technical developments and scientific understanding, the University's needs, and community expectations.

c. Pollution prevention. The University is committed to:

- (1) identifying and implementing the best pollution prevention opportunities;
- (2) reducing waste and the consumption of resources (materials, fuel, and energy);
- (3) pursuing opportunities for reuse, recovery, and recycling, as opposed to disposal; and
- (4) minimizing significant adverse environmental impacts in its operations, through the use of integrated environmental management procedures and planning, and through encouragement and involvement of the University community.

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PART V. ADMINISTRATIVE, FINANCIAL, AND FACILITIES POLICIES

CHAPTER 44: ART IN STATE BUILDINGS

(5/03; 12/03)

- [44.1 Introduction](#)
- [44.2 Application](#)
- [44.3 Art on Campus Committee and Selection of Art](#)
- [44.4 Funding for Works of Art](#)
- [44.5 Acquisition, Preparation, and Installation](#)

44.1 INTRODUCTION.

The Art in State Buildings Program was enacted by the General Assembly of the State of Iowa (IC 304A.8-14) to provide for the inclusion of fine arts projects in state building construction projects in cooperation with the Iowa State Arts Council. The requirement states that one half of one percent of the project total cost (not construction cost) shall be expended for the acquisition, preparation, and installation of fine arts elements. Responsibility for implementing the Art in State Buildings Program in compliance with Iowa law is hereby delegated to the University of Iowa Hospitals and Clinics. Accordingly, this protocol does not apply to University of Iowa Hospitals and Clinics projects.

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44.2 APPLICATION.

The program shall apply to projects that meet the following profile:

- a. Budget in excess of \$1 million, regardless of source of funds.
- b. Construction or major renovation of buildings that directly serve the University's mission of teaching, research, and service (classrooms, offices, health care facilities, laboratories, libraries, residence halls, and athletic and recreational facilities). Maintenance or repair projects, and construction or renovation of parking facilities, utilities, and campus service facilities shall not be included in the program.
- c. Projects involving architectural preservation, when such projects involve the preservation or restoration of ornamental detailing of historic properties, shall themselves be construed as applications of the Art in State Buildings Program, and shall not require the expenditure of additional funds for art.

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44.3 ART ON CAMPUS COMMITTEE AND SELECTION OF ART.

The Art on Campus Committee will receive assistance and support from Facilities Management and will work in close collaboration with the Campus Planning Committee, from which it may seek input and advice as appropriate, in fulfilling its charge. The committee is chaired by the Director of the Museum of Art.

a. Membership. The Director of the Museum of Art and the Director of Facilities Management serve as permanent voting members of the committee. In addition, committee membership includes representatives from the School of Art and Art History, the Campus Planning Committee, the University of Iowa Foundation, the Museum of Art, and four at-large members, appointed by the chair, drawn from academic departments campuswide, and/or from the Iowa City area community.

b. Terms. All appointments are for terms of two years. Members may serve up to three consecutive terms at the request of the chair.

c. Charge. The Art on Campus Committee is responsible for maintaining high standards for all permanently installed art on the University of Iowa campus, with the exception of the University museums. In addition, the Art on Campus Committee provides expertise and guidance in the acquisition of public art across the University of Iowa campus under the Art in State Buildings Program. In spending one-half of one percent of applicable project costs, as mandated by state law, to acquire public art, the Art on Campus Committee seeks to purchase or facilitates the purchase or the commission of outstanding works of art for campus public and semi-public areas.

In addition to selecting the art, the committee shall consider and identify maintenance and related costs that would be required for a given artwork. When the committee convenes to consider art for a given space or building, the respective dean or appropriate administrator is informed, and the committee is joined at the outset by a (voting) representative from a college, department, school, or division housed in a new or newly renovated facility for which funds have been set aside for the acquisition of art.

In addition, the committee reviews proposals for the public display of art on a long-term or permanent basis on campus sites. The committee meets at least quarterly, and agendas and minutes include at minimum a list and schedule of ongoing business to be conducted, which is annotated to reflect action taken.

d. Philosophy. Art selected for the University of Iowa campus is intended to edify and delight. Therefore, excellence of aesthetic idea, sensibility, and execution should be the hallmarks of selection of art by the Art on Campus Committee, with the consequence that selected works demonstrate persuasively and forcefully to the public that The University of Iowa is deeply concerned with universal and lasting human values.

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44.4 FUNDING FOR WORKS OF ART.

For qualifying projects, the approved budget shall contain a line item that clearly states the amount that the project shall contribute to the acquisition, preparation, and installation of the works of art. This contribution shall be considered to be fixed, except in extraordinary circumstances. If the cost of the recommended selection exceeds the budgeted amount, additional sources of funding shall be identified from outside the project prior to action on the recommendation.

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44.5 ACQUISITION, PREPARATION, AND INSTALLATION.

Acquisition, preparation, and installation of works of art shall be carried out via contract. Contracts should be reviewed and approved consistent with University policy and shall be subject to approval by the University Business Manager. Contract oversight shall be provided by Facilities Management. Facilities Management shall consult with the Director of the Museum of Art to ensure that the artistic intent of the work of art is carried out, to the extent possible.

(IC 304A.8-14)

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PART VI. SERVICES

CHAPTER 1: UNIVERSITY DEPARTMENT OF PUBLIC SAFETY

(Amended 9/93; 9/98)

- [1.1 General](#)
- [1.2 Special Duty](#)
- [1.3 Services](#)

1.1 GENERAL.

The University Department of Public Safety operates 24 hours, seven days a week. Public Safety provides protection for University personnel and property, and investigates crimes and incidents occurring on University property. Public Safety personnel also perform traffic and crowd control functions routinely and during special events. The Director of Public Safety organizes, equips, and trains auxiliary forces to assist with certain traffic and crowd control functions. The department operates under the Senior Vice President for Finance and Operations and is administratively responsible to the University Business Manager.

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1.2 SPECIAL DUTY.

It is desirable and often necessary for Public Safety personnel to be present during University educational, social, athletic, or other special events to provide security, crowd supervision, and traffic control. The Public Safety Department provides these services for any University department or organization upon receipt of a University requisition. The requisition must state the nature of the function, the estimated number of participants, and the hours required. Organizations using these services are urged to consult with the Public Safety Department in advance to determine how it may best meet their needs. Requisitions should be submitted at least one week prior to the date services will be required.

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1.3 SERVICES.

The Public Safety Department provides a number of campus services without cost to the user. Some of the most frequently used are:

- a. Fingerprinting service is provided for University personnel seeking citizenship papers, military commissions, passports, dental boards, government security clearances, and the like. Individuals should call in advance to verify the availability of the service before appearing. Groups requiring fingerprinting should make an appointment.
- b. Emergency escort service via squad car may be requested from University residence halls or classroom buildings to the University Hospitals and Clinics if a person is unable to walk or drive to the hospital but the case is not serious enough to require use of an ambulance. Service is dependent on the availability of a squad car.

- c. Night escort service on University property can be provided under certain circumstances.
- d. Public Safety personnel provide assistance to individuals locked out of their vehicles, residences, offices, and similar circumstances.
- e. Lost and found service is provided when identification is possible; direct contact is made with individuals to effect return of lost items. (Contact lost and found in Parking, IMU parking ramp.)
- f. Identification marking of bicycles and other personal property is encouraged. Engravers are available and can be checked out at the Public Safety Building.
- g. With regard to incidents involving sexual abuse, Public Safety officers are available to maintain liaison with the Women's Resource and Action Center, The Rape Victim Advocacy Program, area law enforcement agencies, and the Johnson County Attorney's Office.
- h. Rape Aggression Defense (R.A.D.) Training. The R.A.D. system, the largest women's self defense program in the country, teaches risk education and self-defense techniques to women in the University community.

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PART VI. SERVICES

CHAPTER 2: OFFICE OF THE UNIVERSITY OMBUDSPERSON

(Amended 10/94; 9/97; 11/04)

- [2.1 Staff and Services](#)
- [2.2 Confidentiality and Independence](#)
- [2.3 References](#)
- [2.4 Grievance Procedures, Disciplinary Process, and Jurisdiction](#)
- [2.5 Job Security and Protection of Students](#)
- [2.6 Release Time From Work](#)

The [Office of the Ombudsperson](#), located at C108 Seashore Hall, serves students, faculty, and staff by offering a confidential, neutral, and independent dispute resolution service. The Ombudsperson's mission is to ensure that all members of the University community receive fair and equitable treatment within the University system.

2.1 STAFF AND SERVICES.

Established in 1985, the Office of the Ombudsperson is staffed by two Ombudspersons appointed by the President of the University. One is appointed to a half-time, non-renewable four-year term, and the other has a full-time professional appointment. The Ombudsperson investigates claims of unfair treatment or erroneous procedure and serves as a neutral and detached listener, information resource, adviser, intermediary, and mediator. The Ombudsperson considers all sides of a question impartially and objectively.

The Ombudsperson explains and clarifies the established policies and procedures of the University, and actively represents the University's commitment to fundamental fairness in its community. The Ombudsperson does not have the power to order changes in rules, regulations, policies, procedures, or the behavior of others; however, he or she does have an obligation to bring to administrators' attention any policies, programs, or personnel or institutional decisions which he or she believes violate the rights of students, faculty, or staff. The Ombudsperson shall have access to members of the University community and University files, records, reports, and information reasonably required to fulfill his or her functions. Questions concerning reasonably required access will be resolved by the General Counsel in consultation with the Ombudsperson and other appropriate University officials.

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2.2 CONFIDENTIALITY AND INDEPENDENCE.

Confidentiality and independence are critical characteristics of the office. The Ombudsperson receives every new complaint with the presumption of confidentiality and never divulges a client's name or the nature of a complaint to anyone without the client's consent. The Ombudsperson is not an administrative officer of the University and does not report to any administrative office or constituency group. The office does not keep records on behalf of the University, and consultation with the office does not constitute notice to the University of any complaint or grievance. The Ombudspersons do not testify in any formal proceedings concerning matters

brought in confidence to the office. The Ombudsperson presents an annual report to the President and the University community. The work of the office is reviewed by a campus-wide committee appointed by the President of the University typically every four years.

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2.3 REFERENCES.

For many problems a procedure is already in place and outlined by University rules or policies. Where practical, faculty or staff members should discuss problems with department chairs, supervisors, and/or union representatives; students should observe procedures outlined in [Policies and Regulations Affecting Students](#). Normally complainants should follow the regular policies and procedures or routes of appeal set forth in University publications (*Operations Manual*, *Policies and Regulations Affecting Students*, staff and faculty handbooks, etc.) before contacting the Ombudsperson. Sometimes, however, reasons may exist for not advancing a complaint through official channels. These channels may mean lengthy and damaging delays, or entail a lack of confidentiality and/or impartiality. In these situations the Ombudsperson may present a desirable alternative.

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2.4 GRIEVANCE PROCEDURES, DISCIPLINARY PROCESS, AND JURISDICTION.

The Ombudsperson generally is not involved in the substance of formal appeal procedures, but may investigate alleged irregularities in the proceedings. The Ombudsperson may decline a case when judging intervention inappropriate. The Office of the Ombudsperson is independent of the University disciplinary process. The Ombudsperson may not take up conflicts with individuals, companies, or organizations falling outside the jurisdiction of The University of Iowa.

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2.5 JOB SECURITY AND PROTECTION OF STUDENTS.

No retaliatory action is to be taken against a student, staff, or faculty member because he or she consulted with the Ombudsperson's Office. Visiting the Ombudsperson's Office should not jeopardize an employee's job security, promotion, tenure, scholarly opportunities, or performance evaluations. Neither will it jeopardize student evaluations or grades.

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2.6 RELEASE TIME FROM WORK.

A staff member who requests time to visit the Office of the Ombudsperson during working hours should not be denied the opportunity to do so and may request time during normal working hours for the initial appointment. For subsequent appointments, employees must request additional release time through the Office of the Ombudsperson. Employees who prefer not to notify their supervisors of their intention to visit the Ombudsperson's Office may make special arrangements for noon or after-hours appointments. Third-shift employees should schedule appointments during regular working hours (9 a.m.- 5 p.m., Monday-Friday) or telephone to make special arrangements.

For more information, see the Office of the Ombudsperson web page at www.uiowa.edu/~ombud.

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PART VI. SERVICES

CHAPTER 3: INFORMATION TECHNOLOGY SERVICES

(Amended 9/93; 10/94; 10/95; 9/98; 9/00; 10/01; 9/02; 12/03; 11/04; 12/05; 12/06; 1/09)

[3.1 University Chief Information Officer -- Information Technology Services](#)

[3.2 Campus Technology Services](#)

[3.2\(1\) Support for Instructors](#)

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[3.5 Telecommunication and Network Services](#)

3.1 UNIVERSITY CHIEF INFORMATION OFFICER -- INFORMATION TECHNOLOGY SERVICES.

Information Technology Services (ITS) provides integrated information technology (IT) support for the University of Iowa campus. ITS provides computing facilities; administrative information systems; voice, data, and video communications networks and services; technological resources for teaching and research needs; Instructional Technology Centers (ITCs); and a variety of related services and support.

Information Technology Services is a group of four departments (see VI-3.2 through VI-3.5 below). Each department has its own decision autonomy, budgets, and business plans, which guide its actions and decisions. The Associate Vice President and Chief Information Officer (CIO) provides coordination, capital planning and control, policy approval, and other institutional coordination intended to support the successful operation of each ITS department.

The CIO also leads the Campus IT Leaders (CITL), a group of UI collegiate and administrative IT top-level staff. The group's general purpose is to facilitate discussion, strategies, infrastructure/enterprise solutions, and good communication on information technologies.

The CIO office provides further support to the campus IT community through several groups focused on specific IT practices: IT administrators, webmasters, application developers, and help desks. See the [CIO web site](#) for links to these groups.

The University IT Security Office reports to the CIO and promotes the implementation and use of secure information technology systems, services, and programs. Offering educational materials for campus technology providers and security awareness programs for technology users are key components. In addition, the Security Office consults on issues of regulatory compliance, develops and/or shares industry best practices for security, and facilitates the development of new and updated IT policies for campus. Critical information security services for the campus are managed by the Security Office, as well as the coordination of security incident response and resolution.

The CIO is advised by the Information Technology Advisory Committee (ITAC) , a charter committee appointed by the governing body of the faculty, students, and staff and the Faculty Senate, confirmed by the President of the University. The committee's general charter is to advise and recommend on University IT policies, services, and development.

For more information on any of these services, please see <http://cio.uiowa.edu> or contact Information Technology Services by phone or e-mail (its-information@uiowa.edu).

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3.2 CAMPUS TECHNOLOGY SERVICES (CTS).

The Campus Technology Services (CTS) department provides broad-based services to all campus users, as well as assistance to instructors and researchers who use technology. The group offers a wide range of services and support, as detailed below.

- a. ITS Help Desk support is available to students, faculty, and staff at The University of Iowa. The ITS Help Desk provides support for ITS services, operating systems, software applications, web-based computer systems, security, and much more (<http://helpdesk.its.uiowa.edu>).
- b. The Computer Sales Program is available to purchase new equipment from selected vendors. Models are available at the ITS Help Desk to try out before buying (<http://helpdesk.its.uiowa.edu/demo>).
- c. Select software titles can be downloaded through the ITS Software download site (<http://helpdesk.its.uiowa.edu/software>).
- d. Assistance in acquiring software through volume discounts and reviewing software licenses to ensure proper compliance is available through the Software Licensing Service (<http://cs.its.uiowa.edu/software>).
- e. Groupshare is a web-based file collaboration service that allows teams to share information, collaborate on documents, and more (<http://groupshare.uiowa.edu>).
- f. Application Development and Integration services are available.
- g. Web design and consulting services are available through the Boomerang Group (<http://boomerang.its.uiowa.edu>).
- h. More than 25 general-access computer labs are available across campus as part of the Instructional Technology Centers (ITC) service (<http://itc.uiowa.edu>).
- i. For a complete list of services provided by ITS, visit the ITS Service Catalog at <http://its.uiowa.edu/apps/services>.

3.2(1) Support for Instructors.

The Instructional Services group of Academic Technologies supports instructors in their use of computing technologies in teaching endeavors. For more information on any of these services, please contact Instructional Services by phone or email (http://its.uiowa.edu/instruction/about_us/staff.shtml). Services include the following:

- a. Collaborate with instructors to produce instructionally relevant electronic materials and tools. Instructional Services staff have a rich set of skills and many years of experience supporting the use of technology in instruction. Staff can offer assistance in any of the following areas:

- (1) Instructional design;
- (2) Development of instructional software applications;
- (3) Use of authoring tools;
- (4) Web development (including web page design and online course development with ICON and other tools);
- (5) Database development (including active web page creation);
- (6) Use of presentation tools; and

(7) Digital media production.

The assistance provided ranges from walk-in assistance in the consulting and media studios (see paragraph c below) to developing software projects that require months of effort.

b. Assist instructors in building course-related web sites. Instructional Services is responsible for the University's course management system, ICON (Iowa Courses Online). Working with individual colleges, Instructional Services staff are available to assist instructors in building course web sites, to provide consulting and training on ICON, and to integrate ICON with other information systems on campus (Registrar, Exam Services, Library), as well as with specialized collegiate applications.

c. Maintain consulting and media studios with on-site expertise in software applications and hardware. This includes a media lab exclusively for instructor and researcher use. The media lab offers specialized hardware and software for both Macintosh and Windows platforms. Instructional Services also provides help in designing and creating digital media for instruction. Faculty can use the facility on a walk-in basis or receive one-on-one consultation by appointment. Some of the typical things that can be done in the studio include the following:

- (1) Digitize and edit photos, slides, audio, and video;
- (2) Design and create media-based presentations, lectures, and course web pages;
- (3) Use digital still and video cameras to create digital movies and animations; and
- (4) Experiment with new instructional and adaptive technologies.

Faculty can stop by the consulting and media studios in University Capitol Centre to use the equipment or consult with a staff member Monday-Friday, 9 a.m.-5 p.m., or by appointment.

d. Provide opportunities for faculty to learn about technology and its integration with teaching and research. In addition to the one-on-one assistance provided through the consulting and media studios, Instructional Services also offers a variety of opportunities for faculty to learn about technology and teaching.

(1) NExTT Workshops. Twice a year (before the start of each semester), Instructional Services sponsors a week-long series of workshops, NExTT: New Experiences with Technology in Teaching (<http://its.uiowa.edu/apps/training/>).

(2) Ad Hoc Workshops. Instructional Services staff are available to provide small-group training geared specifically to a department or group, in any location (office, classroom, or in the consulting and media studios).

(3) Throughout the year, Instructional Services sponsors half-day workshops, demonstrations, and seminars on specialized topics covering the latest tools and methods for teaching with technology.

e. Investigate new and emerging products, methods, and systems that have instructional applications, especially those technologies that are based on open standards and promote interoperability. Investigations are typically collaborations with faculty and other ITS departments, sometimes initiated by Instructional Services and sometimes initiated by others. The following list identifies some of the major areas for investigations and gives examples from recent projects.

- (1) Collaboration tools
- (2) Development standards: XML, IMS
- (3) Digital video: DVD, streaming video, MPEG
- (4) Communications: video conferencing, SMIL
- (5) Asset management, digital libraries
- (6) Web technologies: Java server pages, web-based surveys, web-enabled databases
- (7) Networking: wireless, Internet2 applications, distributed network storage devices

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3.2(2) Support for Researchers.

The Research Services group of Academic Technologies supports researchers in their use of computing technologies in research endeavors. For more information on any of these services, please contact Research Services by phone or e-mail (its-academic@uiowa.edu). Services include the following:

- a. Collaborate in new research. Research Services provides expertise in a number of areas. Some current and historical examples include computer imaging and visualization, computer-based 3-D modeling, system administration, software development, virtual reality, molecular modeling, high-performance computing, and high-performance networking. Our staff is available for consultation regarding researchers' projects and actively collaborates by co-authoring papers and co-writing grant proposals.
- b. Build the local cyber infrastructure. Research Services is developing local research computing infrastructures, including planning for or development of computational grids and high-performance computing resources, data management, visualization, remote instrumentation access, and collaborative tools.
- c. Enable investigators to better accomplish their endeavors through the use of information technology. Research Services works to provide whatever is necessary for investigators to be successful in their use of information technology. This can include: training, both in one-on-one situations and in workshops organized through the year; providing access to unique hardware; serving as liaisons to key vendors; and organizing user groups.
- d. Stimulate consideration of new technologies. Research Services is always looking at new technologies (such as collaborative tools and immersive environments) and new research applications of existing technologies, such as 3-D printing and high-performance networking.
- e. Work with and complement the efforts of other researcher support groups across campus. Research Services works closely with other research facilities on campus to provide multidisciplinary support for researchers.

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3.3 ADMINISTRATIVE INFORMATION SYSTEMS (AIS).

The Administrative Information Systems (AIS) department provides information technology solutions and services that enhance the administrative operations of The University of Iowa business, collegiate, academic, and service groups. These services include the full spectrum of development activities (design, programming, implementation, and maintenance), database management and administration, information access, consulting, and project management. These services are provided for internally developed and purchased software. Additionally, Administrative Information Systems provides coordination and support for the University Data Warehouse, which provides end users with decision support, and web-based reporting environments for Admissions Office, Grant Accounting, General Ledger, Human Resources, Payroll, and University Billing Office data. For more information on any of these services, please contact AIS.

The administrative systems supported by AIS encompass a diverse set of University functions such as academic and financial student records, library automation, central business office functions, human resources, payroll, and personnel services. AIS's major customers include the Office of the Executive Vice President and Provost, Registrar, University Housing, Admissions, Financial Aid, Finance and Operations, Business Office, Accounting Services, Human Resources, Facilities Services, Research, and University Libraries.

The University's administrative systems are hosted on a variety of computing platforms (IBM Enterprise Server, Unix, Linux, and Windows servers) and databases (DB2, Oracle, and MS SQL Server) using many different development environments (PL1 Batch and CICS, PeopleSoft, Java, and MS Access). AIS services are supported through strong partnerships with sponsoring customer departments and other ITS departments.

The Administrative Information Systems department is organized into customer-centric and service-oriented work groups. Currently, there are four work groups aligned directly with major customer groups (Office of the Executive Vice President and Provost, Library, Finance and Operations, and Finance and Operations-PeopleSoft) to provide their specific support needs. The Institutional Data and Data Management Group is a service-oriented work group that provides broad services across all the administrative customer base. Project

MAUI consists of several project-centric work groups focused on either functional modules (Admissions, Student Records, Billing, or Degree Audit-transfer Articulation) or technical infrastructure.

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3.4 SYSTEMS & PLATFORMS (SPA).

Systems & Platforms (SPA) works in partnership with campus IT providers, especially IT departments, to provide for and sustain reliable, available, and responsive computing infrastructure. Our work helps our partners deliver information technology services to students, faculty, and staff of the University, and to external customers who are important to the University mission.

The Systems & Platforms department provides computing environments that enhance the academic, administrative, teaching, and research functions of the University. SPA also provides comprehensive management or assists with the management of Large Systems, Unix Systems, Windows Services, Enterprise Client Management, Directory and Authentication Services, and Computer Operations at The University of Iowa. The Systems & Platforms department is committed to providing secure, reliable, cost-effective services using the most appropriate and efficient technological tools available. SPA is responsible for hardware and software installation, configuration, and maintenance. The department is also responsible for resource management, troubleshooting, and storage services, including backup and security. The Systems and Platform Administration department is organized by server, client, directory, and operations support. For more information on any of these services, please contact the SPA director.

- a. Large Systems. The Large Systems work group provides hardware and software support for the IBM zSeries enterprise server for the University. The Large Systems enterprise server provides services and support for personnel, student, and accounting information for the University. The Large Systems support staff provides service and support for academic and administrative enterprise computing. The group provides installation, configuration, and support of the operating environment, data repositories, transaction servers, and end user computing utilities and languages. The group manages the troubleshooting, data backup and restore, security, and the printing facilities in the IBM zSeries environment.
- b. Unix Systems. The Unix Systems work group provides storage service and management of Unix and Linux servers. The Unix group supports the campus computing infrastructure as well as various academic and administrative services at the departmental level. Supported services include campus e-mail, web services, the library online catalog system, VMware, the Red Hat Network Satellite patch and update distribution service, digital asset management, and the PeopleSoft financial and human resource applications. Typical tasks include system installation and configuration, application installation, troubleshooting, backups and restores, and assisting with computer security.
- c. Windows Services. The Windows Services work group provides server management and application hosting services to departments. Services include security patching, hardware, software updates, and communications. Supported services include shared campus Active Directory forest domain controllers, campus e-mail/calendaring, web services, file and print, and the course management system. Typical tasks include system installation and configuration, application installation, troubleshooting, backups and restores, and assisting with computer security.
- d. Enterprise Client Management. The Enterprise Client Management Services work group provides Systems Center Configuration Manager (SCCM) tools for delegated administration of departmental machines and Citrix support for web access to applications from Windows, Macintosh, and Linux workstations. SCCM for desktop administrators provides: 1) remote control for troubleshooting clients; 2) security patch management; 3) application deployment that allows you to automate installation of specific applications to targeted machines; and 4) asset tracking to monitor both software and hardware inventory.
- e. Directory and Authentication Services. The Directory and Authentication Services work group provides Identity and Access Management (IAM) services for the University community. The IAM infrastructure is an integrated system of policies, procedures, business rules, and technologies used to facilitate and control user access to critical online applications and resources while protecting confidential personal and business information from unauthorized users. IAM solutions support user authentication, access rights,

service profiles, password strength requirements and changes, and other processes that enable simpler sign-on for campus applications and services.

Major aspects of this IAM infrastructure include: 1) Enterprise Directory Service, 2) Enterprise Authentication (HawkID), 3) Active Directory, 4) security and protection of confidential data, 5) web services, 6) service provisioning, 7) tools for administration and self-service, 8) policy, and 9) enablement of campus applications.

f. Computer Operations and Data Center Management. The Computer Operations and Data Center Management work group provides resources for day-to-day operation of the central University of Iowa computing systems, including Academic Computing and Administrative Computing. The Operations group is responsible for the scheduling, execution, examination, and dispersal of computer output. This includes doing problem determination, problem tracking, and customer assistance. The group is responsible for monitoring the diverse systems and physical infrastructure of ITS computing and data storage facilities.

g. Enterprise Storage. The Enterprise Storage Team is responsible for maintaining the University's centralized storage infrastructure. The group manages hundreds of terabytes of Fibre Channel and ATA disk capacity, Fibre Channel Storage Area Network fabrics based on Brocade switching hardware, EMC storage arrays, and Network Appliance storage systems.

The enterprise storage infrastructure supports many critical applications, including campus e-mail, institutional databases, student records and registration systems, course management systems, library automation systems, VMware clusters, user and departmental file space, and research applications.

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3.5 TELECOMMUNICATION & NETWORK SERVICES (TNS).

The Telecommunication & Network Services (TNS) department provides planning, development, implementation, and support of networking, data, video, cable television, and voice communications for the University main campus (except for The University of Iowa Hospitals and Clinics) and the Oakdale Campus. TNS also ensures that the services provided to the University community are cost-effective, dependable, ubiquitous, and of the highest possible quality. For more information on any of these services, please contact Telecommunication & Network Services.

a. Services.

- (1) Telephone service, including maintenance and repair
- (2) Cable television service, including maintenance and repair
- (3) Data networking for access to the campus data network and the Internet, including authenticated wireless access for laptops and other mobile devices
- (4) Satellite uplinks and downlinks
- (5) Video conferencing
- (6) Video streaming
- (7) Campus video networking
- (8) User training and consulting on telephone services and features
- (9) Voice processing (voice mail, auto-attendant, bulletin boards, etc.)
- (10) Long-distance calling
- (11) Conference bridge (conference calling)
- (12) Campus directory service
- (13) On-campus relay service for the hearing impaired (assistive technology)
- (14) Consultation, design, and inspection for communications cabling and outlets
- (15) Installation of communication cabling and outlets
- (16) Locating buried University communications cables
- (17) Installation and maintenance of campus fiber and coaxial cables
- (18) Support for Hawk Alert

As part of the campus universal wiring plan, every communications outlet has the capability of providing

voice and data connections.

b. Requests for service. A University Service Requisition form is required for any installation, move, change, removal, or replacement of telephone, data, video, or cable service. For service requests, please forward the requisition form to the Telecommunication & Network Services customer representatives.

c. Infrastructure. Telecommunication & Network Services has ultimate responsibility for all campus communications infrastructure, including: outside plant copper, fiber, and coaxial cable; in-building copper, fiber, and coaxial cable; communications closet infrastructure, access, and security; microwave, satellite, and other point-to-point communication infrastructure; wireless design, radio-frequency use, and deployment, including cellular sites; and all other communications infrastructure. All communications infrastructure installed on campus must be in accordance with current campus standards and be approved and inspected by Telecommunication & Network Services. Unapproved infrastructure may be removed, replaced, or redesigned at the expense of the offending department. For more information please contact Telecommunication & Network Services.

d. Construction projects, remodels, and relocations. When a construction project, remodel, or relocation causes the need for additional communications infrastructure, equipment, or services, the one-time installation and capital costs shall be borne by the project and should be included in the project budget.

e. Outside vendors. All significant contracts for services provided by outside vendors should be coordinated with the director of Telecommunication & Network Services. These include but are not limited to: local and long-distance service providers, contractors and consultants, and equipment vendors. Please contact the director of Telecommunication & Network Services before negotiating with outside vendors. Telecommunication & Network Services is in the best position to coordinate and integrate the proposed products, services, and vendor relationships with existing campus telecommunication services. As with all contracts, compliance with purchasing policies (V-11) is required.

f. Consultation and training. Telecommunication & Network Services provides consultation, training, and support upon request. Customer representatives are available to answer questions regarding your existing telephone service or new service offerings available, or to help evaluate the best service options for your needs. Please contact them by phone to schedule an on-site visit or training session.

g. Billing. Departments pay monthly for telephone service. The charges include the telephone line, instrument, system features, maintenance, and repair due to normal use of the service. Departments also are charged for data connections, which includes circuit, equipment, and maintenance costs.

Repairs required due to customer misuse or abuse of University-owned equipment or customer-provided equipment will be billed on a repair time and material basis.

Long-distance charges are billed monthly and appear on each department's Transaction Detail Report. Statements showing call detail of long-distance calls are mailed to departmental executive officers each month.

Questions regarding any of these billings should be directed to Telecommunication & Network Services.

h. Personal long-distance telephone and cellular phone policy. Departments are responsible for determining when an employee needs to have access to telephone service and the type of service required in order to fulfill job responsibilities. (Types of service include: single-line phone, multiple-line phone, calling card, cellular phone, local service only, restricted long distance service, unrestricted long distance service, authorization code required to activate phone service, etc.) All costs related to such services are borne by the department. Examples of related costs may include: acquisition, installation, and ongoing fees related to use of the equipment or services.

Personal phone calls made on University equipment should be kept to a minimum. Long-distance personal phone calls are the responsibility of the employee. In the event an employee is abusing this policy, the employee's department is responsible for taking corrective action. If an employee needs to make a personal call that, if dialed direct, would result in a long-distance phone charge to the department,

he or she should either: 1) call collect; 2) charge the call to their home phone; or 3) charge the call to a personal calling card. If, due to an emergency or through inadvertence, a personal long-distance telephone call is charged to a University account, the caller will be required to reimburse the University by check. An employee may need to reimburse the University for cell phone use on a pro rata basis if personal minutes result in additional charges. Personal misuse of University long-distance may result in disciplinary action. The University will conduct periodic reviews of long-distance usage to ensure compliance with this policy.

Departments are responsible for retaining documentation indicating employees have reviewed the monthly long-distance or cellular telephone charges made from University equipment. This requirement could be addressed by having an employee initial each statement approving the charges as legitimate business expenses. Documentation supporting these charges must be retained by the department for three complete fiscal years.

Personal calls are never to be made on University-provided cellular phones. (See also [V-11.23 Cellular Phone Policy](#).)

i. Restrictions. All University phones are restricted from making operator-assisted calls (9+0), from making third-number calls billed to a University number, or from receiving incoming collect calls. These types of calls are allowed by exception only. If a department needs such an exemption, contact Telecommunication & Network Services for an "Operator-Assisted" call form. Once the form has been completed and approved by an officer of the department, it should be returned to Telecommunication & Network Services. After receipt of the approved request, it takes approximately two to five days for the restriction(s) to be lifted. The department requesting the lifting of the restriction(s) will be liable for all long-distance calls charged to that number.

j. Telephone Calling Cards. University telephone calling cards are available for University faculty and staff who are traveling on University business and need to bill long-distance calls to their department. Requests for calling cards can be made by sending a completed requisition approved by a departmental officer to Telecommunication & Network Services. Lost or stolen telephone calling cards should be reported as soon as possible. Personal misuse of University calling cards may result in disciplinary action.

k. Directories.

(1) The University *Student, Staff, and Faculty Directory (Herdbook)* contains student and faculty/staff sections and is available in mid-October. This directory is prepared by Information Technology Services, University Life Centers Marketing and Design, and Office of Student Services.

(2) University directory updates for faculty and staff who need to correct their individual listing in the back section of the directory should be made via the [Employee Self Service web site](#).

(3) Copies of the University directory may be obtained by submitting the standard requisition to General Stores. The directory is also available at the University Book Store or at Iowa Book, 8 S. Clinton St.

(4) Local Iowa City telephone directories are delivered by General Stores each year during November and December. Departments may obtain copies of the directory by submitting the standard requisition to General Stores.

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PART VI. SERVICES

CHAPTER 5: CENTRAL MAIL SERVICES

(Amended 9/93; 10/94; 10/95; 5/97; 9/02; 5/05)

[5.1 General](#)

[5.2 Campus Mail](#)

[5.3 U.S Mail](#)

[5.4 Parcel and Express Shipping](#)

[5.5 Student Use of Campus Mail](#)

[5.6 Bulk Mail Service](#)

5.1 GENERAL.

Central Mail Services, a division of Business Services, provides collection and distribution of interdepartmental mail; coordinates or delivers all incoming U.S. Postal Service (USPS) mail; and processes outgoing USPS mail and United Parcel Service (UPS) parcels.

a. Application. The use of Campus Mail Service is restricted to official University business. Private Express Statutes prohibit the Campus Mail Service from receiving and/or carrying letters 1) which do not relate to current business of the University (e.g., personal letters of University faculty and staff members), 2) exchanged between non-University agencies, or 3) exchanged between students. Specific guidelines and requirements for University of Iowa Campus Mail, U.S. Postal Service, and UPS mailing procedures are provided by contacting Campus Mail Service. Questions concerning application of the policy should be referred to the Vice President for Human Resources.

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5.2 CAMPUS MAIL.

a. General. Interdepartmental mail is any communication between departments and units on campus relating to official University business. Only approved "campus mail" envelopes may be used for interdepartmental mailings. Approved envelopes are available through General Stores and require no postage.

b. Instructions for use.

(1) To assure proper and timely delivery, campus mail requires a legible address containing name, department, and building address. Standard building abbreviations, found in the University directory, should be utilized in the address. Campus envelopes addressed to departments within the University of Iowa Hospitals and Clinics (UIHC) must contain the recipient's name, DEPARTMENT, and building location.

(2) Campus mail MUST be separated from outgoing USPS mail and placed at designated collection

points. USPS mail requiring postage MUST be separated from that which does not require postage.

(3) Routine campus mail service is provided free. Stops at designated pickup and delivery points are made at least one time per day.

(4) Arrangements for delivery of bulk mailings through Campus Mail must be made in advance. Bulk mailings include any mass mailing of more than 200 pieces or 50 lbs. Bulk mailings require a requisition, which should include department's mailing code number, piece count, and full mailing instructions. Failure to comply could delay processing of department's mailings. Call Campus Mail to arrange for delivery of large mailings to the Mail Center, MBSB. Campus mailings must be presented in building order. Prearranged deliveries will be completed within 24 hours of arrival at the Mail Center.

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5.3 U.S. MAIL.

a. Delivery. U.S. mail is delivered to campus mail addresses by Campus Mail Services, as well as the U.S. Postal Service (USPS). USPS standard campus addresses, found in the University directory and on the [Central Mail Services web site](#), will expedite delivery of incoming USPS mail and should be utilized only for official University business correspondence. Campus Mail Service will make every effort possible to deliver USPS mail containing incomplete delivery addresses. Incomplete campus addresses may cause delivery delays.

b. Outgoing U.S. mail.

(1) Campus Mail Service processes outgoing official University business USPS mail from University departments. Material to be mailed through USPS may be placed in designated pickup locations and must contain information on desired mailing class and must have attached the appropriate departmental mail card utilized for recording postage costs. The use of University postage for personal mail is prohibited.

(2) Packages to be mailed through USPS must be securely and properly wrapped and address-labeled. All outgoing packages must contain information on desired mailing class and have attached the appropriate department mail card utilized for recording postage costs.

(3) All postcards, letters, flats, large envelopes, packages, international items, and special services items must contain information on the desired mailing class and must have attached the appropriate departmental mail card utilized for recording postage costs. Postage costs for USPS mail processed through the Central Mail Service Center will be charged to the appropriate departmental account. All mail must be prepared in a proper manner for mailing.

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5.4 PARCEL AND EXPRESS SHIPPING.

a. Campus Mail has daily pickup for parcels, express letters, and packages. Size and weight limitations exist for parcel and express shipments. Please contact Central Mail Services for further information.

b. UPS shipments may be sent through Central Mail Service's UPS web shipping system. All packages must contain a package I.D. number written clearly on the top of the package.

c. Notify Campus Mail Services when large packages or a number of packages will need to be picked up.

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5.5 STUDENT USE OF CAMPUS MAIL.

a. General rule. Campus Mail cannot receive and/or carry letters exchanged between students. Private Express Statutes strictly prohibit personal correspondence such as greeting cards, invitations, political flyers, books, posters, or announcements for Campus Mail.

b. Exception. The University of Iowa Student Government (UISG), collegiate governance organizations, and the Associated Residence Halls (ARH) may use Campus Mail for official University business. These are the only student organizations authorized to use Campus Mail.

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5.6 BULK MAIL SERVICE.

(Amended 9/98; 5/05)

a. General. Bulk Mail Services processes large-volume mailings for intra-campus or USPS distribution.

b. Addressing. Customers can have their address data files sent to Bulk Mail from files stored on the ITS-Administrative Systems mainframe, send their address data files using the [File Envoy service](#) available through the Printing Department web site, e-mail an address file attachment to central-mail@uiowa.edu, or send CDs or diskettes containing address files from their own systems to Bulk Mail via Campus Mail. Address files prepared in this manner will be processed on Central Mail's Video Jet System.

c. Four-up heat-activated labels are no longer being used by Bulk Mail. Please contact Bulk Mail for alternative labeling options.

d. Faculty, staff, and student mailings. ITS maintains a current campus and home address record of all faculty and staff. Many options are available such as selection by any or all of the following criteria: payroll code, class rank, home zip code, department, building. Student name and address files provide local address, mailing address, and parent address. A variety of selection criteria for mailing to subsets of the student body also are available. Requests for use of the Payroll file is subject to approval by the Central Mail Services Manager. Use of the student file requires prior approval from the Registrar's Office.

e. Services. Bulk Mail provides a variety of mailing services, including: folding, inserting, sealing, metering, collating, bursting, tabbing, address list cleansing, hand inserting, and video jet ink processing. Central Mail Services also maintains a nonprofit bulk mail permit that may be used by any University department, provided their mailing meets the following requirements:

(1) The mailing is for a department and not for an organization or individual.

(2) There must be a minimum of 200 identical pieces, or 50 lbs.

(3) The mail piece **MUST** contain the department's complete return address and THE UNIVERSITY OF IOWA in the upper left-hand corner.

(4) Permit imprint must be printed in upper right-hand corner, or space must be available to allow postage to be affixed to the mail piece.

(5) Bulk mailings which are prelabeled must be in zip code order and include a requisition that indicates specific mailing instructions, the department's mail code number, and the total mail piece count.

If your mailing differs from these criteria, contact Bulk Mail Service. Permit imprint mailings may also include for-profit bulk mailings. Contact Bulk Mail for information regarding the wording of the permit if having it printed.

Bulk Mail Service does process already-prepared mailings from other departments using either the Center's permit or the department's own. If needed, postage can be applied by metering, provided the mail piece is machine-able.

University requisitions are needed for all bulk mailings. Charges for mailing services are determined on a per-piece basis for the different machines used. Cost estimates can be provided. Cost estimates are provided free at any time. For information on Alumni Mailings, see [II-23](#).

(See also [V-9 Fund Solicitation Policy](#).)

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PART VI. SERVICES

CHAPTER 7: FACILITIES MANAGEMENT

(Amended 9/93; 10/94; 9/97; 6/01; 10/04)

[7.1 General](#)

[7.2 Service Divisions](#)

7.1 GENERAL.

Facilities Management is responsible for the maintenance and operation of general fund-supported academic and administrative support buildings, most campus grounds, and all utility systems. It is also responsible for the design and construction of non-hospital campus buildings, utility systems, and landscape improvements.

All questions or requests for services pertaining to the general maintenance and operation of academic/administrative support buildings and of the campus should be referred to the Operations and Maintenance unit. No charges are made against departmental budgets for these services.

Requests for work which is the responsibility of the department should be made on a standard requisition showing the master file key to be charged. It is not necessary to use names of Operations and Maintenance persons or shops on requisitions. After requisitions are received in the Operations and Maintenance office, they are routed to the proper personnel and shops for action. Examples of departmental work are:

- a. construction, repair, or remodeling of departmental equipment;
- b. setups for special events;
- c. moving of equipment;
- d. minor remodeling;
- e. estimates on proposed departmental projects.

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7.2 SERVICE DIVISIONS.

Facilities Management contains the following service units:

- a. Operations and Maintenance. This unit includes eight primary organizational components: five area maintenance units, the trade shop, the service shop, and the service support center. The Operations and Maintenance unit's first responsibility is maintenance and operation of all academic/administrative buildings. It is also responsible for grounds maintenance for certain areas, refuse removal, and custodial service in academic/administrative buildings. The unit also does remodeling and repair jobs for various

departments upon receipt of a requisition.

b. Utilities and Energy Management. This division is responsible for the planning, production , and distribution of electricity, steam, water, and chilled water; maintenance of the plants and distribution systems; maintaining the storm and sanitary sewers owned by the University; and assisting in the design and construction of utility plants and systems.

c. Design and Construction Services. This division is responsible for the planning, design, and construction of new buildings, utility systems, building remodeling, and campus landscaping improvements on the campus.

d. Facilities Management also contains the following units: Administration, Administrative Services, and Campus and Facilities Planning.

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PART VI. SERVICES

CHAPTER 9: GENERAL STORES

(Amended 9/93; 7/98; 3/10)

Note: Effective March 2010, this policy has been revised. For the most individual changes, see the [redlined version](#).

[9.1](#)

[9.2](#)

[9.3](#)

[9.4](#)

[9.5](#)

[9.6](#)

9.1

General Stores is a part of the Business Services Department, which also includes Central Receiving, Copy Centers, Laundry, Mail and Print Services, and University Surplus.

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9.2

General Stores serves all departments of the University with a wide variety of quality supplies. Items available through General Stores include office and classroom supplies; hardware, printer, and copy machine supplies; and custodial supplies.

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9.3

Also offered are cylinder gases, both commercial and specialty- or research-grade, and dry ice service. Gas regulators and fittings are stocked.

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9.4

In addition to over 1,000 regularly stocked items, General Stores also offers more than 40,000 office supplies available on a next-day delivery schedule through their office supply contract.

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9.5

Hauling and trucking services are available to all departments on request. General Stores also operates a centralized freight receiving and forwarding service to and from all campus points.

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9.6

Catalogs are available that fully illustrate and list all items and current pricing as offered through General

Stores.

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PART VI. SERVICES

CHAPTER 11: UNIVERSITY PARKING AND TRANSPORTATION DEPARTMENT

(Amended 12/05; 12/06)

- [11.1 General.](#)
- [11.2 Parking](#)
- [11.3 Cambus](#)
- [11.4 Fleet Services](#)
- [11.5 Lost and Found](#)

11.1 GENERAL.

The Department of Parking and Transportation offers a wide range of services that provide access to and mobility within the University of Iowa campus. These services are offered to faculty, staff, students, patients, visitors, and to other members of the general public. The department consists of three separate divisions: Parking, Cambus, and Fleet Services (see [V-19](#)). All divisions report to the Director of Parking and Transportation, who also advises on institutional roads, campus planning and land use, strategic property acquisition, and other transportation-related issues. The department is structured organizationally under the Senior Vice President for Finance and Operations and is administratively responsible to the Assistant Vice President for Business Services.

Departmental policies are reviewed by a University charter committee known as the Parking and Transportation Committee (see [I-2.8\(16\)](#)). This body advises on fees, regulations, planning, and other policies that may govern the department.

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11.2 PARKING.

Parking administers and operates 15,000 parking spaces in more than 100 on-campus parking lots and structures, including cashiered and metered facilities for use by patients and visitors as well as facilities assigned for use by faculty, staff, and students. Most campus parking facilities are designated as multi-use and serve routine daily access needs as well as special events on nights and weekends. Parking activities are managed through three units: Parking Services, Parking Facilities Operations, and Commuter Programs.

- a. The Parking Services office, located in the IMU Ramp with a branch in Hospital Ramp 2, manages the distribution, sale, and billing of faculty, staff, and student permits, bus passes, and related services, and provides parking enforcement through its Field Services operation.
- b. The Parking Facilities Operations office provides facility and equipment maintenance, cashiering, meter collection, and cleaning services from its offices in Hospital Ramp 2.
- c. Commuter Programs manages the van pool, bus pass, car pool, and car pool matching programs from

its location in Hospital Ramp 2.

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11.3 CAMBUS.

The department also operates the public transit system called Cambus, a 32-bus intracampus transit system that provides fixed-route shuttle service throughout the main campus as well as a connection with the Oakdale campus. Cambus services do not require a boarding fare or pass, and are available to the general public. Cambus also provides a demand-response transportation service, the Bionic Bus, for qualifying persons with disabilities. In addition, special transportation services are provided for many University activities, including athletic events and orientation. All vehicles are accessible to persons with disabilities. The Cambus Office is located on Stadium Drive immediately west of Kinnick Stadium.

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11.4 FLEET SERVICES.

The purpose of the division of Fleet Services is to provide and manage vehicles for University use. Fleet Services achieves this by leasing vehicles to departments on a long-term basis or renting vehicles on a short-term basis. Fleet Services also has a vehicle maintenance facility, a fueling facility, and cell phone rental on a short-term basis. It is located at 603 South Madison Street.

11.5 LOST AND FOUND.

The University's central lost and found service is located in the Parking Services offices of the Parking Department at the IMU Parking Ramp.

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(See also [V-19 Fleet Services](#) and [V-27 Parking Regulations](#).)

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PART VI. SERVICES

CHAPTER 12: RECHARGE CENTERS

Recharge Centers are established for the purpose of providing goods and services to University customers. The centers offer goods and services that are unique, convenient, or not readily available from external sources. University departments intending to establish a recharge center must submit a written request to the Business Office for approval. The rates charged for goods and services are set to break even and must be charged uniformly to all university customers.

Refer to the Recharge Center Policies and Procedures Document located at the following web address:

www.uiowa.edu/~fusfm/rechargecenterpolicy.pdf.

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PART VI. SERVICES

CHAPTER 13: THE UNIVERSITY OF IOWA PHARMACEUTICALS

(Amended 9/93; 10/95; 3/09)

- [13.1 General](#)
- [13.2 Requisitions](#)
- [13.3 Delivery](#)
- [13.4 Alcohol](#)
- [13.5 Drugs](#)
- [13.6 Solvents \(Acids and Bases\)](#)
- [13.7 Special Services](#)
- [13.8 Billing](#)

13.1 GENERAL.

The University of Iowa Pharmaceuticals is a division of the College of Pharmacy and is registered with the Federal Food and Drug Administration as a drug manufacturer. UI Pharmaceuticals manufactures specialty drug products for The University of Iowa Hospitals and Clinics, for all other University of Iowa departments, and for other approved non-University of Iowa organizations. UI Pharmaceuticals also supplies general use drugs, chemicals, and solvents to colleges and departments of The University of Iowa and all other Board of Regents Institutions.

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13.2 REQUISITIONS.

For routine orders, a properly completed and authorized requisition is required. It is recommended that the requisition be sent through campus mail to the UI Pharmaceuticals office. Please allow 24 hours to complete the order. Emergency orders may be completed the same day if brought to the office or to the warehouse.

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13.3 DELIVERY.

Departments requisitioning materials from UI Pharmaceuticals bear the cost of delivery, which is made by General Stores. General Stores bills departments directly for delivery charges and questions concerning these charges should be directed to the General Stores office.

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13.4 ALCOHOL.

Alcohol is available for research purposes by means of an alcohol requisition signed by the appropriate dean or department head. These forms are available from UI Pharmaceuticals upon request. Orders are filled on Wednesday afternoon only. All alcohol orders received after 12 noon on Wednesday will be filled on the following Wednesday. Alcohol orders are available for pick up or delivery between the hours of 1:30 p.m. and 3:30 p.m. on Wednesday afternoon only.

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13.5 DRUGS.

Drugs (Legend, HR2, Narcotics) are available for research purposes providing the proper requisition has an authorized signature (M.D., D.D.S., or D.V.M.).

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13.6 SOLVENTS (ACIDS AND BASES).

UI Pharmaceuticals has responsibility for warehouse storage of volatile solvents, acids, and bases as well as ethyl alcohol. A specially designed storage area conforms to all safety requirements as specified by the state and federal laws and regulations.

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13.7 SPECIAL SERVICES.

The University of Iowa Pharmaceuticals is registered as a drug manufacturing facility with the Federal Food and Drug Administration. Within this capacity, UI Pharmaceuticals is able to provide development, production, and analytical services for a broad range of pharmaceutical dosage forms. These services are primarily limited to Investigational New Drugs and New Drug Applications, as registered with the Federal Food and Drug Administration, and are not available for commercial use.

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13.8 BILLING.

All University billing is handled through the University Business Office according to the University business procedure.

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PART VI. SERVICES

CHAPTER 14: IOWA MEMORIAL UNION

(Amended 9/93)

- [14.1 General Purpose](#)
- [14.2 Other Uses](#)
- [14.3 Scheduling](#)
- [14.4 Alcoholic Beverages](#)
- [14.5 Requisition Required](#)

14.1 GENERAL PURPOSE

The facilities of the Iowa Memorial Union, including hotel/guest rooms, dining facilities, and meeting rooms, shall be principally for the use of students, faculty, staff, alumni, and guests of the University who are here on official business. Facilities will be available to others when the needs of the above groups are met.

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14.2 OTHER USES

Meetings of civic, service, fraternal, or tour groups may also be scheduled for meetings and/or events to include the use of dining and guest room facilities in the Iowa Memorial Union.

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14.3 SCHEDULING.

Scheduling of meetings and events will be handled by the Events planning Team, which is chaired by the Event Services Manager and includes the Iowa House Manager, the Catering Manager, and the Marketing Manager. There will be no additional charges for the services of this team which include arrangements for registrations, parking, hotel and meeting rooms, marketing and graphics for brochures, audio visual equipment, food service, and billing/payment services.

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14.4 ALCOHOLIC BEVERAGES.

It shall be the policy of the guest house that alcoholic beverages shall be used in compliance with local and state laws governing the use of alcoholic beverages.

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14.5 REQUISITION REQUIRED.

Goods and services provided to University departments and student organizations by the Iowa Memorial Union for which a requisition is required are dining services, use of the guest rooms, and rental and set-up charges for special events. A requisition from the department for such goods and services must be on file with the Union before final confirmation of arrangements can be made.

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PART VI. SERVICES

CHAPTER 15: CENTER FOR CONFERENCES

(President 12/10/76; amended 9/93; 10/04; 12/05; 3/10)

Effective March 2010, this policy has been revised. For individual changes, see the [redlined version](#).

[15.1 General](#)

[15.2 Conference Policy](#)

[15.3 Initiating a University Conference](#)

15.1 GENERAL.

The Center for Conferences is the principal agency of the University responsible for conducting, coordinating, and providing supporting services for conferences, institutes, short courses, and similar non-credit programs for nonresident adult groups. The staff of the Center for Conferences assists in planning conferences held locally, regionally, nationally, or internationally at the request of the sponsoring department.

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15.2 CONFERENCE POLICY.

a. The primary purpose of a University conference is to provide a learning experience or professional development at meetings of university level, not to conduct organizational business, hold conventions or sales meetings, elect officers, or pass public resolutions. The program must be essentially educational in nature and academically acceptable to the University sponsor. The conference must be sponsored by an academic division or administrative unit of the University or, if interdisciplinary, the Director of the Center for Conferences, and an appropriate part of the program should be conducted, organized or approved by faculty members or staff of The University of Iowa. The conference should be planned cooperatively by representatives of the group being served, the sponsoring academic division of the University, and, when requested, the Center for Conferences. In all instances, the program is to be designed specifically to meet the educational needs of select groups who desire to expand their personal or professional knowledge. Because of the academic and financial responsibility of the University, all agencies planning a University conference are to be guided by the following:

- (1) The representatives of the group being served are responsible for identifying and describing the interests and purposes of those who desire to hold a conference.
- (2) The sponsoring division of the University is responsible for the content of the program and for the recruitment of conference speakers and discussion leaders from the University faculty and other sources. The sponsoring unit is also responsible for developing a budget (see III-17.13), collecting fees, depositing fees and subsidies to appropriate University accounts; and making payments of conference costs. The Center for Conferences is prepared to assist departments in the performance of developing a budget (see III-17.13); collecting fees and depositing fees and subsidies to appropriate University accounts; making payments of conference costs; and in the planning and

administration of the conference.

(3) The dean of the Division of Continuing Education is responsible for approving the conference budget and approving additional compensation for University personnel.

(4) Degree Credit, Certificates, and CEU Award. If degree credit is to be granted, the offering must be approved through the procedures of the college concerned, the Registrar, and others as appropriate. The Center for Conferences provides Certificates of Attendance when requested by the conference chairperson. Certificates of Achievement, Certificates of Merit, or other certification, if appropriate, may be authorized with the approval of the sponsoring academic division of the University. General CEUs may be applied for through the Center for conferences. CEU application, approval, award, and cumulative record-keeping are responsibilities held by the Center for Conferences.

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15.3 INITIATING A UNIVERSITY CONFERENCE.

Any University staff member or any representative of an outside organization wishing to hold a University conference for an off-campus group should contact the Director of the Center for Conferences. Once it is established that the purpose, goals and educational objectives of the proposed conference are in accord with the approved policies for a University conference, the Director of the Center for Conferences will initiate procedures for budgetary and additional compensation approval.

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PART VI. SERVICES

CHAPTER 16: CENTER FOR MEDIA PRODUCTION

(Amended 9/93; 8/02; 7/03; 12/05)

- [16.1 General](#)
- [16.2 Services](#)
- [16.3 Charges](#)
- [16.4 Decentralized Media Units](#)

16.1 GENERAL.

As the central media production/service organization for the University, the Center for Media Production provides professional design and production services for development of media programs and materials (both digital and traditional) in support of educational and promotional needs of the University.

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16.2 SERVICES.

The Center for Media Production provides the following professional services:

- a. Consultation. Senior staff provide consultation regarding design and development of digital and traditional media, including guidance about the most appropriate delivery avenues for target audiences.
- b. Interactive media. Design and development of digital, interactive multimedia products are provided, including portable storage-based as well as web-based technologies.
- c. Video. Services include design and development of video programs, promotional messages, and authoring of video-based interactive media; film-style video production; encoding of video for web use; video editing, special effects creation, electronic graphics/art and animation; transfer of 16mm film to video; and video/DVD duplication, including conversion to/from world television standards.
- d. Photography.
Services include digital or film location, studio and copy photography; in-house processing and printing for black and white images, and color digital image printing -- both available up to mural size; ability to copy and enhance rare negatives and photos. An extensive archive of historical University photos also is maintained.
- e. Audio. A wide range of services is provided, including recording of audio on location or in a studio sound stage, editing and sound mixing, audio noise reduction, and duplication of both digital and analog audio materials.
- f. Graphics. Artistic services are provided for: development of large, permanent displays and portable

displays; posters; web site enhancements; creation of illustrations, designs, calligraphy; lamination, certificates, and maps; and creation of conference materials and University signs. Available for rent are portable display units for traveling staff and faculty.

g. Media publishing and marketing. The center also markets and distributes media products originated at the University. Royalties are paid to sponsoring University departments and authors.

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16.3 CHARGES.

The Center for Media Production charges for services and materials. Costs can vary considerably depending upon the complexity of a project or requested media service. Consultation and cost estimates are provided as necessary at no charge.

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16.4 DECENTRALIZED MEDIA UNITS.

To ensure the most effective and efficient use of media at the University, it is expected that only a small number of units within the University need media systems dedicated solely for their use, and that most University units can benefit from the existence of a central media facility which can provide services of a professional quality. However, when a University department or agency can justify media facilities dedicated to their specialized and intensive uses, a decentralized media facility may be established. The conditions for establishment include:

- a. Review by the Center for Media Production of proposals for decentralized, dedicated media facilities. The center will advise and assist the requesting unit regarding equipment specifications, system design, and expected staffing, housing, and maintenance needs.
- b. The sponsoring department or agency of the decentralized media unit will be responsible for the appropriate staffing, financing, equipping, and housing of the unit.
- c. Requests for media equipment or services from clients within the jurisdiction of a particular decentralized unit's department or agency should be directed to that media unit. In the event that the decentralized media unit cannot provide the requested equipment or service, the client should be referred to the Center for Media Production.
- d. Requests for media equipment or services from clients outside the jurisdiction of a particular decentralized unit's department or agency should be referred to the Center for Media Production.

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See also the Center for Media production web site at <http://ui.media.uiowa.edu>.

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PART VI. SERVICES

CHAPTER 18: UNIVERSITY LIBRARIES

(10/94; amended 10/03; 11/06)

[18.1 General](#)

[18.2 Organization and Description](#)

[18.3 Collection Services](#)

[18.4 Reference and Library Instruction](#)

[18.5 Access Services](#)

18.1 GENERAL.

The University of Iowa Libraries (www.lib.uiowa.edu) provides leadership in the creation, transmission, and preservation of knowledge to advance intellectual discovery and encourage lifelong learning. Together, the University Libraries and the Law Library hold more than 4.3 million volumes, along with collections in various other formats, including audio, film, multimedia, and microforms. The libraries provide access to a growing collection of electronic resources, including full-text journals. Most collections are open for browsing by all University community members; others are available upon request.

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18.2 ORGANIZATION AND DESCRIPTION.

a. The University Libraries system consists of the Main Library, the Hardin Library for the Health Sciences, and ten branch libraries. The Main Library serves as the principal repository for the social sciences and the humanities. Located within this building are various special collections, including:

(1) A depository for U.S. federal, United Nations, European Union, and State of Iowa publications; many additional state, foreign, and international publications; and statistical and other resources in paper, microform, and electronic formats.

(2) A map collection of aerial photographs, state and foreign atlases, electronic mapping programs, and other cartographic resources.

(3) Special collections of unique, rare, and valuable books, documents, and other collections. Rare books range in age from the 15th century to newly created artists' books and include 4,000 "miniatures" less than three inches tall. There also are manuscript collections ranging from medieval to modern. The Iowa Authors Collection contains work of writers associated with the State of Iowa. The libraries' special collections are especially strong in the French Revolution, the Civil War, the culinary arts, political cartooning, and film and television screenwriting and production (www.lib.uiowa.edu/spec-coll).

(4) Archives of The University of Iowa: publications, building plans, campus maps, photographs, catalogs and yearbooks, directories, student newspapers, programs of lectures, dramatic performances, athletic events, and personal papers.

(5) The Louise Noun-Mary Louise Smith Iowa Women's Archives, which collects, organizes, describes, and preserves personal papers, manuscripts, and organizational records pertaining to Iowa women. The archives also serve as a resource to stimulate and nourish creative teaching and learning through its collections and outreach programs (www.lib.uiowa.edu/iwa).

(6) Media Services collection, consisting of non-print materials such as newspapers, videotapes, DVDs, laser discs, audio cassettes, and records. Film subjects range from documentaries to feature-length and foreign language films.

(7) The East Asian Collection, which acquires materials in all formats in support of the East Asian Studies programs and research at the University. It contains materials primarily in Chinese, Japanese, and Korean, with a focus on the humanities and social sciences.

b. The Hardin Library for the Health Sciences collects and provides access to current literature in health sciences-related areas (www.lib.uiowa.edu/hardin). The John Martin Rare Book Room offers an outstanding collection on the history of medicine.

c. The 10 branch libraries serve the sciences, the fine arts, and business, and consist of: the Art Library in Art Building West; the Pomerantz Business Library in the Pappajohn Business Building; the Chemistry Library; the Lichtenberger Engineering Library in the Seamans Center; the Geoscience Library in Trowbridge Hall; the Rita Benton Music Library in Voxman Music Building; the Physics Library in Van Allen Hall; the Psychology Library in Seashore Hall; and the Biological Sciences Library.

d. The Law Library is independent of the University Libraries system and is administered by the College of Law.

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18.3 COLLECTION SERVICES.

a. The University Libraries divides responsibility for building the libraries' collections (www.lib.uiowa.edu/collections/index.html) among a number of librarians, each of whom is responsible for selecting library materials on one or more subject areas. It is the function of these collection management librarians to determine which books, periodicals, videotapes, electronic resources, computer files, and other information sources should be acquired by the libraries. Selection decisions that fall under the purview of collection management librarians include decisions to purchase a resource, to subscribe to a periodical or database, to accept a gift in kind, to request that an Internet resource be cataloged or otherwise made available through University Libraries' web pages, to remove or "weed" materials from the collection, and to cancel subscriptions. These decisions are made in each case on the basis of the collection management librarians' knowledge of current curriculum needs, faculty research interests, research trends in the relevant subject areas, and the strengths and weaknesses of the collections already in place. Communication between the collection management librarians and faculty is essential for the librarians to have the information necessary for their decisions.

b. The general criteria used by collection management librarians for the acquisition of library materials at The University of Iowa Libraries are listed below in priority order:

(1) curriculum support;

(2) standard source availability (i.e., standard or "core" materials on subjects studied at the University);

(3) faculty research support;

(4) graduate student research support;

- (5) subject representation (i.e., representative materials on major trends in scholarship);
- (6) collection continuity (i.e., maintenance of strong existing collections); and
- (7) inter-institutional agreements (i.e., agreements with other academic libraries to assume responsibility for collections in particular subject areas).

c. In selecting and making available information resources, the libraries will comply with copyright law and with the provisions of any licenses that are signed on behalf of the University. The libraries will take reasonable measures to promote copyright and license compliance among its users. The selection of a resource that requires the University to agree to a license is contingent on the acceptability of the license provisions. Within the University Libraries, the acceptability of a license is determined by the Director of Collections and Information Resources or that person's designee; approval of licenses falls under the jurisdiction of the University's Director of Purchasing.

d. In selecting and deselecting information resources, the libraries fully subscribe to the Library Bill of Rights (www.ala.org/ala/oif/statementspols/statementsif/librarybillrights.htm) issued by the American Library Association. Among other rights, this statement affirms that no materials should be excluded because of the origin, background, or views of its creators, that materials selected should reflect all points of view on current and historical issues, and that censorship should be challenged.

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18.4 REFERENCE AND LIBRARY INSTRUCTION.

a. University Libraries staff are actively engaged in a comprehensive instructional program (www.lib.uiowa.edu/instruction/index.html), which promotes the development of critical thinking and research skills through a variety of services. Librarians collaborate with faculty members to provide in-class instruction tailored to complement course content. In addition, librarians have developed a credit-bearing course, Library Research in Context, which links research skills to courses in the major. Special information skills workshops are developed for groups such as new international students and students enrolled in a variety of summer preparatory programs. Interdisciplinary research seminars are offered for graduate students and faculty. Library staff provide instructional handouts, web-based tutorials, and course-related resource pages.

b. Reference and information services are available at several locations in the Main Library, at all of the branch libraries, and at Hardin Library for the Health Sciences. In addition to walk-in services, faculty, staff, and students can receive reference and information assistance via telephone, e-mail, and Internet chat services (www.lib.uiowa.edu/ref/index.html).

c. Librarians provide a free research consultation service to University of Iowa faculty, staff, and students. This service is customized for the individual user and provides access and direction to research materials that pertain to the user's specific project or thesis.

d. The Information Arcade (www.lib.uiowa.edu/arcade), located in the Main Library, facilitates integration of new information technologies into learning and research by providing students, staff, and faculty with a variety of resources for learning advanced information skills and for acquiring information in various formats. The arcade provides access to a wide range of electronic source materials, with an emphasis on textual and multimedia databases, and to equipment and software to support independent learning, classroom instruction, and research.

e. The Information Commons (www.lib.uiowa.edu/commons), located in the Hardin Library for the Health Sciences, is a state-of-the-art educational technology facility, offering high-end multimedia development workstations, two networked electronic classrooms, a case-based learning/conference room, and general-use computers for database searching, e-mail, and word processing.

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18.5 ACCESS SERVICES.

a. Most University library materials can be checked out of the libraries by University community members; lengths of check-out times vary according to types of materials and user populations. Materials which do not circulate can be used within the various libraries where they are housed (www.lib.uiowa.edu/circ/index.html).

b. All of the University Libraries -- Main Library, the branch libraries, and Hardin Library for the Health Sciences -- provide reserve collections in support of classroom teaching (www.lib.uiowa.edu/reserve/index.html).

c. Access to materials not held by University Libraries may be arranged through Interlibrary Loan/Document Delivery services provided by the Main Library and Hardin Library for the Health Sciences, or through any of the branch libraries (www.lib.uiowa.edu/ill/index.html). University Libraries maintains consortial agreements with the State of Iowa Regents libraries, the National Library of Medicine's Regional Medical Library Network, and the Committee on Institutional Cooperation (Big Ten institutions and the University of Chicago).

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CHAPTER 19: EDUCATION MATERIALS (TEXTBOOKS) FOR CLASSROOM USE OF COURSE MATERIALS

Educational materials, including textbooks, reference and study aids, software, audio, video, and custom course packs, that are to be used in the classroom and sold to students can be requested through the University Book Store.

University policy prohibits the sale of any classroom educational materials to students by faculty, staff, or departments. The University Book Store is located in the Iowa Memorial Union and operates a branch store, serving the Health Science campus, in Hospital Ramp #3. Requests for Educational Material(s) are accepted at the store, by telephone, mail, or e-mail, throughout the year, though they generally are due in April for summer and fall semesters and in October for spring semester. The store can provide information on material(s) selection, availability, alternatives, and price, in addition to publisher and desk copy information. The store offers a supplemental educational materials (course pack) service. Course packs can contain: original works, articles, lecture notes, lab manuals, out of print materials, case studies, practice exams, and/or copyrighted (with permission) materials. The store service provides copyright procurement, legal documentation, payment, and materials production assistance in partnership with the University's Document Services Centers. Students may purchase educational materials at the stores, by mail or telephone ordering, or through other special arrangements with the store.

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CHAPTER 20: THE UNIVERSITY OF IOWA PRESS

(Amended 9/93; 9/02)

[20.1 General](#)

[20.1 Manuscripts](#)

20.1 GENERAL.

The University of Iowa Press is the book publishing agency of the University, established to publish significant results of scholarship and research, including fine regional titles, and contemporary poetry, short fiction, and literary nonfiction. The imprint is controlled by the University Board, made up of faculty members appointed by the Vice President for Research, who serves as an ex officio member of the Board. The Director of The University of Iowa Press also serves ex officio on the Board.

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20.2 MANUSCRIPTS.

See www.uiowa.edu/uiowapress for subject areas and manuscript submission guidelines.

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CHAPTER 21: PRINTING DEPARTMENT

(Amended 9/93; 3/95; 9/97; 9/98; 10/04)

[21.1 General Purpose](#)

[21.2 Policy for Copy Centers: Copying Copyrighted Materials](#)

21.1

The University provides its departments and related units with services to meet official printing and photocopying needs. This service is provided by the [Printing Department](#), which administers University printing through its own facilities and by securing services off campus as needed.

The Printing Department insures that the University conforms with the policy of the Board of Regents, State of Iowa, 7.09, which, among other things, requires that printing done outside the University be subcontracted on the basis of competitive bids. Thus, all printing and printing-related work, including photocopying, is done on order from the Printing Department. The Printing Department also provides consultation about departmental needs for copying equipment and oversees the leasing and purchasing of such equipment.

The Copy Centers system, with satellites throughout the campus, is part of the Printing Department. This service, like other printing-related services, is available to faculty, staff, and students for projects related to University business and course work.

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21.2 POLICY FOR COPY CENTERS: COPYING COPYRIGHTED MATERIALS.

a. Anyone wanting to have copies of copyrighted materials made at campus Copy Centers must complete the requisite form identifying the work to be copied and its intended uses. Faculty are free to have unlimited copies of their own copyrighted work. Otherwise, verification of permission is required or limited copies will be made for research and classroom use in accordance with the "Agreement on Guidelines for Classroom Copying in Not-For-Profit Educational Institutions with Respect to Books and Periodicals."

b. The Copy Centers will make copies for customers certifying that the work(s) to be copied falls within the "fair use" exception to the 1976 Copyright Act. The relevant forms must be signed by the faculty, staff, or student for whom copies are being made, prior to the Copy Centers making any copies of documents.

c. Anthologies (compilations of printed materials from books and articles from periodicals) that may be used as a course text and/or course packets must go through a copyright clearance center process, either through the UPAC copyright service at the IMU Book Store (see also [VI-19 Educational Materials \(Textbooks\) for Classroom Use](#)), or through similar services outside the University prior to being

reproduced.

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CHAPTER 22: CUSTOM PUBLISHING

Custom published supplementary educational materials can be assembled for faculty members by the Copyright and Custom Publishing Division of the University Book Store, located in the Iowa Memorial Union.

Custom Publishing provides a copyright permission service which serves as the liaison between faculty and publishers in obtaining permission to copy. The service makes necessary payments and keeps records on all course packets (U*PACS).

The Custom Publishing Division is in partnership with University's Document Services Centers. Both can assist faculty with all aspects of creating a course packet.

A course packet (U*PACS) can contain any of the following: original works; lecture notes; articles from journals/periodicals; out-of-print materials; case studies; graphs; maps and diagrams; research and lab manuals; government documents; practice exams; study guides.

The U*PACS can be sold in the University Book Store along with other required course materials. It is University policy that sales to students by faculty or staff of any department are prohibited.

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CHAPTER 23: OFFICE OF FACULTY AND STAFF SERVICES

(Amended 3/02; 7/03; 10/04; 8/06; 7/09)

- [23.1 General](#)
- [23.2 University of Iowa Employee Assistance Program](#)
- [23.3 Supervisory Referral](#)
- [23.4 Behavior Risk Management](#)
- [23.5 Confidentiality](#)
- [23.6 Job Security](#)
- [23.7 Disciplinary Process](#)
- [23.8 Release Time from Work](#)
- [23.9 Payment for FSS](#)
- [23.10 Eligibility](#)

23.1 GENERAL.

The Office of Faculty and Staff Services (FSS) provides counseling and referral services to faculty, staff, and their family members to promote emotional health, increased engagement, and productivity. The types of problems for which a client could expect assistance include: alcohol dependency, other drug dependencies, emotional concerns, relationship or marital concerns, parent/child problems, psychiatric concerns, religious/spiritual concerns, job stress, retirement concerns, problems with budgeting or debt management services, and others.

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23.2 UNIVERSITY OF IOWA EMPLOYEE ASSISTANCE PROGRAM (EAP).

The University of Iowa Employee Assistance Program offers the following services:

- a. Assessment and referral: This program provides one to four sessions for assessment and referral. Clients who could benefit from additional services are referred to other University, community, regional, or national service providers.
- b. Brief counseling: If brief counseling services are appropriate, the client and counselor may decide to resolve the problem in the sessions allotted. See www.uiowa.edu/hr/fsseap/eap/index.html.
- c. Supervisory consultation: A supervisory consultation is designed to provide helpful and understanding guidance to supervisors as they address the needs of troubled employees. Supervisors may contact a counselor simply to discuss problems and explore options with an understanding, non-judgmental third party or to get specific advice in planning a constructive approach to solve or cope with a problem situation. See www.uiowa.edu/hr/fsseap/superrefer.html.
- d. Supervisory training/employee orientation/educational programming: FSS staff offers supervisory

training programs for persons seeking information about the office, how to assist troubled employees, and how to address drug or alcohol abuse problems in the workplace. To schedule, contact the Office of Faculty and Staff Services, 121-50 University Services Building.

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23.3 SUPERVISORY REFERRAL.

When work performance, attendance, and/or conduct become unsatisfactory, in some circumstances supervisors may provide troubled employees with the name, address, and phone number of FSS. The supervisor may schedule an FSS appointment for the employee if the employee requests.

a. Good faith. Supervisory referrals should be made with good faith efforts to provide assistance and must be based upon fair and reasonable observation and evaluation of the employee in question. If disciplinary action is indicated, such action should also be taken: FSS is not a substitute for disciplinary action.

b. Voluntary participation. Participation in FSS is entirely voluntary. A supervisor may suggest to employees that FSS may be able to help in their efforts to improve performance, but *may not refer* an employee as a condition of continued employment.

c. Confidential. With the employee's written release, the Employee Assistance Program counselor will notify the supervisor that the employee followed through on the referral. No other information is released unless the employee requests and signs consent to do so.

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23.4 BEHAVIOR RISK MANAGEMENT.

Faculty and Staff Services serves as the coordinating office of the Behavior Risk Management team. This team responds to situations of potential violence or threatening behavior by assessing the individual involved and the workgroup, then making recommendations for ensuring ongoing safety for the work unit. See

www.uiowa.edu/hr/oe/fss/BRM/index.shtml.

23.5 CONFIDENTIALITY.

The Office of Faculty and Staff Services adheres to strict ethical guidelines pertaining to client confidentiality. It is, however, necessary to recognize that the state's mandatory reporter law provides for exceptions to this rule in particular situations. For example, an Employee Assistance Program counselor is required by law to report child and dependent adult abuse, and to take action if a client poses clear and imminent danger to self and/or others.

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23.6 JOB SECURITY.

An employee's participation in FSS shall not jeopardize job security or promotion, tenure, or scholarly opportunities. Employees participating in the program will expect no special privileges or exemptions from University regulations.

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23.7 DISCIPLINARY PROCESS.

FSS is wholly independent of University disciplinary proceedings. The program is non-punitive and employee participation is entirely voluntary and protected from any reciprocity.

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23.8 RELEASE TIME FROM WORK.

Employees may request release time from work for the initial FSS evaluation period. For subsequent appointments, employees may use available sick leave or vacation time as provided for in [III-22.2](#) and [III-23.2](#). Employees scheduled to work the third shift must schedule appointments during FSS office hours (8 a.m. - 5 p.m., M-F) and are not eligible to receive overtime pay for FSS consultations.

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23.9 PAYMENT FOR FSS.

There will be no charge for assistance offered through FSS. When the employee pursues a referral recommended by the FSS counselor, he or she is responsible for fees which may be charged by the referral

service. In cases of medical necessity, health insurance often provides some coverage.

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23.10 ELIGIBILITY.

(Amended 5/99)

These categories of permanent full-time and part-time (50 percent or more) staff members are eligible for services provided by FSS:

- a. Faculty,
- b. Professional and Scientific staff,
- c. Merit System staff,
- d. Relatives, including domestic partners, of eligible University of Iowa employees, who may or may not be employed by the University.

Services are provided to the above-listed employees 90 days beyond their last date of employment with the University.

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CHAPTER 24: PLACEMENT SERVICES FOR STUDENTS

[24.1 General Purpose](#)

[24.2 Interviewing Facilities](#)

[24.3 Recruiting and Placement Principles](#)

24.1 GENERAL PURPOSE

The University maintains placement services for students in the Colleges of Liberal Arts and Business Administration, the College of Engineering, the College of Education, and in specific colleges and departments, as provided by faculty members, to assist students in pursuing employment opportunities. The University finds that students are best serviced when provided the widest range of career options and that individuals should be allowed to decide for themselves which career path to follow. To assist them in making career choices, students are provided open access to the University's career placement services.

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24.2 INTERVIEWING FACILITIES

Along with its placement services, the University makes interviewing facilities available to employers who wish to offer career opportunities to University students. To assist students in making informed choices, current information about specific employers' entry requirements, advancement opportunities, compensation, working environments and other relevant information is made available to students in the various collegiate placement facilities.

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24.3 RECRUITING AND PLACEMENT PRINCIPLES

(Amended 5/99)

Interviewers are expected to adhere to equal opportunity employment practices and the University's Human Rights policy subject to federal law in arranging and conducting interviews on campus, and the University endorses affirmative action practices by employers who visit the campus (see [II-1-9](#) Human Rights, Affirmative Action, and Equal Employment Opportunity). All of the University placement services adhere to, and expect visiting employers to adhere to, the National College Placement Council's principles of professional conduct for recruiting and placement. These principles include:

- a. The candidate's freedom of choice in the selection of a career or a position should be protected from undue influence by faculty, placement staff, and recruiters.
- b. Organizations are responsible for the ethical and legal conduct of their representatives throughout the recruiting process and must assume responsibility for all representations made by authorized representatives.

- c. Recruiters should make a full and accurate presentation of all relevant information during the recruiting process and should advise the career planning and placement office of all recruiting-related activities not conducted through that office.
 - d. Recruiters should honor the policies and procedures of individual institutions and should refrain from any practice that adversely affects the interviewing and decision-making processes.
 - e. Recruiters should be qualified interviewers and informed representatives of their organization and should respect the legal obligations of career planning and placement offices and request only those services and information that legally can be provided.
 - f. An employment offer that is accepted is a contractual agreement that is expected to be honored.
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PART VI. SERVICES

CHAPTER 25: EVALUATION AND EXAMINATION SERVICE

(Amended 9/93)

The Evaluation and Examination Service performs for faculty the duplicating scoring and record keeping tasks required to support classroom testing and course/instructor evaluation. The office also administers national and institutional test programs for students and community members. In addition, Exam Service staff provide consultation services for: survey and questionnaire design, electronic data collection, interpretation of item and test analyses, test development, and institutional research related to placement and proficiency testing.

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PART VI. SERVICES

CHAPTER 26: DUAL CAREER NETWORK

(10/94; 3/00; 9/03)

a. The University of Iowa recognizes the issue of, and is responsive to the needs of, dual career couples. The Dual Career Network is a service of The University of Iowa designed to assist faculty and staff spouses/partners in seeking and securing employment. The eligibility guidelines are:

- (1) You must be the spouse/partner of a newly hired permanent faculty or staff member, or
- (2) You must be part of a recruitment effort; and
- (3) You must have lived in the area for less than two years.

b. The program provides services for up to one year or until you secure employment. The following services are available to those who qualify:

- (1) Professional job search assistance and career guidance for up to one year.
- (2) Resume writing assistance.
- (3) Advice on interviewing techniques.
- (4) Up-to-date resource information about local businesses.
- (5) Assistance with writing cover letters.
- (6) Access to job openings with local employers.
- (7) Letters of support written for University of Iowa positions.
- (8) Career counseling and guidance.
- (9) Introduction to local groups to assist in networking attempts.
- (10) Current information about local hiring market and demographics.
- (11) Social gatherings to meet other new people.

c. For those who do not meet the program requirements listed above, a limited-service appointment is offered. This is a *one-time* meeting in which a resume critique, job leads, and community contacts are provided. [\[top\]](#)

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CHAPTER 27: INFORMATION ON STUDY, PROGRAMS, AND EVENTS

(Regents 12/9/76)

[27.1 Policy](#)

[27.2 Dissemination of Information](#)

27.1 POLICY.

The institutions governed by the Board of Regents, State of Iowa, have an obligation to apprise students, prospective students, and the general public of the opportunities which exist for on- and off-campus study and for participation in the programs and events open to them with or without charge.

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27.2 DISSEMINATION OF INFORMATION.

To convey such information to the public, the institutions are expected to employ all channels open to them for free dissemination, e.g., news stories, public service announcements, and through space and time made available by public-spirited organizations in their own information media. Free dissemination is the preferred means of informing; however, paid announcements may be used when made necessary by considerations such as urgency, characteristics of the audience, need for repetition, relative cost of other means of informing, and relative effectiveness of media.

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PART VI. SERVICES

CHAPTER 28: UI WELLNESS

(3/02; 9/02; 10/04; 6/05; 8/06; 7/1/08; 8/08)

UI Wellness is the staff and faculty wellness program at The University of Iowa, and a partnership of Organizational Effectiveness (Human Resources), UI Benefits (Human Resources), University Employee Health Clinic (UI Health Care), and the Division of Recreational Services (Office of the Vice President for Student Services). In addition, many departments and service areas on campus provide support and services to UI Wellness, including Facilities Management, the Environmental Health and Safety Office, University Book Store, and Staff Council.

UI Wellness provides health promotion services to enhance the health of the organization and its employees. These health promotion efforts are comprised of awareness and education activities, behavior and lifestyle change programs, and the creation of supportive environments. The ultimate goal continues to be the development of a culture that values and meets both the individual and organizational needs for health enhancement and improved performance. Health promotion is an investment in our human resources.

For additional information please see www.uiowa.edu/hr/wellness or contact UI Wellness at uiwellness@uiowa.edu. [\[top\]](#)

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PART VI. SERVICES

CHAPTER 29: FAMILY SERVICES OFFICE

(3/02; 9/02; 6/05; 8/06; 4/07)

The Family Services Office provides programs, information, and referral assistance to faculty, staff, and students regarding their individual and family-related needs. The office can help faculty, staff, and students to identify University and community services and resources. In addition, the office is familiar with family-related University of Iowa policies. Specific programs and services of the office include:

- a. Child care and school-age child care and summer camp resources,
- b. Elder care,
- c. On-campus lactation resources,
- d. Web-based adoption resources,
- d. Services to student families,
- e. Flexible work arrangements, and
- f. Resource and referral.

For further information, see the Family Services web site at www.uiowa.edu/hr/famserv/index.html or contact the Family Services Office, 121 University Services Building.

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CHAPTER 30: REWARD AND RECOGNITION

(10/04)

Recognition efforts on campus include both formal programs and informal strategies. Reward and Recognition, a division of UI WorkLife--Organizational Effectiveness, a unit of Human Resources, provides consultation and resources to assist staff and their departments to provide an open and clear process to recognize staff efforts. Guidelines have been established to support the appropriate use of funds, to abide by payroll considerations, and provide equal opportunity for all staff to be recognized for their efforts. For further information, see the website www.uiowa.edu/hr/oe/worklife/RnR/ or contact WorkLife Services at 121-50 University Services Building. [\[top\]](#)

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PART VI. SERVICES

CHAPTER 31: ORGANIZATIONAL EFFECTIVENESS

(10/04; amended 7/08)

The mission of Organizational Effectiveness (OE) is to strengthen individual and organizational learning and performance. OE advocates for a University community that builds upon a humane, healthy, and competent culture.

Achieving performance excellence in higher education is a challenge to The University of Iowa as we attempt to deal with a range of issues from advances in information technology to decreases in financial support.

Organizational Effectiveness can assist departments in building and sustaining performance excellence in areas that are critical to The University of Iowa's success. OE consultants and staff have the experience and expertise to assist units or divisions with the knowledge, skills, and tools that are essential for improved productivity, health, and employee well-being. We believe in partnering with leaders to develop a tailored approach to the departmental context and needs of our clients. We are here to support the ongoing development and improvement of your workplace, resulting in improved productivity and employee well-being.

For additional information, see the OE web page at www.uiowa.edu/hr/oe or contact an OE consultant directly at 121-50 University Services Building.

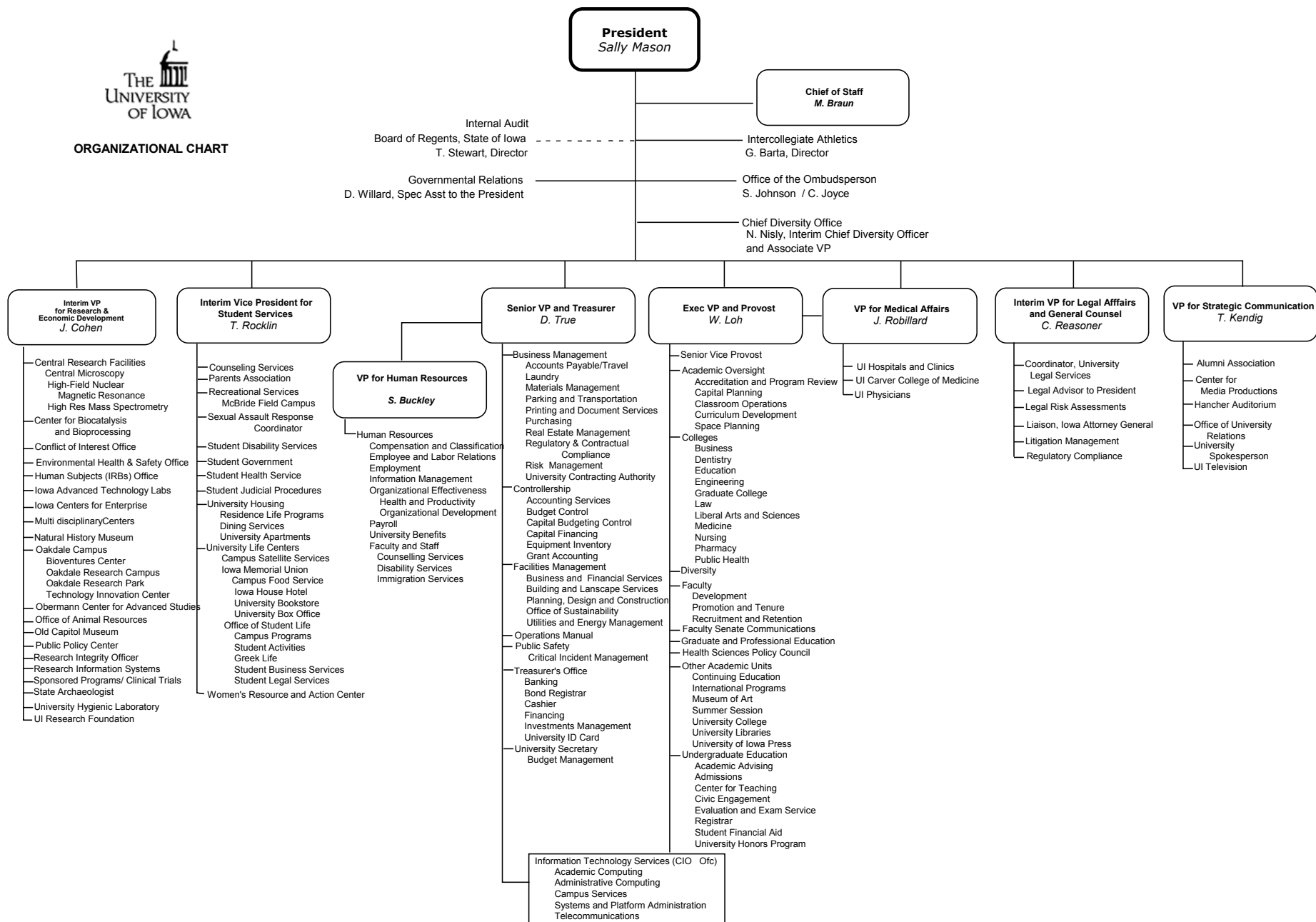
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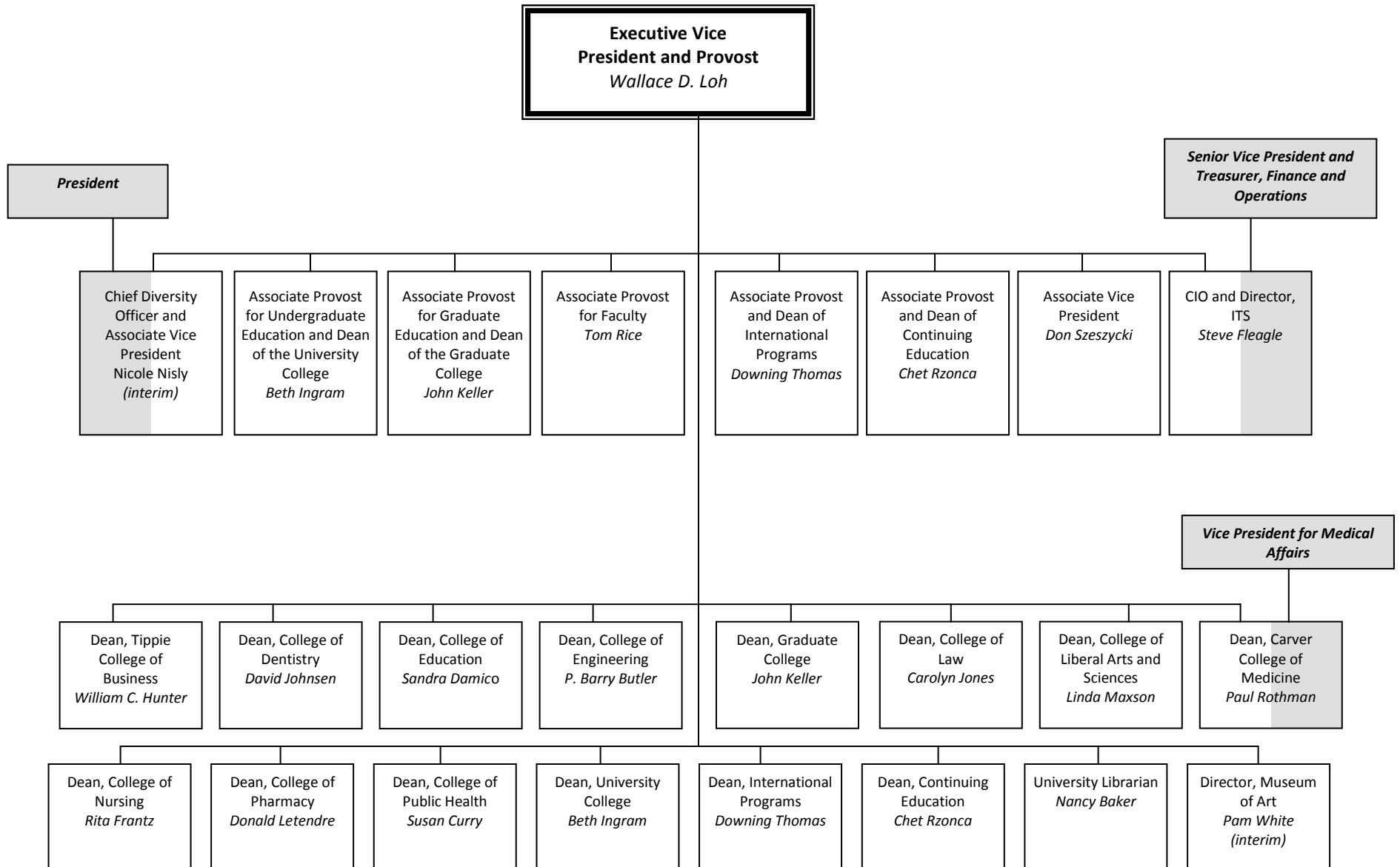


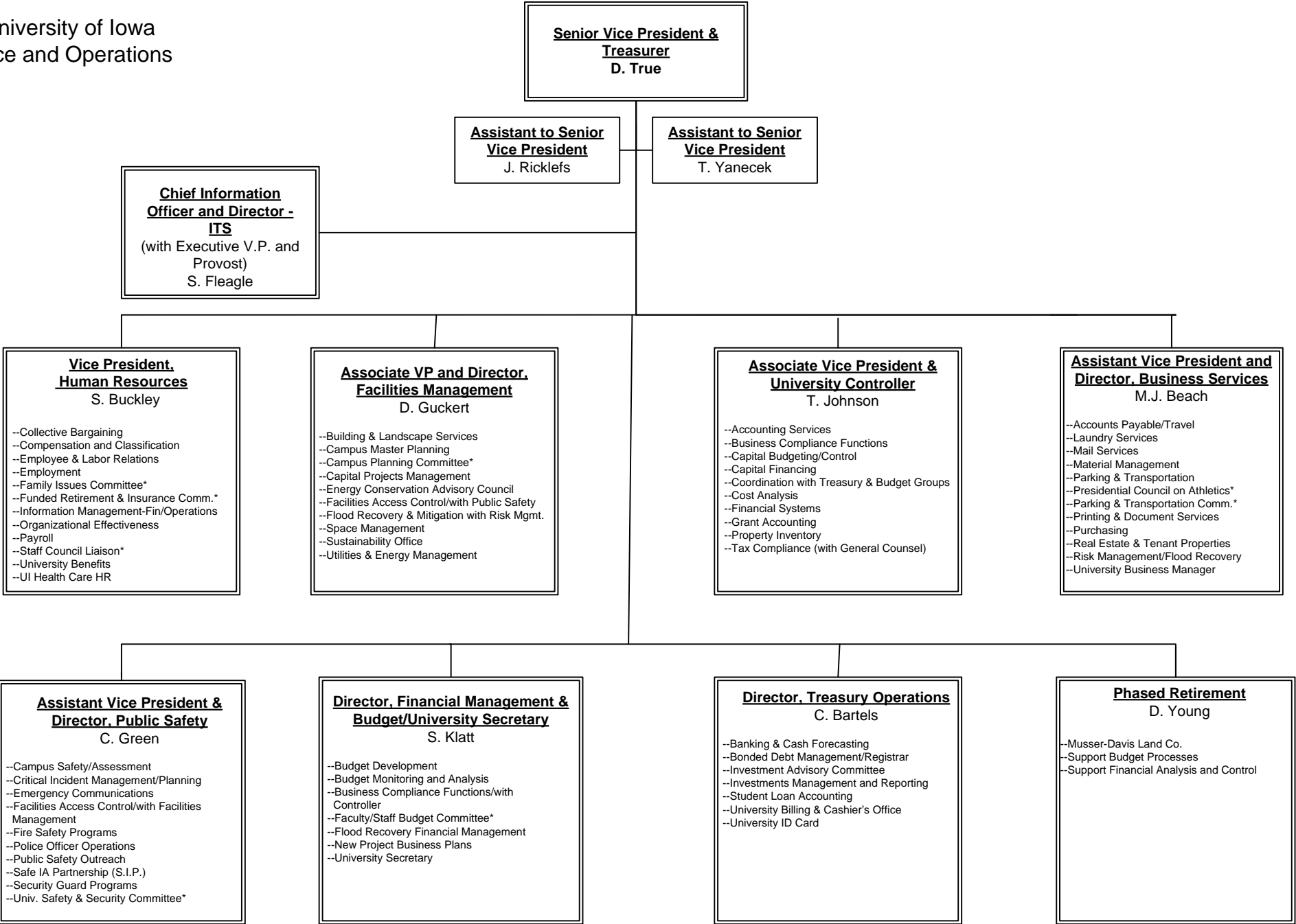
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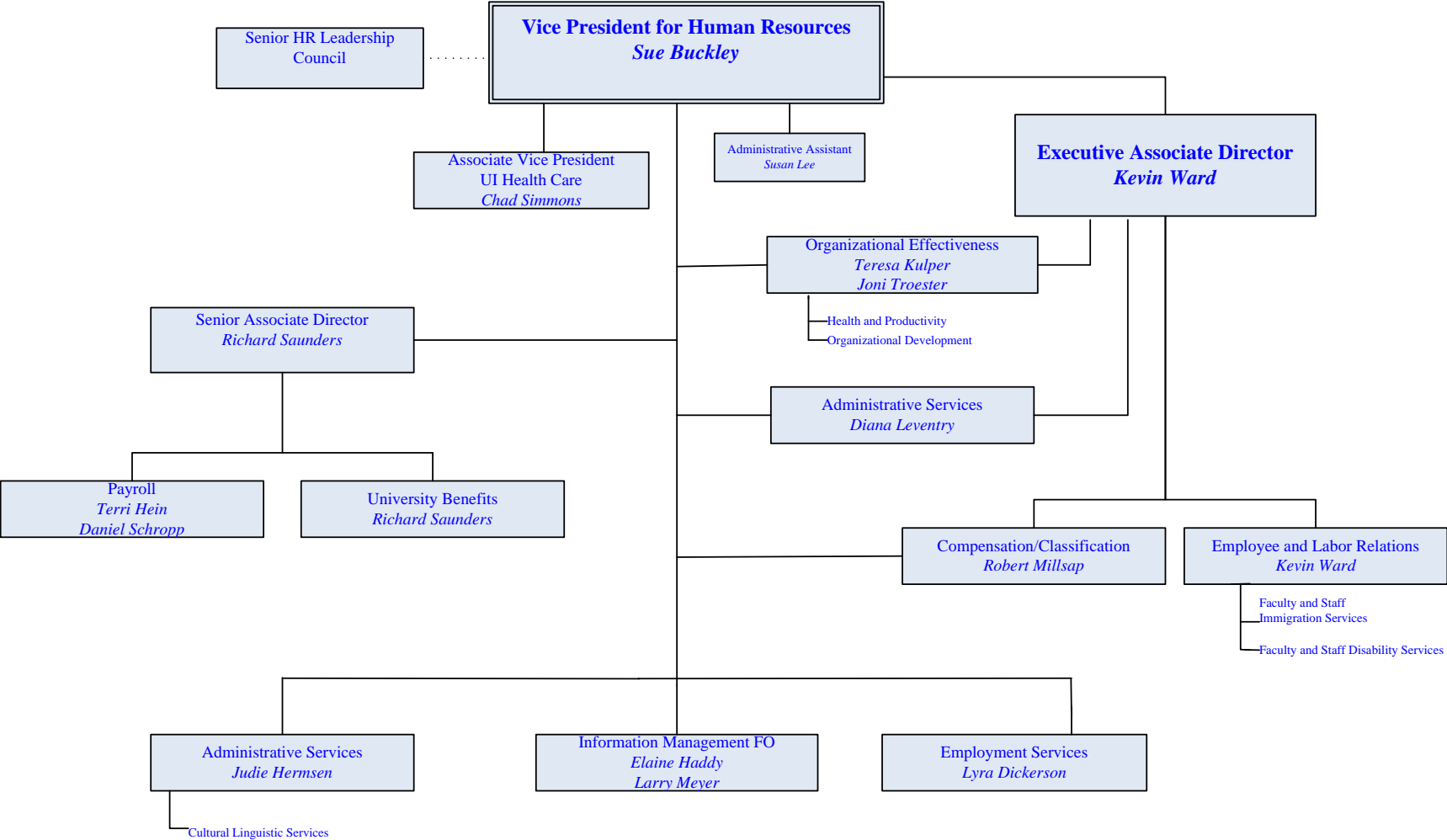
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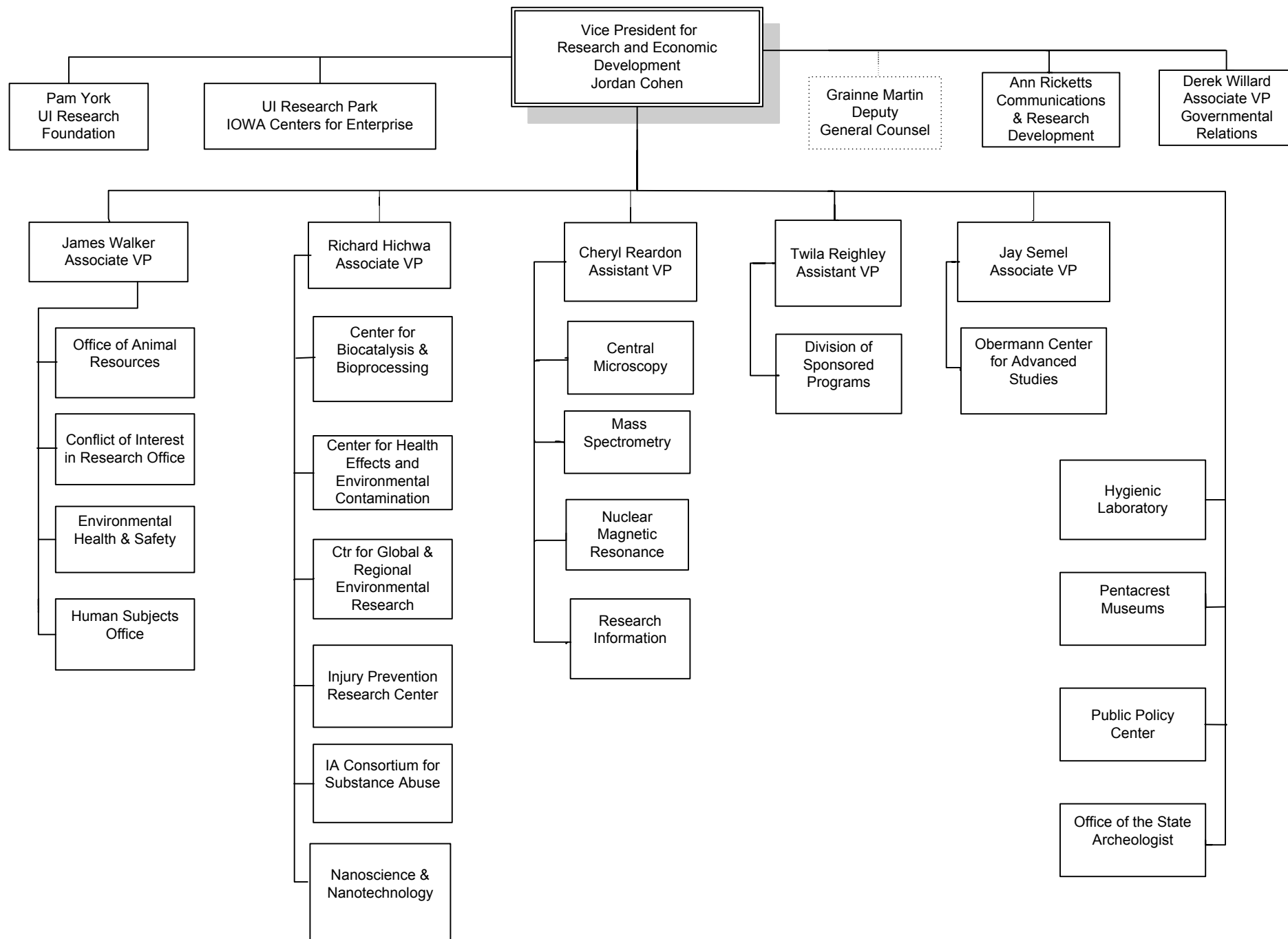




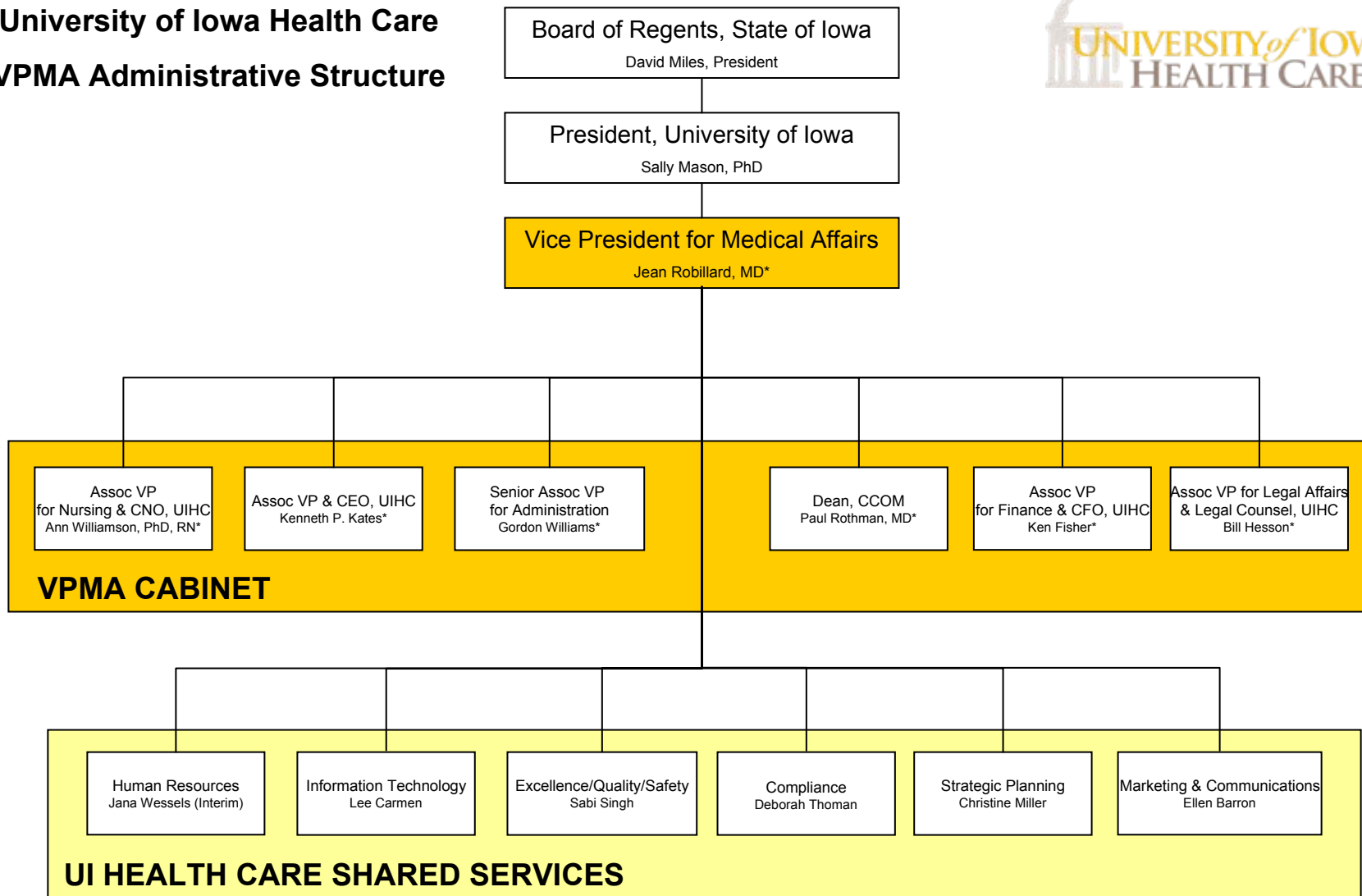
* University Constituencies Committee

Organizational Structure for Human Resources





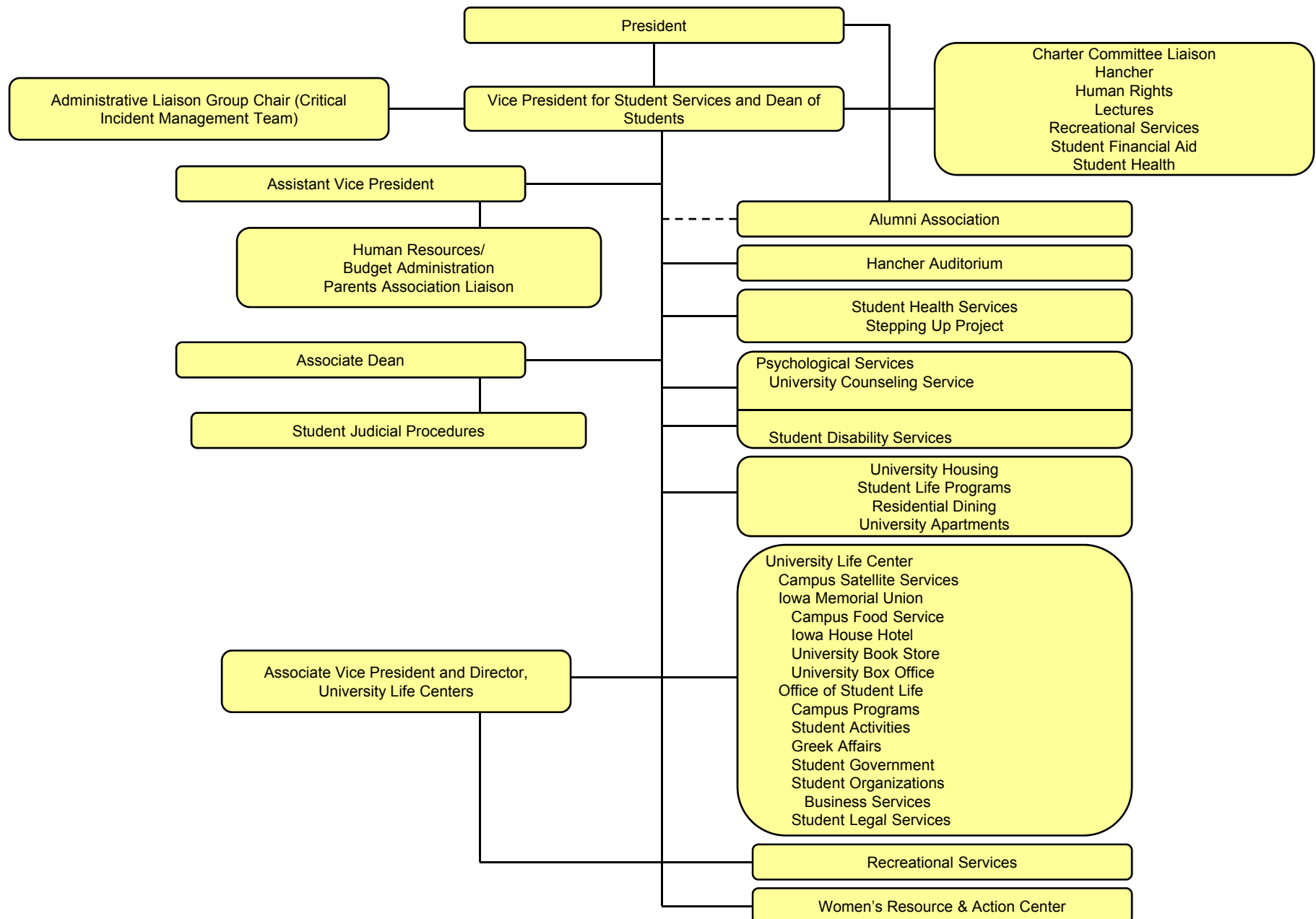
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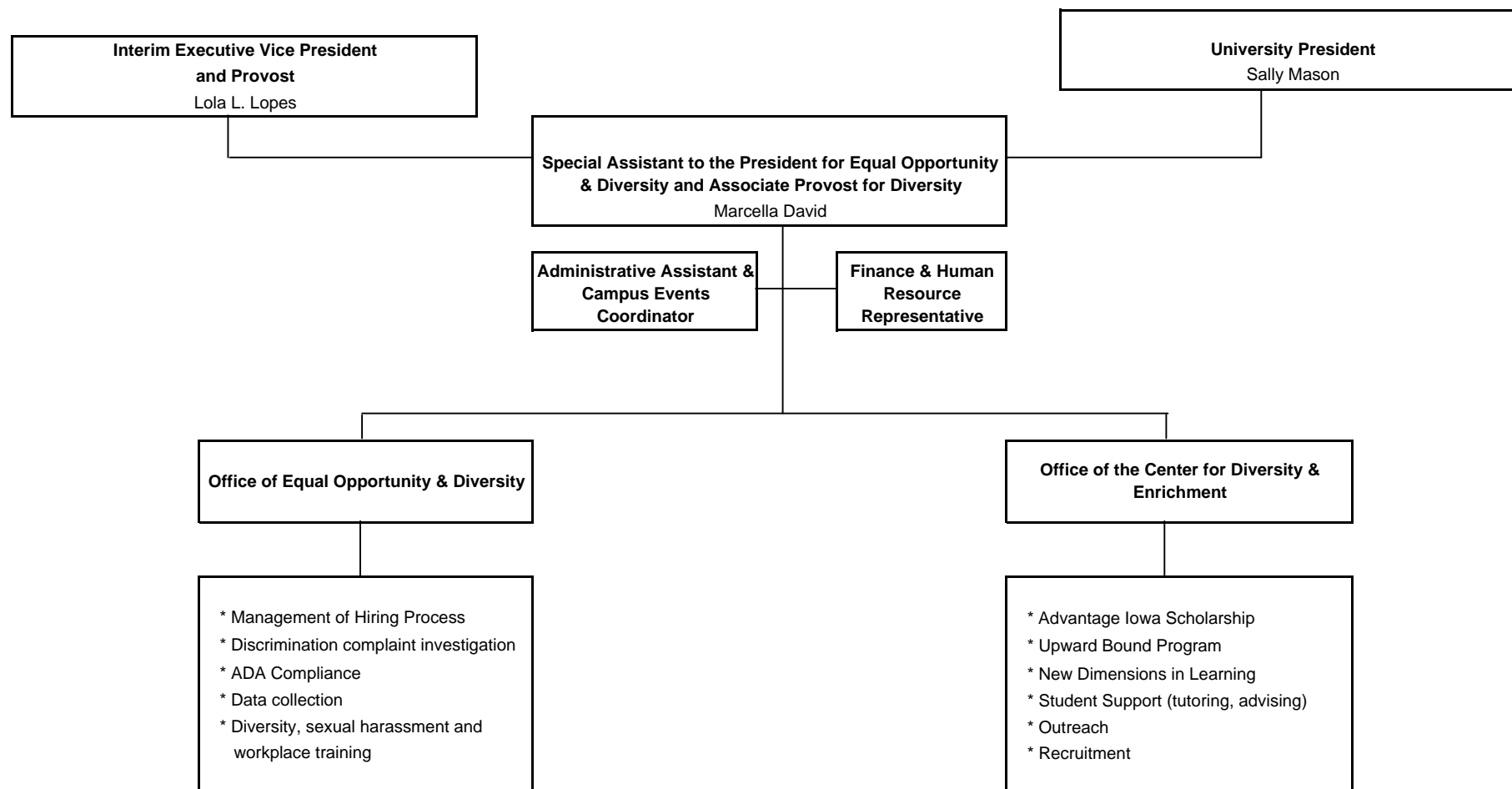


* VPMA cabinet member

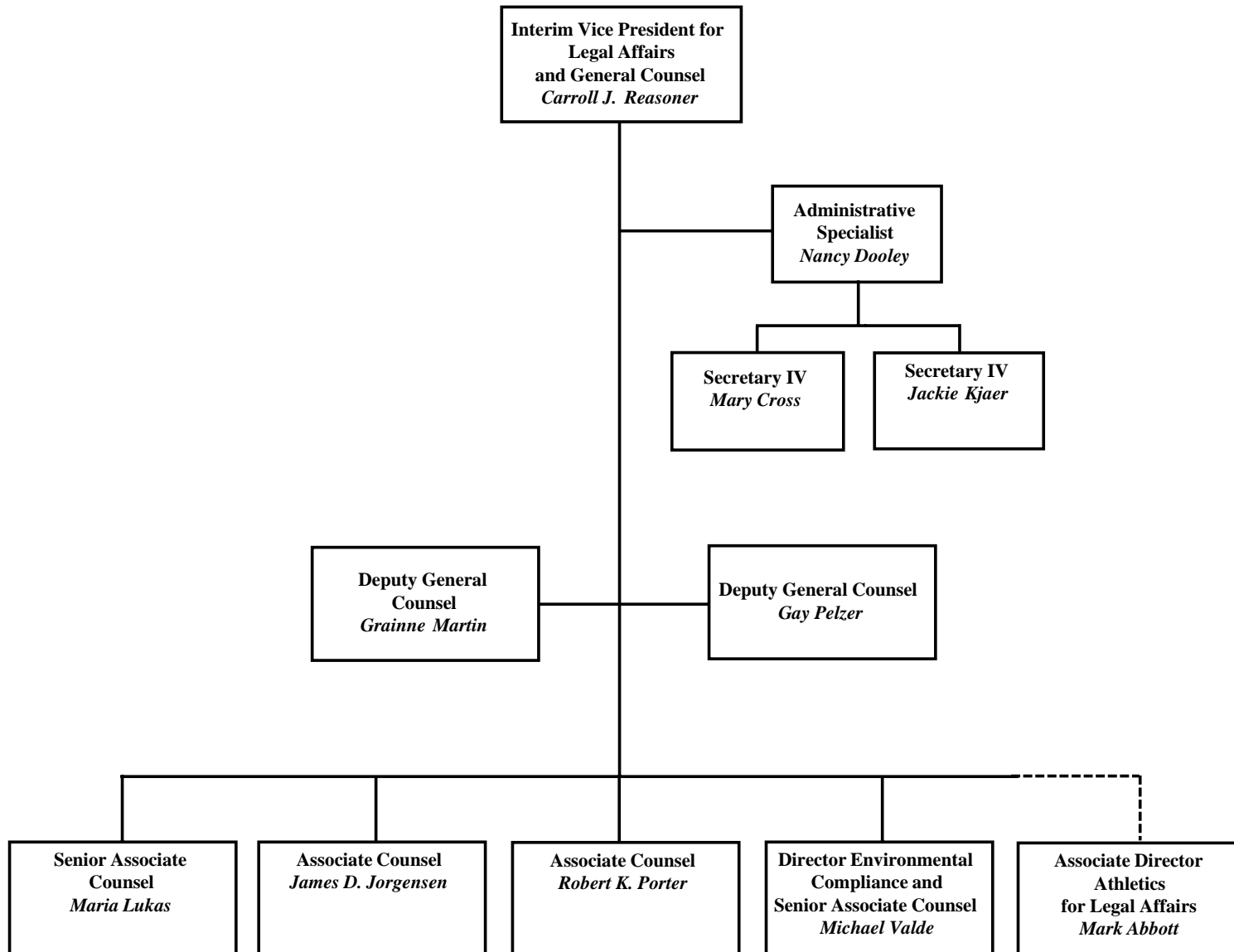
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June 2007



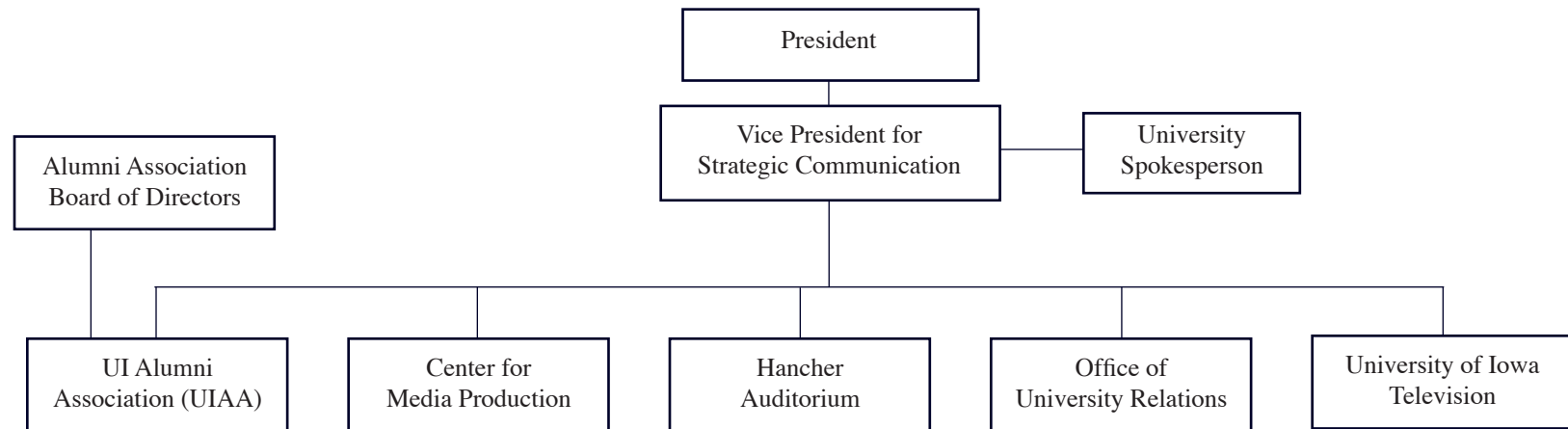


Office of the General Counsel



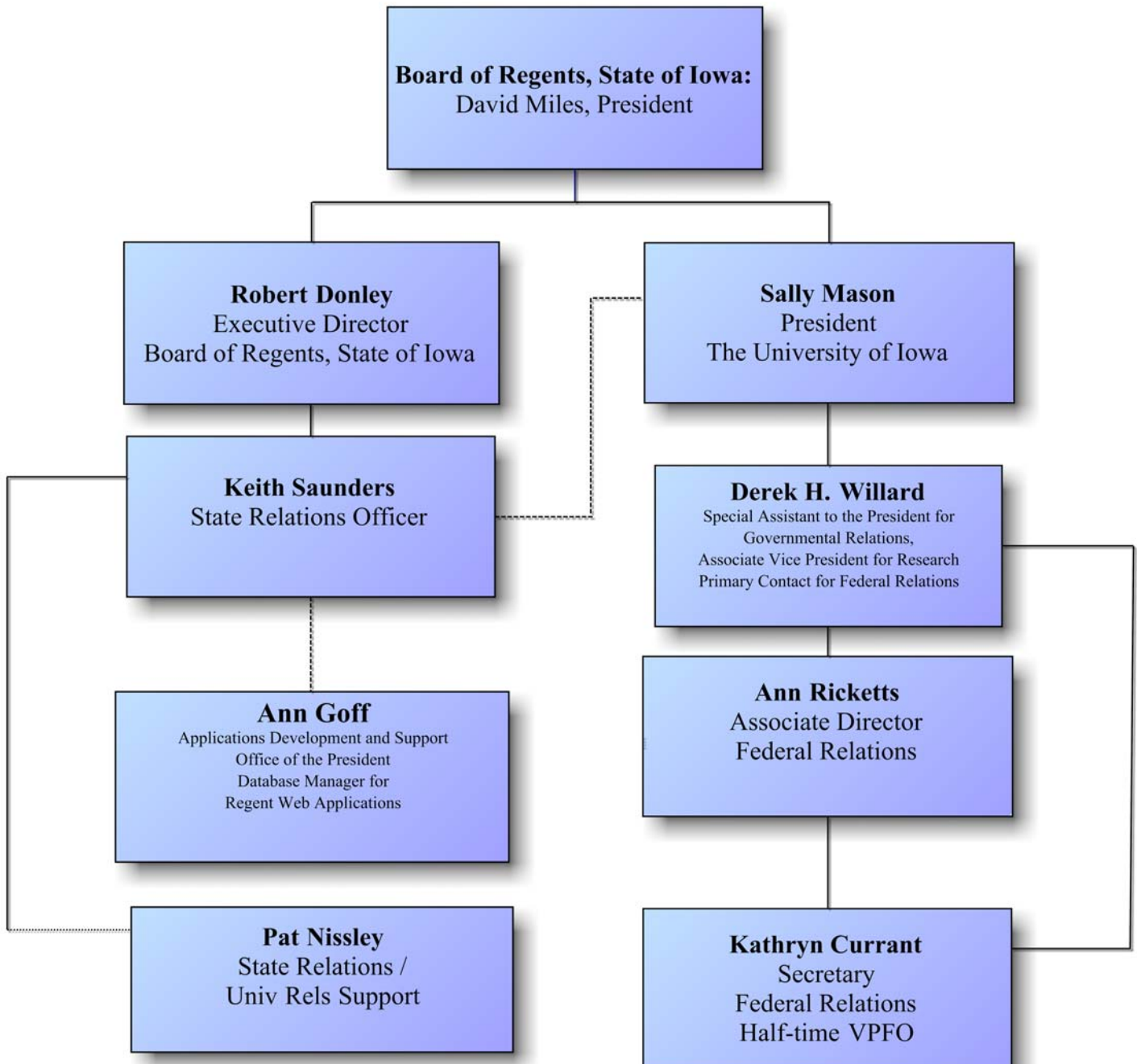
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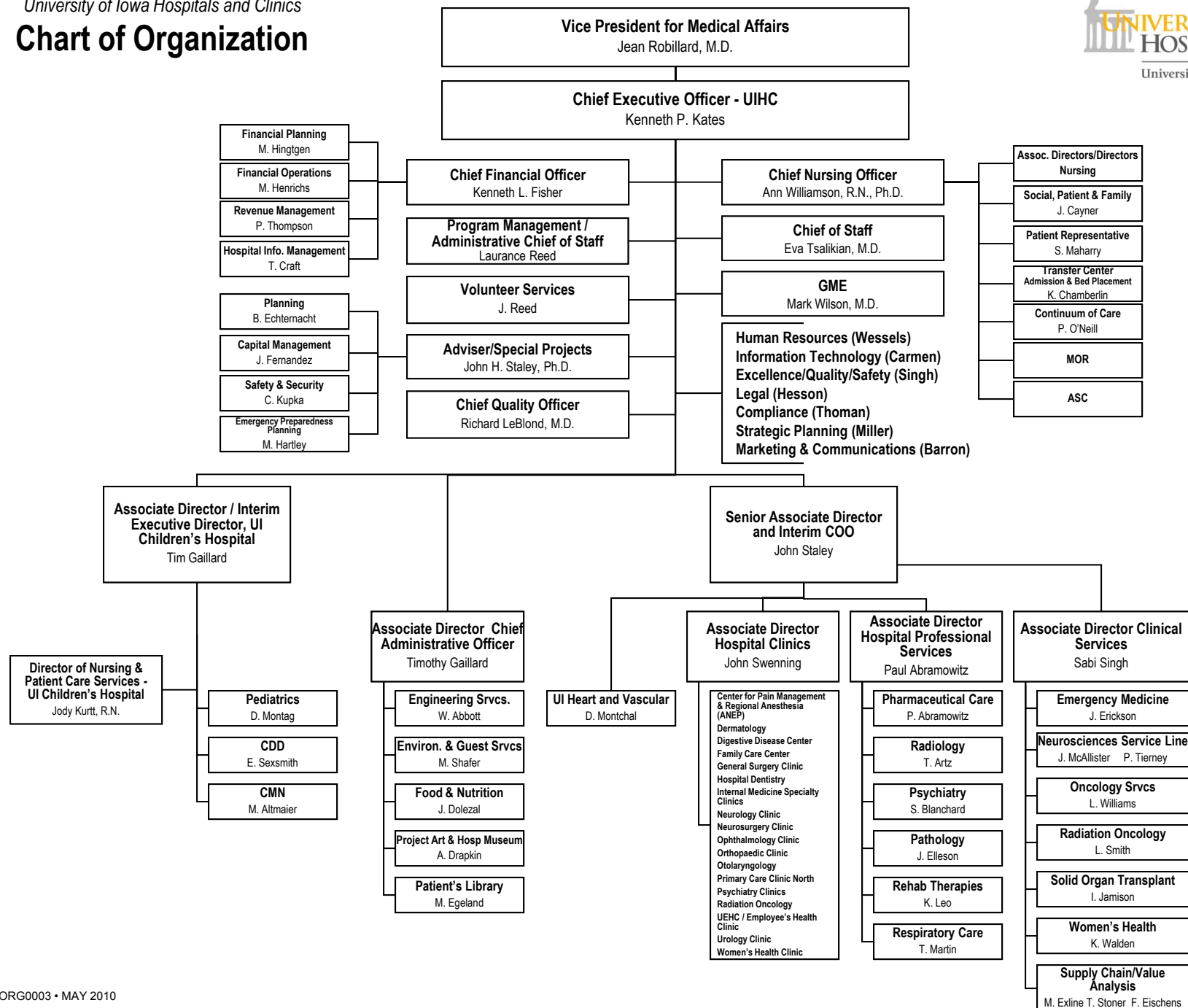


February 15, 2010

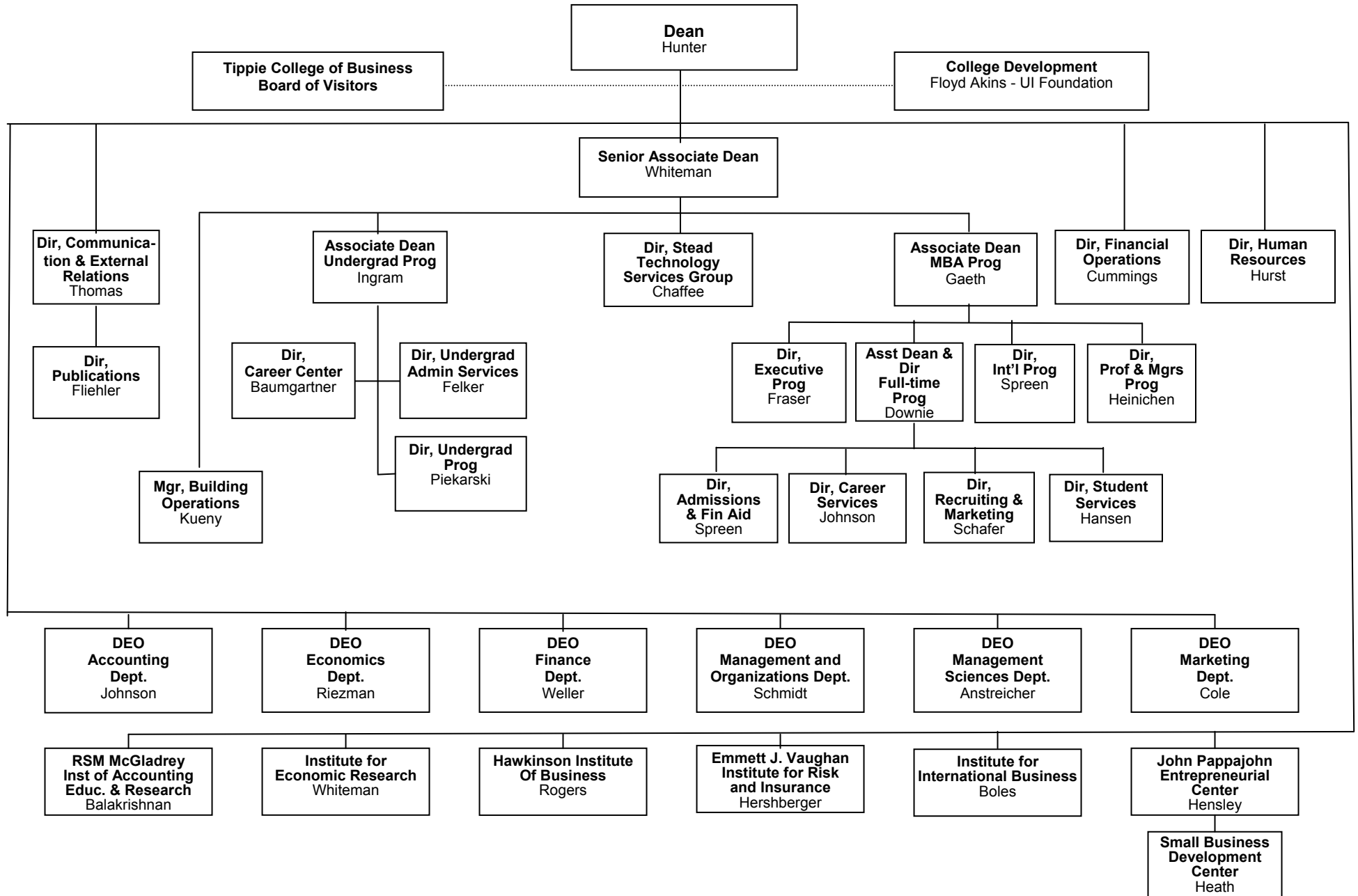
The University of Iowa Office of Governmental Relations



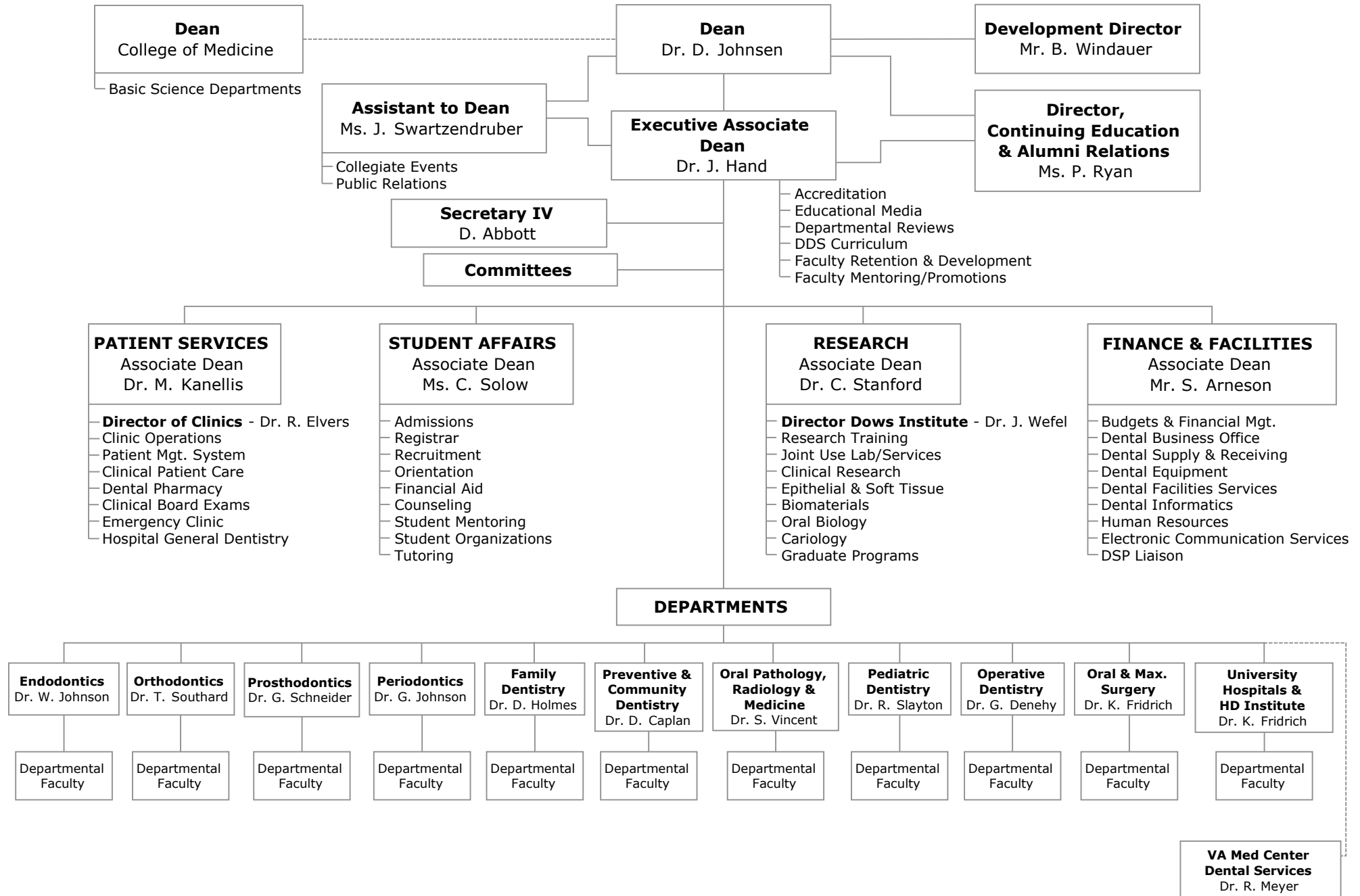
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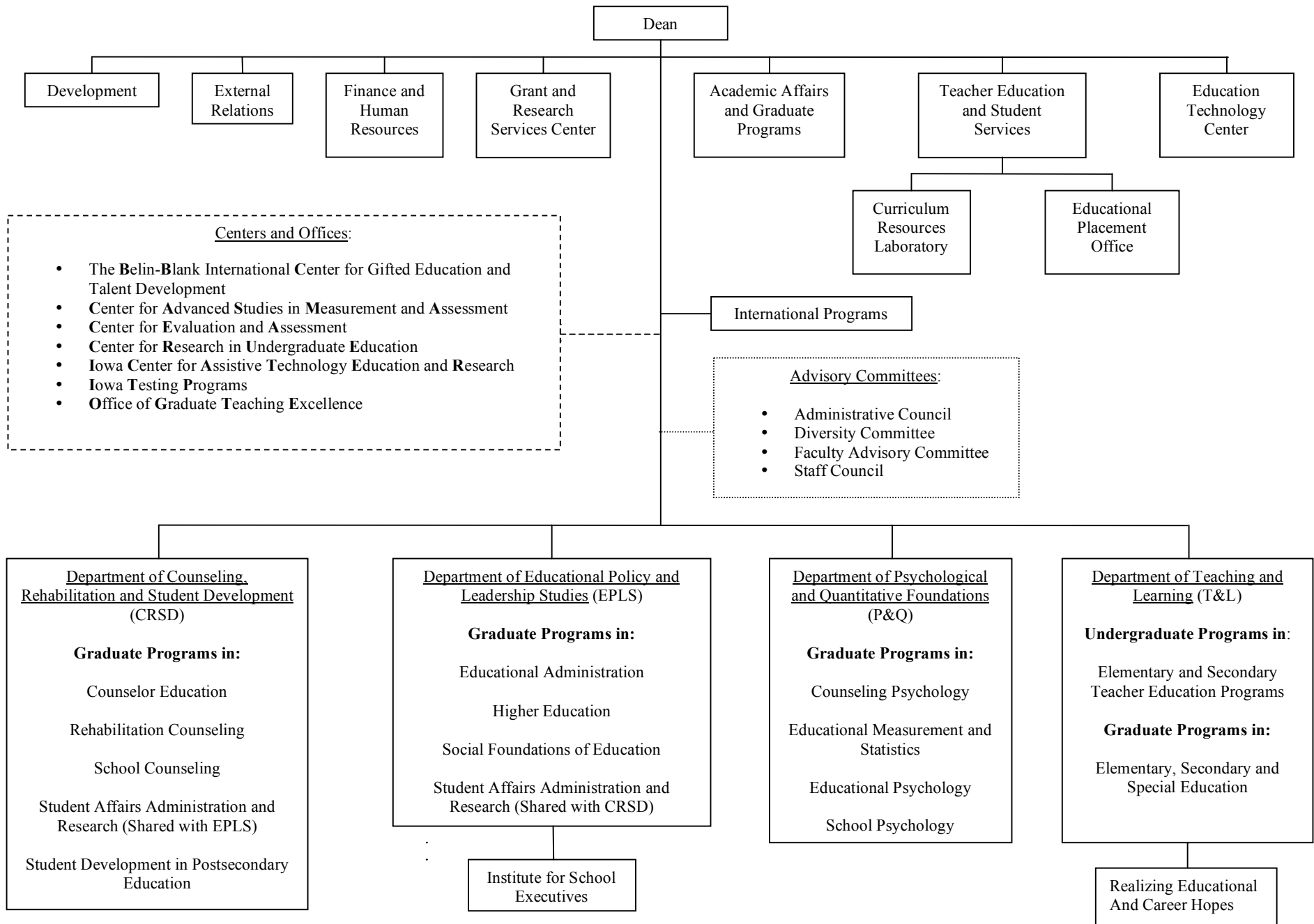
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The University of Iowa



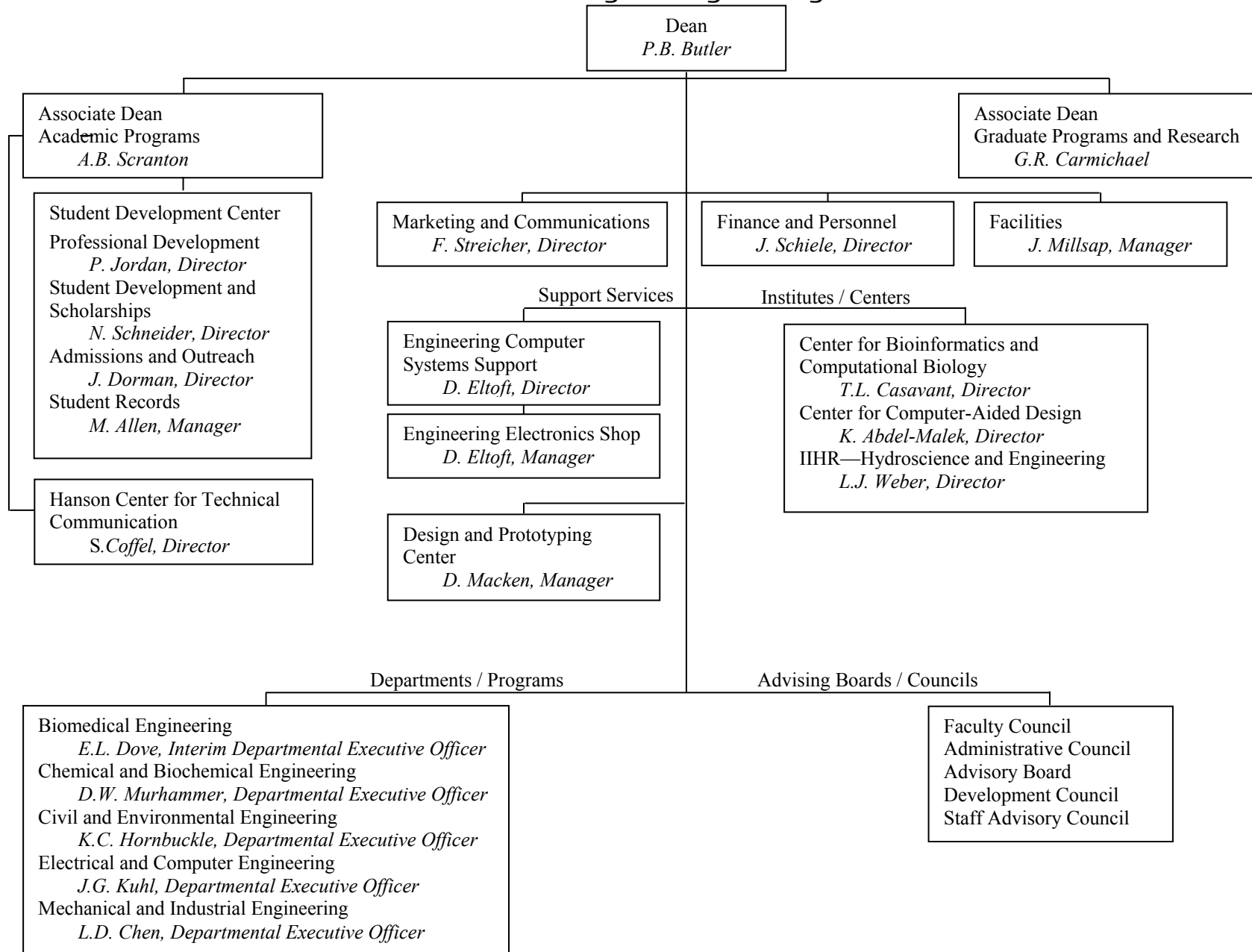
COLLEGE OF DENTISTRY



College of Education
July 2009



THE UNIVERSITY OF IOWA
College of Engineering



Associate Provost for Graduate Education and Dean
John C. Keller

Dean's Staff

Secretary IV
Eunice Prosser

Secretary III
Angie Dickey

Clerk III (50%)
Kris Grinstead

Clerk II (50%)
Matthew Pollard

Secretary IV
Kathy Klein

Secretary III
Paul Meintel

Recruitment Outreach Counselor
Joseph Henry

Associate Dean for Academic Programs

Dale E. Wurster
Academic Programs, Academic Progress, Degree Requirements, Grievances

Associate Director for Academic Programs

Caren Cox
Theses/Dissertations, Special Student Advisor, New Program Review

Associate Dean for Student & Administrative Affairs

Daniel Berkowitz
Planning, Scholarships, Fellowships, Graduation, Off-Campus & International Programs

Associate Dean for Recruitment and Professional Development and Director, Graduate Ethnic Inclusion

Minnetta Gardinier
Diversity, Recruitment Outreach, Orientation, Retention

Summer Research Opportunity Program (SROP)
Diana Bryant

McNair Scholars Program

Iowa Biosciences Advantage (IBA)
Jodi Linley
Jessica Tellez

Director of Human Resources/Finance

Donna Welter

Admin. Assistant II
Sandy Gay

Account Clerk
Jennifer Crawford

Professional Dept. Assistant
Caroline Mast

External Relations Director
Jennifer Masada

Information Technology Support Services
Andrew Jenkins

App Dev & Sup II
Matthew Arant

Information Tech Support Services II
TBN

Advisory Committees

Graduate Council
(Serves as executive committee of graduate faculty and as advisory committee to the Dean)

Postdoctoral Education Advisory Committee

Departments/Programs

School of Library and Information Sciences

James Elmborg, Director

Urban and Regional Planning

Alan Peters, Chair

Project on the Rhetoric of Inquiry

Russell Valentino, Director

Center for the Book

Matthew Brown, Director

International Writing Program

Christopher Merrill, Director

University of Iowa Press

Holly Carver, Director

Women in Science & Engineering

Chris Peterson Brus, Director

Responsible Conduct of Research

Erling Anderson, Director

Interdisciplinary Graduate Degree Programs

Applied Mathematical & Computational Sciences (Weimin Han, Dir.)

Genetics (Debashish Bhattacharya, Dir.)

Human Toxicology (Larry Robertson, Dir.)

Immunology (Gail Bishop, Dir.)

Informatics (John Keller, Dir. with Adv Cte)

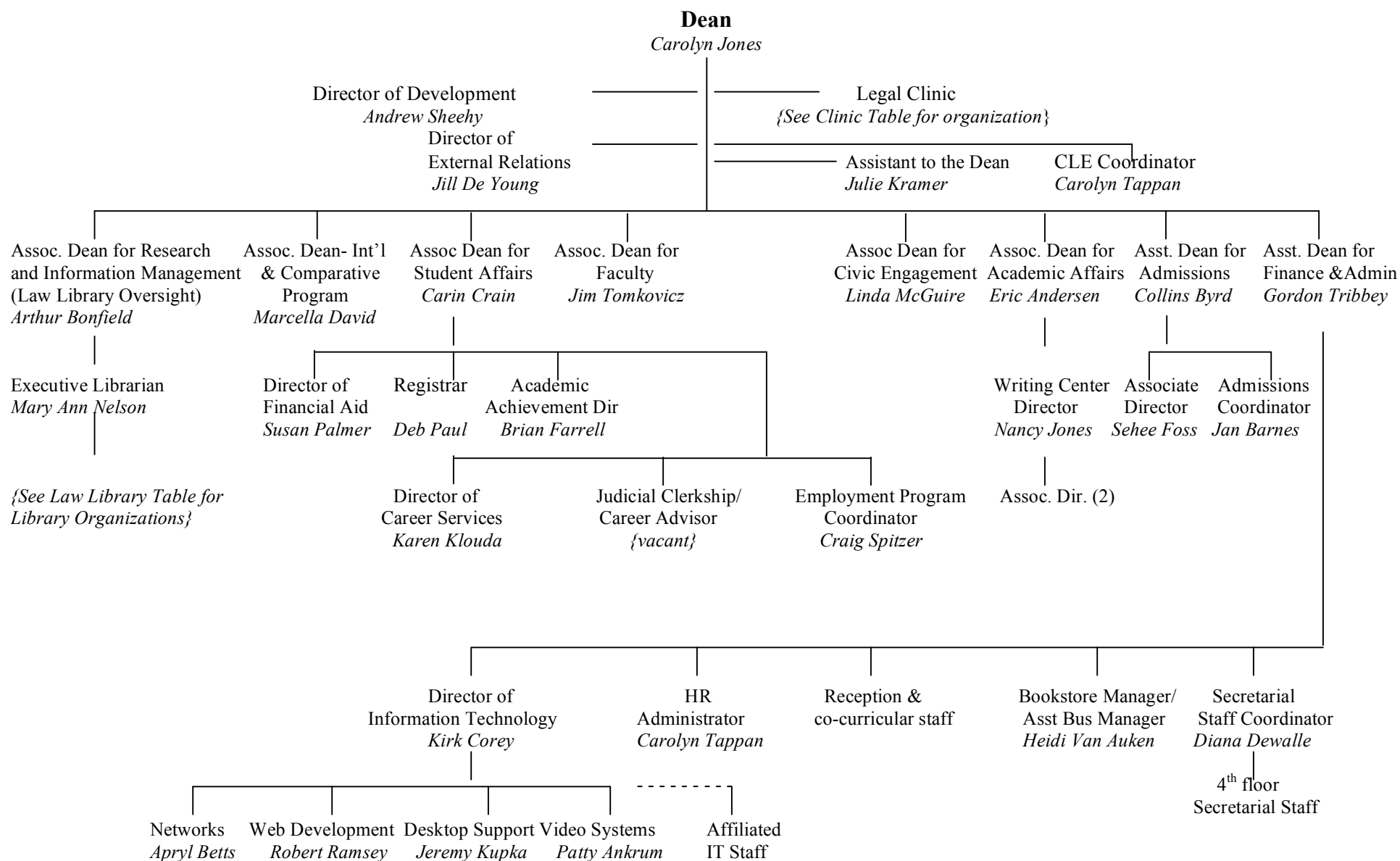
Molecular and Cellular Biology (Minnetta Gardinier, Dir.)

Neurosciences (Daniel Tranel, Dir.)

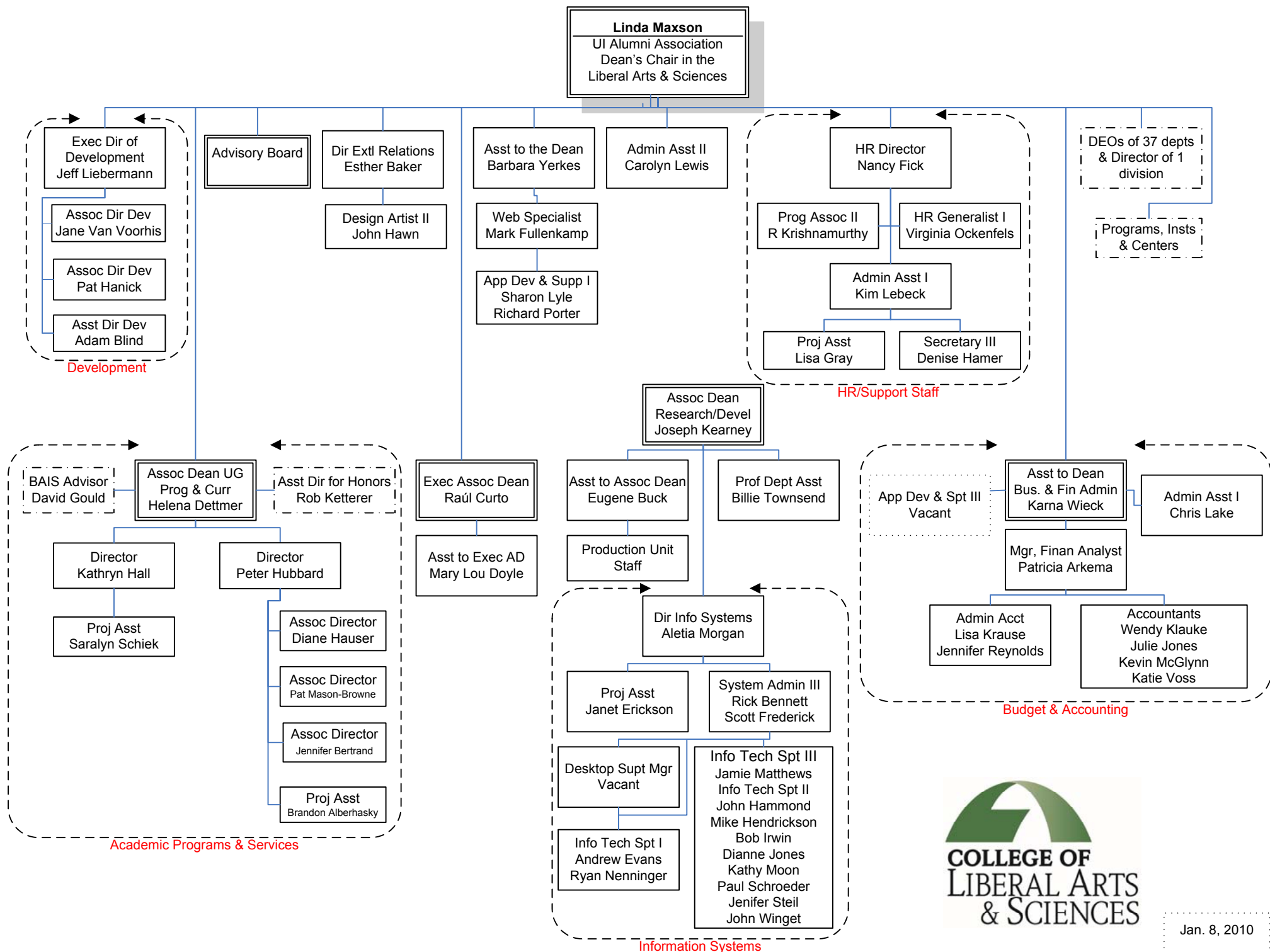
Second Language Acquisition

(L. Kathy Heilenman, Co-Dir.,
Judith Liskin-Gasparro, Co-Dir.)

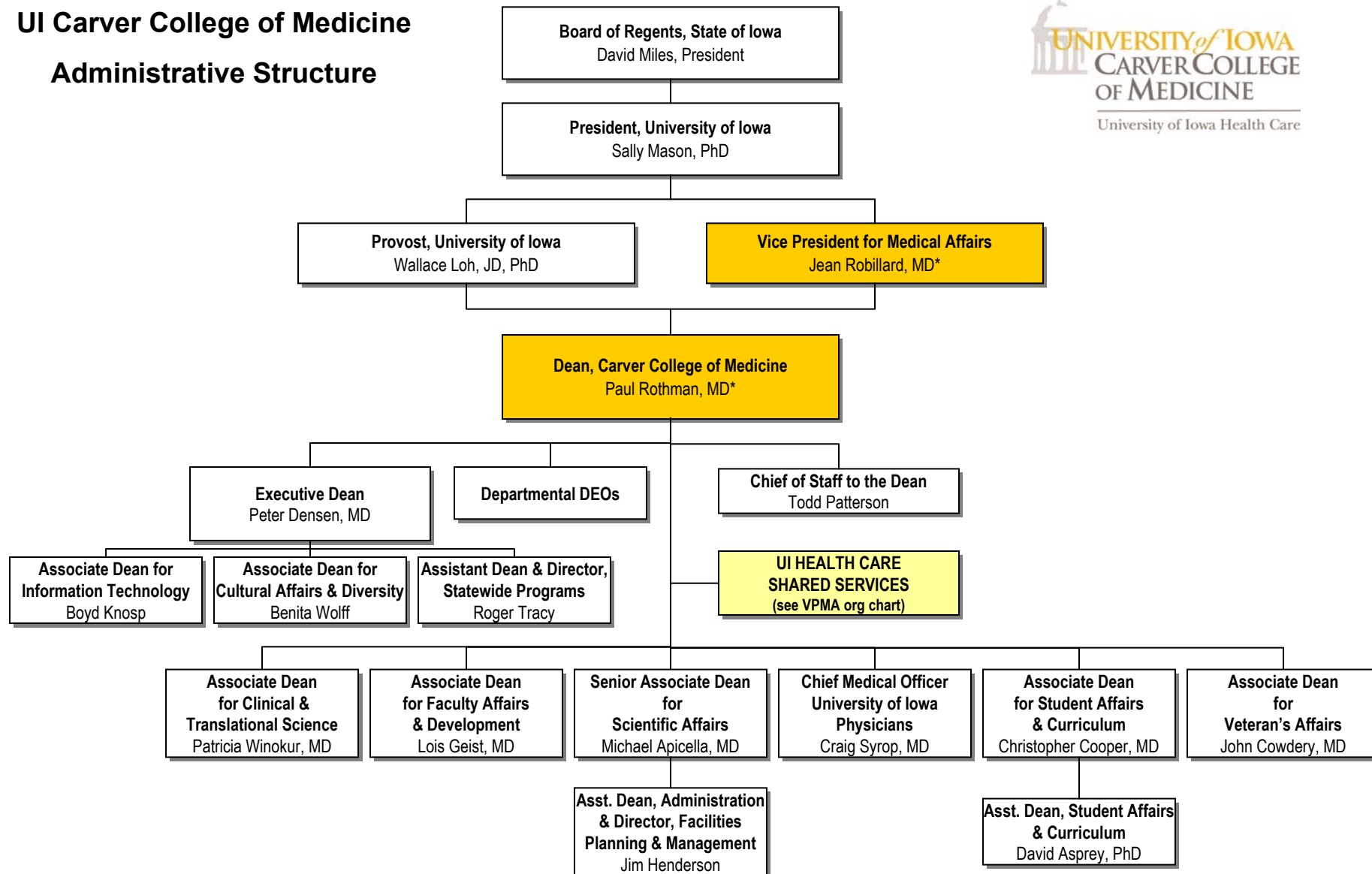
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Effective July 1, 2009

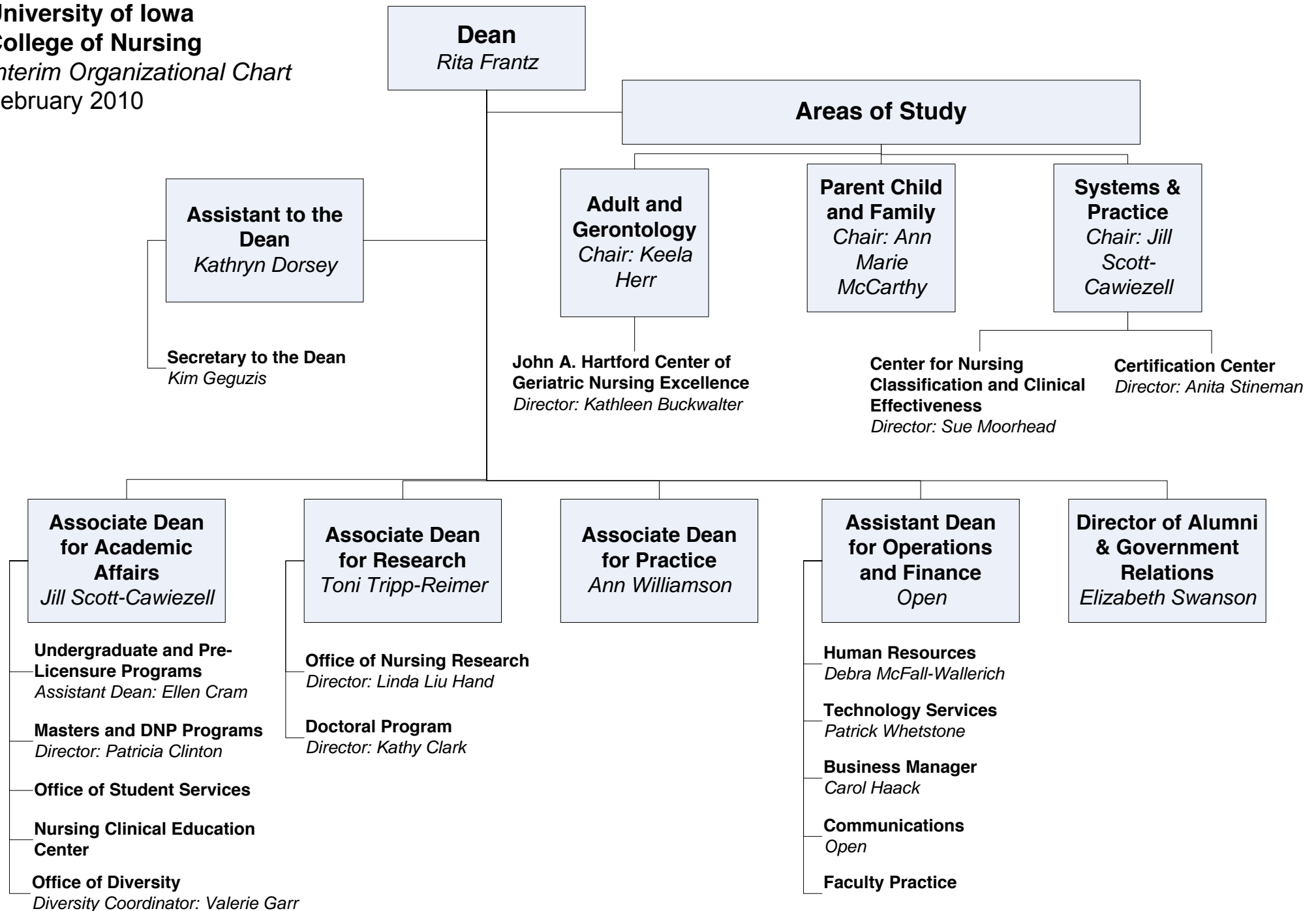


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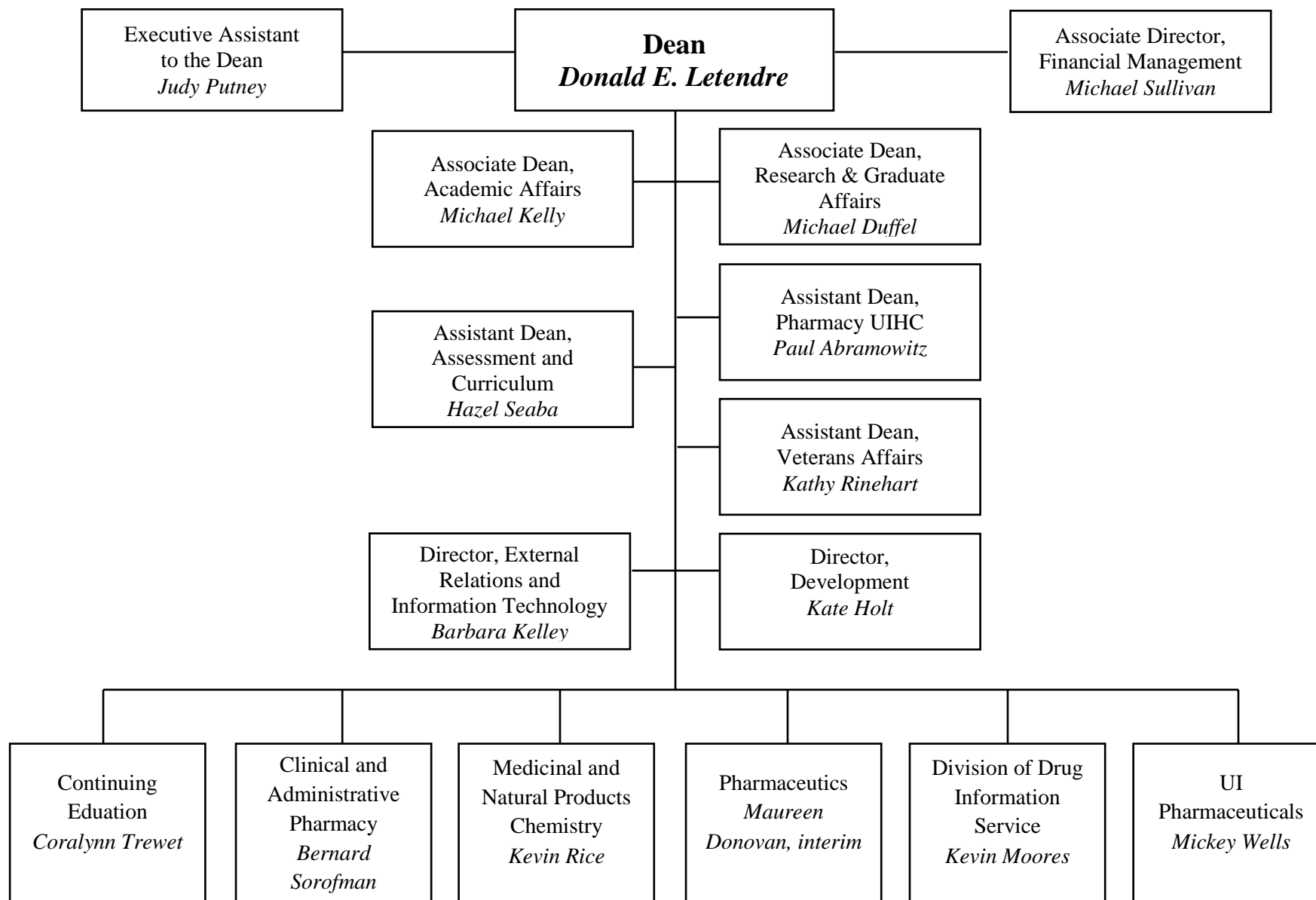


* VPMA cabinet member

University of Iowa
College of Nursing
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 February 2010

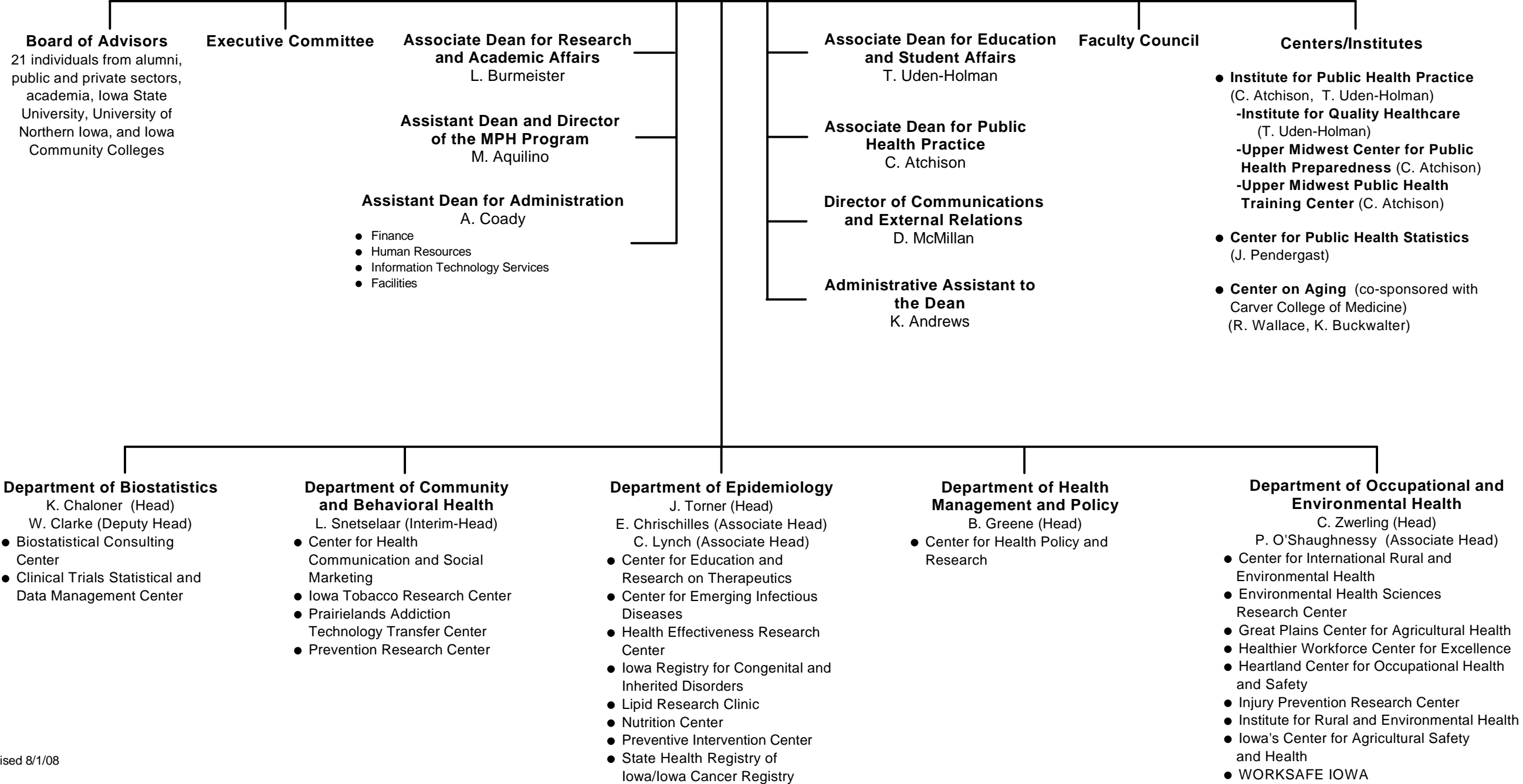


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2008 Administration
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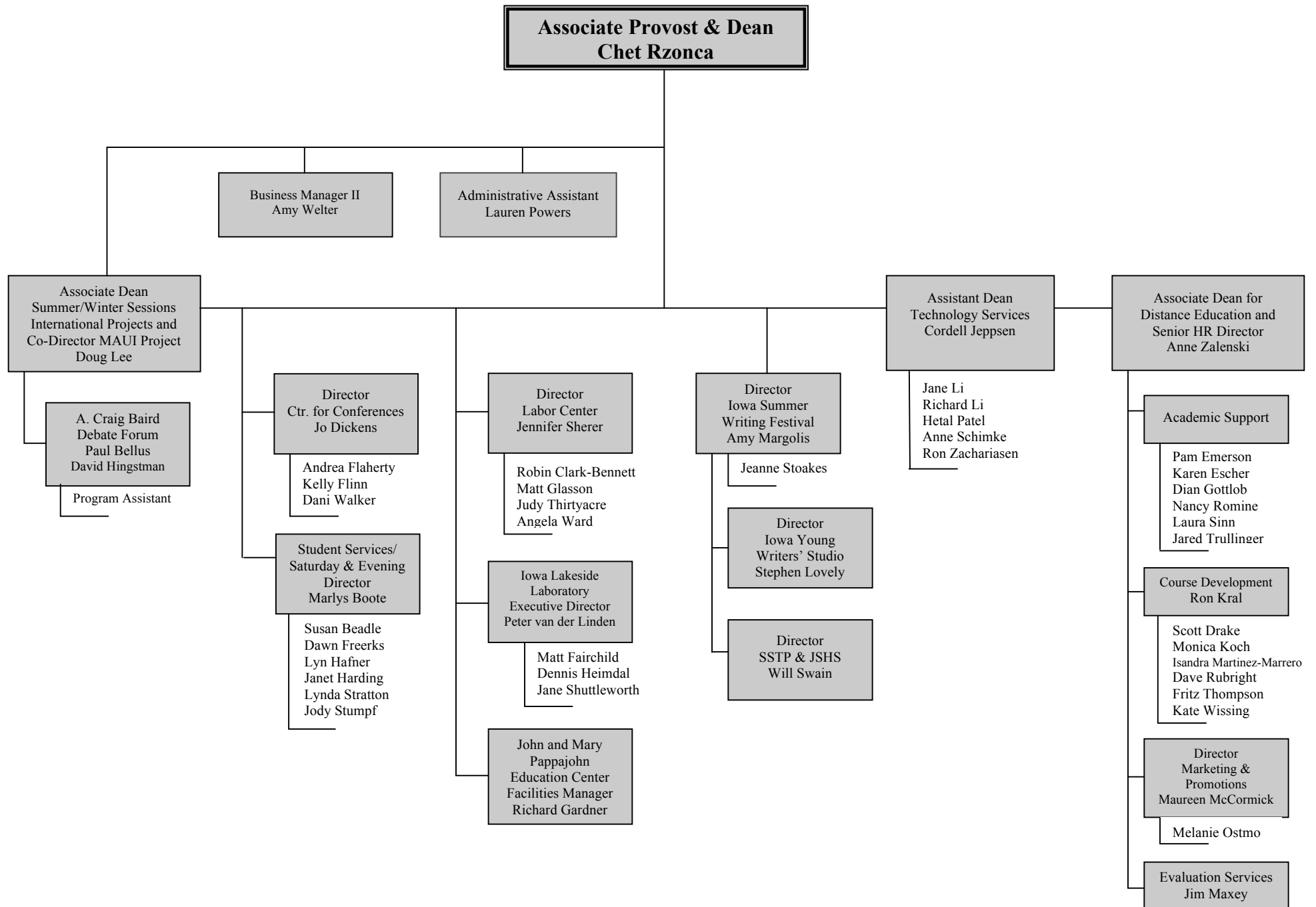


The University of Iowa
College of Public Health
07/01/08

Dean
S. Curry

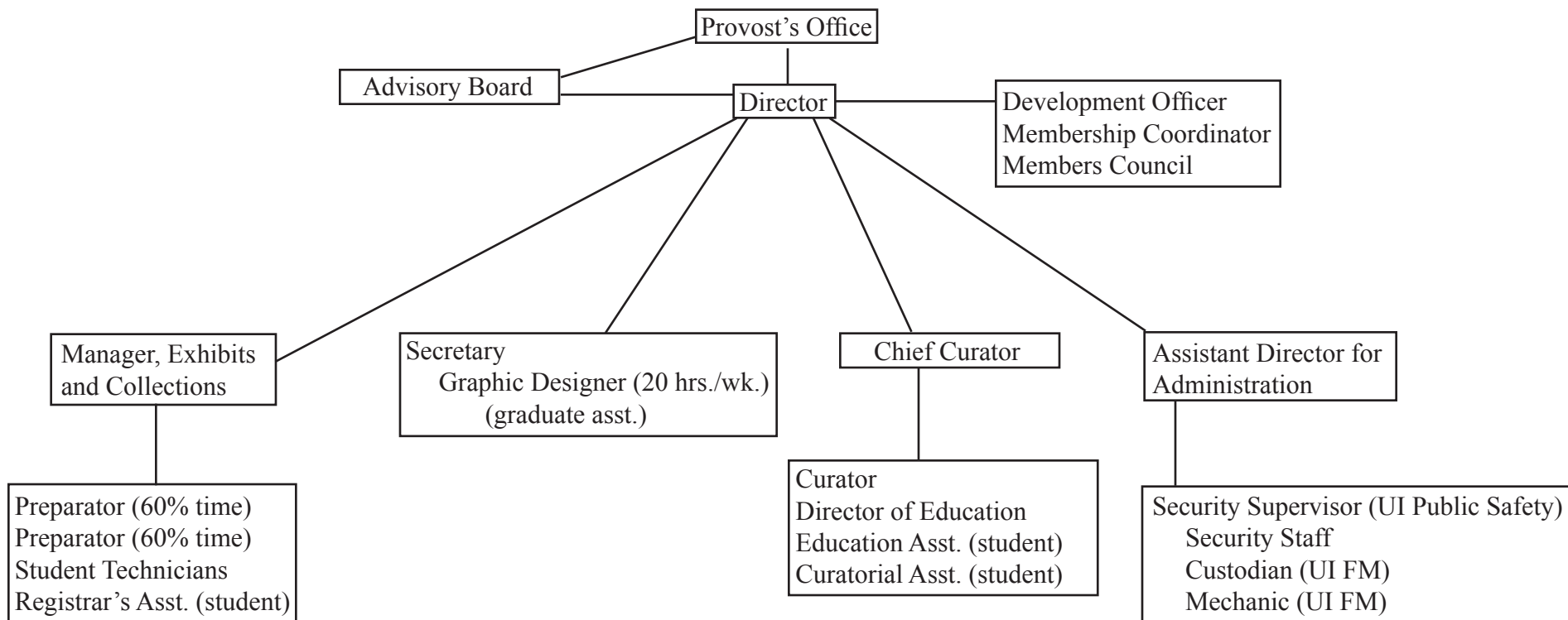


DIVISION OF CONTINUING EDUCATION



June 2010

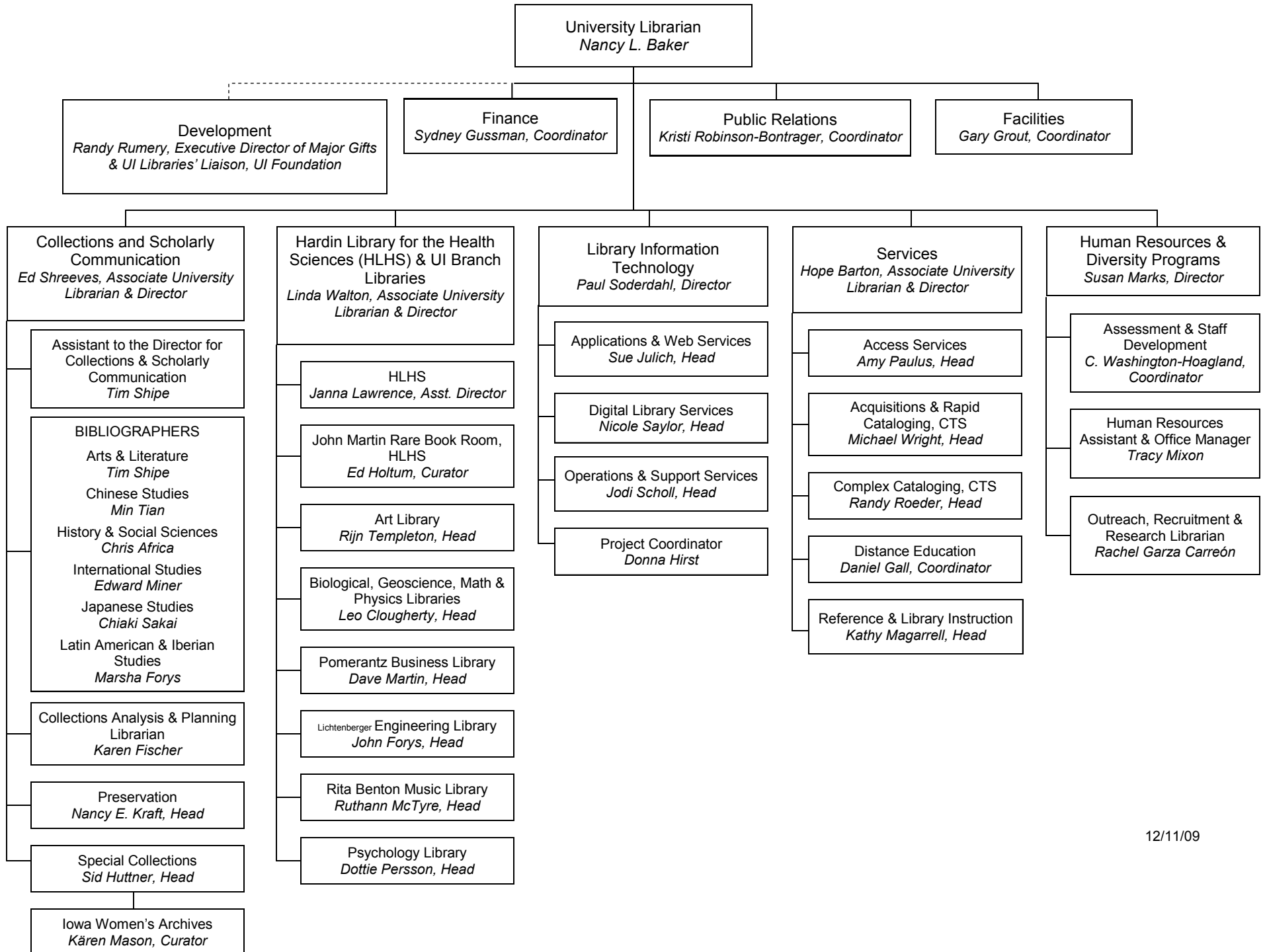
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December 2007

THE UNIVERSITY OF IOWA LIBRARIES

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12/11/09

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